

1 DEBRA A. VALENTINE
General Counsel

2 RICHARD G. PARKER
3 Director, Bureau of Competition
Cal. Bar No. 62356

4 MOLLY S. BOAST
5 PHILLIP L. BROYLES
6 JOSEPH S. BROWNMAN
7 DAVID C. SHONKA
Attorneys for Plaintiff

8 Federal Trade Commission
9 600 Pennsylvania Ave, N.W.
Washington, D.C. 20580
(202) 326-2039

10 **IN THE UNITED STATES DISTRICT COURT**
11 **FOR THE NORTHERN DISTRICT OF CALIFORNIA,**
12 **SAN FRANCISCO DIVISION**

13 FEDERAL TRADE COMMISSION,
14 600 Pennsylvania Ave., N.W.
Washington, D.C. 20580

15 Plaintiff,

16 vs.

17 BP AMOCO, P.L.C.,
18 Brittanica House, 1 Finsbury Circus
London EC2M 7BA, England

19 and

20 ATLANTIC RICHFIELD COMPANY,
21 333 S. Hope Street
Los Angeles, California 90071

22 Defendants.
23

Civil No.

24 **COMPLAINT OF FEDERAL TRADE COMMISSION**
25 **FOR A PRELIMINARY INJUNCTION PURSUANT TO**
SECTION 13(b) OF THE FEDERAL TRADE COMMISSION ACT

26 Plaintiff, Federal Trade Commission (“FTC” or “Commission”), by its designated
27 attorneys, brings this action for a preliminary injunction under Section 13(b) of the Federal Trade

28 “FTC Complaint
for a Preliminary Injunction”

1 Commission Act, 15 U.S.C. § 53(b), to restrain and enjoin defendant BP Amoco p.l.c. (“BP”),
2 including its domestic and foreign agents, divisions, subsidiaries, affiliates, partnerships, or joint
3 ventures, from acquiring through merger or otherwise, any stock, assets, or other interest, either
4 directly or indirectly, of defendant Atlantic Richfield Company (“ARCO”). The proposed
5 merger of BP and ARCO, if allowed to proceed, may substantially lessen competition in the
6 markets for: crude oil sold to targeted West Coast refiners; all crude oil sold to West Coast
7 refiners; crude oil produced on the Alaska North Slope (“ANS crude oil”); bidding for
8 exploration rights on the Alaska North Slope (“ANS”); and oil pipeline and storage services into
9 and in Cushing, Oklahoma. BP and ARCO are, by far, the two largest producers of ANS crude
10 oil, the two largest suppliers of ANS crude oil to refineries in California and Washington, and the
11 two most successful competitors in bidding for oil and gas leases on the North Slope and in
12 exploring for and developing new producing oil fields on those properties. BP and ARCO also
13 have large interests in the oil pipeline and storage facilities that serve the crude oil marketing
14 center in Cushing, Oklahoma. The purpose of this action, pursuant Section 13(b) of the Federal
15 Trade Commission Act, is to maintain the status quo during the pendency of an administrative
16 proceeding challenging defendants’ proposed merger, that will be commenced by the
17 Commission pursuant to Section 5 of the Federal Trade Commission Act, 15 U.S.C. § 45, and
18 Sections 7 and 11 of the Clayton Act, 15 U.S.C. §§ 18 and 21.

19 **I.**

20 **JURISDICTION**

21 1. Jurisdiction is based upon Section 13(b) of the FTC Act, 15 U.S.C. § 53(b), and
22 upon 28 U.S.C. §§ 1337 and 1345. This is a civil action arising under Acts of Congress
23 protecting trade and commerce against restraints and monopolies, and is brought by an agency of
24 the United States authorized by Act of Congress to bring this action.

25 2. BP and ARCO are engaged in commerce, as “commerce” is defined in Section 4
26 of the FTC Act, 15 U.S.C. § 44, and Section 1 of the Clayton Act, 15 U.S.C. § 12. BP and
27 ARCO are engaged in, among other things, the production of crude oil in the State of Alaska and

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1 11. Defendant BP has advised the Commission that, in the absence of a court order to
2 the contrary, it will consummate the proposed merger.

3 12. In authorizing the commencement of this action, the Commission determined that
4 such an injunction is in the public interest and that it has reason to believe that the aforesaid
5 proposed merger would violate Section 7 of the Clayton Act because the merger may
6 substantially lessen competition and/or tend to create a monopoly in the relevant markets alleged
7 below.

8 **VII.**

9 **TRADE AND COMMERCE**

10 13. The Alaska North Slope is a major oil-producing region of the United States,
11 principally supplying oil refineries on the West Coast of the United States, specifically in
12 California and Washington. Over 90% of the crude oil produced on the North Slope is refined on
13 the West Coast of the United States and Hawaii.

14 14. The petroleum industry associated with the production and sale of ANS crude oil
15 involves several successive stages of commerce. At the pre-production stage, companies first
16 compete for oil and gas leases and the associated rights to engage in exploration and
17 development on lands principally owned by the State of Alaska and the United States
18 government. Exploration and development, if successful, are followed by production. With the
19 exception of a small amount of ANS crude oil that is used by refineries in Alaska, ANS crude oil
20 is then transported from the North Slope via the Trans-Alaska Pipeline System (“TAPS”) to the
21 port of Valdez on Alaska’s Prince William Sound, for tanker shipment to refineries on the West
22 Coast or elsewhere. All ANS crude oil production is commingled in TAPS, and all ANS crude
23 oil produced from any field is thus undifferentiated when it reached Valdez. Some of the West
24 Coast refineries are owned by integrated ANS producers such as ARCO and Exxon. Others are
25 independent refiners without crude oil production. ANS crude oil is sold on the spot market and
26 pursuant to term contracts to both independent and integrated refiners, some of which also use
27 crude oil produced in California.

1 15. Unlike the sale of most crude oil elsewhere around the world, ANS crude oil is
2 sold to refineries on a delivered basis by a producer with its own tanker fleet. West Coast
3 purchasers do not have a practical option of hiring a tanker to carry ANS crude purchased in
4 Valdez. The principal fleet operators are BP, ARCO, and Exxon. Independent producers
5 without a tanker fleet either sell their oil to an integrated producer with a tanker fleet or to the
6 small refineries in Alaska.

7 16. BP and ARCO are also engaged in providing pipeline transportation and oil
8 storage services into and in the crude oil marketing hub located in Cushing, Oklahoma, which
9 serves as the distribution center for refineries located in the central parts of the United States.
10 Trading in West Texas Intermediate (“WTI”) crude oil in Cushing sets a benchmark for crude oil
11 pricing around the world because Cushing is the delivery point for light sweet crude oil futures
12 contracts traded on the New York Mercantile Exchange (“NYMEX”).

13 **VIII.**

14 **LIKELIHOOD OF SUCCESS ON THE MERITS**

15 17. The Commission is likely ultimately to succeed in demonstrating, in
16 administrative proceedings to adjudicate the legality of the proposed merger, that the proposed
17 merger would violate Section 7 of the Clayton Act as set forth in Counts I-III, Paragraphs 18
18 through 47, infra.

19 **COUNT I:**

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1 the amount of ANS crude oil discovered, produced and available to refiners (including ARCO).

2 **A. Relevant Product Market**

3 19. Crude oil used by targeted West Coast refiners is a relevant product market and
4 line of commerce in which to analyze the competitive effects of this merger. Petroleum
5 refineries use crude oil as the principal input in making gasoline, diesel fuel, kerosene jet fuel,
6 asphalt, coke, and other refined petroleum products. There are no substitutes for crude oil as an
7 input into petroleum refineries or otherwise for the manufacture of petroleum-based fuels.

8 20. The principal sources of crude oil for refineries on the West Coast are Alaska and
9 California, although some West Coast refineries also use imported crude oil, principally from
10 Latin America. Although all ANS crude oil is substantially undifferentiated, different crude oils
11 have different gravity, sulfur, aromatics, metals and other characteristics. Changing crude oils in
12 a particular refinery may change both the refinery's overall products yields and the yield of
13 particular products. Therefore, refiners cannot freely substitute one crude oil for another, but
14 must make complex decisions, typically assisted by extensive computer linear programs that
15 solve many equations simultaneously, to evaluate the economics of crude substitution.

16 21. BP discriminates among its customers in the price it charges for ANS crude oil
17 based upon each customer's ability to shift to alternative sources of crude oil.

18 22. BP exercises monopoly power by selling ANS crude to individual customers at
19 different prices according to their "trigger points." Refiners with the least ability to substitute
20 away from ANS crude are targeted for the highest prices, while those with more flexibility to
21 substitute are charged lower prices. The difference between the prices charged to targeted
22 customers and the prices charged to the most favored customers is significant. The ability to set
23 ANS prices in this manner and price discriminate among customers demonstrates monopoly
24 power (the unilateral ability to raise price profitably) in the sale of crude oil to targeted West
25 Coast refineries.

26 23. BP also exercises monopoly power by charging targeted West Coast refiners
27 higher prices than it charges foreign customers. BP exports ANS crude to Asia at a lower price,

1 net of transportation cost, than it could obtain by selling the same cargo on the West Coast. BP
2 exports ANS crude oil, even at a lower price, in order to restrict the supply of crude oil on the

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1 will reduce competition in the market for crude oil to targeted refineries on the West Coast by
2 reducing the amount of ANS crude oil reserves found and developed, and the amount of ANS
3 crude oil produced. The elimination of an independent ARCO, therefore, is substantially likely
4 to reduce the exploration for, development of and production of ANS crude oil, and, therefore,
5 increase the price of crude oil to targeted refineries on the West Coast.

6 30. BP and ARCO are, have been, and in the future will be, substantial competitors in
7 each of the relevant markets.

8 31. Substantial, timely, and effective entry into the relevant markets, sufficient to
9 deter or counteract the anticompetitive effects of the proposed merger, is unlikely.

10 **COUNT II:**

11 **LOSS OF COMPETITION IN BIDDING FOR RIGHTS**
12 **TO EXPLORE ON THE ALASKA NORTH SLOPE**

13 32. BP and ARCO are the two most important competitors in bidding for exploration
14 leases for oil and gas on lands owned by the State of Alaska and the United States.

15 **A. The Relevant Product Market**

16 33. For the State of Alaska and the United States, there are no substitutes for the
17 commercialization of their oil and gas resources. Accordingly, the purchase of exploration rights
18 is a relevant product market and line of commerce within which to assess the likely effects of the
19 proposed merger.

20 **B. The Relevant Geographic Market**

21 34. The State of Alaska and the United States own land, for which there are no
22 geographic substitutes, that may be appropriate for exploration, development and production of
23 crude oil on the Alaska North Slope. Accordingly, the Alaska North Slope is the appropriate
24 section of the country and geographic market within which to assess the likely effects of the
25 proposed merger on bidding for exploration rights.

26 **C. Concentration**

27 35. The proposed merger would substantially increase market concentration in an
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1 already highly concentrated market for bidding on exploration rights for new ANS fields. After
2 its merger with ARCO, BP would be the dominant bidder and alone would control a dominant
3 share of exploration and development assets.

4 **D. Effect of the Proposed Merger on Leasing, Exploration and Development Activities**

5 36. The effect of the proposed merger, if consummated, may be substantially to lessen
6 competition in bidding for leases on state and federal properties on the Alaska North Slope. The
7 proposed merger will also raise the already formidable barriers to entry in the North Slope
8 bidding market as well as in the markets alleged in Count I and enhance the incentive and
9 capability of BP to reduce the pace of exploration and development, and ultimately, the amount
10 of crude oil produced.

11 37. Substantial, timely, and effective entry into the relevant markets, sufficient to
12 deter or counteract the anticompetitive effects of the proposed merger, is unlikely.

13 **COUNT III:**

14 **LOSS OF COMPETITION IN PIPELINE AND OIL STORAGE**
15 **SERVICES IN CUSHING, OKLAHOMA, AND RESULTING EFFECTS**
16 **ON NYMEX TRADING IN LIGHT SWEET CRUDE OIL FUTURES**

17 38. Cushing, Oklahoma is a major crude oil marketing hub in the United States. A
18 substantial portion of the crude oil traded in Cushing consists of West Texas Intermediate (WTI)
19 crude which arrives from pipelines originating in Texas, and imported crude which is offloaded
20 from tankers on the Gulf Coast and transported to Cushing by pipeline. These crude oils are then
21 transported by a network of pipelines to refineries located in the central parts of the United
22 States.

23 39. Prices for WTI crude traded in Cushing serve as a benchmark for the pricing of
24 many other crude oils around the world.

25 40. Cushing also serves as a focal point for light sweet crude oil futures trading on the
26 NYMEX. When the NYMEX contracts expire, traders typically meet their obligations to deliver
27 light sweet crude oil by tendering WTI crude oil. NYMEX contracts for crude oil futures
28 typically designate Cushing as the delivery point.

1 41. Efficient functioning of the pipeline and oil storage facilities into and in Cushing
2 is critical to the fluid operation of both the trading activities in Cushing and the trading of crude
3 oil futures contracts on the NYMEX. Restriction of pipeline or storage capacity can affect the
4 deliverable supply of crude oil in Cushing, and consequently affect both WTI cash prices and
5 NYMEX futures prices.

6 **A. The Relevant Product Market**

7 42. There are no substitutes for pipelines for the transport of crude oil to Cushing, and
8 no substitute for storage facilities in Cushing for the temporary storage of crude oil pending
9 delivery. The oil pipeline and storage services into and in Cushing therefore are an appropriate
10 relevant product market within which to assess the likely effects of the proposed merger.

11 **B. The Relevant Geographic Market**

12 43. Pipeline and storage facilities located in other regions cannot serve the crude oil
13 trading activities in Cushing. Accordingly, Cushing is the appropriate section of the country and
14 geographic market within which to assess the likely effects of the proposed merger on pipeline
15 and storage services for crude oil trading based in Cushing.

16 **C. Concentration**

17 44. The proposed merger would substantially increase market concentration in an
18 already highly concentrated market for pipeline and storage services into and in Cushing. After
19 the proposed merger, BP would control over 40% of the pipeline and storage capacity serving
20 Cushing.

21 **D. Effect of the Proposed Merger on Pipeline and Storage Services in Cushing**

22 45. The effect of the proposed merger, if consummated, may be substantially to lessen
23 competition in pipeline and storage services into and in Cushing by, among other things,
24 eliminating ARCO as an effective competitor, eliminating substantial actual competition between
25 BP and ARCO, and creating or enhancing market power.

26 46. Market power over the pipeline and storage services into and in Cushing likely
27 would enable BP to manipulate NYMEX trading in light sweet crude oil futures by restricting or
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1 otherwise manipulating the deliverable supply of crude oil in Cushing.

2 47. Substantial, timely, and effective entry into the relevant market, sufficient to deter
3 or counteract the anticompetitive effects of the proposed merger, is unlikely.

4 **IX.**

5 **NEED FOR RELIEF**

6 48. The reestablishment of ARCO as an independent viable competitive entity if it
7 were to be acquired by and merged with BP would be difficult, and there is a substantial
8 likelihood that it would be difficult or impossible to restore the two companies as they originally
9 existed. Furthermore, it would be difficult or impossible for the Commission to devise effective
10 divestiture remedies after an administrative proceeding, if ARCO or any part of ARCO were to
11 be acquired by and merged with BP. Finally, it is likely that substantial interim harm to
12 competition would occur even if suitable divestiture remedies could be devised.

13 49. For the reasons stated above, the granting of the injunctive relief sought is in the
14 public interest.

15 WHEREFORE, the Commission requests that the Court:

16 (1) Preliminarily enjoin defendant BP, and all its affiliates, from taking any further
17 steps to consummate, directly or indirectly, the proposed merger with ARCO, or any other
18 acquisition of stock, assets, or other interest, either directly or indirectly, in ARCO;

19 (2) Order the defendants to maintain the status quo pending the issuance of an
20 administrative complaint by the Commission challenging such merger, and until such complaint
21 is dismissed by the Commission or set aside by a court on review, or until the order of the
22 Commission made thereon has become final; and

23 (3) Award such other and further relief as the Court may determine to be proper and
24 just, including costs.

25 Respectfully submitted,

26 DEBRA A. VALENTINE
27 General Counsel
28 RICHARD G. PARKER

MOLLY S. BOAST
PHILLIP L. BROYLES
JOSEPH S. BROWNMANN

1 Director, Bureau of Competition
Federal Trade Commission
2 600 Pennsylvania Avenue, NW
Washington, DC 20580
3
4
5

DAVID C. SHONKA
Attorneys
Federal Trade Commission
600 Pennsylvania Avenue, NW
Washington, D.C. 20580
(202) 326-2436

Attorneys for Plaintiff

6 By:

7 DAVID C. SHONKA
Attorney for Plaintiff
Federal Trade Commission
600 Pennsylvania Avenue, NW
Washington, D.C. 20580
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