UNITED STATES OF AMERICA BEFORE FEDERAL TRADE COMMISSION OF THE PROPERTY OF TH

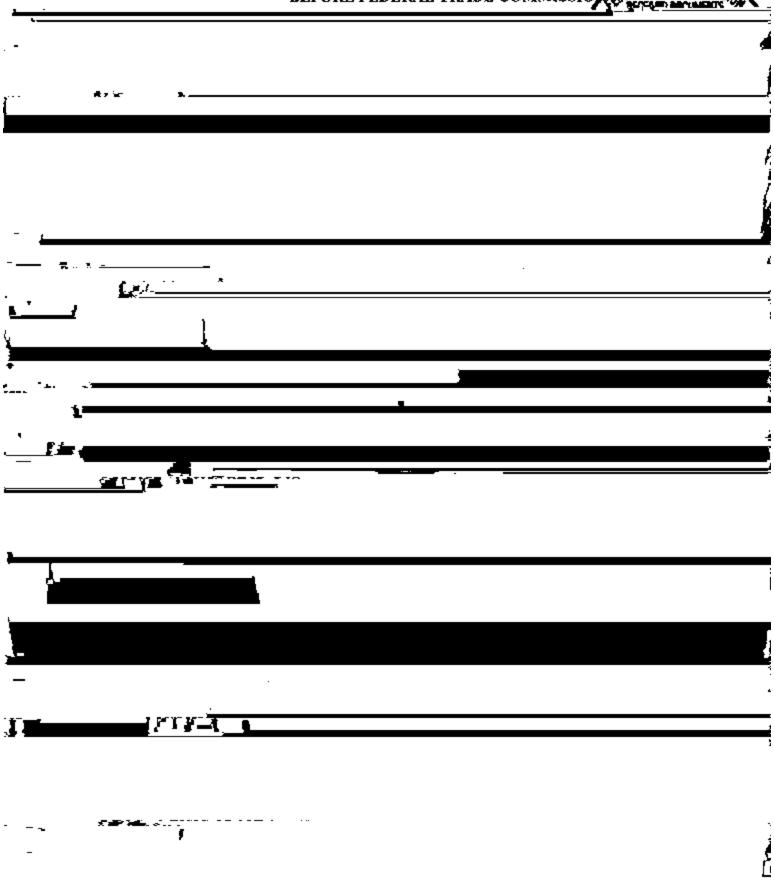


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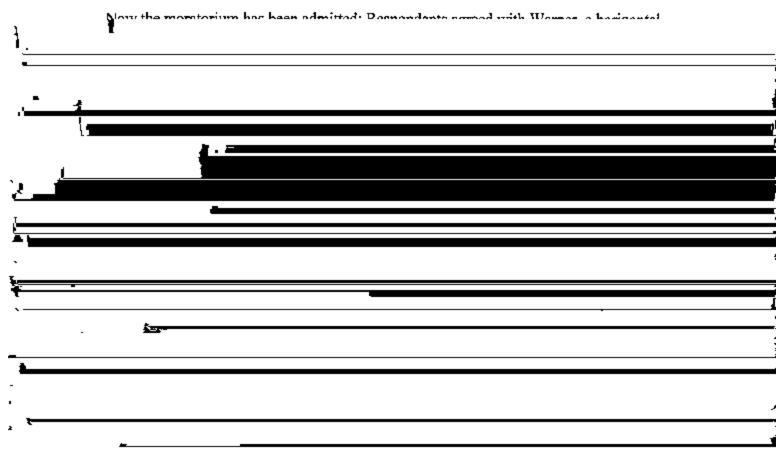
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INTRODUCTION

Initially, Respondents argued that the Three Tenors moratorium agreement never existed.1

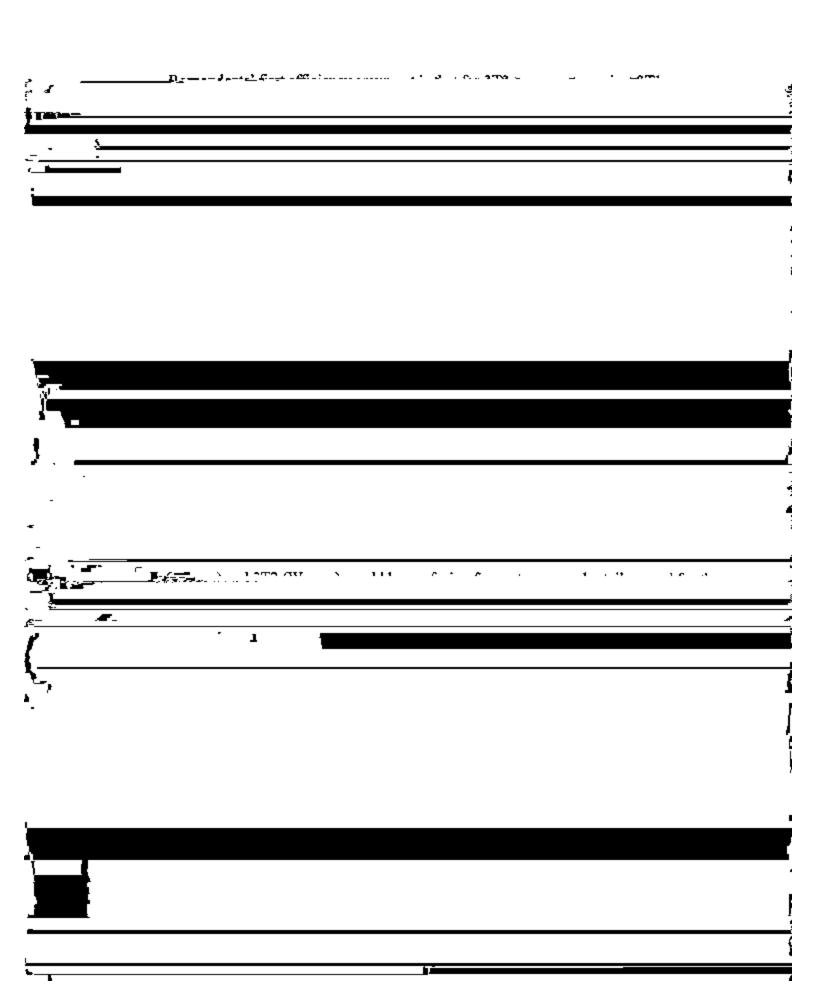


competitor, to fix prices and to forgo advertising for certain audio and video products.² Initially, Respondents averred that the moratorium was necessary for the formation of the PolyGram/Warner collaboration.³ Now Respondents have, by stipulation, abandoned this defense.⁴ Initially, Respondents claimed that the moratorium was necessary for the efficient operation of the joint venture.⁵ Yet, Respondents have effectively forfeited this contention by offering no supporting evidence.⁶

already ruled that "plausibility" alone is not a sufficient defense, and that the Court's conclusion is founded on extensive Supreme Court and lower court precedent. Order Denying Motion For Summary Decision at 8-11 and cases cited therein (Feb. 26, 2002) ("Summary Decision Order").

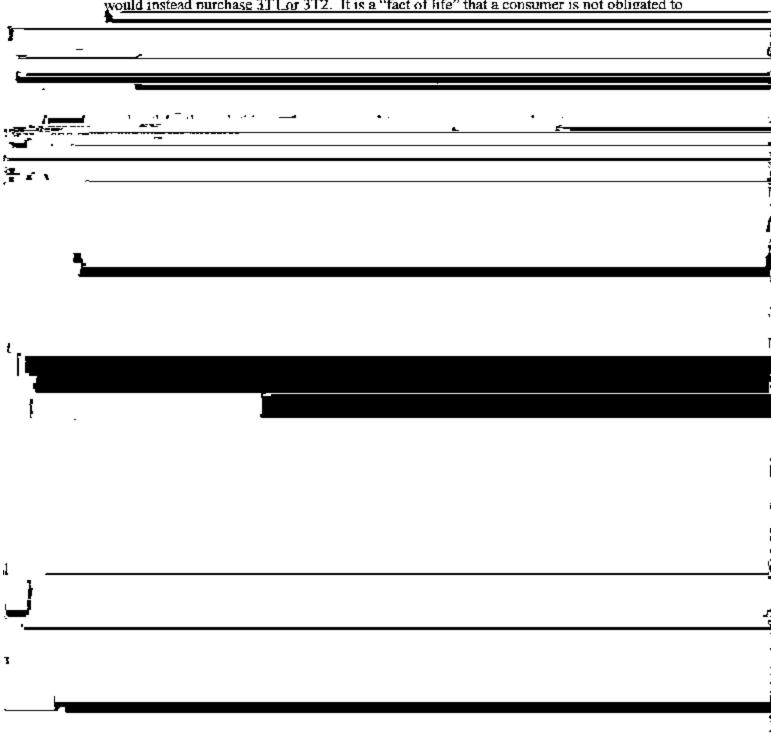
The moratorium agreement should be presumed to be anticompetitive – on the basis of

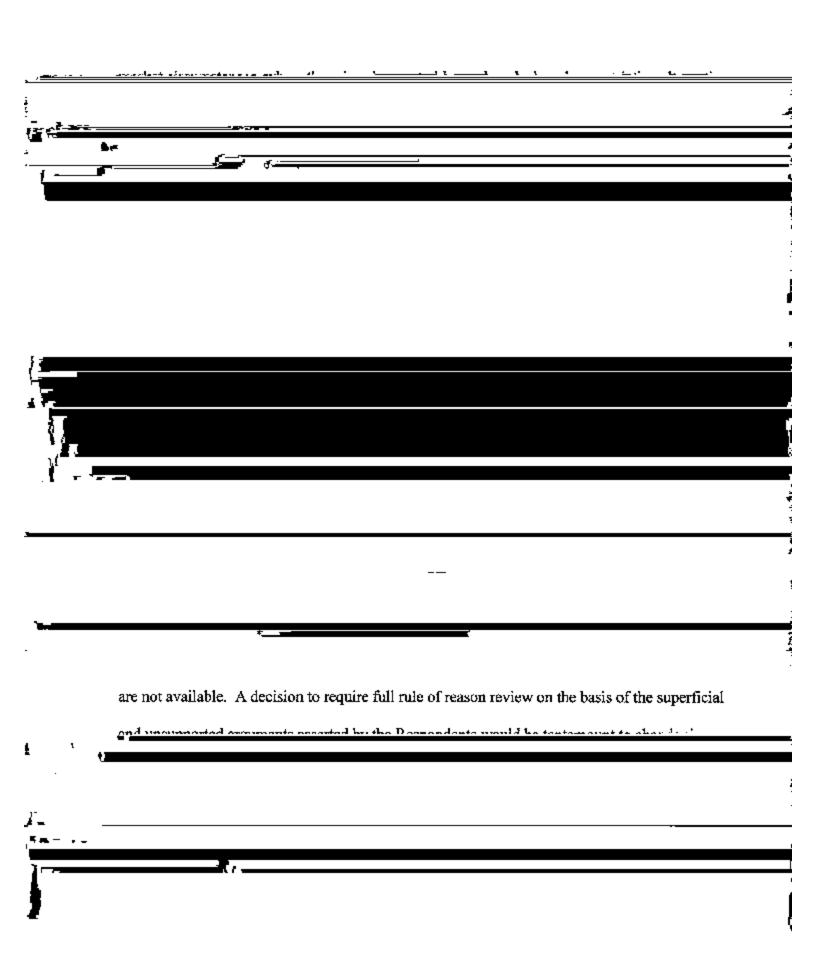
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to proving that the moratorium was necessary for the effective marketing of 3T3. Yet this is the sum total of Respondents' supporting evidence.

Respondents' second efficiency argument is that the moratorium remedies a free-riding problem: perhaps, absent the moratorium, consumers brought to the store by advertising for 3T3 would instead nurchase 3TL or 3T2. It is a "fact of life" that a consumer is not obligated to



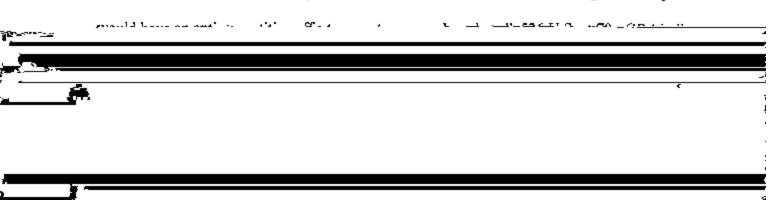


	Respondents state that they "are aware of no rule of reason case in which a restraint was
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e	ither of an actual anticompetitive effect or of market power." Respondents' Post-Trial Brief at
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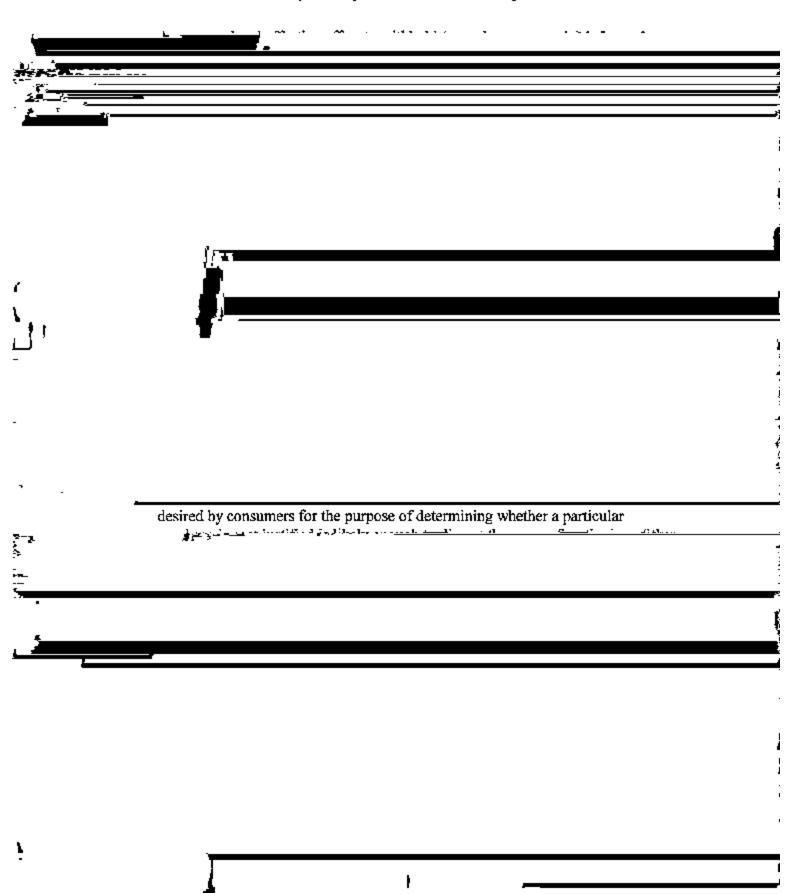
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of Registration in Optometry, 110 F.T.C. 549, 604 (1988) ("Mass. Board").

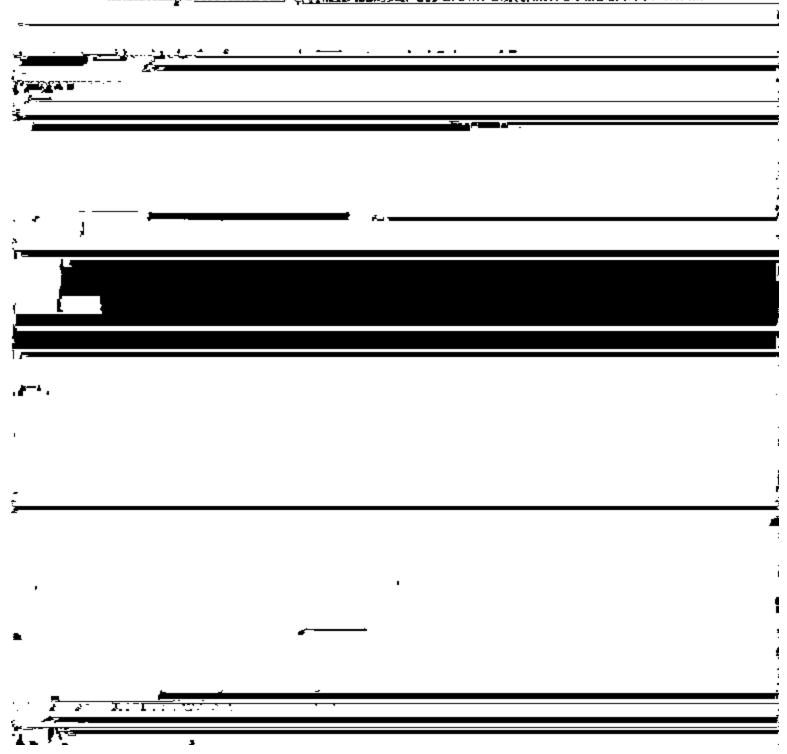
Respondents have chosen to ignore these cases. Respondents' effort to find in other decisions a repudiation of abbreviated analysis is not persuasive. In *CDA*, the Supreme Court explicitly endorsed the use of the abbreviated rule of reason in cases where "an observer with even a rudimentary understanding of economics could conclude that the arrangement in question



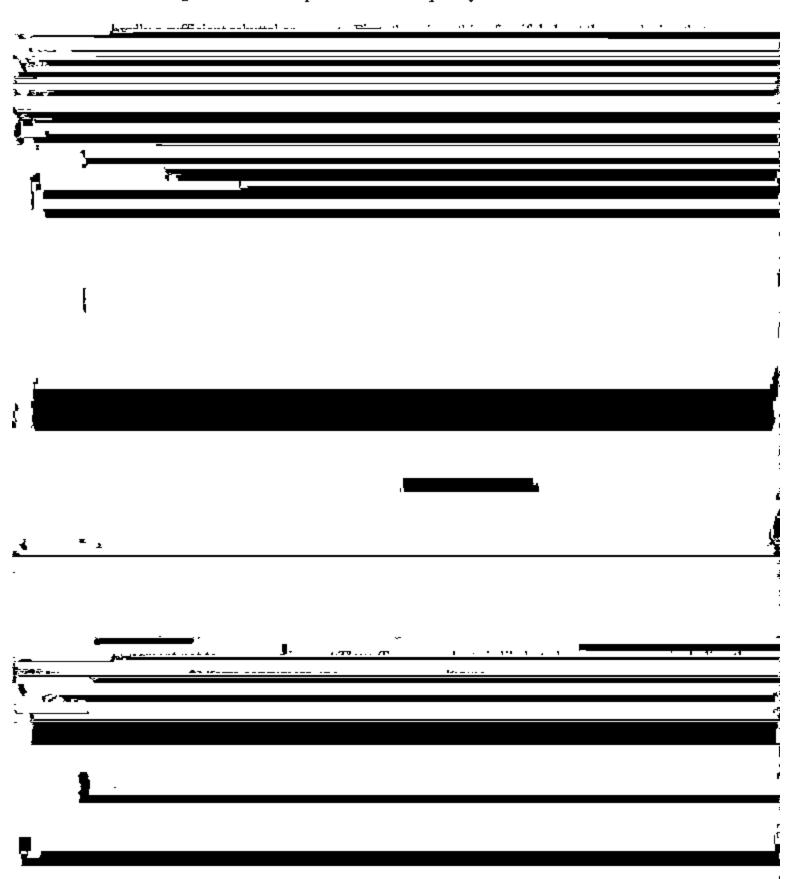
link between the unavailability of x-rays and an increase in the price of dental treatment:



Of course, there are antitrust cases in which courts have required proof of market power or evidence of actual anticompetitive effects: these are cases decided under the full rule of reason. E.g., United States v. Visa U.S.A., Inc., 163 F. Supp. 2d 322 (S.D.N.Y. 2001). To require a similar showing where a restraint is anticompetitive on its face would be equivalent to abandoning abbreviated rule of reason analysis. See Brown University. 5 F.3d at 673 ("Illf an



"two among thousands of compact discs" as "comparably obvious" is "absurd." Id. This is

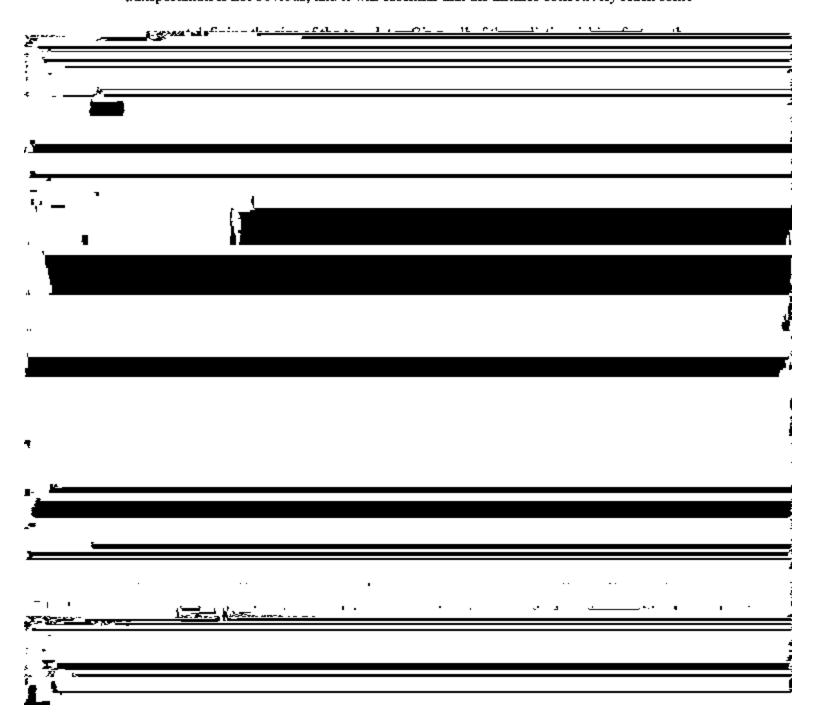


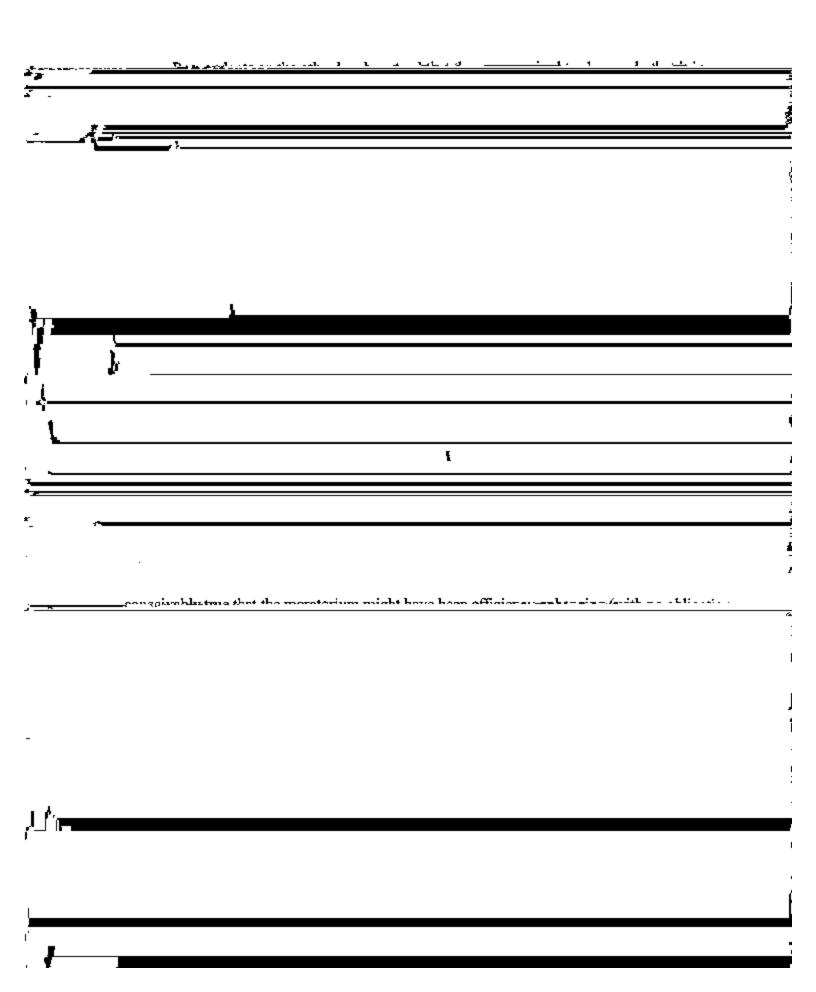
relevant question is whether the restraints employed by PolyGram and Warner – an agreement not to discount and an agreement not to advertise – fall within a category of restraints that is likely to be anticompetitive absent an efficiency justification. Plainly, the answer to this question is yes; these are considered to be among the most serious and pernicious restraints that

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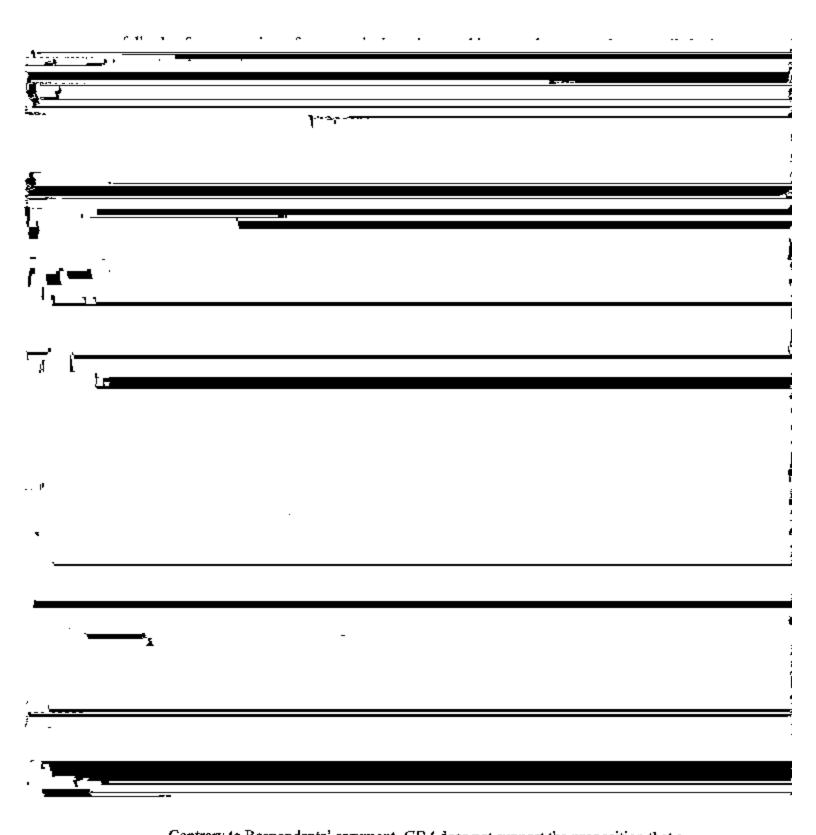
Respondents' contention that courts lack experience with restraints similar to those

277 F.3d 499 (4th Cir. 2002), upon which Respondents rely. The Court of Appeals determined that an agreement among airlines defining the size of the template placed adjacent to x-ray machines at airport luggage checkpoints did not have obviously anticompetitive effects. Courts have no prior antitrust experience with such agreements; there is no economic literature that addresses such agreements; the relationship between the templates and the price of air transportation is not obvious; and it was essential that the airlines collectively reach some





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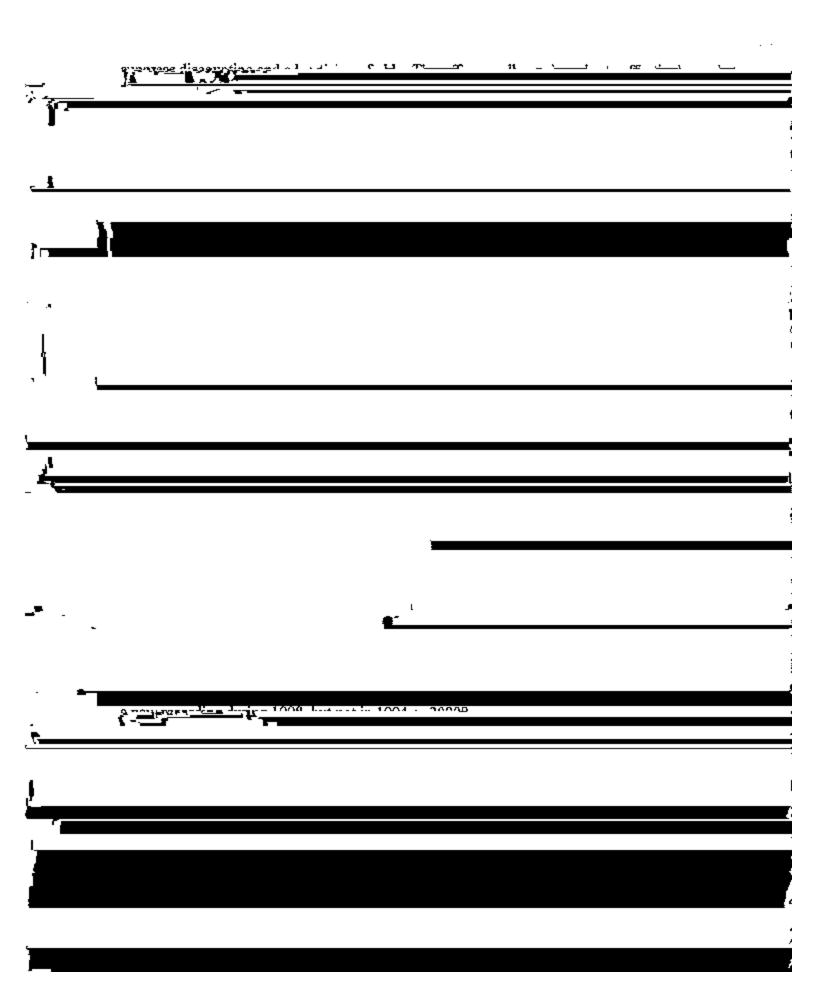


Contrary to Respondents' argument, CDA does not support the proposition that a plausible efficiency benefit is a sufficient defense. The CDA Court instructed that where likely

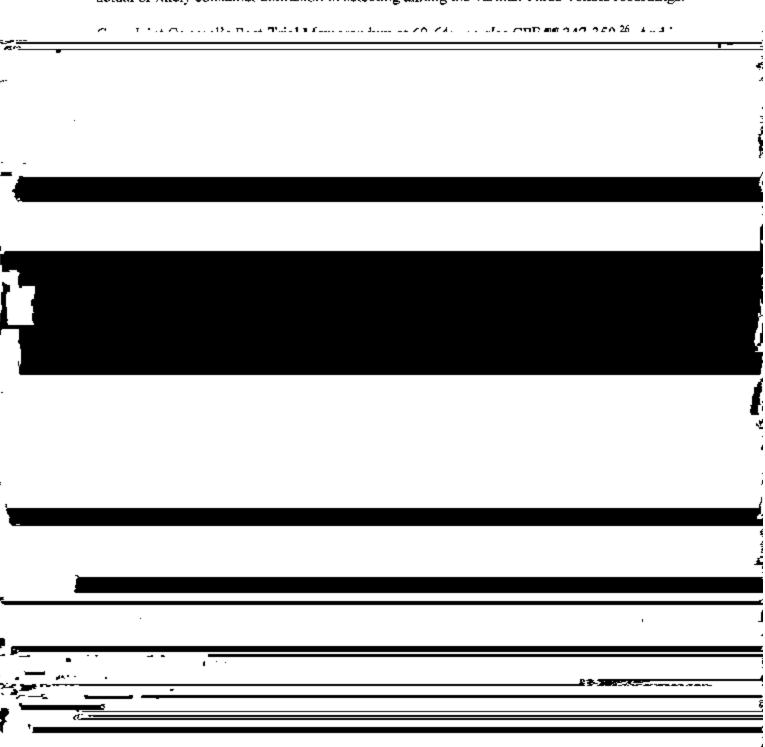
anticompetitive effects are obvious, the burden then shifts to the defendants "to show empirical

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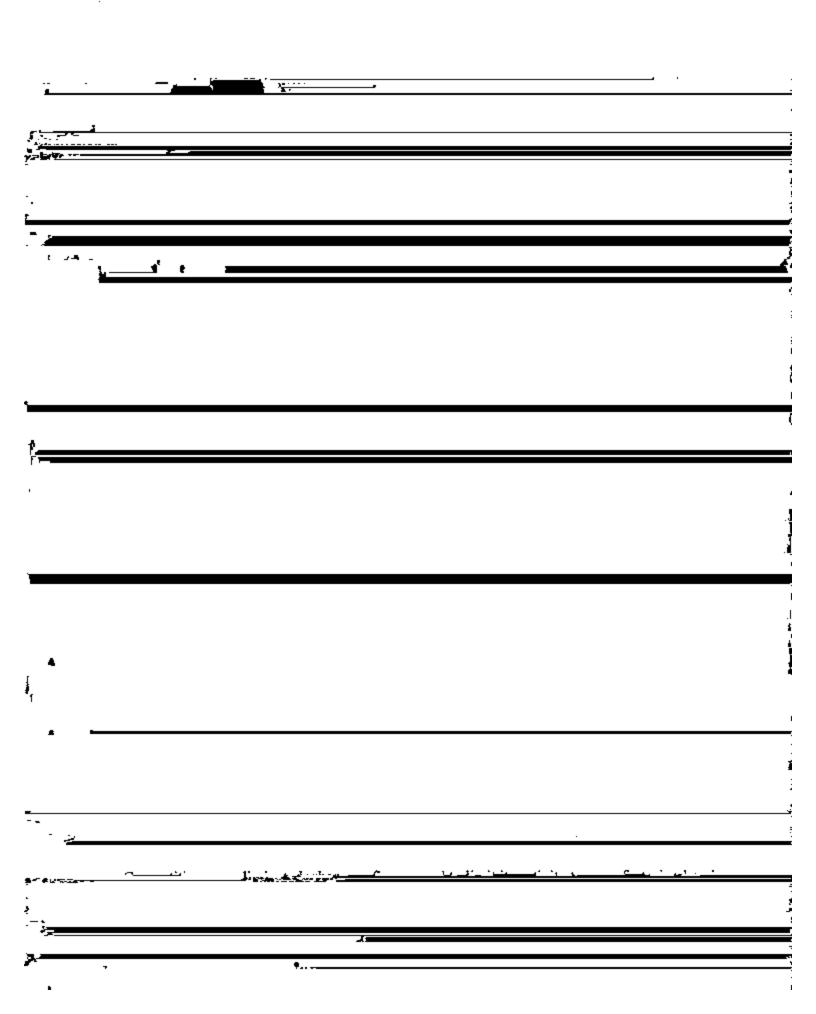


As detailed in Complaint Counsel's Post-Trial Memorandum, there is no evidence of actual or likely consumer confusion in selecting among the various Three Tenors recordings.

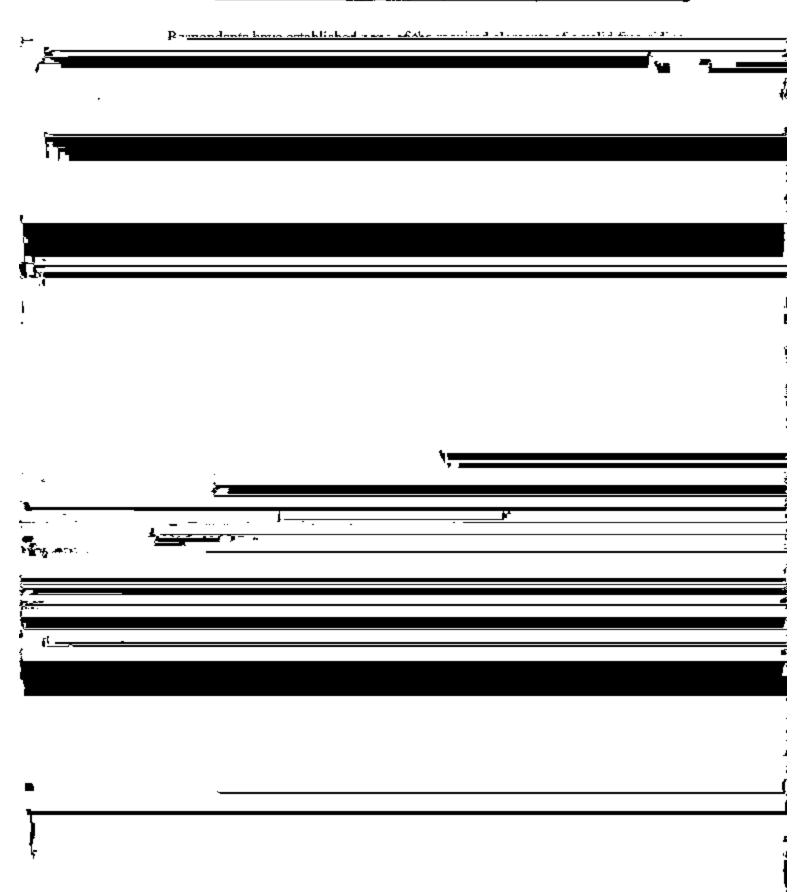


Most implausible of all is the claim that concerted action was required in order to ensure

that Warner's operating company in the United States would "focus" appropriate resources upon



III. The Moratorium Agreement Was Not Necessary to Avoid Free Riding



diverted sales would go to Warner (3T2) and only half to competitor PolyGram (3T1), and given that in 1998 PolyGram was compensating Warner for the advertising expenditures. CPRF ¶ 91.³²

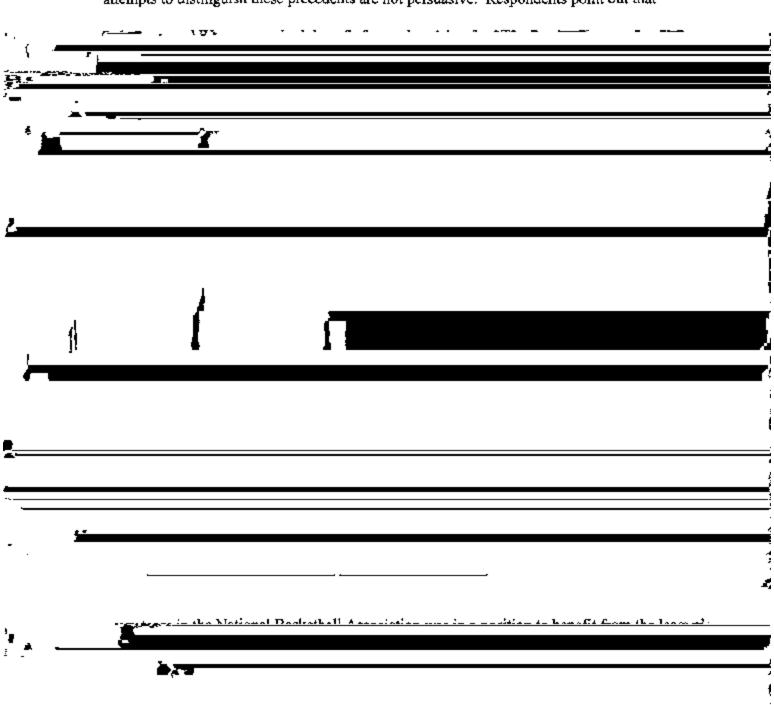
Respondents answer by citing the following testimony: The volume of 3T3 sales during the moratorium period will influence the venturers' judgment as to how much advertising should be funded following the moratorium period; if 3T3 is very successful during August, September,

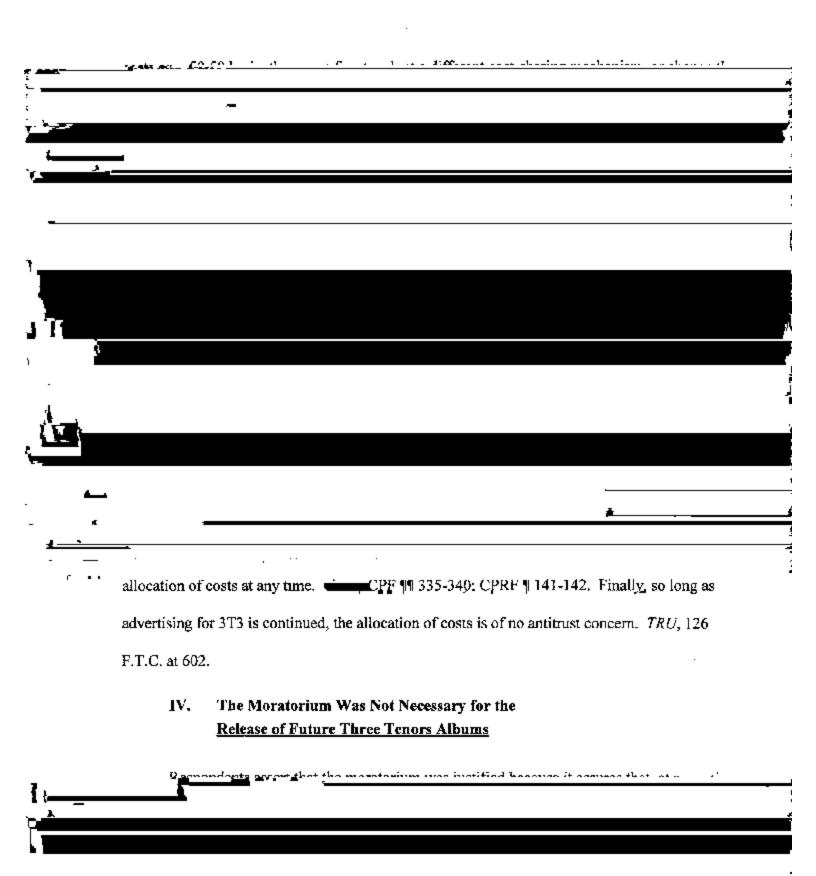
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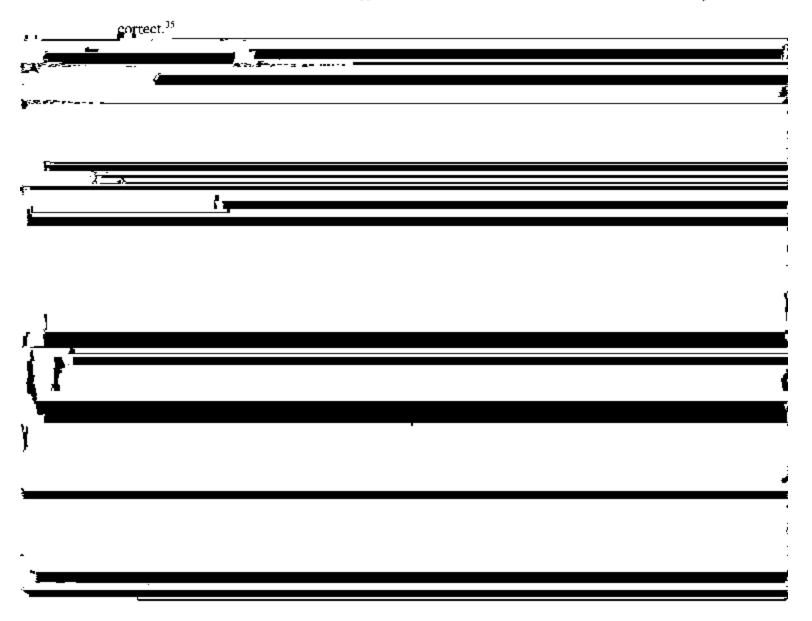
line product stocking, and extensive inventories . . . [T]hus these services were not susceptible to free riding.").

These cases reject a free-riding defense when compensation is possible, and Respondents' attempts to distinguish these precedents are not persuasive. Respondents point out that





lead to increased total output. CPRF ¶¶ 139-142. On this issue, Dr. Stockum is undoubtedly



Tenors albums some years hence should depend upon a moratorium agreement in effect four years ago. To the extent that the moratorium leads to higher market prices and greater profits (without a legitimate efficiency), this may make it more attractive for PolyGram and Warner to introduce new products. But this is simply a by-product of cartelization, and not a valid efficiency defense. See Catalano, Inc. v. Target Sales, Inc., 446 U.S. 643, 649 (1980);

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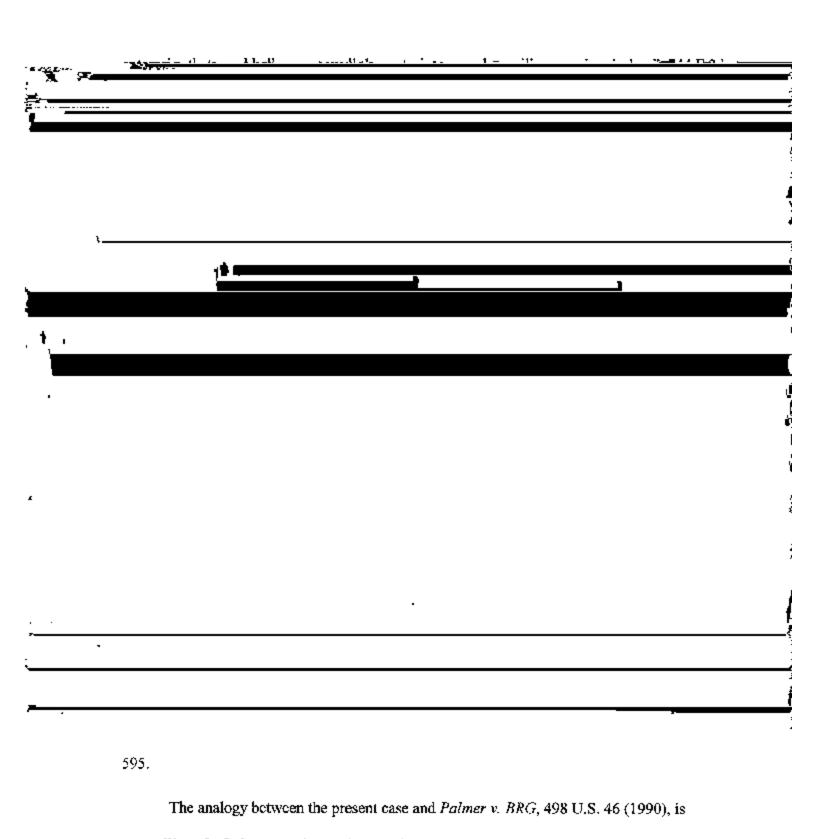
V. The Moratorium Was Not Necessary to Protect Confidential Information

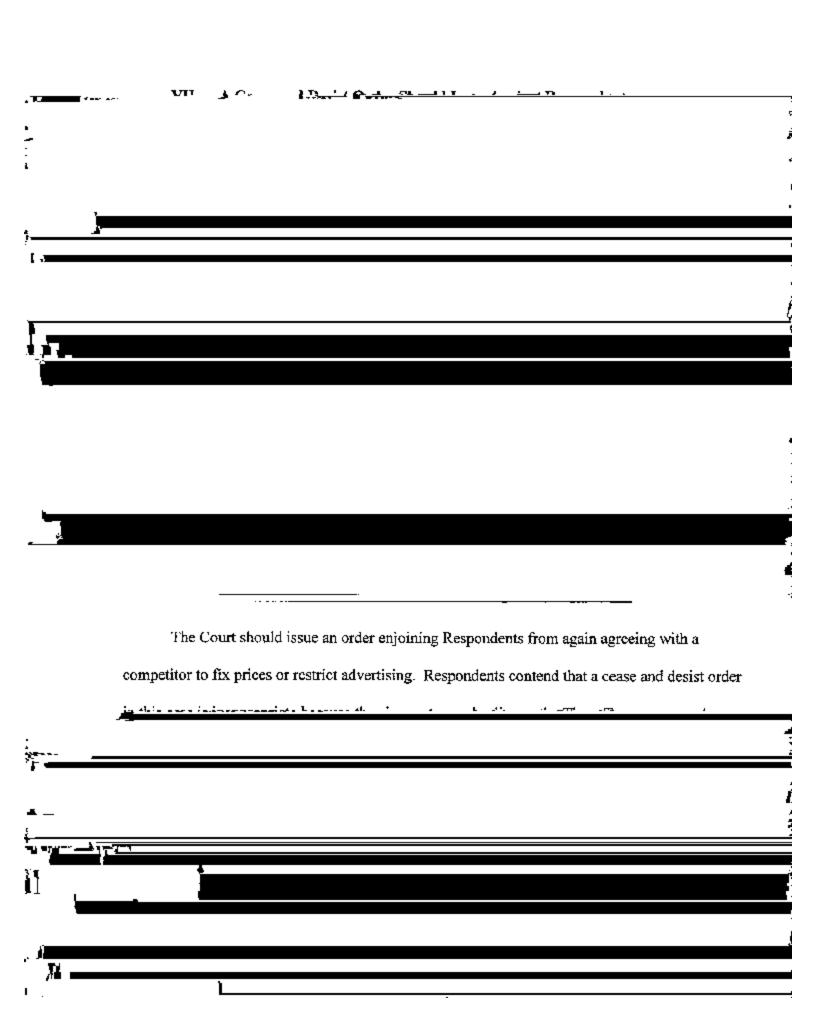
Respondents claim that the moratorium helped assure that neither PolyGram nor Warner would free ride on the "confidential marketing plans developed by the joint venture partners for the new album." Respondents' Post-Trial Brief at 45-46. This argument is pretextual and entirely without merit.

No witness, and no document, suggests that the moratorium was intended to protect against the misuse of confidential marketing plans. This is the attorneys' post hoc rationalization for the moratorium agreement, and is therefore not a valid defense. See Complaint Counsel's Post-Trial Memorandum at 44.

There is no evidence that PolyGram and Warner exchanged confidential marketing







similar to the 3T3 project – in which Respondents have both an incentive and an opportunity to fix prices and restrict advertising for competing products. CPF \$\forall 371-374\$. An order will deter Respondents from agreeing in the future to a moratorium on competitive activity.

PolyGram and its horizontal competitor, Warner, agreed to fix prices and ban advertising for certain audio and video products featuring the Three Tenors. Because the moratorium

