UNITED STATES OF AMERICA BEFORE THE FEDERAL TRADE COMMISSION

In the Matter of

NORTH TEXAS SPECIALTY PHYSICIANS,

Docket No. 9312

a corporation.

DECLARATION OF DON SNYDER IN SUPPORT OF NON-PARTY ALCON LABORATORIES, INC.'S UNOPPOSED MOTION FOR IN CAMERA TREATMENT OF PROPOSED EVIDENCE

I, Don Snyder, declare as follows:

- 1. "I am currently the Director of Corporate Benefits and Health Services for Alcon Laboratories, Inc. ("*Alcon*"), a position which I have held for the past 14 years. In my role as Director of Corporate Benefits and Health Services, I have direct responsibility for analyzing markets, medical as well as other benefits service plans, and negotiating with multiple benefits service plans for Alcon's group benefits service plans. As such, I am familiar with the processes by which Alcon analyzes and evaluates the benefits service markets and analyzes, evaluates and negotiates with benefits service providers and the effect such plans can have on Alcon's ability to attract and retain Alcon's employees.
- 2. "I have reviewed the documents for which Alcon is seeking *in camera* treatment and was the individual involved in producing the documents pursuant to the subpoena issued by North Texas Specialty Physicians ("*NTSP*") and specific requests and conversations with the FTC regarding how the confidentiality of these documents would be protected if produced. By virtue of my familiarity with these specific documents, my current and former positions

with Alcon, I am intimately familiar with the type of information contained in the documents at issue and Alcon's treatment of such confidential information.

Based upon my review of the documents, my knowledge of Alcon's benefits and health services, and my familiarity with the confidential protection afforded this type of information by Alcon, it is my belief that disclosure of these documents to the public and competitors in the medical benefits service network marketplace

this information on a confidential basis. Further, such disclosure would breach Alcon's fiduciary obligation of managing its benefits program for its members and result in medical benefits service networks' refusal to provide this valuable information in the future. Medical benefits service networks' refusal to provide this and Alcon's resulting inability to compare medical benefits service networks would affect the exact people Alcon's benefits service is obligated to serve, its'

by medical benefits service networks, affecting interstate commerce and have a detrimental affect on Alcon's future business relationships with medical benefits service networks. Disclosure of Exhibits "A" through "C" would result in a disservice to Alcon's employees and retirees, the exact individuals to which Alcon owes its fiduciary responsibility.

4. "Alcon has taken significant steps to protect the confidential nature of these documents which were produced in response to a subpoena issued by NTSP and requests from the FTC. These documents were produced under compulsory process and pursuant to the Protective Order Governing Discovery Material issued in this matter on October 16, 2003 (the "Protective Order").

Further, Alcon takes substantial measures to guard the secrecy of the information contained in Exhibits "A" through "C," limiting dissemination of such information and taking every reasonable step to protect its confidentiality. Indeed, such information is disclosed only to a few, particular employees of Alcon. It would be extremely difficult for other entities to access or recreate the information in Exhibits "A" through "C." These efforts demonstrate that Alcon has gone to great lengths to preserve the confidentiality of the information contained in Exhibits "A" through "C."

5. "I declare under penalty of perjury under the laws of the United States
of America that the foregoing it true and correct. Executed this day of April
2004 in Fort Worth, Texas."
[Origianl Signed /s] Don Snyder
SUBSCRIBED AND SWORN TO before me by said Mr. Don Snyder on the day of April, 2004.
[Original Signed]
Notary Public in and for the State of Texas
_[Johnna West]
Printed Name
My Commission Expires: