

January 19, 1995

Dick Smith, Esq.
PREMERGER & NOTIFICATION OFFICE

VIA FAX & FEDERAL EXPRESS

Federal Trade Commission 6th Street & Pennsylvania Avenue, N.W. Washington D.C. 20580

Builder of Competition, Noon 200

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Re: Joint Venture Organized as a Limited Liability Company

Dear Dick:

Yesterday I contacted you to determine whether the filing of a Notification and Report Form would be required in connection with the formation of a joint venture organized as a California limited liability company (the "LLC"). For purposes of our discussion and this letter,

and a corporation. Both members will be actively involved in the management of the business and the approval of both members will be required for important decisions. The natural person will represent himself and approve matters on his own behalf. Two officers of the corporation will represent the corporation and approve matters on its behalf. The LLC will be organized to be taxed as a partnership. The LLC will employ an executive director and other senior management but none of these will have the authority or approval rights of directors in a corporation or the members of the LLC.

My understanding, based on our conversation yesterday, is that no filing will be required under the Hart-Scott-Rodino Act in connection with the formation of the joint venture. My



figther understanding is that you will review this letter and call me at your earliest convenience

Very truly yours,

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