VIA HAND DELIVERY

John M. Sipple, Esq.
Assistant Director
Bureau of Competition
Federal Trade Commission
Room 338
Sixth Street & Pennsylvania Avenue, N.W.
Washington, D.C. 20580

Re: Hart-Scott-Rodino Reportability of Start-Up
Limited Liability Company

Dear Mr. Sipple:

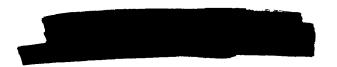
We represent one of the founding members of a limited liability company (the "LLC"), the certificate of formation for which LLC was filed on June 7, 1996. The filing of the certificate of formation with the Secretary of State is a ministerial act. The LLC will not have any members until the Limited Liability Company Agreement of the LLC is executed,

the worldwide development and marketing of end-to-end solutions,

The name of the LLC will contain portions of the company names of one publicly-owned company in the U.S. and one publicly-traded company in the U.S.

The LLC is not to be organized or managed as a corporation. It will instead be organized and managed as to result in it being treated as a partnership for federal income tax purposes. The LLC is to terminate no later than the 20th and the date of formation supless sooner terminated by

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a corporation organized under the laws of the

also organized and existing under the laws of the State of is a reporting company for purposes of the Securities Exchange Act of 1934, as amended. Member One will have slightly more than 80% and Member Two slightly less than 20% of the equity interest in the LLC.

representatives of the Members (the "Directors"). Member One will appoint four Directors, one of whom shall be designated as Member One's "Voting Director" and three of whom shall be designated as "Non-Voting Directors" of Member One. Another

the appointing member or its parent corporation at the time of appointment; the CEO/Director will then join the LLC as an employee and the other directors are expected to remain employees of the appointing Members or their respective parent corporations. There are no plans to appoint any "outside" directors to the Board in a non-voting capacity and in no event would an outside director be appointed as a Voting Director.

On matters to be voted on by the Board, each Voting Director will cast that number of votes which is equal to the

any time be replaced by such member. At any time, any member may

equity interests are present.

The parties believe that, on the basis of these facts,

Act. when you have reviewed this letter, please call me with your comments.

corporations), then no voting stock will be deemed to be taken back and not fly and worth and worth and the deemed to be taken back and no fly is regimed under 801.40.