

Health Care Services Research on Initiatives to Improve Health Care Delivery through Collaboration among Providers

Lawton R. Burns, Ph.D., MBA
The James Joo-Jin Kim Professor
Director – Wharton Center for Health Management & Economics
The Wharton School
University of Pennsylvania
burnsL@wharton.upenn.edu

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Clinical Integration in Health Care – A Check-Up
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Relevant Background

Research:

1. Hospital-Physician Relationships
2. Integrated Delivery Networks: PHOs, IPAs, etc.

Expert Witness:

1. *FTC v. Piedmont Health Alliance* (2004)
2. *FTC v. Evanston Northwestern Healthcare Corp. and ENH Medical Group* (2005)

Need To Understand the Context: Three Types of Integration

- 1. Non-economic integration**
- 2. Economic Integration**
- 3. Clinical Integration**

CLINICAL INTEGRATION COMPONENTS:

What Researchers Study

- **Guidelines, pathways, protocols**
 - a) development

CLINICAL INTEGRATION COMPONENTS: What FTC Investigations Looked For

- **Criteria for physician membership**
- **Criteria for physician credentialing & re-credentialing**
- **Utilization management**
- **Clinical protocols**
- **Physician profiling**
- **Episode profiling**
- **Quality management**
- **Information systems & software**
- **EMR roll-out to physicians**

Hospital-Physician Collaboration: Landscape of Economic Integration & Impact on Clinical Integration

**Lawton R. Burns, Ph.D., MBA
The Wharton School
University of Pennsylvania**

**Ralph W. Muller
Chief Executive Officer
University of Pennsylvania Health System**

**Kaiser Foundation Roundtable on Hospital/Physician Collaboration
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Evidence Base on Integration

Strategic Intent of Integration:

Hospital vs. Physician Goals

Older vs. Newer Generations of Clinical Integration in IDNs