1	UNITED STATES OF AMERICA
2	FEDERAL TRADE COMMISSION
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5	COLLECTING CONSUMER DEBTS:
6	THE CHALLENGES OF CHANGE
7	
8	
9	Wednesday, October 10, 2007
LO	9:00 a.m. to 5:30 p.m.
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L4	United States Federal Trade Commission
L5	Conference Center
L6	600 New Jersey Avenue, N.W.
L7	Washington, D.C.
L8	
L9	
20	Matter No. P074805
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25	Reported and transcribed by: Susanne Bergling, RMR-CLR

1	PROCEEDINGS
2	
3	INTRODUCTION AND WELCOMING REMARKS
4	MR. KANE: Good morning, folks. My name is Tom
5	Kane. I'm an attorney in the FTC's Division of
6	Financial Practices, and I want to welcome you to the
7	FTC's two-day workshop on debt collection issues, which
8	we're calling "Collecting Consumer Debts: The
9	Challenges of Change." And in addition to those of you
LO	here in the conference rooms, I'd like to welcome
L1	everyone who's viewing the workshop over the internet.
L2	And before I introduce our Chairman to welcome
L3	you officially, I'd like to go over a few administrative
L4	matters. First, we have a very full agenda, and we will
L5	all do our best to stay on schedule, and we ask you to
L6	help us with that by returning to your seats on time
L7	after breaks and lunches. If you do come back after a
L8	session has started if, by some slim chance you do, then
L9	please enter through the first door over there or the
20	last door. Please don't enter through the middle door,
21	because it could distract the panelists. The door right
22	there, please avoid that in the middle of a session.
23	For each of our sessions, if time permits, we
24	hope to give members of the audience a chance to pose
5	questions to the panelists. In your folders, you'll

- 1 find a few note cards. So, please write any questions
- 2 you have on the cards as neatly as possible and hold
- 3 them up so they can be collected and forwarded to the
- 4 panel moderator. If we don't have a chance to ask a
- 5 question during the session, we will keep the card and
- 6 consider the question as we draft our workshop report.
- 7 If you need extra cards, you can find them at the
- 8 sign-in table up front. Those of you viewing the
- 9 webcast online can submit questions for our panelists at
- 10 debtcollectionworkshop@ftc.gov.
- 11 Now, please turn off the ringers on your cell

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1
      Chairman. In February of this year, Chairman Majoras
 2
      addressed the Consumer Federation of America, and there
 3
      she announced the FTC's consumer protection agenda and
 4
      stated that debt collections would be a top enforcement
 5
     priority this year. Chairman Majoras also noted that
      the FTC would host a fall workshop to examine and take
 6
 7
      stock of the debt collection industry. Well, as we at
      the FTC continue to vigorously pursue our debt
 8
      collection enforcement mission, autumn has arrived.
 9
      doesn't really feel like it outside, but actually, it's
10
      autumn. We have reached the first day of that debt
11
      collection workshop. So, here to introduce this
12
13
      important event is Chairman Deborah Platt Majoras.
14
              Chairman?
15
              CHAIRMAN MAJORAS: Well, thank you. Good
     morning, everyone. It's really my pleasure to welcome
16
17
     you to this workshop, and I'm really very gratified to
      see so many of you here to address this important topic.
18
19
      We have a lot of great experts here from academia, from
20
      consumer groups, from industry, government.
21
      especially pleased that the North American Collection
22
      Agency Regulatory Association scheduled its annual
23
      meeting to coincide with our workshop today so that we
24
      could have so many state enforcers with us. So, thank
25
     you for being here.
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1
              Consumer credit certainly has had its share of
 2
      critics over time. In Hamlet, Lord Polonius advised his
      son to "neither a borrower nor a lender be." Henry
 3
 4
      David Thoreau, retreating to the north woods to seek the
 5
      simple life, started Walden by saying, "I have no doubt
      that some of you who read this book...are trying to get
 6
 7
      out of debt, a very ancient swamp." Or, as a pithy 19th
      Century phrase put it, "He who goes a-borrowing goes a
 8
 9
      sorrowing."
              Well, notwithstanding its critics, consumer
10
      credit is a significant tool in our modern economy.
11
12
      the 20th Century, consumer credit grew rapidly as it
13
     became a common means through which consumers of limited
14
      resources were able to purchase automobiles. By 1926,
      two out of every three cars sold in the United States
15
      was purchased on credit. I wonder what the number is
16
17
              It's got to be higher than that. Consumer
      today.
      credit again grew rapidly in the 1950s and '60s with the
18
19
      introduction and expansion of the use of credit cards.
20
      Indeed, by the mid-1960s, poet Randall Jarrell found a
      very apt metaphor for the pervasiveness of consumer
21
22
      credit, believe it or not, in the Sistine Chapel's
      ceiling, saying, "If anyone wishes to paint the genesis
23
24
      of things in our society, he will paint a picture of God
25
      holding out to Adam a check-book or credit card or
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1
      Charge-A-Plate."
 2
              Paying over time allows consumers to make
 3
     purchases that they could not otherwise have afforded.
 4
      It permits us to get the benefit of goods and services
 5
      while we're paying for them rather than postponing those
      benefits until we've saved up the entire purchase price.
 6
 7
      Some forms of consumer credit provide consumers with
      greater convenience, like using a credit card for a
 8
 9
      large purchase rather than worrying about having the
             The lyrics from the musical Miss Saigon, though,
10
      may sum up best the view of consumer credit in our
11
12
      contemporary culture in the United States, but I am not
      going to sing it. "What's that smell in the air?
13
14
      American dream. All yours for ten percent down.
15
      American dream." The purchases that consumers make in
     pursuit of their dreams do collectively provide, all
16
17
     kidding aside, a powerful engine for economic growth and
18
      for enhancing the welfare of our consumers.
19
              Debt collection plays a vitally important role
      in this system of consumer credit. Collecting on a
20
21
      debt, of course, benefits individual creditors who are
22
      repaid money they're owed, but it also has much broader
23
      economic benefits, of course. If consumers don't repay
24
      their debts, then sellers will seek to increase the
```

prices of the goods and services to those of us who are

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paying to cover the cost, and if consumers don't repay
 2
      their debts, creditors will be less willing in the end
      to lend money to consumers, and that will decrease our
 3
 4
      future purchases. So, obviously debt collection plays a
 5
     key role in keeping prices low and ensuring that
      consumer credit remains widely available across sectors
 6
 7
      of our economy.
              But notwithstanding its benefits, activities in
 8
 9
      the industry have been the source of harm to consumers.
      In 1977, Congress took a hard look at debt collection
10
      practices and found that debt collection abuse by
11
12
      third-party debt collectors was a "widespread and
      serious national problem." Congress concluded that
13
14
      abusive debt collection practices were contributing to
15
     personal bankruptcies, marital instability, job loss,
      and invasions of individual privacy. This abuse took
16
17
      many forms, including -- and I'm quoting from the Senate
      report -- "obscene or profane language, threats of
18
19
      violence, telephone calls at unreasonable hours,
20
      misrepresentation of a consumer's legal rights,
21
      disclosing a consumer's personal affairs to friends,
22
      neighbors, or their employer, obtaining information
23
      about a consumer through false pretense, impersonating
24
     public officials and attorneys, and simulating legal
25
     process." To curtail these practices, Congress passed
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1
      the Fair Debt Collection Practices Act, establishing
 2
      specific standards of conduct for the industry and
      directing the FTC to enforce its prohibitions.
 3
 4
              Now, over the next two days, we are going to
 5
      consider whether consumer protection laws have kept pace
      with the changes that have occurred since this Act was
 6
 7
     passed 30 years ago. It goes without saying that our
      role is very different from where we were in 1977.
 8
      Consumer debt levels have risen dramatically over the
 9
                      Innovation in the financial services
10
      past 30 years.
      marketplace has given consumers many more choices,
11
12
      including an array of options for paying for goods and
      services, and these innovations, of course, have an
13
14
      impact on the willingness and ability of consumers to
15
     borrow money.
              Well, the debt collection industry has changed
16
17
      significantly as well. With the increase in the amount
18
      of consumer debt has become a corresponding increase in
19
      the number of companies seeking to collect on the debts.
20
      The types of businesses holding and collecting on debts
21
      has also evolved. Many creditors certainly continue to
22
      collect their own debts, and if in-house collection
      efforts are unsuccessful, they then retain third parties
23
24
      to collect. For many creditors today, they are also
25
      choosing to sell their uncollected accounts to
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1 collectors known as "debt buyers," who then attempt to
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- 2 collect the debts themselves or hire agencies or law
- 3 firms to do it.
- 4 Technological change also has had an impact on
- 5 the industry. Debt collectors, in fact, have a long
- 6 history of adapting innovations to become more efficient
- 7 in collections. Starting in 1788, Samuel Barrett, a
- 8 Boston justice of the peace, began using forms to notify
- 9 consumers that he would sue them unless they paid up,
- 10 and the forms had these blanks for the names of the
- 11 creditor, the consumer, the place of residence, type and
- amount of the debt, and the length of time remaining
- 13 before suit would be filed. Now, that doesn't seem like
- such a big deal to us today, but I mean, come on, this
- 15 was 1788. And the efficiency of these printed forms,
- 16 combined with the specter of what we then had, debtors'
- 17 prison, caused many consumers to decide that their
- 18 better course was to pick up and move to the American
- 19 frontier. Indeed, this happened so frequently in the
- 20 late 18th Century that "gone to Kentucky" became a
- 21 euphemism for migrating west to avoid your debt
- 22 collectors.
- Now, later in our history, technological
- 24 developments made it, of course, more affordable for
- 25 collectors to make long-distance calls to consumers, and

- 1 now collection calls are far more efficient because of
- 2 the introduction of automatic and predictive dialers.
- 3 In addition, advances in hardware and software have
- 4 enabled collectors to create and use information in
- 5 extensive databases for better profiling and tracking.
- 6 And, of course, the emergence of the internet over the
- 7 past decade has opened up new possibilities for
- 8 communication and has facilitated instantaneous
- 9 processing of payment of debts.
- 10 Now, given the changes that have occurred since
- 11 the FDCPA was passed, this is an opportune time for us
- to assess whether changes are needed in order to improve
- our consumer protection efforts. Significantly, the FTC
- 14 continues to receive more complaints about third-party
- 15 debt collectors than about any other single industry.
- 16 The number of these complaints has been increasing
- steadily for a number of years, reaching nearly 70,000
- in 2006, and as we look at our complaints that are
- 19 coming in so far for 2007, it looks like they're coming
- 20 in now at an even greater rate. Complaints about this
- 21 industry have also increased as a percentage of the
- 22 number of complaints that the FTC receives as well.
- 23 Now, consumer complaints are not all representative of
- violations of the law, but still, this large absolute
- 25 number of complaints and this trend over time warrants a

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hard look at the current state of debt collection.
 1
 2
      anticipate that the robust and informed debate over the
 3
     next two days will help us to identify current problems
 4
      as well as possible solutions that would enhance
 5
      consumer protection without unduly burdening legitimate
      debt collection.
 6
 7
              In the meantime, as we explore new issues, the
      FTC continues to use our law enforcement tools, our
 8
 9
      consumer education, and the promotion of industry
      self-regulation to fulfill our mission. Our recent
10
      cases, I hope, demonstrate that we're going to use all
11
12
      weapons in our law enforcement arsenal to combat
      unlawful debt collection practices. We will pursue
13
14
      tough remedies, and that includes disgorgement of
15
      ill-gotten gains, consumer redress, and civil penalties
      in appropriate circumstances. We will seek, in the case
16
17
      of egregious violations, we will seek immediate
      injunctive relief and, if appropriate, asset freezes.
18
19
              For example, earlier this year, the Commission
20
      alleged FTC Act and FDCPA violations against a Florida
21
      debt collection agency, Rawlins & Rivera. Our complaint
22
      charges that Rawlins routinely misrepresented to
23
      consumers that they faced immediate legal action and
24
      wage garnishment and that they could spend time in jail
25
      if they failed to pay the defendants promptly. If I can
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1
      recall correctly, they did so in quite colorful
 2
      language. The Commission quickly secured a preliminary
 3
      injunction that, among other things, bars the company
 4
      from making these false and misleading representations,
 5
      from engaging in abusive or harassing conduct when
      contacting consumers to collect the debt, and that
 6
 7
      litigation is ongoing.
              We recently secured our largest restitution
 8
 9
      award ever in a debt collection case.
                                             This case dates
      back to 2003 when we filed a complaint against National
10
      Check Control and Check Investors, Inc., alleging they
11
12
      had violated Section 5 of FTC Act and, again, the FDCPA.
      These defendants falsely threatened consumers with
13
      arrest and criminal and civil prosecution to extract
14
15
     payment from them for bad checks plus exorbitant and
      illegal fees. In 2005, the federal district court
16
17
      granted our motion for summary judgment and ordered the
      defendants to pay $10.2 million in restitution.
18
19
      last month, the United States Court of Appeals for the
      Third Circuit affirmed the lower court's decision,
20
21
      including the $10.2 million judgment. This restitution
22
      amount should demonstrate that those who engage in
23
      unlawful debt collection may have to pay a steep price.
24
              Now, in addition to our law enforcement efforts,
25
      we reach out and encourage industry to undertake
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1
      self-regulatory initiatives to address consumers'
 2
      concerns. Self-regulation can encourage voluntary
 3
      compliance with the law through adoption of industry
 4
      standards that meet or exceed legal requirements and
 5
      through educating industry members as to what needs to
      be done to comply with these standards, and this is
 6
 7
      especially important in an industry that's undergoing
      rapid growth.
 8
 9
              Now, in this regard, I want to recognize the ACA
      International Board of Directors for recently revising
10
      its Code of Ethics to enhance the protections that its
11
12
      members afford consumers. This is a promising
      development. And I would note that this week, the
13
      Commission issued an advisory opinion supporting one new
14
15
      requirement in ACA's Code of Ethics.
                                            The Code would
      require debt collectors who are ACA members to notify
16
17
      consumers who disputed a debt in writing if they have
      ceased their collection efforts, and we were asked if
18
19
      they send that letter, would that violate the FDCPA, and
20
      what our advisory opinion concludes is that debt
21
      collectors providing such a notice that they ceased
22
      their collection efforts would not be in violation of
23
      the FDCPA.
24
              The final prong of our strategy is effective
25
      consumer education. We recognize that for the FDCPA to
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1 be fully effective, consumers have to be aware of their
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- 2 rights, and often, in this area, they really are not.
- 3 Through a variety of consumer education initiatives, the
- 4 FTC provides consumers with materials that summarize the
- 5 FDCPA's provisions so that consumers know what their
- 6 rights are and can exercise them. We are also doing
- 7 personal outreach, community0@v@n@sorithsbhowlsh you
- 8 military bases, to disseminate information about the
- 9 rights of debtors. We know that well-informed
- 10 individuals can better protect themselves from
- 11 unscrupulous debt collectors and may contribute also
- 12 valuable information to our database as we continue to
- do our job on the enforcement side.
- 14 Well, the agenda for the sessions to be held
- 15 today and tomorrow is ambitious, and it promises to spur
- vigorous debate and constructive dialogue, which is why
- 17 we're doing it. It's what we want. So, we're very
- 18 eager to engage in this, and in an effort to ensure that
- 19 our record of this workshop is as complete as possible,
- 20 we are going to accept additional comments, written
- comments, through November 9th. We look forward to
- 22 working with you to identify solutions that adequately
- 23 protect consumers without unduly burdening legitimate
- debt collectors in performing their important role in
- 25 the economy. So, I thankur0m00000 01or thebe with you

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this morning, and without further adieu, I will
 1
      introduce Tom Pahl, an Assistant Director in our
 2
      Division of Financial Practices, who will moderate your
 3
 4
      first session. Thank you very much.
              (Applause.)
 5
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1	OVERVIEW OF CHANGES IN
2	AND AFFECTING THE INDUSTRY
3	MR. PAHL: Thank you, Chairman Majoras.
4	Our first panel will provide an overview of
5	changes in debt collection and how they affect
6	consumers. We will discuss the types of debts that are
7	going into collection, the demographics of debtors, and
8	the methods that are being used to collect on debts.
9	We'll discuss changes in debt collection since the FDCPA
10	was enacted 30 years ago with a particular emphasis on
11	changes that we've seen in the last five to ten years.
12	We'll ask the experts on our panel to give us their view
13	as to what the future of debt collection may look like,
14	particularly the near future of debt collection.
15	Our discussions are intended to provide a solid
16	foundation for more in-depth assessments and discussions
17	during the rest of the workshop as to the implications
18	for consumer protection policy of developments in debt
19	collection.
20	Before introducing our presenters and panelists,
21	I want to emphasize that although everything that will
22	be said during the workshop is important, these
23	discussions are only part of the information the FTC
24	will consider in connection with this proceeding. We've
25	received a large number of public comments, empirical

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1 research, and similar types of data. This information
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- 2 will be critical to us as we move forward in forming
- 3 views on debt collection issues, and we want to thank
- 4 those who have taken the time and the effort to prepare
- 5 these materials for our consideration.
- 6 As the Chairman noted in her opening remarks, we
- 7 will be leaving the public comment period open until
- 8 November 9th for submission of additional materials.
- 9 So, if someone during the panel presentations over the
- 10 next two days expresses an idea that you would like to
- 11 respond to or something that you would like to elaborate
- 12 on or you'd like to emphasize, definitely submit an
- additional comment to us or a new comment if you have
- 14 not submitted one in the past.
- 15 We will listen to everything that is said during
- 16 the workshop, of course, we will read everything that is
- submitted, and then we are going to form our views as to
- 18 what we think should be done in the future with regard
- 19 to debt collection and consumer protection.
- 20 Let's move on to our panel. First, we will have
- 21 two presentations. The first presentation will be by
- 22 Bill Hampel, the chief economist at the Credit Union
- 23 National Association, and he will provide us with an
- 24 overview of household debt exposure. Following that
- 25 presentation, Robert Hunt, a senior economist with the

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1 Federal Reserve Bank of Philadelphia, will follow with
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- 2 an overview of the collections industry. We are
- 3 thrilled to have two such eminent researchers making
- 4 presentations to us today.
- 5 We have three panelists who will be offering
- 6 their views on the presentations and who will respond to
- 7 questions from the moderator and, time permitting, from
- 8 the audience. Rozanne Andersen is the Vice President
- 9 and General Counsel of ACA International, a trade
- 10 association composed of credit and collection companies
- 11 which provide a wide variety of accounts receivable
- 12 management services.
- 13 Jean Ann Fox is the Director of Consumer
- 14 Protection at the Consumer Federation of America, a
- 15 consumer advocacy, research, and education organization
- 16 with broad experience on consumer finance issues.
- 17 Gary Wood is the President of Collins Financial
- 18 Services, Inc., a debt buyer, as well as the President
- 19 of DBA International, a trade association of
- 20 professionals dedicated to building a reliable and
- 21 credible market for delinquent receivables.
- 22 We are pleased to welcome our esteemed panelists
- 23 to help build a foundation for discussions during the
- 24 rest of our workshop.
- 25 So, we will begin first with Bill Hampel's

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1 presentation.
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- MR. HAMPEL: Thank you, Tom.
- Well, I have the easiest job here, because I'm
- 4 first while you're all fresh. Usually they put me on
- 5 right after lunch for some reason, but this is way early
- in the morning, so I am going to take advantage of that
- 7 by being as brief as possible.
- 8 I actually don't know much about debt
- 9 collection. That's not my job. What my job to do this
- 10 morning is to give you an overview of the extent to
- 11 which American households are exposed to debt and also
- some recent indicators of potential problems in that
- debt which would lead to debt collection activity. So,
- 14 mine is sort of the macro view of the overall market
- 15 that drives debt collection activities, and then the
- 16 really interesting speakers and panelists will come
- 17 after me telling me what it is you want to know.
- 18 (Technical difficulty.)
- MR. HAMPEL: Actually, if there's one slide you
- 20 want to concentrate on, this would be it. You could
- 21 probably snooze for ten minutes after this. And let me
- 22 tell you, as an economist, typically what I do is I get
- 23 to play against the histrionics and the hype that
- 24 typically show up in the financial press by some groups
- 25 who would like to tell us every day that the world is

- 1 about to end, having something to do with the fact that
- 2 we have too many newspapers to sell and too many cable
- 3 TV channels, and, therefore, we need to get lots of
- 4 coverage.
- 5 Therefore, typically what we economists will say
- is, well, no, the world is not ending, things aren't
- 7 quite as bad as we expect them to be, and whereas I
- 8 don't think the world is ending, this chart is somewhat
- 9 disconcerting. What this tells us is the total
- 10 household -- the U.S. household's exposure to mortgage
- and consumer debt and what's happened to this over the
- 12 last 25 to 35 years.
- 13 What we see here, starting on the left, this is
- in 1960, the total ratio of household debt, the stock of
- 15 debt outstanding -- this is not monthly payments. This
- 16 is the stock of outstanding debt to annual disposable
- income, annual after-tax income, was just under 50
- 18 percent, which meant that the average for all U.S.
- 19 households was about six months of after-tax income
- 20 would account for paying off all debt.
- Over the next 25 years or so, if we look ahead
- 22 to the mid-1980s, this had increased very slightly to 56
- 23 percent, to about seven months worth of after-tax

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1
              Skip forward to the next 20 years, the number
 2
      had risen to 85 percent, mostly because of an increase
 3
      in mortgage debt. Mortgage debt was up to 64 percent of
 4
      annual disposable income, and consumer debt was up to 22
 5
     percent, but the really remarkable thing is look over
      the -- just so far in this decade, in this century, this
 6
 7
      decade, this number has gone from about 85 percent to
      125 percent.
 8
 9
              In the short space of less than ten years, the
      household sector now has gone from about ten months of
10
      disposable income in order to pay off debt to about 15
11
12
               This is an incredible increase, in
      months.
     proportionate terms, and this is not just a pure number.
13
      This is the ratio. This is the stock of outstanding
14
15
      debt divided by annual after-tax income.
              Incomes have been rising. We have had a strong
16
17
      economy, growing economy. Incomes have been rising.
      Employment's up, but the rate -- the increase in debt
18
19
      has been so much greater than the increase in income
20
      that we have this huge increase in the ratio of debt to
21
               Therefore, a couple things to conclude from
      income.
22
      this.
23
              First of all, Polonius may have told us not to
     borrow, but apparently, people in America, at least,
24
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don't listen to him, because we have had this huge

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1 increase in borrowing. I would also point out that
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- 2 shortly after Polonius said that to his son going off to
- 3 college, he was hiding behind a curtain and got killed
- 4 for trying to eavesdrop on someone else's conversation.
- 5 So, there are a couple messages to be taken from that.
- 6 But the main message here is that the household
- 7 sector -- and you can draw your own -- the household
- 8 sector has exposed itself to a great deal more debt in
- 9 the last ten years or so, and this raises the question
- of how is the household sector going to be able to
- 11 handle this.
- 12 The next question -- so, that's sort of the
- worst way to state the picture. Let's back off from
- that a little bit and see what else we can say about it.
- 15 This next chart is the ratio of debt service to
- 16 monthly disposable income. This is monthly payments on
- outstanding debt divided by annual after-tax income.
- 18 And you can look at this chart -- this starts in the
- 19 early 1980s. This is from the Federal Reserve. This
- 20 data series doesn't go back as far. This starts from
- 21 the 1980s, and for all U.S. households back then, it was
- 22 around 11 percent. Eleven percent of monthly income was
- 23 required to pay the then existing stock of consumer and
- 24 mortgage debt, and by now it's up to 14 and a half
- 25 percent.

- 1 car loan was 48 months, and now a typical car loan is 60
- 2 months or even 72 months. So, we have had extension of
- 3 terms. So, consumers are now more able to handle this
- 4 larger debt burden because the payments are not as high,
- 5 which helps, but there still is this significant amount
- of debt that needs to be paid off, and it sort of is

8 ifd ithis because ofoan extension o termein to ths

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1 service obligations, just homeowners, this is people who
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- own a home, and, therefore, most of them have a
- 3 mortgage, we see that the -- over the last -- from 1980,
- 4 the ratio has gone from 14 percent -- 14 percent, this
- is an average across all households, of monthly income
- 6 was required to pay debt, and now it's up to 18 percent.
- 7 That is a significant increase.
- 8 Now, remember, this is the average. Quite a few
- 9 homeowners and quite a few households in the U.S. have
- 10 zero credit outstanding, no borrowing, and so when the
- 11 average is now 18 percent, that means that a lot of
- households have zero, a lot of other households have 30,
- 13 35, 40, and 45 percent. The fact that the ratio went
- 14 from 14 to 18 percent is, again, a sign that we have a
- 15 bigger drain on consumers' financial statements and
- 16 budgets because of the requirements to pay past debt.
- 17 What do consumers think about this? Well, once
- 18 a year for the last seven years there, Credit Union
- 19 National Association, CUNA, who I work for, and the
- 20 Consumer Federation of America have jointly done a
- 21 survey. We do this just around Thanksgiving time. We
- 22 ask households what their holid m-EFending puldrgi9 Now, remember

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1
              One is, if you're going to be spending a credit
 2
      card for holiday spending this year, how concerned are
     you about being able to pay that off? And then the next
 3
 4
     we ask is, just in general, how concerned are you about
 5
     your ability to pay your debt?
 6
              Notice here from 2000 through 2004, there was a
7
      steady decline in households' express concern of their
 8
      ability to handle their holiday spending credit card
 9
      debt from -- combined, if we add up the somewhat
      concerned and the very concerned, it was 35 percent in
10
11
      2000, which was just before the last recession, which
12
     was in 2001, to a low of 22 percent, and it was 25
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percent in 2004 and 2005. In 2006, it's back up, and

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1 economist, so we will call that a quarter, that the
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- 2 bottom 60 percent of income distribution earns about a
- 3 quarter of all income. The next quintile gets 20
- 4 percent of all income, so we're up to 42 percent,
- 5 pushing 45. The top quintile has 57 percent of all
- 6 household income. The top one-fifth of income
- 7 distribution has 57 percent of it, and, in fact, most of
- 8 that, 43 percent of that, is concentrated in the top 10
- 9 percent. The other 15 of that 57 is in the 80th to the
- 10 90th percentile group of income distribution. So,
- 11 that's how income lies.
- What we're going to do now is, keeping those on
- each chart, show how debt is distributed. The first one
- is credit card debt. Most credit card debt is held by
- 15 upper income households. Twenty-nine percent of it is
- held by the top quintile, which is more than 20 percent,
- 17 so that's disproportionate. Twenty-six percent of it is
- 18 held by the fourth quintile, but notice that, relatively
- 19 speaking, lower income households have a greater share
- 20 of credit card debt than they have of income, about two
- 21 to one.
- The first quintile has 6 and a half percent of
- 23 credit card debt, 3 percent of income; the second
- 24 quintile, 14 versus 7; similarly, the third quintile, 24
- versus 12 percent. So, we get the fact that in terms of

```
1 credit card debt, lower income households tend to have a
```

- 2 higher proportion of credit card debt relative to their
- 3 proportion of household income. Therefore, credit card
- 4 debt is, of course, a bigger burden on lower income
- 5 households.
- 6 Installment loans, this is non-credit card,
- 7 non-mortgage debt, basically car loans, okay? There are
- 8 a few other things in there, but the vast preponderance
- 9 of this is car loans. We will get a very similar result
- 10 here, that lower income households tend to have about a
- 11 two to one ratio of their share of installment debt to
- 12 income.
- 13 Mortgage on primary residence, we get a very
- 14 different result here, that the proportion of mortgage
- debt owed by household income group is -- for the lower
- income groups is fairly close to their proportion of
- income. 2.7 percent of mortgage debt is owed by the
- 18 lowest quintile, and they have 3.1 percent of the
- 19 income; just under or just over 7 percent for the second
- 20 quintile; and the middle and the upper income quintiles
- 21 have, of course, a slightly greater share of mortgage
- 22 debt.
- 23 So, mortgage debt, which has been most of the
- increase in household indebtedness for the last ten
- years, tends to be concentrated more in the middle and

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1 the upper income group compared to installment debt and
```

- 2 consumer credit, and, therefore, much -- you know, of
- 3 course, all the stories in the paper the last few months
- 4 have been about the subprime market, but most of the
- 5 growth of debt in the last ten years has been in
- 6 mortgage debt. Most of that debt is owed by people in
- 7 the upper portion of the income distribution with a
- 8 great wherewithal to be able to pay it.
- 9 As you may see from now, in a lot of these
- 10 measures, the glass is half full or the glass is half
- 11 empty. This one suggests that the glass is not quite as
- 12 empty as some people suggest it is. And this is if we
- add all household debt together. Since mortgage debt is
- 14 the preponderance of total household debt, these numbers
- 15 look pretty close to the household debt.
- Just some recent behavior of commercial bank
- 17 charge-off data, sometimes to show where problems have
- 18 been rising and what we might expect to happen. This is
- 19 from 1985 through 2006, so this is about 20 years.
- There's a long upward trend here in charge-offs at
- 21 banks. The first time is in 1991, which is during the
- 22 recession of 1991. I have no clue as to why it went up
- 23 in 1997. That wasn't a recession, but something was
- 24 going on with the credit card market then. It backed
- off a bit and then rose again in 2001 because of the

```
1 last recession and has been backing off some since then,
```

- 2 but it is still higher relatively speaking than it was
- 3 20 years ago.
- 4 This is credit card debt. Most of the
- 5 volatility in bank charge-offs come from credit card
- 6 debt, rose from about 2 percent in the early 1980s to a
- 7 peak of 6 percent just after the last recession, has
- 8 been backing off and is now down around 4 percent.
- 9 Non-credit card debt, commercial bank charge-offs are
- 10 much more well behaved, much less of the volatility
- 11 here, a low of a half a percent, a high of 1 and a half
- 12 percent, and back down to about 1 percent there.
- 13 Of course, now, if you have been watching in all
- of these, there is a spike about a year and a half ago.
- 15 That was, of course, just after the passage, just before
- 16 the implementation, of the change in the bankruptcy law,
- when everybody rushed to file bankruptcy. Here we see
- 18 it, the Chapter 7 spike in the third and fourth quarter
- 19 of 2005, dropped off dramatically in the first quarter
- 20 of 2006, but has begun to rise since then. Here we see
- 21 just Chapter 7, the big drop-off in and the increase,
- 22 and here we see Chapter 13. I don't think the law was
- 23 supposed to do this, but this is just in terms of
- consumers' understanding of how things happened, less of
- a drop-off, and there has been a slight increase of

```
Chapter 13 relative to Chapter 7, but in my view, it's
 1
 2
      way too early to see what the effect of the change in
 3
      the bankruptcy law is likely to be from all of this.
 4
              So, summarizing, what my data suggests is the
 5
     household sector is much more exposed to consumer credit
      than it has been for a long time; in fact, than it ever
 6
 7
     has been. We are at a record level now of the ratio of
      total debt outstanding to household income.
 8
                                                   There are
 9
      some reasons to be concerned about this. Number one,
      the number is so high, if nothing else, it is going to
10
      be a drag on the economy. It also suggests that the raw
11
12
      material for debt collection issues is as great as it's
      ever been. The ground is as fertile as it's ever been,
13
     because there is just so much debt outstanding.
14
15
              On the other hand, with lower interest rates and
      longer terms, the monthly payments have not gone up
16
17
      quite as much, and this suggests that this is perhaps
     not as severe an issue as it may otherwise be.
18
19
              And secondly, for the most part -- and this is
20
     mostly because the vast majority of lenders who lend
21
      money would like to get it paid back without having to
22
      get into collection, because it's cheaper that way, and,
23
      therefore, they ask a few questions typically before
24
      they make the loan. Because of that, the vast majority
25
      of the increase in debt, especially the mortgage debt,
```

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is held by households in the upper half of the income
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- distribution who have more wherewithal, ability, to
- 3 handle it.
- 4 So, it is going to be an interesting period, of
- 5 course, as we're approaching what I'm also expecting, as
- 6 an economist, is that the economy, at best, going to
- 7 slow down considerably over the next year or so, if not
- 8 fall into a recession, which will, of course, create
- 9 additional issues for us to have to deal with.
- 10 MR. PAHL: Thank you, Bill.
- 11 (Applause.)
- MR. PAHL: Before moving on to our next panel,
- 13 I'd like to give the other panelists -- excuse me, our
- 14 next presenter, I would like to give the other panelists
- 15 a very, very brief opportunity to comment or to offer
- any thoughts or observations about Bill's presentation.
- 17 Gary?
- 18 MR. WOOD: I think if you'll read further in
- 19 Shakespeare, you'll find that upon the death of his
- 20 father, Polonius' son got a guaranteed student loan, and
- 21 that was subsequently securitized and sold into the open
- 22 market, thereby providing an investor the opportunity to
- 23 earn and the son the opportunity to get his education.
- MR. PAHL: Jean Ann?
- MS. FOX: Yes. Another family economic point to

- 1 put on the table with Bill's presentation is the fact
- 2 that only 40 percent of American families have separate
- 3 emergency savings, because it's the ability to reach
- 4 into your savings and meet an unexpected expense or a
- 5 sudden drop in income that helps people cope with a
- 6 level of debt that they have, and we know19k1ith a

```
1
              Second of all, while I understand the purpose of
 2
      Mr. Hampel's setting the stage, we absolutely -- I would
      accept his statistics but would like to offer that while
 3
 4
     he described the American public's exposure to consumer
 5
      debt, this audience is hopefully here today to discuss
      what happens after that exposure occurs and to address
 6
 7
      the responsibility that each party to a credit
      transaction has, beginning with the creditor in terms of
 8
 9
      the origination of the exposure, if you will; and their
      lending practices, the debt collection and debt buying
10
      community in terms of their responsibilities when
11
12
      collecting debt, the exposure, if you will; consumers,
      in making the decision to borrow and to purchase; and
13
14
      finally, government, to protect a free market system and
      a credit reporting system that remains in place.
15
              MR. PAHL:
16
                         Thank you.
17
              Robert, if you would like to --
              MR. HUNT:
                         I would just like to comment on that
18
19
     puzzle that Bill had about the increase in charge-offs
      on credit cards around '97, which was a good period for
20
      the economy. It was also a few years after a number of
21
22
      credit card lenders began experimenting with offering
      subprime credit cards, and they learned how to do it the
23
24
      hard way. That's one way to put it.
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Thank you very much.

MR. PAHL:

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1
              We have Robert's presentation next.
              MR. HUNT: So, Bill did a good job of making the
 2
 3
      Fed look like it knew a lot of things. I'm up here to
 4
     prove the opposite.
 5
              First of all, I want to thank the Federal Trade
 6
      Commission for the opportunity to come present today. I
 7
      would also like to thank the Bank's Payment Card Center
      for their support in my research and ACA International
 8
      for sharing a number of statistics with me.
 9
              I have to add a disclaimer, that everything I'm
10
      going to say at this workshop is my own views and not
11
12
     necessarily those of the Federal Reserve Bank of
      Philadelphia or of the Federal Reserve System.
13
              Before I launch in, I want to make a point
14
15
      that's very clear to probably everybody in the room, and
      that is, all sorts of businesses engage in the
16
17
      collections of debts that are owed to them. That's not
      very surprising. Now, a small subset of firms actually
18
19
      specialize in collecting the debts of others, and we
20
      call those third-party collectors, and why do we care
      about that? Well, because the Fair Debt Collection
21
```

Just to make this point clear, simply by
counting the number of bill collectors employed by

Practices Act is largely directed at third-party

22

23

collectors.

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1 various industries, we can get a sense of how important
```

- 2 it is for different industries to engage in collection
- of their own debts, and so I've just kind of -- there
- 4 were roughly half million bill collectors in the U.S.
- 5 economy a few years back, and as you see, third-party
- 6 collection agencies do account for the largest number of
- 7 bill collectors, and they do have the largest share of
- 8 all bill collectors, but, in fact, it's only about a
- 9 fifth of the total. So, the other important industries
- 10 here are financial services, healthcare, the wholesale
- 11 and retailing industries, and although it's a little
- less clear to see in this diagram, also
- 13 telecommunications companies and utilities.
- Now, on this slide I'm going to focus just on
- 15 the third-party collectors. So, this is a large
- 16 industry. They represent about 4500 firms. It employs
- about 150,000 people. And what's interesting is that
- 18 employment in this industry has grown fairly rapidly for
- 19 a number of decades now, but I was looking over some
- 20 numbers recently, and there's been little or no growth
- in employment for three or four years, and I don't have
- 22 an answer for why that's the case. I just think that's
- 23 an interesting fact.
- 24 Now, at0.00.9600 TDde6cT1.00000 0.00000 0.00000 1.00000 0

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1
      collectors in those same years, and in addition,
 2
      third-party collectors retained about $11 billion in
 3
      commissions, and we know from other data, two-thirds of
 4
      their revenues -- actually, a little more than that --
 5
      is obtained by collecting on consumer debts.
              Now, it's very interesting to study the growth
 6
 7
      of this industry over time, and so what I've done is
      compile some statistics from 1972 and 2002. These are
 8
      the last -- that's the last year of the economic census
 9
      I can show you, and I adjust for inflation where it's
10
      appropriate. So, as Bill was pointing out a few moments
11
12
      ago, real consumer credit has grown a lot. In fact,
13
      it's tripled in this 30-year period, and that is, in
14
      fact, more rapid growth than the economy as a whole.
15
              Collection industry jobs have quadrupled,
      though, and inflation-adjusted revenues have increased
16
17
      by six times over this 30 years year period. So, the
      conclusions are obvious. Third-party collections is a
18
19
      growth industry, and, in fact, it's enjoyed significant
20
      growth and labor productivity over these 30 years.
21
              Now, this is the composition of the customers of
22
      third-party collectors.
                               This is based on a survey of
23
      ACA members, done in 2006, and as you can see the mix of
24
      customers, healthcare is extremely important, and so is
```

financial services. Other important customers for this

```
1 industry include telecommunications companies,
```

- 2 utilities, and the student loan market, which we just
- 3 talked about a moment ago.
- 4 Now, there are two caveats to this particular
- 5 set of numbers. The first is that in the healthcare
- 6 group, this includes some accounts receivables that are
- 7 in good standing that are being managed by third-party
- 8 collectors on behalf of healthcare firms, okay? And the
- 9 other caveat is that you don't see retailers in this
- 10 chart, but, in fact, the retailers are included in the
- 11 part for finance.
- 12 So, if you went back a few years earlier and
- looked at some census data, what you would see is the
- 14 healthcare share would be a little over 30 percent, and
- 15 retailers would account for about 10 percent of this 29
- 16 percent you see here for financial services. The bottom
- 17 line doesn't change, though. This is a good
- 18 rank-ordering of the important customers of the
- 19 third-party collections industry, and it doesn't change
- 20 that much over time.
- Now, the data being presented here again is ACA
- 22 statistics. What I'm giving you here is the median
- 23 performance of collection agencies based on a survey,
- 24 and by median, I mean that one-half of the firms that
- are surveyed are going to report a number larger than

- 1 I'm going to give you here, and one-half are going to
- 2 report a number that's lower than what I'm reporting
- 3 here. So, for example, the median recovery rate is 16
- 4 percent. That means for every dollar of accounts I'm
- 5 collecting on, I can successfully recover 16 cents.
- Now, if I look on a per-account basis, the
- 7 median firm is able to collect about \$68 on a median

```
1 systems and training to ensure that they are in
```

- 2 compliance with these regulations.
- 3 The other ingredient is to acquire a lot of
- 4 accounts on good terms, and that means you're going to
- 5 have to develop relationships with creditors and other
- 6 clients, and this is especially important in a period
- 7 when your clients are experiencing a lot of
- 8 consolidation. Some firms are purchasing the accounts
- 9 outright, and I'll mention this in a little more detail
- in a moment.
- 11 Of course, you need to triage these accounts.
- 12 By that I mean you need to rank-order these accounts by
- the likelihood that you are able to successfully collect
- on them, and today there's all sorts of technologies
- 15 that let you do that, screening and collection scoring
- systems, for example, and many firms monitor bureau
- 17 activity of the underlying consumers, looking for an
- 18 improvement in the prospects of those consumers.
- 19 And lastly, you need to contact as many good
- 20 prospects as possible, and this is where the automated
- 21 and predictive dialers come in, and also having access
- 22 to efficient skiptracing. By that I mean the ability to
- 23 obtain the most recent contact information on these
- 24 consumers that you can.
- Now, as the Chairman mentioned just a few

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```
1 moments ago, the Fair Debt Collection Practices Act is
```

- 2 30 years old, and the industry has changed a great deal
- 3 since then, and this slide gives you three types of
- 4 changes that have affected the industry.
- 5 First of all, there are technological advances.
- 6 Clearly, as in many other industries, the cost of
- 7 information technology has fallen dramatically.
- 8 Conversely, the quality of information technology has
- 9 increased dramatically. In addition, credit bureau data
- is a lot better than it used to be, and at least for the
- largest firms, it has become a lot less expensive to
- 12 obtain.
- 13 Secondly, there's a lot more concentration
- 14 amongst lenders that serve consumer credit, and so what
- 15 I have here is a table that looks at the share of all
- 16 credit card receivables by the largest four portfolios
- amongst banks and savings and loans over the ten-year
- 18 period ending in 2005, and as you can see, that share
- 19 tripled in that ten-year period. So, consumer credit is
- 20 a lot more concentrated than it used to be.
- 21 And the third point is that creditors now sell a
- 22 significant amount of their defaulted loans.
- Now, how are all of these trends affecting the
- 24 collections industry? Well, first of all, collections
- firms have gotten a lot bigger. Now, what I've done

```
1 here is I've taken the total revenues of the industry,
```

- 2 and I've broken it up by the firms that obtained these
- 3 revenues by the size of the firms, and size of firms
- 4 here is measured by the number of employees. So, if you
- 5 look at smaller collections firms, for example, and by
- 6 that I mean firms that collect -- that have 40 -- 50 or
- 7 fewer employees, back in 1987, these firms accounted for
- 8 more than half of all industry revenues. In fact, it
- 9 was 60 percent. In 2002, their share had fallen by
- 10 half. In fact, they collect less than a third of all
- industry revenues now.
- Now, let's look at the other spectrum here.
- 13 Amongst the largest collection firms, and by that I mean
- 14 firms that employ 500 or more employees, in 1987, these
- 15 firms accounted for 15 percent of all industry receipts;
- in other words, a quarter of the share of the small
- firms I just described to you. By 2002, their share had
- 18 more than doubled. In fact, they account for more than
- 19 a third of all industry receipts today; in fact, more
- than all of these smaller firms now collect.
- 21 And another interesting point about this is that
- the most rapid growth amongst these largest firms
- 23 occurred in the last ten years, and that explains what
- I'm about to show you in the next slide, which is the
- 25 sort of standard measure of industry concentration that

- 1 you usually see. What you do is you add up the sales of
- 2 the largest four, eight, or 20 firms and calculate that
- 3 as a share of revenues, and you see the data in the
- 4 table. Notice that the concentration ratios don't
- 5 change that much until after 1997. Thereafter, they get
- 6 a bit more concentrated, and that corresponds to exactly
- 7 the period when these largest collections firms appear
- 8 to have grown the most rapidly. Now, this is not a
- 9 particularly concentrated industry when compared to a

```
1 and, again, very roughly speaking -- $2 to $3 billion
```

- 2 being sold.
- 3 And the last thing you should take away from
- 4 this figure is that by far, the largest share of the
- 5 debt being sold is defaulted credit card receivables.
- 6 Here's some more information about the debt
- 7 buying market. At least according to one estimate,
- 8 collections on its purchased debt are about \$2 billion a
- 9 year, and so this is about a fifth of the industry's
- 10 revenues now. That's pretty significant.
- 11 Relative to the collections industry as a whole,
- 12 it's also a more concentrated market. So, if you look
- 13 at just the bad credit card debt that's being sold, only
- 14 ten buyers accounted for 80 percent of that debt being
- 15 sold.
- 16 Now, how is this debt being financed? Well,
- 17 generally, there are three sources. There's investment
- 18 from Wall Street. A number of these firms are, in fact,
- 19 publicly held companies, and so they have sold more
- 20 stock in order to purchase more of this debt. And
- 21 finally, a number of these firms are issuing
- 22 asset-backed securities. By that I mean they are
- 23 pledging future collections on these purchased debts in
- 24 order to retire the securities that they have issued.
- 25 And the last point that I would mention here is that if

```
1
     you look at credit card receivables, the average price
 2
      of this debt being purchased has been rising over time.
             Now, here's kind of a strange slide. Only an
 3
 4
      academic would write it down. What I'm asking here is,
 5
      what is an ideal collections process and why would you
      regulate a collections process in the first place? And
 6
 7
      so this story works something like this.
                                                What you want
      to do is to sort between two groups of consumers.
 8
 9
      the one hand, you have consumers who are simply unable
      to pay their debts. On the other hand, you have
10
      consumers that are able to pay their debts, but they're
11
12
      simply not willing to. So, we're going to call this
13
      group the can'ts, and we're going to call this group the
      won'ts, okay? Ideally, you want to be able to separate
14
15
     between these two and focus on the won'ts, because
     you're not going to get anything out of the can'ts.
16
17
              Now, suppose that this is hard to do. After
18
      all, the won'ts have every incentive to masquerade as
19
      the can'ts. Now, the natural response of a creditor is
20
      increase the implicit and explicit cost of not paying
                   That's how you're going to induce these
21
      your debts.
22
      won'ts to pay more of their debts, but, of course, if
23
     you can't tell the difference between the can'ts and the
24
      won'ts, you're applying these extra costs to both groups
25
      of people.
```

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1
              And what can make this worse is if consumers owe
 2
      debts to multiple creditors, then, in fact, these
 3
      creditors are competing against each other for the
 4
      limited resources that the consumer has, either income
 5
      or assets, okay? And that is at least one rationale for
      government intervention, either the parameters of a
 6
 7
      consumer bankruptcy law, perhaps limitations on creditor
      remedies, or state or federal regulation of collections
 8
 9
      activity, but I would point out that these interventions
      also impose costs. In particular, they can affect the
10
     pricing and availability of consumer credit. I'd like
11
12
      to say, we know, everything we need to know about those
      effects. We know a little bit; we need to know a lot
13
14
     more.
15
              This slide is a little duplicative, so I want
      you to focus on the last two bullet points. There is,
16
17
      in fact, very little formal research on the effects of
      the collections process. This stands in contrast to a
18
19
      huge literature on the effects and the costs and the
20
      benefits of consumer bankruptcy law, and what research
      there is is actually quite old. Most of it ends around
21
22
             Ouite a bit of it is older than that.
      Fortunately, I think that's about to change, but the
23
24
      bottom line remains, there's a lot to be learned, and
25
      there's a lot more data to be gathered. So, there is my
```

- 1 plea for data.
- 2 Here's something we want to understand better,
- 3 and this was actually a point that the Chairman made
- 4 earlier this morning. These are the number of
- 5 complaints that are filed by consumers in regards to

```
1
     know.
 2
              Thank you for your time.
 3
              (Applause.)
 4
              MR. PAHL: Thank you, Robert, and as with Bill's
 5
     presentation, I guess I'd like to give each of the
     panelists an opportunity to offer any very brief
 6
 7
      thoughts on the information Robert presented.
              MS. FOX: Well, thank you.
 8
              Robert asked, well, why the increase in
 9
      complaints to the Federal Trade Commission, and I think
10
      it helps to look at what else has been going on in the
11
12
      credit market over this period of time. We've had a
      serious erosion in consumer protections, especially at
13
14
      the state level with preemption of state usury limits,
15
      exportation of home state deregulated interest rates,
      especially for credit cards. Back in 1977, when this
16
17
      law was enacted, states regulated what credit cost, and
18
      that's much less the case today.
19
              We've had an increase in abusive credit
20
      practices and products that have come on the market.
21
      Who would have thought back in 1977 that the majority of
22
      states would condone check-kiting for credit at 400
23
     percent annual interest due in full on your next payday?
24
      And we've also had the end of meaningful underwriting
```

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and determining of ability to repay for consumers.

```
1
              So, there are credit trends and consumer
 2
      protection trends that need to be lined up beside the
      debt information from Bill Hampel and the credit
 3
 4
      collection information from Mr. Hunt.
 5
              MR. WOOD: Bob, I'd just like to comment on your
      remarks concerning the consolidation in the debt
 6
 7
      collection industry. I hope people don't think that's a
                  The fact is that as the regulations, the
 8
      bad thing.
 9
      licensing requirements, the compliance requirements,
      have grown, they have become more and more onerous.
10
      Small debt collection companies probably are less able
11
12
      to understand those and deal with them properly, and so
      unless we're running into oligopoly power, which as a
13
14
      recovering economist, I don't see us doing, I don't see
15
      that it's a problem that we're getting that kind of
      consolidation. I think probably we'll get better
16
17
      customer service, better understanding of the
      requirements, better licensing, better compliance. So,
18
19
      I think that's not a problem.
20
              MR. PAHL: Rozanne?
21
              MS. ANDERSEN:
                             Thank you.
22
              In the interest of time, I'd like to focus on
      ACA's and possibly the entire industry's concern in
23
24
      general about the complaint statistics. I would say
25
      that we would also welcome more industry research about
```

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- 1 complaints, about the underlying cause for those
- 2 complaints, and about reasonable measures to resolve
- 3 those complaints for consumers.

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1 questions of the panelists. I would encourage folks in
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- 2 the audience who may have their own questions that they
- 3 would like posed to write them out on a card, hold the
- 4 card up, someone will collect them and bring them up,
- 5 and, time permitting, we will pose as many of those
- 6 questions as we can.
- 7 I guess the first question I'd like to ask, I
- 8 guess I would direct to Robert and Jean Ann, and I
- 9 guess -- you know, I think, Robert, you had indicated in
- 10 your presentation that it looks like the types of debt
- 11 have not changed much over the years, and I'm wondering
- whether you and Jean Ann think that that's likely to
- 13 continue -- whether that's true, whether it's likely to
- 14 continue, and what effect that may have for consumer
- 15 protection policy going forward.
- 16 MR. HUNT: Is this working? I can't tell.

in fact, that's just one change amongst others.

```
2
              And I would just -- I want to respond real
 3
      quickly to what Gary was -- Gary thought I was making a
 4
      statement about an oligopoly forming in the collections
 5
      industry, and I don't think that we're anywhere near
      anything like that. I was simply pointing out that we
 6
 7
      have gotten a little more concentration.
              MS. FOX: Well, we recognize that consumers have
 8
 9
      problems with debt when they have an interruption in
      their income, when they have unexpected expenses, but
10
      also when they face unaffordable credit products that
11
12
      are easy to get and hard to pay, and I expect that we
      will continue to see a run-up in credit card debt
13
14
      collection as you have students coming out of college
15
      with heavy credit portfolios that they have to carry
      along with their student loans and their start in life.
16
17
              But I think you'll also see an increase in
      collection problems with the extreme high-cost,
18
19
      short-term products that are now on the market that
20
      weren't there 30 years ago, payday loans that are
21
      secured by a personal check that will bounce on their
22
      next payday if it's not paid in full that cost 400 to
23
      780 percent annual interest. Consumers are paying
24
      almost $5 million a year for those debts and are one pay
25
      cycle away from disaster.
```

```
1
              Car title loans that cost 300 percent annual
 2
      interest, secured by the title of the car you own free
 3
      and clear, due at the end of the month at 300 percent
 4
      interest. So, there's an increase in credit that's
 5
      extended to consumers who are having trouble making ends
 6
     meet, who don't have emergency savings, who are at the
 7
      end of their rope already or they wouldn't be paying
      such high rates, and those loans are generally made
 8
 9
      without regard to ability to repay.
              So, I expect we'll see an increase in collection
10
     problems there if we don't have an improvement in
11
12
      consumer protections.
13
              MR. WOOD: I just can't let that go.
              MS. FOX: Go ahead.
14
15
              MR. WOOD: Surely the purpose of this workshop
      is to talk about collection issues, not credit policy
16
17
      issues. The FTC doesn't have any control over the
     payday loan industry. They are regulated by the states.
18
19
      They don't have any control over the banks and the kinds
20
      of credit that they extend. And so I think we need to
21
      focus on the problems with collections, not the problems
22
      that may be subsequently generated for the collection
```

MS. ANDERSEN: And from the collections

23

24

would agree to.

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industry by loan practices that maybe none of us here

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1 standpoint, with regard to the type of consumer debt and
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- what of that triggers any need for additional consumer
- 3 protections, we would submit that all consumer debt
- 4 needs to be collected in compliance with the Fair Debt
- 5 Collection Practices Act and the 39 or so state laws
- 6 that control this kind of activity. Notwithstanding the
- 7 type or nature of the debt, all consumer protections
- 8 need to be in place.
- 9 MS. FOX: Tom, can I respond real quickly?
- MR. PAHL: Sure.
- 11 MS. FOX: We think that the Federal Trade
- 12 Commission does have a role with some of these problem
- 13 credit products. We think check-holding for loans is so
- 14 close to the practices that are prohibited by your
- 15 credit practices rule, that the Federal Trade Commission
- 16 should just prohibit lending based on personal check
- 17 held for future deposit.
- 18 And I appreciate Gary's point, but the raw
- 19 material for debt collection is debt, and I think for
- 20 this first panel, we need to understand what's going on
- in the credit market, because it has a direct bearing on
- 22 what ends up in collections.
- 23 MR. HAMPEL: Just on the overall question,
- 24 there -- and the long-term trend over the last 20 years,
- 25 the two sorts -- types of household debt that have seen

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1 the most growth are credit card and home equity, and I
```

- don't know what that means for you guys in terms of what
- 3 the collection practices are, but, you know, credit card
- 4 tends to have the highest charge-off and the most
- 5 collection issues, the worst credit quality, other
- 6 things being equal. So, that's where most of the growth
- 7 has been.
- 8 And then also, home equity loans for tax
- 9 purposes. The standard car installment loan has
- 10 actually been atrophying. It has not been growing as
- 11 fast as most other types of credit. So, there have been
- 12 some changes in the mix there.
- MR. HUNT: This is not really a comment about
- 14 the mix of debt but about the amount of exposure to
- 15 consumers. By some measures, the industry makes a
- 16 billion consumer contacts a year, and one way to think
- about the number of consumers that are at least exposed
- 18 to collection activity is that, roughly speaking, at any
- 19 point in time, about 3 million people are at least 120
- 20 days behind on their debt. So, if their account hasn't
- 21 gone to collections, it's very likely to go to
- 22 collections in the next three months.
- 23 MR. PAHL: I'd just like to follow up on that
- 24 and just ask if there's empirical evidence that's
- 25 available that talks about the demographics of people

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whose debt is going into collection, whether that's
```

- income, age, race, ethnicity. Is that kind of
- 3 information available as to what kind of debts are being
- 4 collected? And I guess has that changed over time, as
- 5 well? If anyone could weigh in on that.
- 6 MS. FOX: I can share a little information about
- 7 some of the changes in demographics on debt. I don't
- 8 have data on then what goes into collections, but we
- 9 know those of us who are getting gray hair, that more
- and more of the boomer generation that's approaching the
- 11 age of 65 now has credit card debt, and that is
- 12 increasing. So, I think that one of the demographics is
- 13 older consumers who used to be credit-averse are now
- more likely to have credit card debt.
- 15 We know that young people are increasing credit
- burdens and are allowed to get credit cards in high
- 17 school or college. They're running up debts for school
- 18 and for their living expenses. And then the folks who
- 19 don't have the savings buffer that helps them deal with
- debt are low, moderate income, minority, young people.
- 21 MR. WOOD: Tom, one of the things that I wanted
- 22 to focus on particularly in response to Bob and Bill's
- 23 information is that there's just a supreme shortage of
- 24 information that's reliable about this industry, the
- collection industry and particularly the debt-buying

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1 component of the collection industry.
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- We would be happy to work with either of them or
- 3 anyone else at DBA International to try to shed some
- 4 light on what really goes on out there, because much of
- 5 what we're seeing out there is anecdotal or speculative,
- 6 I'm afraid, because we just don't have adequate
- 7 information.
- 8 We saw some of the graphs that Bob Hunt put up,
- 9 we're looking at 2004 data. Some of the sources that
- 10 are available to us to use are sources that are
- 11 notoriously marginally reliable. It's more -- somebody
- 12 asked, "How much debt did you buy last year?" And you
- say, and they say, "Okay, that's it." It's not
- 14 verified.
- 15 So, I really would encourage the FTC and those
- 16 who are in the academic field to begin to focus on this
- 17 area as one in which we can really make some progress if
- 18 we had better information.
- 19 MS. ANDERSEN: From a collections standpoint, we
- 20 absolutely do not track people based on minority status,
- 21 gender, age, you know, that sort of characteristic, so
- 22 we cannot speak to demographics in that regard.
- 23 What we can speak to, though, is that in 2005,
- 24 we did commission a study about the attitudes of
- 25 American consumers about debt, and over the past ten

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1 years, 88 percent of Americans believe it has become
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- 2 more acceptable for consumers to have and tolerate
- 3 outstanding debt, and we also learned over that same
- 4 period that 72 percent of Americans, one out of four,
- 5 believe that it has become more acceptable for average
- 6 consumers to have outstanding debt that they don't pay
- 7 for.
- 8 And in terms of demographics, from a collections
- 9 standpoint, we would submit that there's been a change
- in demographics. If you look at it from a behavior
- 11 standpoint, in terms of the mobility of consumers, the
- 12 ability of consumers to work in one state and reside in
- another, to choose their preferred form of
- 14 communication, and all of this from a behavior
- 15 standpoint impacts the debt collection industry as well
- 16 as consumers.
- 17 MR. PAHL: Thank you.
- 18 I'd like to sort of follow up on that by turning
- 19 to technology and maybe ask Rozanne to talk a little bit
- 20 about how the technology used in debt collection has
- 21 changed over the past 30 years, especially the last five
- 22 to ten, and how it may change in the near future, and
- 23 what kind of implications that has for consumer
- 24 protection.
- MS. ANDERSEN: Okay. Tom, would you prefer more

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1 from the industry side or from the consumer or a little

- 2 of both?
- 3 MR. PAHL: Why don't you speak first on the
- 4 industry side and then we can ask about the consumer
- 5 side.
- 6 MS. ANDERSEN: All right. Well, I think the
- 7 presentations this morning have done an excellent job of
- 8 creating the basis for the change in the industry in
- 9 terms of its growth and consolidation, if you will, at
- 10 various times.
- In terms of technology, if you really want to
- 12 step back and get a big-picture look at this industry,
- going back 30 years, we are comparing an industry today
- 14 to that which was one based on paper transactions.
- Recipe ca rnt1gh.00000ltransumer0 rgBTmen excend00 9600r2vmc0 c f

- 1 regard to the use of predictive dialers.
- 2 Collection notices were often done on a
- 3 typewriter, handwritten note, or certainly in-house.
- 4 Today, collection letters are created outside of the --
- 5 most likely created or -- they out-source that
- 6 responsibility, and they hire companies that are letter
- 7 service companies. The information and the data is
- 8 transferred electronically through a secure environment,
- 9 and the letters are not generated from the actual locale
- 10 of the collection agency.
- 11 So, how they receive the data has changed from
- paper to electronic; how they drive communications to
- 13 consumers has changed from largely paper to electronic,
- from in-house to an out-source model; and this
- 15 technology has really allowed for a tremendous growth in
- 16 the industry and has created some parity between those
- 17 smaller collection agencies you referred to in some of
- 18 your slides and the larger collection agencies, because
- 19 through the use of predictive dialers and auto dialers
- and other technologies, even the smallest collection
- 21 agency can now collect on a nationwide basis and is no
- 22 longer local in scope.
- MR. PAHL: Anyone else like to comment ehDyn a acre.00000

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1 scoring models, so, you know, we start with credit
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- 2 scoring, which was about predicting the probability that
- 3 somebody's going to default two years out, and then we
- 4 apply that same kind of statistical technique to other
- 5 things. For example, I have all of these
- 6 characteristics of people in my collections file. How
- 7 predictive are they in the past of my ability to collect
- 8 on those debts in the future?
- 9 I learn something by developing a scoring model,
- and then I use it to allocate my labor going forward,
- and that's really important, because, you know, most
- 12 accounts you are not going to collect on. So, you have
- to be very efficient in allocating your labor to collect
- on the most promising accounts.
- 15 And the other thing that I think has really come
- 16 about in the last ten years is the ability to follow a
- 17 consumer through their credit bureau file, and at some
- 18 point -- you know, when do people get in trouble with
- 19 credit? Well, they have an income shock or a health
- 20 shock or something like that. They don't have the cash
- 21 flow to repay. But maybe five years later, they
- 22 recover. And what do they do? They apply for credit.
- 23 Well, that sets off an alarm bell in the bureau file,
- 24 and collectors can find this, because bureau data is
- 25 refreshed much more rapidly and is much cleaner and more

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1 accurate than it used to be.
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- 2 MS. FOX: Another technology aspect here, with
- 3 the growth in electronic information, this is not a
- 4 paper-based business anymore, so you would think with
- 5 all of this information stored on computers, that when
- 6 debt buyers buy old debts and try to collect, that they
- 7 would have all of the information about complaints you
- 8 raised before, agreements that have already been made
- 9 and not honored, and all of the disputes that were or
- 10 weren't resolved, so that there'd be few problems with
- debt buying, you would think, in a more technologically
- 12 sophisticated realm.
- 13 MR. PAHL: Gary, would you like to respond to
- 14 that?
- MR. WOOD: Oh, yes.
- MS. FOX: Yes.
- 17 MR. WOOD: I wish it were true. We are in an
- 18 industry that has a difficulty sometimes getting the
- 19 kind of information that Jean Ann is talking about, and
- 20 we're working very hard with the people from whom we buy
- 21 the debt to get them to increase the quantity and the
- 22 quality of the information that they provide to us, yet
- 23 they still provide adequate information for us under the
- 24 terms of the law to go ahead and begin the collection
- 25 process, but we would like for it to be better, and we

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1 someone who has a California number and you call him and
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- 2 he's visiting in New York, you might have called him
- 3 outside the time frame that's permissible to call him.
- 4 There are just a wide array of issues that make it more
- 5 difficult, because we don't have any standardization and
- 6 we don't have good information about how we can contact
- 7 our customers, and so we would welcome changes in that
- 8 so that we can better understand how to do it and do it
- 9 right.
- 10 MS. ANDERSEN: I would just like to comment with
- 11 regard to communication and consumer preferences, is
- that the FDCPA, as it stands right now, really is
- drafted in such a way that it takes a snapshot of
- 14 technology, and we believe that the FDCPA must be
- 15 crafted in such a way so that it does not take a
- snapshot of technology, but rather, it adjusts to
- 17 changes in technology and really allows for those
- 18 consumer preferences in terms of the way they would like
- 19 to communicate as well.
- 20 MS. FOX: But, of course, we have to retain the
- 21 basis of protection, which is reasonable contacts,
- 22 reasonable hours, for consumers so this doesn't become
- 23 harassment, but there's another technology issue that
- 24 goes with debt collection that's emerged since the Fair
- 25 Debt Collection Practices Act was enacted, and that's

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1 electronic movement of money.
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- 2 You now have folks who go online and do a loan
- 3 transaction untouched by human hands. Folks collect and
- 4 process payments electronically, so they reach into your
- 5 bank account to take out your money through electronic
- 6 funds transfer, even using checks that you didn't sign
- 7 yourself, but using demand drafts that are created by
- 8 the person who's putting it through the system. So,
- 9 there are implications for consumers.
- 10 In testimony at the Senate committee hearing
- 11 last fall, Lynn Drysdale, who will be on your panel this
- 12 afternoon, talked about a Navy sailor whose bank account
- was hit ten times in one day as a creditor attempted to
- 14 collect on an electronic funds transfer, racking up a
- 15 bounce check fee every time. So, there are changes
- 16 beyond communications that are a result of technology
- that have a bearing on consumer debt and on credit
- 18 collection.
- 19 MS. ANDERSEN: Fortunately, that's prohibited by
- 20 the law.
- MS. FOX: But it happens. It happens.
- 22 MR. WOOD: Well, a lot of things that are
- 23 prohibited by the law happen.
- MS. FOX: Yeah, and they get complaints.
- MR. WOOD: And they get complaints. We, and I'm

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- 1 mostly from the failed savings and loan industry, and it
- 2 became obvious to prospective investors that here was an
- 3 opportunity to buy an asset class that hadn't really
- 4 been pursued very much in the past and try to make some
- 5 money on it, but that was a finite play. There's only

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1
      know this for sure, but my guess is that when the FDIC
 2
      was dealing with this problem, mostly what they had to
 3
      deal with was commercial real estate, and that's where
 4
      the model got started, but they also had these auto loan
 5
     portfolios and credit card portfolios of the failed
      thrifts, and they were very labor-intensive to handle
 6
 7
      it, and I suspect they didn't want to get in the
      business of placing these in collections. It may have
 8
      been difficult in terms of their regulations.
 9
                                                     I have no
             So, simply selling them in the way that they were
10
      selling the CRE portfolios was probably very sensible
11
12
      for them, and as Gary points out, in essence, we created
13
      demand. We created a market that was able to absorb
14
      these assets.
15
              The other interesting question, then, is where
      did the supply come from after this particular episode
16
17
      ended?
              Why is it that creditors have decided it's
     better to sell debt than to place it through a primary
18
19
      and secondary and tertiary collections like they've
20
      always done before? I don't have a good answer for you,
      but the reasoning has got to be something like I prefer
21
22
      the certainty of getting 2 to 5 cents on the dollar for
     my paper today to the uncertainty and the delay that's
23
24
      associated with negotiating these primary, secondary,
25
      and tertiary collections through the next several years.
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1 And then on the flip side again, there must be
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- 2 some kind of reasoning amongst the debt buyers that it's
- 3 somehow better or more efficient for them to own the
- 4 debt outright than to be a contingent collector in the
- 5 first place. It might provide better incentives. I
- 6 don't really know. This is some of the information that
- 7 I'm trying to gather myself. We know the market is
- 8 there. I suspect the market is going to continue to
- 9 grow as long as the industry has access to capital, and
- 10 it's very important to understand why both the buyers
- and the sellers find this mutually beneficial.
- 12 MR. PAHL: Jean Ann, if you could speak first,
- and then quickly, Rozanne, and then we will move to
- 14 questions. Thank you.
- signid t nethere quontingent collector in the

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1 try to collect, but they don't have the full records
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- 2 that are necessary to show what's happened in the past
- 3 with it, and debt buying is one of the reasons, I think,
- 4 for the increase in consumer complaints.
- 5 MR. PAHL: Okay, Rozanne, quickly.
- 6 MS. ANDERSEN: From a consumer protection
- 7 standpoint, this incredible focus on how a debt was
- 8 acquired is misdirected. From a consumer protection
- 9 standpoint, even purchased debt, at some point, must be
- 10 collected by a debt collector, and that relationship,
- 11 that communication, is controlled by the FDCPA. So, I
- think from a consumer protection standpoint, that's what
- 13 we need to remember, is that the FDCPA controls that
- behavior, and I think that purchase debt, in general,
- 15 when it comes to consumer debt, is crying out for
- 16 financial literacy education.
- MR. PAHL: That's a wonderful segue to this
- 18 question from the audience. I think you've conspired
- 19 with someone. This is a question for Jean Ann, I
- 20 believe, and anyone else can certainly weigh in.
- It's, what is being done by consumer groups to
- 22 offer proactive consumer education regarding proper use
- 23 of credit?
- 24 MS. FOX: There are many consumer groups that
- 25 work in this area. CFA focuses on our America Saves

```
1
              You know, we don't view our customers as our
 2
      enemies. As I think Bob pointed out, the people from
 3
      whom we try to collect, we understand that they have the
 4
     kind of problems that have been pointed out. They have
 5
      a divorce, they've lost a job, they've had a death in
      the family. Ethical collection companies and ethical
 6
 7
      debt-buying companies don't lean on those people.
                       We find some way to make the repayment
 8
      work with them.
      of the debt that they owe, and we also find that most
 9
     people really do believe they should pay what they owe.
10
      Almost everybody does.
11
12
              There's a few of those won'ts, but most of them
13
      are can'ts, and so there's no percentage at all in us
14
     beating up on the can'ts. We want to get them into
15
      where they're cans and wills, and so that's our goal.
      They're not our enemies. They're the source of our
16
17
      income, and we are able to provide them the ability to
     deal with the debt generally at a lower settlement fee
18
19
      than they could get from the original issuer, because as
20
      Bob pointed out, we bought it cheaper.
21
              Bob, we can't really buy much for a nickel
22
      anymore, it's more expensive.
23
              MR. PAHL: Rozanne, did you quickly --
24
              MS. ANDERSEN:
                             I better speak quickly.
25
              ACA International has for approximately ten
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1 years had a foundation for financial literacy education.
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- 2 Free information is available on our web site,
- 3 acainternational.org. We applaud the FTC. I review
- 4 your website routinely to make sure that our information
- 5 is consistent with yours.
- 6 But we think there is a niche for financial
- 7 literacy education beyond middle schoolers, beyond high
- 8 schoolers. It's those people who are financially
- 9 challenged, in distress, at this time. Debtors need
- 10 more information, and we think that collectively we
- 11 could put out a pretty good product if we worked toward
- 12 a public/private partnership.
- 13 MR. PAHL: Bob?
- 14 MR. HUNT: I want to make a plug for the
- 15 National Foundation For Consumer Credit Counseling,
- which also does quite a bit of consumer financial
- education, but what they also do is they have an
- important teaching moment, and that is when a lot of
- 19 people are contacted by a collector, that's the point at
- 20 which they decide to do something. Now, some are going
- 21 to file for bankruptcy, but some go to credit
- 22 counselors, and that's a very teachable moment. All of
- 23 a sudden, people's ears are open, and they want to know
- 24 more, and that's one of the things that credit
- counselors do, and the credit counseling industry has

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1 Association. In addition to her duties for DBA
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- 2 International, Ms. Sinsley is a partner at Barron,
- 3 Newburger, Sinsley & Weir, where she represents
- 4 creditors, debt collection agencies, debt buyers, and
- 5 law firms in FDCPA-related matters.
- 6 Mark Davitt currently serves as President and
- 7 CEO of ConServe, Incorporated, based in Fairport, New
- 8 York, and they provide debt collection services for
- 9 firms in multiple industries and specialize in higher
- 10 education loans and provide collection services to over
- 11 200 higher education institutions across the country.
- 12 Robert DiGennaro is a recent CEO of Collins
- 13 Financial Services, and he brings 25 years of
- 14 senior-level experience in the consumer debt and
- 15 collections industry. Prior to becoming CEO of Collins
- 16 Financial, Mr. DiGennaro served as Senior Vice President
- of GE Capital's GE Money Americas unit.
- 18 Also on the panel is Ira Leibsker. He is the
- 19 current President of the National Association of Retail
- 20 Collection Attorneys, or NARCA. As President of NARCA,
- 21 Mr. Leibsker oversees the National Trade Association,
- 22 dedicated to representing the interests of debt
- 23 collection law firms, in-house counsel of creditors and
- 24 industry vendors, and he is also a partner in the firm
- of Blatt, Hasenmiller, Leibsker, and Moore, a

- 1 full-service collection law firm.
- I know we have got a lot to cover, so let's get
- 3 started.
- 4 This morning we are going to talk a little bit
- 5 about the sort of business models in debt collection,
- 6 and we hope that this will provide some information. As
- 7 Gary Wood noted, he thinks that a lot of what's out
- 8 there is speculative, and we hope that this panel can
- 9 really sort of explore what's happening today in the
- 10 debt collection industry.
- So, turning quickly to Mark Davitt, if you could
- describe for us what typically happens in the
- contingency collection business model and when you
- 14 decide to sell debts. Mark?
- 15 MR. DAVITT: I'll borrow this for a moment,
- 16 Karen. Thank you very much.
- In terms of the business model, we had discussed
- 18 what does a third-party contingency collection agency
- 19 look like. Initially, you might not recognize it if you
- 20 walked in. The industry is quite a bit different from
- 21 many years ago. It is now a very high-tech contact

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1 those individuals who can pay. A large portion of that
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- 2 is attempting to locate and contact the responsible
- 3 party, the debtor, because a vast majority of the
- 4 accounts that are referred to us are referred to us
- 5 because the individuals have relocated and neglected to
- 6 leave forwarding information with their original
- 7 creditor. So, locating the individuals is the first
- 8 step in the collection process. From there, it's a
- 9 triage down.
- 10 With that, I would like to pass on for some
- other models, perhaps Barbara.
- MS. HICKEY: Thanks, Mark.
- MS. SINSLEY: Thank you.
- 14 Again, DBA International thanks the FTC for
- 15 hosting this workshop, because as Mr. Wood said, it's an
- 16 excellent opportunity to examine the issues. Debt
- 17 buying --
- 18 UNKNOWN SPEAKER: Speak up.
- 19 UNKNOWN SPEAKER: We can't hear you, Barb.
- 20 MS. SINSLEY: Sorry about that. Is this on?
- 21 UNKNOWN SPEAKER: Yes.
- 22 MS. SINSLEY: Debt buying is also governed by
- the FDCPA, as stated by Rozanne Andersen, and the model
- is somewhat different than contingency debt collection.
- 25 It starts initially with due diligence, which due

- diligence as in the new purchase of a business, a debt
- 2 buyer would look at the purchase of a portfolio and look
- 3 at the characteristics of the accounts in examining the
- 4 background and validity of the accounts, running
- 5 stratifications, and scoring on the accounts.
- Thereafter, once the accounts are purchased, the

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1 the debt while never, in fact, collecting on it
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- 2 themselves.
- 3 MS. HICKEY: Are portfolios -- do they tend to
- 4 be sold in sort of one -- like the original set that a
- 5 debt portfolio comes in, or are those broken up and
- 6 distributed? And what sort of factors go into
- 7 determining when to sell a portfolio, if a debt buyer
- 8 has held it for a while, and when that should be sold
- 9 off perhaps to another debt buyer?
- 10 MS. SINSLEY: That's a good question, Karen.
- 11 The sale starts with creditors, obviously. Creditors
- 12 such as credit card companies are using more of a -- as
- part of their business model, a portion of their debts
- 14 will be sold. I think as Bob Hunt said previously, ten
- 15 debt buyers purchase 80 percent of the credit card debt
- 16 available out there. That's where it starts. The debt
- buyers then normally will hold onto it and collect on
- 18 it, although there is a small percentage that buy a
- 19 portfolio and then resell it. Some of them collect on
- 20 it for a period of time and resell it; some of them will
- 21 buy a nationwide portfolio and then perhaps sell it on a
- 22 state-by-state basis.
- 23 MS. HICKEY: Okay. Ira, if you could talk a
- 24 little bit about the business model for a collection law
- 25 firm and when you decide to accept accounts and sort of

- 1 what the process is when you decide to file suit, if
- 2 they go to litigation.
- 3 MR. LEIBSKER: The process is very similar to
- 4 the collection agency. The only difference is that the
- 5 collection law firms are made up of firms made up of
- 6 maybe two or three people, up to maybe 800 or 900, but
- 7 most of them falling into a much smaller range.
- 8 Our objective is really the same, is to try to
- 9 resolve these debts that are owed and get them paid for
- 10 our client. Our clients are sending it to us and taking
- 11 some additional risk. If we go on to a lawsuit, they
- are going to be expending anywhere from \$50 to \$200 to
- try to collect that debt, and now they are actually
- 14 putting more money out there to try to collect that
- 15 debt.
- So, it's the job of the collection attorney to
- try to maximize the return and get as much money back
- into their pockets, especially in the debt buyer

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1 MR. MURPHY: Ira, I have a question, though. I
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- 2 have seen a number of your members who have acquired
- 3 debts and basically held them in their own closely held
- 4 corporations. What do you think about the ethics of
- 5 that?
- 6 MR. LEIBSKER: Well, I don't see really a
- 7 problem. As long as it's not commingling these
- 8 accounts, I see no reason why someone can't own debt as
- 9 well as try to collect it themselves. It's the same
- thing as a debt buyer purchasing their accounts and
- 11 attempting to collect it themselves.
- MR. MURPHY: But the attorneys are collecting
- 13 fees for accounts that they own, and they are also the
- 14 holder of the account. Don't you see a little bit of
- 15 double-dipping?
- 16 MR. LEIBSKER: Well, I don't think -- first of
- 17 all, I don't know if the court is going to -- the court
- 18 is the one who will determine whether there should be
- 19 double-dipping and whether those fees should be granted
- 20 to the attorney.
- MR. MURPHY: But Ira, is there transparency so
- 22 that the consumers know that the lawyer owns the account
- 23 as well?
- MR. LEIBSKER: Well, that lawyer is -- who may
- own that account in a corporation or business is paying

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1 that law firm to collect that debt, and that costs money
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- 2 to do that. Just like any other debt, it's going to
- 3 cost money, and if the contract provides for the
- 4 allowance of attorney's fees, I don't see why not.
- 5 MS. HICKEY: I see that we have -- there's a lot
- of very interesting questions about the business models.
- 7 Let's step back a little bit and go to Bob DiGennaro,
- 8 and if you can talk -- we've heard about debt buying and
- 9 the collection firm model and contingency third-party
- 10 collections, and if you can talk about, from your
- 11 experience at GE Capital, when creditors make decisions
- to sell off large portions of debt and what factors into
- 13 those decisions.
- MR. DiGENNARO: Sure, it's hard, because I want
- 15 to jump in on both sides, and I'm with Collins, I'm a
- little schizophrenic today, so bear with me.
- On the issuer side -- and this is my personal
- 18 belief, because I've worked for many issuers -- the
- 19 majority of the thought process that goes into it is
- 20 really, you know, what's the best collection path, you
- 21 know, and we normally look at it a couple of ways. We

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              You know, in most issuers, you have a collection
      group that does the precharge-offs, and then you have
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 3
      the recovery group that does the charge-offs, and in the
 4
      charge-off group, you know, the big issue that you
 5
      really run into is, you know, net present value.
      There's a lot of analytics around should you work some
 6
 7
      of that in-house, should you use an agency, a
      contingency agency, should you use an attorney, should
 8
 9
      you use a debt buyer?
              And so it really comes down to, how much
10
      analytics and history do you have on your basis?
11
12
      then the final decision is really based on the need for
      that particular company to, you know, accelerate
13
      charge-offs through a channel like debt buying and the
14
15
      cost that's associated with it. And generally, I know
      most issuers will look at debt buying as either a
16
17
      channel of their recovery stream, you know, so it's not
      the only channel, it's one of many that they have, and
18
19
      then the second thing is, you know, you usually start
20
      looking at doing a debt sale when you get closer to, you
      know, either an end of a cycle, that particular age of
21
22
     paper.
23
              So, you know, debt buying has now become more of
24
      a strategy than as a one-off. Traditionally, you know,
25
      if you look ten years ago, it would have been more a
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1 consumer and his or her lawyer off.
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- I can't tell you how many times I've seen a
- 3 collection agency that I know is in India from their
- 4 number, that they're saying they're a different debt
- 5 collection agency, and it's extremely strange. I
- 6 haven't been able to figure out what the utility of it
- 7 is other than to throw people off.
- 8 MS. HICKEY: Would anyone care to speak to the
- 9 utility of the out-sourcing?
- MR. MURPHY: Well, economy, obviously, but it's
- 11 a little bit more than that. I think they're paying
- someone, you know, \$3 an hour in India versus \$20 an
- 13 hour in Chicago.
- MR. DiGENNARO: Well, I mean, first of all, you
- 15 have to start thinking of why was there a push to go
- 16 outside, right? I mean, a lot of -- there's a lot of
- 17 pressure on the industry to look at low-cost options,
- 18 because issuers, you know, are driving a lot of that,
- 19 because they want their collections -- they want to get
- 20 more of the return back, and so, you know, the focus on
- 21 going out to a third party that's out-sourced is mainly,
- 22 you know, driven by, you know, a cost to collect ratio.
- 23 MR. MURPHY: Well, what about compliance? I
- 24 mean, I'll tell you that --
- MR. DiGENNARO: Same level of compliance is

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1 necessary.
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- MR. MURPHY: I don't believe that. I'll tell
- 3 you that --
- 4 MR. DiGENNARO: Well, I could tell you that --
- 5 MR. MURPHY: How many times have you been down
- 6 to Montego Bay? I mean, it's -- not Montego, actually,
- 7 it's in Kingston. Spirit Airlines flies it very cheaply
- 8 from Fort Lauderdale, but I don't see the compliance.
- 9 MR. DiGENNARO: Well, you know, again, you can't
- speak to the one-offs that you might have been
- 11 experiencing on those types of accounts that you've
- 12 listened to, but I've seen this over nine or ten years
- 13 now, you know, with the increased focus on looking at
- 14 cheaper channels to collect, and I know from an issuer
- 15 standpoint, when we decide to go outside to a third
- party that out-sources, we use the same internal
- 17 controls as, you know, in the U.S., and we put the same
- 18 restrictions on the Fair Debt Collection Practices Act
- 19 as well as any compliance rating that we have
- 20 internally, and if they fail it, we pull the accounts
- 21 back.
- I can't tell you how many times we've actually
- 23 pulled accounts back when we found -- and that's also
- true in the U.S. as well. So, it doesn't make any
- 25 difference. When you violate a transaction, we pull

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1 those accounts back. That's penalty enough to bring
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- those, you know, those agencies, you know, to focus on
- 3 it with more rigor.
- 4 MR. LEIBSKER: And regarding at least the legal
- 5 community, we wouldn't be out-sourcing that piece of
- 6 business, because we need to be meaningfully involved,
- 7 and we would not be able to out-source that work. There
- 8 is other stuff that we may out-source, such as IT --
- 9 MR. DiGENNARO: Right.
- 10 MR. LEIBSKER: -- or other backroom functions,
- 11 but not the collection piece.
- MS. HICKEY: Mark, did you want to speak to
- 13 this?
- MR. DAVITT: Well, I thought the question
- initially was out-sourcing, and we, in fact -- our
- 16 entire industry is a business process out-source. In
- 17 fact, the American economy is kind of driven on
- 18 out-sourcing. We out-source the removal of our garbage
- 19 off to the dump to a service. We out-source so much,
- and, in fact, the collection industry is an out-source.
- 21 It's the end of the revenue cycle of our clients, and
- 22 that collection activity, that labor-intensive piece, is
- 23 out-sourced to us.
- Now, again, if you're talking about off-shoring
- 25 particular operations, that's a different -- that's a

- 1 completely different story. It is a means to be
- 2 competitive. You know, the American mantra in the
- 3 economy, the American business mantra is more, better,
- 4 faster, cheaper. That's what drives us. That's what

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1 specialization and the out-sourcing, by Judge Posner in
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- 2 the Seventh Circuit in examining debt buying, and he
- 3 said, "There's an innocent reason why creditors assign
- 4 collections to other firms rather than doing it
- 5 themselves. It's the same reason that most
- 6 manufacturers sell to consumers through independent
- 7 distributors and dealers rather than doing their own
- 8 distribution. Out-sourcing phases the total production
- 9 process and facilitates specialization with resulting
- 10 economies."
- I think that's the key, is you have the
- 12 resulting economies in the collections process that
- gives, in turn, the money back to the creditors.
- MS. HICKEY: For out-sourcing, I think it should
- 15 have impact on your ability to increase profitability,
- and so that leads to the question of how has
- 17 profitability in the debt collection industry changed
- 18 over the past ten years? Is it more profitable now?
- 19 Does out-sourcing account for this difference? If you
- 20 could each speak to that, let me start with Mark.
- 21 MR. DAVITT: Yes, I think the opportunity for
- 22 profit continues to increase, in part because of that
- more, better, faster, cheaper; in part to what Bob and
- 24 Tom alluded to earlier this morning with the decreasing
- 25 cost, almost plummeting cost in technology, that has

- 1 allowed most service-oriented businesses the opportunity
- 2 to leverage technology and improve the -- in our job,
- 3 improve the contact time between our collectors and our
- 4 consumers, and ultimately, everything that we can do tond our

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1 Does that -- does that -- perhaps, Bob Murphy, you've
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- 2 found that there's been --
- 3 MR. MURPHY: I am going to --
- 4 MR. LEIBSKER: Well, I would like to respond
- 5 first before Bob gets a chance to take a shot.
- 6 MR. MURPHY: I am not going to attack you, don't
- 7 worry.
- 8 MR. LEIBSKER: No, I don't think it does,
- 9 because at least in the legal community, my law license
- is on the line. I am not going to put myself into the
- 11 situation where I'm doing something that's illegal just
- 12 to collect an extra dollar. It really is really finding
- the accounts that are most collectible. That's really I
- 14 think the difference in being able to score the
- 15 accounts, if the client will send them to you with a
- 16 score; finding the assets of an individual to know which
- 17 accounts are the best ones to sue.
- 18 There is only a small percentage of accounts
- 19 that end up getting paid. I don't know what the actual
- 20 percentage is, and it probably differs in each office,
- 21 depends on how successful they are, but of all the paper
- 22 that we get in our office, I would say we're lucky to
- 23 collect anywhere 15 to 25 percent of those accounts.
- 24 MR. DiGENNARO: I would agree with that. I
- 25 think the sophistication of the scoring and the

- 1 technology is, you know, at its best it's ever been, and
- 2 as a result of that, you know, large creditors, you
- 3 know, really know, you know, the collectability by the
- 4 time they either put it out for contingency business or
- 5 they put it out for sale.
- 6 So, you know, folks like Ira and now, you know,
- 7 like a Collins and other debt buyers, I believe the
- 8 margins are getting tighter as a result of it, because
- 9 you're getting pushed on the price, you're getting push
- on the margins to collect that, and so as a result of
- it, you know, you have to re-invent yourself. You have
- got to re-invent yourself in a way that allows you to be
- able to take those accounts and collect them at -- you
- 14 know, with the proper level of work that's necessary for
- 15 it.
- MR. MURPHY: Okay, here's my piece. More,
- 17 better, faster is what you said, and I actually have a
- 18 commonality in the interest of what you just said. I
- 19 understand that you guys have got increased economic
- 20 strains; profitability has goas go

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1 Bush was right. Right now it's passed into a situation
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- where most of the cases being filed where I live in
- 3 Broward County are collection cases, the vast majority,
- 4 I think 95 percent of our docket, and they're going to
- 5 collection lawyers, going to your members, to file
- 6 lawsuits, and the problem is that it's sort of like I
- 7 get a case, and I look at it, and I say, well, they're
- 8 filing a lawsuit, you know, six years after the statute
- 9 has passed. One would think they would go away. No
- 10 And your members are not dealing with it I think
- 11 effectively, and from what I can tell, is the debt
- buyers don't care as long as they don't get nailed for
- 13 attorneys' fees from a lawyer like myself. Can you
- 14 respond to that? I mean, do you see that? Do you see
- 15 it?
- 16 MR. LEIBSKER: No, I don't see it. I'm just --
- 17 really, I don't. I think -- I think you're picking out
- 18 on -- you know, there's always going to be an instance
- 19 where someone's going to file a lawsuit on a case that's
- 20 out of statute, but does it take -- is it a rampant
- 21 thing that happens all over the country? The answer is
- 22 absolutely, positively no. The judges wouldn't allow
- it; the court system wouldn't allow it.
- 24 Is there an increase in the number of files
- being filed? Absolutely. There's no way of avoiding

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1 it. There's more credit out there. The debt buyers are
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- out there. They have to recover their moneys. It's
- 3 just the nature of the beast.
- 4 But you're saying 95 percent of the cases in
- 5 Broward County are collection matters. Well, you know
- 6 what, I bet if you looked ten years ago, 95 percent of
- 7 the cases filed in Broward County were collection
- 8 matters.
- 9 MR. MURPHY: No, not anywhere near it, okay.
- 10 MS. SINSLEY: Bob, can I address two of your
- 11 concerns? You talked about increased volume, decreasing
- 12 compliance, and you also talked about increasing volumes
- of litigation. With respect to compliance, the
- 14 compliance is the same, and if anything, technology and
- 15 using the information from the original creditor
- 16 actually has facilitated getting the right party
- 17 contacts. So, the training is the same, and the
- 18 technology actually allows the debt collector to handle
- 19 more volume cases in an easier manner. Most letters are
- 20 streamlined. They are reviewed to be compliant. So,
- 21 you're not seeing one-off type letters for each
- 22 consumer. You're seeing a mass volume of letters that
- are compliant with Fair Debt.
- 24 With respect to litigation -- and you and I
- 25 talked about this -- you know, I think the perspective

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1 is, why aren't creditors filing lawsuits faster? Well,
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- it could be that they're holding onto them longer,
- 3 trying to collect them, because as Bob Hunt said, you
- 4 have those that can't pay and those that won't pay. The
- 5 problem with technology on the other hand is it's harder
- 6 to figure out who can't and who won't, because sometimes
- 7 you have an area of consumer responsibility where the
- 8 consumer may be actually avoiding paying the debt. So,
- 9 the debt may not be actually sued for a long time.
- 10 The other thing we discussed the other day was
- whether or not there's an increase of debt buyers suing,
- and my answer was that perhaps that is the perception,
- but there's not an overall increase in lawsuits.
- 14 Creditors may not be filing suits themselves. They may
- 15 be selling the debts, and then you're seeing more debt
- buying lawsuits. But at the end of the day, the
- 17 compliance should be the same.
- 18 MS. HICKEY: Mark?
- MR. DAVITT: Thank you, Karen.
- 20 Bob, again, I can't comment on the percentage of
- 21 lawsuits in Broward County, but I do take issue when
- 22 you're intimating that more, better, faster would imply
- 23 an decrease in compliance. In fact, I would argue quite
- 24 the contrary --
- MR. MURPHY: Chinese toys, come on.

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              MR. DAVITT: -- that in our environment, in
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      order to be a sustainable business enterprise, actually,
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      it's incumbent upon us to become more effective and more
 4
      efficient with our training, with our inspection, with
 5
      our auditing, with our overall compliance. That's what
      will allow us to run a sustaining, profitable business
 6
 7
      into the future.
              MS. HICKEY:
                           We've talked a lot about and hit
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 9
      upon some of the new technologies in the debt collection
10
      industry. Are any of these specific technologies,
      either predictive dialers or, you know, skiptracing
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12
      information that's now available, do any of these have a
      specific injurious effect on consumers?
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14
              Bob, maybe you could --
15
              MR. DiGENNARO: Yeah. I mean, I think two
      things come to mind. I mean, obviously dialers are an
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17
      important part of the strategy when you're doing
      collections, but they're also very sophisticated today,
18
19
      where, you know, we know not to recall an account once
20
      we've already attempted it; we know not to repeat, you
21
      know, if somebody asked us to take the phone number out,
22
      and we do that.
23
              And so from, you know, a compliance perspective,
24
     you know, on the issuer aside, I can also speak on debt
25
     buyers that I've seen, you know, they follow very strict
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- 1 standards to the dialers, you know, as far as when to
- 2 call, how to call it, what phones. In fact, if
- 3 anything, it's becoming more and more difficult for both
- 4 issuers and debt buyers and contingency agencies to
- 5 contact people, because, you know, more and more folks
- 6 are going to cell phones, and everyone asks for
- 7 permission before you call a cell phone.
- 8 And then the second thing is, is that, you know,
- 9 you have less land lines, and so the industry is really
- 10 suffering from a contact rate, you know, erosion, and we
- 11 have to really start thinking about what kinds of laws
- can we put in place to help us be able to reach people
- through their cells if we're going to actuET1duve to 1YBT00 1e000

1 that the creditors are offering at the time of

- 2 underwriting.
- 3 MR. MURPHY: We're talking about the credit card
- 4 provider change in terms --
- 5 MR. DiGENNARO 9owNight

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1 that voice, and candidly, we have a common area of
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- 2 interest to basically clean up the industry.
- I don't want to hear lip service to just to how
- 4 we're having compliance. I know most of the people in
- 5 this room, and the fact of the matter is, you have got
- 6 to do more than that, and I look at the number of
- 7 confidentiality orders I have coming towards me in cases
- 8 about their training materials, you know, "Oh, our
- 9 training materials are confidential." Why are they
- 10 confidential? Are they not supposed to be telling
- 11 people how to comply with the law? Do you get a
- 12 competitive advantage over telling somebody how to
- 13 comply with the law over your competitor? I mean,
- 14 answer that question. Do you? No.
- MR. DiGENNARO: No, of course not.
- MR. MURPHY: So, why do you ask for
- 17 confidentiality? I'm really going far afield, but this
- is germane to the discussion here. I have heard people
- 19 talking, especially Ms. Andersen, about how they aspire
- 20 to these great goals. The fact of the matter is -- and
- 21 I mentioned this when we were on the pg"sd(1s.30000 0.00000 0.000

- 1 own -- clean up your side of the story, and I don't mean
- 2 to be picking on anyone in particular.
- Barb, you have got to say something. Go ahead.
- 4 MS. SINSLEY: Yeah, you looked at me. Actually,
- 5 I have a proposed solution to communication. Prior to
- 6 the FDCPA, as we all know, it's 30 years old, and 30
- 7 years ago, there really wasn't the use of cell phones
- 8 and text messaging and Treos where you can get your
- 9 emails all day long and not go to sleep.

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MR. LEIBSKER: As well as, Bob, with the FDCPA,
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 2
      there are definitely ways for people to protect
 3
      themselves, and if they are getting phone calls from
 4
      someone, if they simply answer the phone and attempt to
 5
      resolve their debt with the collection agency or
      collection attorney or with that buyer or the credit
 6
 7
      grantor directly, then in most cases, those phone calls
      are going to disappear, and without a contact, without
 8
 9
      some communication, then you'll have situations where
     people will continue to get called, and that's because
10
      our job is to try to collect that debt on behalf of our
11
12
      clients.
              So, it takes both sides. It takes the consumer
13
14
      to meet their responsibilities to the debt that is owed,
15
      and until they're able to -- until they do meet that
      responsibility, there will be abuses taking place
16
17
      because there are, unfortunately, people out there that
      abuse the system. That is a very small percentage.
18
19
              MR. MURPHY:
                           Ira, I absolutely agree with you.
20
      It's a concept of just that people should pay, that
      should pay, period, but they should only pay what
21
22
      they're obligated to pay, and I think that's one of the
23
      things that's always missed in discussions with people
24
      on my side and your side, is the fact that my clients,
25
      if they have a debt that they are obligated to pay and
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- 1 they know they are obligated to pay and they have the
- 2 ability to pay, I don't represent them unless they're
- 3 going to pay, period, and my function is to make sure
- 4 that they make arrangements to pay it.

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1 even my college sister, and so how do you keep abreast
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- of those changes, Mark and Bob DiGennaro? How does your
- 3 business change to adapt and embrace these new
- 4 technologies? And what sorts of problems do you run
- 5 into in terms of the FDCPA and compliance?
- 6 MR. DAVITT: We would love to be able to
- 7 communicate with our consumers in their preferred
- 8 modalities of communication. That would be -- that
- 9 would be wonderful. We do find it challenging. In
- 10 fact, email is -- we have international -- individuals
- 11 who are in remote parts of the world, and that is their
- 12 preferred method of communicating with us.
- Communications by email, as you know, that is a
- 14 communication. That has an impact on us under the FDCPA
- as well as under our liability insurance.
- 16 Cell phone usage, actually, I can remember
- 17 walking through the hills of Congress asking all of the
- 18 aides in the different congressional offices if you have
- 19 a land line phone, and they looked at me as if I was
- 20 crazy. The next generation does not have a land line
- 21 phone. A cell phone is the only thing they -- a cell
- 22 phone is the only phone that they have.
- 23 Again, internet or email access. Text
- 24 messaging, I'm not convinced that's efficient. It may
- be, but I do know right now that given the rate of

- 1 change in technology, that we can expect there will be
- 2 some other forms of communication evolving soon. So, I
- 3 wouldn't say let's hammer down, let's put email and
- 4 wireless communications in and have some yet
- 5 undiscovered communication modality developed.
- But, again, to drill down, I'd love to be able
- 7 to communicate in the method that's preferred by the
- 8 consumer.

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like, less than half of our, you know, accounts have
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 2
      land phones, less than half of our accounts have land
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               The other 50 percent are either using cells or
     phones.
 4
      they're using the internet or they're using SMS
 5
     messaging, and we have to be able to communicate to
      them, and we have to understand, you know, what's the
 6
 7
     most appropriate way to do that?
              And so as issuers and creditors, I think, you
 8
 9
      know, our best thing is to include that in our Ts & Cs
      at the very beginning when we originate the loan and
10
      allow them to give us access to those venues, and then
11
12
      we can utilize them the way we use the land line, you
     know, follow the law as a result of it, the same -- you
13
14
     know, the same time zone and all those kind of things.
15
              MS. HICKEY: Does this difficulty in reaching
      consumers and keeping abreast of technology, does that
16
17
     put additional pressure on individual collectors to
      collect? And does that translate to creditors putting
18
19
     pressure on debt collectors? And how do the debt
20
      collectors to respond to these external changes?
              MR. DiGENNARO: Well, I could tell you that, you
21
22
      know, on the issuer side, if you can't contact someone,
23
      that's a problem. I mean, that's a big problem.
24
      industry is generated on our ability to contact, you
25
      know, our cardholders, and that's not just the ones that
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      go delinguent. We want to contact the ones that are
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      current, you know, also. I mean, you know, remember
 3
      that only 5 percent usually of the population of the
 4
      currents fall into delinquencies, so let's don't get,
 5
     you know, too out of whack at, you know, how big this
 6
     population is.
 7
              I'm sorry about, you know, that group in that
      county in Florida that seems to have a high number of
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 9
      situations, but across the industry, we're talking about
      5 percent of the accounts, and so if we want that to
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      become 10 percent tomorrow, and we're willing to go back
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12
      and charge our, you know, fees, because, you know, if
13
     you have a land phone, should we now charge them an
14
      extra fee if they have a cell phone because we can't
      contact you, so that we can, you know, start recouping
15
      some of our losses?
16
17
              I mean, this is the way it's starting to go down
      to, because, you know, the whole mode is to be able to
18
19
      reach your cardholder. When they sign the contract with
20
      you, you know, to -- when you give out -- when you give
      out the loan and they accept it, they have to be able to
21
22
      allow us a chance to collect it through a means that,
     you know, is able and given to, you know, the collection
23
24
      group, and I find that it's becoming more and more
25
      difficult to reach debtors through the channels of SMS
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and without not having those channels, and so we've got
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- 2 to add them in as part of the normal collection process.
- 3 If we don't, we're going to start seeing a really
- 4 catastrophic situation occur with higher losses and
- 5 higher delinquencies.
- 6 MR. LEIBSKER: As well as one other thing you'll
- 7 see, is you'll see more lawsuits filed.
- 8 MR. DiGENNARO: Right.
- 9 MR. LEIBSKER: Because if that's the only
- 10 way you get -- if people won't -- if you cannot
- 11 communicate --
- MR. DiGENNARO: You have got to sue them.
- MR. LEIBSKER: -- and you cannot contact, then
- there will be more lawsuits filed.
- 15 MS. HICKEY: If you can't contact the consumer
- and you can't reach them and you file a lawsuit and you
- 17 still haven't contacted the consumer, where does that
- leave the lawsuit? What happens?
- 19 MR. LEIBSKER: Well, the way I look at it is
- 20 really it's the one and only time that a consumer gets
- 21 to actually talk to somebody face to face, in a lawsuit
- 22 situation, if -- assuming that they contest their bill.
- 23 If they decide to contest their bill, and which most
- people don't, but the ones that do, when they go to
- court, they actually are talking to a person. They're

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1 not talking to somebody on the phone. They're actually
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- 2 talking to someone face to face and which they can then
- 3 resolve their bill.
- 4 So, it's just one of those situations that if
- 5 you don't have contact beforehand, if people will not
- 6 return their calls or take on the responsibility they
- 7 have to try to resolve things, I personally would much
- 8 rather talk to somebody in the first 30 days that I
- 9 receive an account and try to resolve it than spend the
- 10 additional time, effort, money to collect that debt. I
- 11 would much rather do it in the first 30 days.
- MS. HICKEY: Bob, in your experience, do you
- 13 have consumers who have been contacted and then sued, or
- 14 are you finding that you have more clients who have not
- 15 been contacted and perhaps they don't have a land line
- and that's why they've been unreachable?
- 17 MR. MURPHY: This is the difference in the last
- 18 five years, is that we're not seeing presuit
- 19 communications with the frequency that we used to see,
- 20 and I think a lot of it has to do with the concerns over
- 21 the consumer collection attorneys not wanting to be
- 22 sued, and I think it has just a lot more efficiency for
- 23 the purposes of collecting the older debts, the debts
- that are pressing the statute of limitations or beyond
- 25 it.

1 And someone mentioned about having some guidance

- 2 from the FTC concerning communications, electronic
- 3 communications, whatever.
- 4 MR. DiGENNARO: Right.
- 5 MR. MURPHY: The last time the FDCPA was
- 6 amended, about two years ago, to basically exclude the
- 7 summons and the complaint as being initial

- 1 attempts to communicate with the debtor than ever
- 2 before. I know back -- and I have been practicing now
- 3 for 31 years. For the first 10 or 15 years of that
- 4 time, the only communication that we would attempt to
- 5 make on a debtor was a letter or two or three, and then
- 6 attempting the lawsuit. Today, there is phone --
- 7 attempted phone contacts from the time that account

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1
              MS. HICKEY: Bob, earlier you touched a little
 2
      bit on training, and you said that a lot of training is
 3
      considered proprietary information. I want you to talk
 4
      a little bit about how contingency collectors and how
 5
      debt buyers and how in-house collection, how you take
      the consumers who are the won'ts and can'ts and move
 6
 7
      them into the cans and wills.
              And I think that that lies in training and
 8
 9
      monitoring and discipline and also compensation
      structure for collectors. So, if we could sort of first
10
      talk a little bit -- Mark, if you could talk about
11
12
      in-house collection strategies -- I'm sorry, Bob
      DiGennaro, if you could talk about in-house collection
13
14
      strategies --
15
              MR. DiGENNARO: Yes, sure.
16
              MS. HICKEY: -- and how you compensate your
17
      collectors.
18
              MR. DiGENNARO: Absolutely. I mean, from the
19
      issuer side, you know, the big thing is you constantly
20
      monitor performance. We have a quality department that
21
      just monitors their performance and checks all the
22
      different laws and regulations as well as the type of
23
      talk-offs that they do and how they, you know, end the
24
      conversation, from the beginning to end. It's really
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25

well monitored.

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1
              But the collectors themselves are incentive
 2
      based on, you know, hitting their thresholds of dollars
 3
      collected during the course of a month. So, you know,
 4
      typically, you know, you give them a goal of X, and once
 5
      they hit that, they then get incented on, you know,
 6
      achieving more than X.
 7
              And typically, you know, we try to get at least
 8
      30 to 40 percent of the population to get engaged in
 9
      some type of incentive as well as we try to gear the
      compensation of that incentive to about, you know,
10
      anywhere between 10 to 20 percent of their monthly
11
12
      salary as targets.
13
              MS. HICKEY: Mark, do you follow a similar model
14
      for contingency collections?
15
              MR. DAVITT: Yes. Yes, Karen. It's a very
      similar model in terms of after -- yes, in terms of that
16
17
      scenario, individuals do have targeted goals, and it's
     based upon what they have available. It's always based
18
19
      on a percentage, based upon the trends in that
20
      particular product line.
21
              They do have an incentive that if they are above
22
      that, they do get -- they have an opportunity to earn an
      additional incentive. It's not perhaps 20 percent, but
23
24
      it's -- I'd have to look at your base numbers there, but
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it does provide that, again, a good incentive, and

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1 that's part of an individual. I mean, also -- well, I'm
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- 2 not going to talk about our company, in particular, but
- 3 as a general -- as an industry-wide practice, that is
- 4 fairly common.
- 5 MR. LEIBSKER: And on the legal side, it fits a
- 6 similar model to the collection agency. There are
- 7 incentives for them to collect dollars. I think the
- 8 biggest thing that we try to do is training, and that is
- 9 training individuals how to negotiate and how to speak
- 10 to people. If they can't -- the ones who are successful
- are the ones who are able to talk to people, try to
- 12 resolve issues, and that's -- that's really the big part
- of the training.
- 14 And the auditing process is ongoing all the
- 15 time. There's always people spending time auditing, and
- if we find that someone isn't following the rules, then
- they are usually walked off the floor. So, it's well
- 18 monitored as well as you can. When you have 45 people
- on the phone or 100 or 500, you can't monitor them all
- at the same time, but you can do the best you can.
- MS. SINSLEY: I think it's important to note, as
- 22 nice as Bob is, the last thing a debt collector wants is
- 23 to be sued by an attorney, because the cost is high, not
- 24 only from an insurance cost, but because of the fact
- 25 that that's taking away from business, and it is

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detracting from really what that company's real goal is,
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- 2 and that is to recover a debt.
- Now, the problem sometimes with these lawsuits
- 4 is they're on technical violations. It's something
- 5 where there is a misinterpretation of, say, a statute or
- 6 there is a error in a calculation, there's a number, and
- 7 there's a bona fide error on the part of the collector
- 8 on, say, putting a number on a letter, say 5,000 versus
- 9 500, and there was a typographical error.
- 10 These type of lawsuits have increased in
- 11 proportion to a lot of other lawsuits around the
- 12 country, I think we're all seeing, and that's a problem
- that we have as an industry, is that we have a fear that
- 14 we're going to get a lawsuit on a technical violation,
- 15 when largely, what we're trying to do at the end of the
- day is run our business, be compliant, and avoid
- 17 lawsuits.
- 18 MS. HICKEY: I think that even technical
- 19 violations can have some real impact for consumers. How
- 20 do you ensure that your collectors are compliant and
- 21 they know about the technical requirements that they
- 22 have to meet in collecting debts?
- 23 MR. LEIBSKER: They're trained. They're
- trained. Now, you can monitor them, as I say, as best
- you can, but they are trained to follow the law, and as

```
1 not one dollar.
```

- 2 MS. HICKEY: How do you monitor all of your
- 3 collectors?
- 4 MR. DiGENNARO: Through the dialers, through the
- 5 dialer systems, and also through certain technologies
- 6 that are available.
- 7 Go ahead.
- 8 MR. DAVITT: Again, as I mentioned, that
- 9 plummeting cost of technology, I think the increase is
- 10 the amount that we buy, but the per-unit cost is coming
- 11 down. That allows for call recording.
- 12 In terms of the environment themselves,
- 13 supervisors should be walking and talking with their
- 14 staff members as it's going on, but in addition, you
- 15 have to do formal inspections. You have to do audits.
- 16 You have to pull up calls from individuals and review
- 17 those calls.
- 18 Actually, the reason we do that is to not only
- 19 catch someone doing something right, but also to enable
- 20 them to give that positive, that feedback, much like
- 21 biofeedback, so they can improve in their communication
- 22 with the consumers. But without that inspection, it
- 23 would be difficult.
- Now, let's wind up. Remember, at the beginning
- of a sustainable, profitable company, and apart from the

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1 vision mission values -- and it has to be a living
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- 2 mission -- you have to have your policies, your
- 3 procedures, your work instructions, and then, most
- 4 importantly, you have to train, train, train. That
- 5 training takes place, including advising people that
- 6 they do also have a personal liability under the FDCPA.
- 7 An individual debt collector is a debt collector. But
- 8 having those in place, again, you have to -- you have to
- 9 live it, but you have to inspect as well.
- 10 MR. MURPHY: From my perspective, I have taken
- depositions of officers, directors, and the individual
- 12 collectors themselves repeatedly throughout the country,
- and here is something that is germane to every single
- one of the depositions but maybe one or two, and that is
- that none of the people I ever deposed had an
- 16 understanding of the underlying policies in the Fair
- 17 Debt Collection Practices Act.
- 18 They can parrot certain things, like we are not
- 19 supposed to talk to third parties concerning the
- 20 collection of a debt except when we're trying to locate
- 21 the consumer, and they don't have a real understanding
- 22 of things like, you know, the nuts and bolts and the
- 23 reasons why the policy -- there's a policy underlying
- everything in the FDCPA. And you can ask that person a
- question, why is that required? I don't know.

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1 And then I question you guys, why didn't you go
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- 2 to that effort -- because I've seen materials from most
- of the companies here, and they're just the same thing.
- 4 It's the same stuff that's parroted again and again,
- 5 just like we're here today saying, you know, we're into
- 6 compliance. I trust you are. I know that you try to,
- 7 because you don't want to have a lawsuit from people in
- 8 Chicago or people in South Florida, but the fact of the
- 9 matter is, the reason why you're getting lawsuits is
- 10 because the people that are working for you have the
- 11 incentive to break the law.
- MR. DiGENNARO: See, I disagree with that
- 13 completely. I'll tell you for a fact that the
- 14 mini-Miranda is said on every call, every call. In
- fact, sometimes the debtor will tell you -- actually
- 16 tells -- will actually recite it before the collector
- can, because they have heard it so many times.
- 18 MR. MURPHY: Rigf. 0.00000 0.00000 1.lawsug90.00000 1.000

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1 you probably have a couple isolated people who aren't
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- doing it as well as they should and shouldn't be
- 3 practicing.
- 4 MR. LEIBSKER: And to add onto that, at least in
- 5 my office, I know I have auditors coming in from my
- 6 clients almost on a weekly basis, a different client
- 7 every week, who is auditing conversations, asking for
- 8 tapes of conversations regarding their accounts. So,
- 9 they are concerned that there aren't any FDCPA
- 10 violations taking place within our office, and I'm sure
- 11 they do the same thing -- I'm positive they do the same
- 12 thing --
- MR. DiGENNARO: Right.
- 14 MR. LEIBSKER: -- on the agency side.
- MR. DiGENNARO: Sure.
- MR. MURPHY: Robert, would you terminate your
- most profitable collector if you found that the
- 18 collector routinely violated the law?
- 19 MR. DiGENNARO: Absolutely. I've done it.
- MR. MURPHY: See.
- MR. LEIBSKER: So have I.
- 22 MR. MURPHY: That's the difference between you
- and I think many collection agencies in the country,
- 24 because I know that I have deposed the same person
- repeatedly, the same collection agency, and they've been

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1 working there for 14 or 15 years.
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- 2 MR. DiGENNARO: I guarantee you, because the
- 3 credit -- I'm sorry, Mark, I'll let you jump in here,
- 4 but I can guarantee you the issuers do not want their
- 5 name in the paper. They only go after the best in the
- 6 market, and if they don't find the best, they don't do
- 7 their work. It's that simple. And they have very high
- 8 standards.
- 9 The way we always -- our philosophy was the
- 10 collection agency or debt buyer is an extension of our
- in-house business, and we want -- the same scrutiny that
- goes into monitoring the accounts internally goes
- 13 externally. There's no double standard. And if you do
- it any other way, you're right, you're set up, Robert,
- 15 for lawsuits. But you have to keep it that strict, and
- 16 you have to make it a priority, and it even goes up to
- senior management doesn't even get their bonuses if
- 18 those standards are not met.
- 19 MR. MURPHY: I actually -- I know you think
- 20 that. I know that that's --
- MR. DiGENNARO: Well, I practice that.
- MR. LEIBSKER: Yeah.
- 23 MR. MURPHY: -- I know that's what a lot of
- 24 people believe, but I heard the same mantra in Buffalo,
- December two years ago, and as it was being said to me

by the president of the company, I heard in the

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1 MR. DAVITT: Correct. And, in fact, Robert, I
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- 2 appreciate -- I understand. We don't like rogues, we
- don't like cowboys, and if you're deposing the same
- 4 agency over and over again --
- 5 MR. DiGENNARO: Get rid of them.
- 6 MR. DAVITT: Absolutely, and I hope you pass
- 7 their name on.
- 8 MR. DiGENNARO: Yeah.
- 9 MR. DAVITT: But don't cast aspersions based on
- 10 that to the entire industry.
- 11 MR. DiGENNARO: Right.
- MR. MURPHY: I'm not.
- 13 MR. DAVITT: Okay, then I would like it noted
- 14 for the record that the vast majority of our
- 15 transactions --
- 16 MR. DiGENNARO: Work with integrity and
- 17 ethically.
- MR. DAVITT: -- are conducted in a consumer
- 19 service oriented environment. These are people -- they
- 20 are human beings who are having trouble. They are in a
- 21 difficult situation right now. We have to work with
- 22 them. The natural reaction is --
- MR. DiGENNARO: Right.
- 24 MR. DAVITT: -- they shut down. They do not
- communicate, because they don't know a way out. Our

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1 responsibility is to locate, to identify, to talk with
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- them, and work them through, if possible, activities,
- 3 payment plans, that will get them started on the road to
- 4 getting out. That is what we do, and it has to be done
- 5 in a consumer friendly manner.
- 6 Our clients are watching us. And, again, with
- 7 respect to the mini-Miranda, that actually can become
- 8 rather challenging. In every communication, every
- 9 subsequent communication --
- 10 MR. DiGENNARO: Yep.
- 11 MR. DAVITT: -- somebody will call us up after a
- 12 phone call terminates that, "Hey, what was the mailing
- 13 address again?" "I'm sorry, I am a debt collector, this
- is an attempt to collect a debt, any information
- 15 obtained may -- " they say, "I know, I know, what's the
- 16 address?" That can become a problem. But still, our
- business has to be conducted in a consumer friendly
- 18 fashion, and, Robert -- and I agree, nobody likes bad
- 19 actors, especially, I think, the people in this room.
- 20 We do not like the bad actors, but, again, I want it
- 21 understood that the bad actors do not represent the
- 22 industry.
- 23 MR. MURPHY: Karen, I just want to say one
- thing, because I know you're anxious to say something,
- but this is actually dovetailing into the next issue.

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1 a benefit of the software, of the technology
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- 2 developments, is those things can -- those automatically
- 3 prompt up.
- 4 We advise individuals that the call may be
- 5 recorded. If they cease that call, then it's not
- 6 recorded. I'm sorry, the calls are recorded. If they
- 7 elect not to continue to talk, then it's -- they
- 8 terminate and it's not recorded, but all of our calls
- 9 are recorded.
- 10 MR. DiGENNARO: Yeah, and in addition to that, I
- 11 think within some -- actually, there's even some zip --
- 12 not even zip codes, but area codes that you have to
- even, you know, make sure that those calls are being
- 14 monitored and you get permission before you monitor
- 15 those calls as well. So, yeah, I mean, there are some
- 16 states that, you know, obviously demand more from a
- 17 compliance perspective and in recording. I mean, we
- 18 would love to see all the states the same.
- MR. DAVITT: Preemption, FCDPA preemption?
- MR. DiGENNARO: Yeah, absolutely, that would be
- 21 fantastic.
- MR. DAVITT: Yes.
- 23 MR. DiGENNARO: So, that's one item if you want
- 24 to jot that down. That would be great, Karen.
- MR. MURPHY: I would like it, too.

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1 MS. HICKEY: I'm sure our state regulators would
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- 2 have something to say about that.
- 3 MR. MURPHY: It would be an awesome tool.
- 4 MR. DAVITT: It would align it with the Fair
- 5 Credit Reporting Act.
- 6 MR. DiGENNARO: Put that one on the summary
- 7 page.
- 8 MS. HICKEY: And for sort of a flourish at the
- 9 end, if you will, you mentioned earlier some instances
- 10 where debt collectors would be terminated. What would
- 11 constitute zero tolerance behavior where you would
- terminate someone, perhaps from your past experience?
- 13 I'll start with you, Mark.
- MR. DAVITT: Cursing.
- 15 MR. DiGENNARO: Yeah, abusive language.
- 16 MR. DAVITT: Cursing, that's out. We understand
- 17 how it happens. If you think about what we're doing,
- 18 again, these are human beings. They're in financial --
- 19 they're having a problem. It might be real or it might
- 20 be perceived. They're having a problem. We are a third
- 21 party. We come along. We're going to initiate a
- 22 contact with them. This conversation is emotionally
- 23 charged at the onset. The consumer knows that they are
- 24 delinquent.
- Oftentimes, as many of our students of human

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1 nature, we can predict different types of responses that
```

- 2 consumers will have, and some of them will be -- they
- 3 will become very aggressive in their response, and the
- 4 challenge there, for our human being on our side, is to
- 5 not escalate. You have to stay calm. No matter what
- 6 that person is yelling and screaming at you on the other
- 7 side of the phone, you have to stay calm; however, if
- 8 they break that, that's -- they won't be productive in
- 9 the long term. They won't be successful.
- 10 MR. DiGENNARO: I'd say misrepresentation of
- 11 themselves, you know, a violation of the law obviously,
- 12 as well as, you know, maybe not recording the correct
- information that was given to them with regard to that
- 14 promise commitment or that promise amount.
- 15 MR. LEIBSKER: And I would say deceptive
- 16 practices, as well as it was mentioned before about
- taking checks over the phone, if there were any kind of
- 18 violation that took place there, it would be immediate.
- MS. HICKEY: Bob Murphy, does this --
- MR. MURPHY: Well, actually, it's the same for
- 21 clients. I mean, if I have a client that has the same
- 22 attributes of cursing at a debt collector or acting
- 23 inappropriately, I don't want them as a client, and it's
- 24 the same -- it's just basic human decency, which,
- unfortunately, in some parts of our country, in terms of

cities and other areas of debt collection activity, it's

1

23

24

25

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2
     not there.
 3
              Barbara, you've got the last word.
 4
              MS. SINSLEY: I think a zero tolerance offense
 5
     would be if you were impersonating an attorney.
 6
     Certainly we have enough attorneys, and I'll end with
 7
      that.
              MS. HICKEY: On that note, thank you all very
 8
 9
     much.
             We appreciate your perspectives.
10
              (Applause.)
              MR. KANE: Thanks, Karen.
11
12
              We'll now break for lunch until 1:15. I do have
      to make an announcement. I tried to make it before, but
13
14
      I didn't get to it. Apparently someone left a bag in
15
      the ladies room, and you can retrieve it from the
     guard's desk. It's not mine.
16
17
              You'll find a list of nearby restaurants behind
18
      the agenda in your workshop folders, and we'll see you
                          Thanks.
19
     back here at 1:15.
20
              (Whereupon, at 11:57 a.m., a lunch recess was
21
      taken.)
22
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1	AFTERNOON SESSION
2	(1:17 p.m.)
3	CONCERNS ABOUT DEBT COLLECTION:
4	CONSUMERS' PERSPECTIVE
5	MR. KANE: Okay, folks, we'll get started now.
6	Thank you all for both getting through lunch and getting
7	through security by 1:15. We really appreciate it.
8	Before I introduce today's third panel, I want
9	to let you all know that people will be heading to Union

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1
              The panel is officially called "Concerns About
 2
      Debt Collection: Consumers' Perspective, " but really
 3
      it's the post-parandial stupor panel, and only a very
 4
      small segment of the population can be selected to speak
 5
     directly after lunch and be expected to keep you awake,
      so these are exemplary panelists, and I have no doubt it
 6
 7
      will have been worth your wait to get through security.
              I would like to do a brief introduction and to
 8
      allow each panelists just two minutes to state in their
 9
      view the most pressing consumer concerns about debt
10
      collection, so that we can begin by sort of getting the
11
12
      views of the panel, and then we will have a moderated
      discussion for the balance of the time that we have.
13
14
              In a total lack-of-imagination moment, I have
15
      ordered this simply alphabetically. We will begin to my
      left with Rudy Cavazos, Jr. Rudy is the Texas Regional
16
17
     Director of Education and Community Relations for Money
     Management International and its consumer credit
18
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viewhe panbi-Jfe 9vir. nternational and its consumer credit

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1 we see at my organization, what we see and what we hear
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- in my non-profit credit counseling agency, the largest
- 3 in the country, and so we are directly involved with
- 4 these consumers and hear directly their pains, their
- 5 fears, when they're in relation to collection efforts.
- 6 We hear stories that are completely nightmares, stories
- 7 that we can't believe that are actually occurring.
- 8 From my area, as I -- I deal a lot with the
- 9 Latino community, and there's one thing that always
- 10 comes to mind when we're talking debt collections, and
- 11 that is the continuous threat of immigration
- 12 retaliation. As terrible as that might sound, it's
- happening, and it happens every day.
- So, I'm glad that I was invited here, and in
- 15 my -- I guess my point that I am going to stress today
- is that there needs to be more education for the
- 17 consumer. If you educate the consumer to become a
- 18 better educated consumer, we don't have to deal with the
- 19 issues of collections.
- Thank you.
- 21 MS. HARRINGTON-McBRIDE: Excellent. Thank you,
- 22 Rudy.
- Next, to the left of Rudy, we have Dale Pittman.
- 24 Dale is a consumer protection attorney based in
- 25 Petersburg, Virginia. His primary practice areas

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1 include FDCPA and other debt collection-related issues.
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- So, Dale, what are your most pressing concerns
- 3 that you would like us to touch on today?
- 4 MR. PITTMAN: Well, I guess the good news for
- 5 people, most of the people here today, is I'm not nearly
- 6 as contentious as Bob Murphy, and I can't speak to a
- 7 cause and effect. I can only speak to what I see in
- 8 Virginia as probably the one person who does this kind
- 9 of work across the state and from my perspective in my
- 10 small town lower -- south of Richmond, but what I see
- 11 after having done this for 10 or 11 years is entirely
- 12 different from the perspective that was promoted by most
- of the panelists today.
- I see an industry -- what I see coming in the
- 15 door, is all I can speak to, is rampant abuse in every
- area that I see under the statute, the -- Barb Sinsley
- 17 referred to technical violations. I don't know whether
- 18 that would include the G-notice cases involving
- 19 contradiction or confusion in the 30-day notice.
- When I first started, we had two Fourth Circuit
- 21 cases, Miller and NFS, and I then embarked on four or

```
1
              As it turns out, now I've done a dozen or so
 2
      G-notice cases in the last year, and they're not
 3
      technical cases, but they're an example of tweaking the
 4
      words in some way that our courts and other courts in
      the country have said distracts from the consumer's
 5
      ability to understand and invoke her rights under the
 6
 7
      statute.
              There was a lot of talk today about the ability
 8
 9
      using technology not to violate the statute.
      what I call the Brady violation, the E-8 violation of
10
      "deroging" someone's credit after there's a known
11
12
      dispute is epidemic. I routinely pay my light bill -- I
      see David Israel, my friend over here, some of his
13
      clients help keep my lights on, because we dispute debts
14
15
      and give credible disputes, and the debt, it comes back.
      It continues to be on the credit even though there's a
16
17
      clear, credible indication that this is not the person's
      debt. Even if it's not clear, you can't continue to
18
19
      say it's disputed. That's what I call the Brady case, a
      First Circuit case from 1998 that states that position.
20
21
              Then the other thing that I see that no one
22
      could argue is technical is the brazen abuse and
23
      deception cases, and I say brazen because the thing that
24
      strikes me as a lawyer, and if I were one of the lawyers
25
      advising people in your industry, I would certainly say,
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on my hard drive where this person is told to say, "If
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- 2 they are not going to pay, you tell them that we are
- 3 going to take care of them in their home or at their
- 4 place of employment."
- Now, my all-time favorite recently, again, a
- 6 voicemail, "Ms. Jones, this is Ms. Smith. I'm from the
- 7 Spotsylvania Sheriff's Department. I've got the records
- 8 here from your loan at Advance Payday Lender. You're
- 9 way behind with those folks. If you don't pay them by
- 10 4:00 today, we," being the Spotsylvania County Sheriff's
- 11 Department, "are going to have to come out and arrest
- 12 you." Again, something that was left on a voicemail.
- 13 And my -- my last example of that kind is --
- MS. HARRINGTON-McBRIDE: Dale?
- MR. PITTMAN: Yes?
- MS. HARRINGTON-McBRIDE: I'm so sorry to
- 17 interrupt you.
- MR. PITTMAN: Go ahead.
- 19 MS. HARRINGTON-McBRIDE: But I'm concerned about
- 20 the two-minute rule, and I think many of your examples
- 21 are going to play really nicely into our discussion,
- 22 main discussion. Could we move on at this point and
- 23 just get the main views from folks and then we will
- 24 double back?
- MR. PITTMAN: Sure, absolutely. I'll save it

- 1 for later.
- 2 MS. HARRINGTON-McBRIDE: I feel like the
- 3 Spotsylvania County sheriff, and so I apologize for
- 4 jumping in like that.
- 5 MR. PITTMAN: We are coming to get you at 4:00.
- 6 MS. HARRINGTON-McBRIDE: I was coming earlier to
- 7 get you, I apologize.
- 8 Okay, next to Dale we have Professor Mary
- 9 Spector. Mary is Co-Director of the Civil Clinic and an
- 10 Associate Professor at Southern Methodist University
- 11 School of Law. Under her direction, her students in the
- 12 Civil Clinic represent low-income clients in a variety
- of civil issues, including debt collection.
- I would like to hear your perspective on what
- 15 are the most pressing issues.
- MS. SPECTOR: Thank you, Katie.
- 17 The consumers come to us most often after they
- 18 have been served with a lawsuit and the case is pending
- 19 in a justice of the peace court or in a county court,
- and we see a number of problems over and over again, and
- 21 I cips76.0001eu 1e10.0000 cm0.00 0.00 0.00 rgBT36.0000 327.9600 T

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The problems, we see three or four problems over and over again. The first would be inadequate information about the debt. One of the speakers on the
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bulk filings that occur routinely in our county.

- 5 previous panel said, "Gosh, we would love it if
- 6 creditors gave us information." Well, so would we. You
- 7 know, on the one hand, it's the debt buyer obtaining
- 8 information through a contract with the creditor, but
- 9 sometimes that information never, ever, ever gets passed
- on to the consumer, even in a petition or an affidavit
- 11 supporting the petition.
- 12 In fact, there may be multiple parties
- identified as the original creditor showing up on a
- 14 petition one way, an affidavit another way, and in
- 15 discovery, identifying yet another party as the original
- 16 creditor. So, inadequate information about the debt is
- 17 a major problem.

- 18 The ability for consumers to actually dispute
- 19 their debts and cease communication effectively, the law
- 20 requires they do it in writing. Well, many consumers
- 21 don't write well. They can't communicate effectively in
- 22 writing, and they come to us saying, "Well, I told them
- 23 to quit calling me." Well, telling them over the
- telephone may not be enough in many cases. So, the
- 25 method of communication is important to consumers as

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1 well.
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- 2 Related to that is that the method in a
- 3 different way, the language in which the communications
- 4 are made. We represent many, many Spanish-speaking
- 5 consumers, and they may try to assert their rights over
- 6 the telephone, maybe in writing, but there is a problem
- 7 with someone at the other end reading it or
- 8 understanding what they're saying.
- 9 The use of the judicial process, as I said, the
- 10 consumers come to us after they've been sued usually.
- 11 We see many, many problems. I mentioned the affidavits,
- 12 the petitions. Improved technology may improve
- 13 compliance, but it also improves the ability to repeat
- mistakes over and over and over again, and those happen.
- 15 You know, petitions not adequately identifying the
- 16 parties, not complying with the court rules. Attorneys
- 17 that practice in many jurisdictions may use pleadings
- 18 that are sufficient for one jurisdiction but are not
- 19 sufficient in our jurisdiction. A consumer who is pro
- 20 se certainly wouldn't know how to challenge those
- 21 things, and the very few that are represented, that is
- 22 something that we, at times, have been able to help them
- 23 with.
- The last point I want to make about technical
- violation, and it was a kind of a response to

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1
      something -- well, actually, my second to last point, if
 2
      I have got another few seconds -- that technical
      violation or technical compliance by creditors and debt
 3
 4
      collectors is all that the consumers have.
                                                  Those are
 5
      the consumer rights. And so the consumer's ability to
      challenge technical violations is critical to the
 6
 7
      adequate enforcement and compliance of the remaining
      members of the industry.
 8
 9
              Okay, now for my last point, and this is a
      little bit different, and so I did want to raise it.
10
      has to do with non-credit card debt. We had a pie chart
11
12
      earlier on the first panel talking about -- I think a
      small sliver of the pie was "other," 2 to 5 percent of
13
14
      consumer debt that's subject to debt buying or debt
15
      collection. We've seen an increasing amount in our
      representation of tenants who leave an apartment, a
16
17
      landlord will slap some charges against their security
     deposit, often disputed, may be not authorized by the
18
19
      lease, and the first time the consumer hears about it is
      in a call from a debt collector.
20
21
              That's problematic, because, again, the consumer
22
      hasn't had a chance to dispute it with the creditor in
23
      the first instance. So, I would -- I would encourage
      increased pressure -- or not pressure, but, you know,
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encouraging creditors to take some action in the first

24

1 instance before wholesale referral of those matters over

- 2 to debt collectors or debt buyers.
- 3 MS. HARRINGTON-McBRIDE: Okay, thank you.
- 4 Next, Lauren Saunders. Lauren is the managing
- 5 attorney for the National Consumer Law Center's
- 6 Washington, D.C. office, and NCLC works to defend the
- 7 rights of low-income consumers and to help consumer
- 8 advocates and policymakers achieve economic justice.
- 9 So, Lauren, in your view, what should we be
- 10 talking about today? What are the most pressing issues?
- 11 MS. SAUNDERS: Thank you, and thank you for
- 12 inviting me to speak today.
- We work with attorneys and nonattorneys around
- 14 the country who work with low-income consumers. We were
- originally formed to work with a network of legal

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1 in the nature of debt collection.
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- 2 Especially today, as credit is pushed on people
- 3 without regard to ability to pay, most people end up in
- 4 debt collection because they can't afford to pay, and
- 5 so, you know, we really disagree with the
- 6 characterization of debtors between can'ts and won'ts,
- 7 you know, I think it was Gary Wood who said, "No,
- 8 they're all can'ts," and we see the distinction between
- 9 "can'ts no matter what you do to me" and "can'ts, but if
- 10 you make it painful enough, you know, I will pay you
- 11 today with my rent check for tomorrow, or I'll run down
- the street to a payday lender to get some cash or I'll
- take the money out of, you know, the money I need to
- 14 send my kid to the doctor."
- 15 So, we see rampant abuses of the plain vanilla
- 16 type that, you know, prompted the 1977 Act, the abusive
- 17 phone calls and threats and harassment of employers and
- 18 friends and neighbors. You talk to anybody who
- 19 represents debtors, and, you know, nothing shocks
- 20 anybody anymore, because they see it all all the time,
- and, of course, only a tiny percentage of consumers end
- 22 up in the office of an attorney, so they -- you know,
- 23 they get a teeny, tiny snapshot of what's going on out
- 24 there in the world.
- 25 And then there's the whole new set of problems

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1 lot of you, you know, in the audience, but we need to
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- 2 have a lot more information before, you know, you're
- 3 allowed to collect on a debt.
- 4 And you've seen the debtor-hell series probably
- 5 in the Boston Globe about abuses of the courts there.
- 6 You know, we hear the same stories from Illinois,
- 7 Florida, Missouri, Ohio. We just joined a class action
- 8 in Nebraska alleging, you know, routine filing of cases
- 9 beyond the statute of limitations.
- 10 And then, you know, we have cases that just
- 11 can't get to court because of the mandatory arbitration
- 12 clauses, and the abuses there are even worse than in the
- 13 courts. And then once you have a judgment, we see abuse
- of electronic collection methods. It's much easier
- 15 today to serve a garnishment order on banks throughout
- 16 the state and to garnish or at least freeze exempt
- 17 Social Security funds. And, of course, the debt
- 18 collectors also, you know, as we heard earlier,
- 19 sometimes abuse electronic access to people's accounts.
- We see abuses across the board. We see the need
- 21 to strengthen the remedies of the FDCPA. It's a pretty
- 22 good framework. It needs to be tightened up in a few

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1 address the more modern day problems of, you know, the
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- 2 current technology and current marketplace.
- 3 MS. HARRINGTON-McBRIDE: Okay, thank you.
- 4 Last, but not least, we welcome Marla Tepper.
- 5 Marla is the General Counsel of the New York City
- 6 Department of Consumer Affairs where she leads major
- 7 investigations of consumer fraud and debt collection.
- 8 In June of last year, Marla's department convened public
- 9 hearings on debt collection practices, the result of
- which will no doubt inform her remarks here today.
- 11 So, Marla, welcome, and if you can maybe -- and
- 12 I hate to do it to you, because it's always the last one
- who gets cheated, isn't it? I am a youngest child
- 14 myself, so I can speak to this directly. If you could
- 15 maybe wrap it up in exactly two minutes, then we will
- 16 move on, and we will have enough time to hit our six
- 17 major topics. We convened before, so we have got a key
- 18 list, and we are going to bring to you shortly.
- 19 MS. TEPPER: Thank you. On behalf of the
- 20 Department of Consumer Affairs, we appreciate the
- 21 opportunity to engage in this constructive dialogue on
- behalf of the 900 and upwards businesses, debt
- 23 collection agencies, that we license and the consumers
- 24 around New York City that we protect.
- The department engages in mediation efforts on

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1 behalf of consumers. In the past two years, we got
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- 2 consumers over a million dollars back due to our
- 3 mediation efforts. It suggests to us a few things that
- 4 have been said here and I will reiterate.
- 5 First, that debts are not adequately documented.
- 6 We have many debt collection agencies and particularly
- 7 debt buyers pursuing debts that are not supported by
- 8 documentation. We are encouraged by today's discussion
- 9 that debt buyers and the industry would like to have
- 10 more information before pursuing debts, and we believe
- 11 that the technology is out there to do so.
- 12 Second, as the previous speakers have indicated,
- we, too, are concerned about abusive court processes.
- 14 We see again and again debt collection agencies bringing
- 15 consumers to court without adequate documentation. We
- see them garnishing debts and pursuing low income
- 17 consumers' means of living, essentially going after
- 18 Social Security benefits, VA benefits, and the like. It
- 19 is too easy for debt collection agencies and debt buyers
- 20 to file suits in court without adequate documentation
- and to use technology that is available to do good to do
- the wrong thing, and we hope that today's conversation
- 23 will focus in part on that.
- 24 Finally, we, too, share an interest in ensuring
- 25 that there's adequate communication with all consumers,

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1 those who don't speak English, for example, who comprise
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- 2 a lot of the low-income consumers in the New York City
- 3 area, and we would encourage the FTC to adopt
- 4 regulations that require communication in the language
- 5 in which the debt has been negotiated, and we think that
- 6 would go a long way in protecting consumers.
- We have a lot of other thoughts, and we hope to
- 8 elucidate those during the panel, but I think my two
- 9 minutes are up.
- 10 MS. HARRINGTON-McBRIDE: I appreciate your
- 11 staying within the time limit.
- 12 Everyone on this panel has so much to say, and
- 13 so that you understand we have had a process at the FTC
- 14 over the last several months where we have talked with
- 15 individuals. Many of you in this audience got calls
- 16 from us, many of you referred us to other colleagues of
- 17 yours, and we've tried our best to come up with the best
- 18 agenda that we can.
- To some extent, though, this is sort of a leap
- of faith on everyone's part, particularly those
- 21 panelists here today. It's a little bit like singing in
- 22 a round. You have to trust that if you join in and do
- 23 your part at the right time, that the song is going to
- sound great at the end, and this workshop is to be taken
- 25 wholistically.

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1
              Each individual panel can only cover so much in
 2
      any given hour and 15 minutes. Many of the issues that
      we will touch on have been raised in earlier panels
 3
 4
      today. Many of them will be discussed in much greater
 5
      detail tomorrow. So, we are going to keep the
      discussion of each of the six primary areas to something
 6
 7
      like six or seven minutes and try to leave enough time
 8
      for questions.
 9
              I encourage any of you who have questions to use
      your question cards. Simply raise your hand in the air
10
      and someone will collect it and bring it to me, so at
11
      the end of the panel, if we have time, we will jump
12
      right in and ask those questions of our panelists.
13
              The first area that we had discussed on our
14
15
     preliminary planning calls as warranting discussion is
      one that's going to be covered in great depth tomorrow,
16
17
      so I want to touch on it at least preliminarily, and
      that is the lack of adequate documentation for debt, and
18
19
      we've heard a lot this morning about the ability of
      technology to facilitate the transfer of information,
20
21
     but there are obviously some gaps in this transfer, and
22
      so I want to ask the panel a couple of questions about
      it, and I want to frame it this way:
23
24
              We heard this morning about two categories of
25
      individuals, the can'ts and the won'ts. I think I want
```

- 1 to add a third category, the not-mes, because in
- 2 addition to those people who can't pay a debt that they
- 3 legitimately owe and those people who won't pay a debt
- 4 that they legitimately owe, one of the things that we
- 5 see complaints about and that I have heard from you
- 6 panelists is folks who are being contacted who are, in
- fact, not the correct party and also people who have,

- 1 MS. SAUNDERS: Well, at the risk of repeating
- 2 our comments, because we gave you a nice little list,

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1 before.
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2 Defenses to the debt, you know, validation or
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- 3 lack thereof; any settlement that's been reached;
- 4 whether the person's represented by an attorney; whether
- 5 the consumer has informed them, you know, if there's a
- 6 time or place that's inconvenient; whether it's been
- 7 discharged through bankruptcy; any illness or disability
- 8 the consumer has; any claimed violation of FDCPA.
- 9 I mean, this is basic information, but
- obviously, if you're representing a client, you know,
- 11 they should have that information, and it's not fair for
- one collector to get that information and then, you
- 13 know, shove it in a drawer and pass, you know, a
- 14 line --a spreadsheet on to the next person who then can
- 15 start harassing the person again.
- MS. HARRINGTON-McBRIDE: Okay, other panelists?
- 17 Yes.
- 18 MS. SPECTOR: But the law as it currently reads
- 19 requires that the information about the original
- 20 creditor not be -- does not require it be provided to
- 21 the consumer unless she asks for it. One way to
- 22 strengthen the existing framework would be to require
- 23 that information to be disclosed at the onset, not
- 24 simply on the -- not on the request of the consumer, but
- 25 require it in the initial communication by the debt

1 collector.

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1
              Marla?
 2
                           We think that the checklist that
              MS. TEPPER:
 3
     Lauren and Mary described is reasonable, particularly in
 4
      this modern day of technology, and that should be
 5
      automatically done across the board before any debt is
 6
      collected upon.
 7
              Further, we think that once a debt is disputed,
      the consumer should automatically receive from the debt
 8
 9
      collection agency a letter indicating that there has
      been a dispute, that perhaps the debt has been sent back
10
      to the creditor or that it has been sold, so that the
11
12
      debtor has confirmation of that process.
              We heard here this morning that that will be now
13
14
     permissible when the consumer asks for that information.
15
      We don't think that the consumer should have to ask for
      that information but that it should be automatic when
16
17
      there is a dispute of a debt or when there is
      verification and the verification doesn't happen.
18
19
              MS. HARRINGTON-McBRIDE: Okay.
20
              Rudy, do you have anything on that point?
21
              MR. CAVAZOS: Just one quick comment. One quick
22
      comment, only on the second part of what Marla said,
23
      that once the debtor receives some sort of information,
24
      again, from the perspective of the Latino community, it
25
      should be in Spanish. Now, the people that we're
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1 talking to, some say that they do receive some of these
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- forms in Spanish, some of these correspondences in
- 3 Spanish, but they still don't understand it.
- A lot of them say they've never received
- 5 anything in Spanish, so they don't understand what
- 6 they're receiving. They can't dispute. They don't
- 7 understand it. And even when it is translated into
- 8 Spanish, it's in a Spanish that -- it's not
- 9 standardized, and I don't know if you understand, but
- 10 there's a lot of different Spanish languages out there.
- 11 There's Mexican Spanish, there's Cuban Spanish, there's
- 12 Central American Spanish. So, standardizing these forms
- would be very, very helpful for that community,
- 14 somewhere middle of the road, that everyone could
- 15 understand.
- 16 And I know that when we ask for this, there's a
- 17 lot of cost involved, but it comes to the end result.
- 18 You'll be able to collect a debt. Everyone will be
- 19 happy.
- MS. HARRINGTON-McBRIDE: Okay, just one more
- 21 point on verification. There was some discussion this
- 22 morning about the practice of debt buying and how
- 23 that -- maybe independent of that even -- older debt is
- now being pursued than used to be the case, and I wonder
- 25 if any of you have anything beyond anecdotal evidence

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1 that there is perhaps a correlation between older debt
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- 2 in the marketplace being collected and a lack of
- 3 verification, because it's simply -- you know, either it
- 4 was -- you know, debt was derived in the pre-computer
- 5 age or it's just so old that it's gone so many hops that
- 6 the information hasn't transferred with it.
- 7 Is that a specific part of the problem that we
- 8 should be addressing, or is verification, regardless of
- 9 age of debt, really the big picture issue we should
- 10 focus on?
- 11 MS. SPECTOR: I would say regardless of age of
- 12 debt, it's important.
- MS. SAUNDERS: Yeah, I mean, I agree, it's
- 14 equally -- you know, there's problems in both areas. I
- mean, obviously there's a bigger problem with older
- debt, you know, any attorney you talk to, you know, all
- 17 you have to do is prick the surface of an older
- 18 complaint, and then there's just nothing substantiating
- 19 it.
- 20 And it's also just much more unfair on consumers
- 21 then, because certainly they don't have their files from
- 22 ten years ago. I mean, I've got a collector calling me
- 23 because of one day when we were in Alaska and my son,
- you know, poked his eye, and Blue Cross told me they had
- 25 paid it in full, but -- you know, I mean, I don't have

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1 my old files to figure out, you know, the claim number
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- 2 and proof that -- you know, it's just unfair. So,
- 3 there's a lack of information on both sides from the
- 4 older debt, but it's a problem all around.
- 5 MS. TEPPER: I think I disagree a bit in that we
- 6 think that the problem with aged debt is particularly
- 7 acute, because in those instances, we see repeatedly
- 8 that there are efforts to collect on debts that have
- 9 been paid already, have been disputed, and because of
- 10 the age of the debt, the information is not following
- 11 along with the collection efforts, so we think that
- special efforts have to be included with regard to aged
- debts and perhaps should be included in the FTC's
- 14 revision of the Act.
- 15 MS. HARRINGTON-McBRIDE: Okay. Let's turn our
- 16 attention now to the impact of new technologies. I
- think this is one you're going to hear about in every
- 18 panel. There's no escaping it.
- 19 We heard a little bit this morning about the
- 20 need from the business perspective to contact consumers
- in the way that they prefer to be contacted. So, I
- 22 guess let's open it up. There are a lot of specific
- 23 technologies that we can talk about, but as a general
- 24 proposition, what's the view of these panelists about
- 25 the idea of allowing consumers to opt in to a particular

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1 method of contact or a range of methods of contact at
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- 2 the initiation of a credit relationship? Is that
- 3 something that would be beneficial or are there problems
- 4 with that?
- 5 MS. SAUNDERS: Absolutely not. You can bury
- 6 anything you want into a contract at the outset, and
- 7 there are contracts of adhesion and people don't
- 8 understand it, they don't read it, and they don't have
- 9 any choice. I mean, I can't think of anything more
- 10 terrible.
- 11 MS. TEPPER: Our concern would be that the
- 12 communication not be allowed to facilitate more
- 13 contacts. Our local law, for example, prohibits more
- than two contacts a week, and we think that's the cap.
- 15 Whatever means of communication exist, there need to be
- definite caps on that method of communication.
- We agree from our experience with consumers that
- 18 having consumers opt into the type of communication will
- 19 not work. They don't read closely that kind of
- 20 contract. They will probably sign anything. Again, we
- 21 are concerned about language issues in a city as diverse
- 22 as New York and the failure of consumers to understand
- 23 exactly what they're agreeing to.
- 24 But our major concern is not to increase the
- communication with consumers, but to have very firm caps

```
1
      on that communication.
 2
              MS. HARRINGTON-McBRIDE: Okay. Other thoughts?
 3
              MS. SAUNDERS: I mean, I should just also add
 4
      that, you know, I didn't hear any problems really with
 5
      using the mail, unless, of course, you don't know where
 6
      the consumer is, in which case you are not going to be
 7
      able to text or email them either, and a consumer can
      pick up the phone, and if they're not communicating with
 8
 9
      you, it's probably because they don't want to.
10
              And primarily we see communication as being used
      as a means of harassment and applying that pressure and
11
12
     pain to convince, you know, change the "can't no matter
      to, "okay, "I'm really not paying, I'll pay." We fear
13
14
      that opening up more technologies just gives you more
      avenues to harass somebody and to embarrass them and
15
      cause them problems at work and all of the rest.
16
17
              MR. PITTMAN: It would just be just another
      industry give-away, like mandatory binding arbitration,
18
19
      stuff -- put something in the stuffer that says I'm
20
      opting in, and it's a fiction that would be a huge
21
      mistake from my perspective.
22
              MS. HARRINGTON-McBRIDE: Well, I suppose we can
23
      debate what "opt in" means and whether it would ever be
24
      okay to simply put the language in a contract.
                                                      I hear a
```

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lot of murmuring in the audience, so I guess my point

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1
      was taken that this is a panel that will keep you awake,
 2
      and that's a good thing, and it's okay to have
 3
      disagreement at these things. That's what we're trying
 4
      to tease out, is what are the points of commonality?
 5
              What about specific technologies? We talked a
      little bit about predictive dialers. There was a
 6
 7
      comment filed later in the comment period, I don't know
      if all of you had a chance to see it, it's by a
 8
     predictive dialer manufacturer, that suggests that the
 9
      failure to regulate and limit the number of dropped
10
      calls when you use a predictive dialer, there are always
11
12
      a certain number of calls that are nuisance calls, where
      there is no live operator available to take the call or
13
      almost always that's the case, that that should be
14
15
      remedied, and that we might want to look at limiting,
      with the use of predictive dialers, the number of calls
16
17
      that are made and then dropped.
18
              What's the view of you panelists about whether
19
      that would be productive? There's a similar regulatory
20
      scheme in place in the Telemarketing Sales Rule, for
      example, where there's a maximum number of abandoned
21
22
      calls, and in those calls, a recording has to play to
23
      identify who was calling so that there's not a level of
24
      fear on the part of the person receiving repeated
25
      dropped calls. So, would that be something that would
```

be constructive to consider?

```
2
              MS. SPECTOR:
                            Yes.
 3
              MS. HARRINGTON-McBRIDE: In a word, okay.
                                                         Now
 4
      we're making up for lost time.
                                      Thank you, Mary.
 5
              Okay, calls to cellular phones, another area of
 6
      great interest, and I'm in a position right now in my
 7
      life where I am only a cell phone customer, and I no
      longer have a land line. So, I'm perhaps a little more
 8
 9
      sympathetic to the argument than I might have been when
      that was a hypothetical, and obviously this is not
10
      solely within the jurisdiction of the FTC. But as a
11
12
      matter of sort of thinking forward about technology and
     how it's going to be used, if the methods by which
13
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collectors are changing, does the law need to do 17 something to keep pace with that? And what can be done

consumers communicate with their friends and with

businesses they do business with and, in fact, with debt

- that would accommodate the needs of business and also
- 19 the needs of consumers?

1

14

15

16

- 20 MS. SAUNDERS: I think I've said my piece on
- I think it's just another avenue for abuse. You 21 that.
- 22 know, in addition to being able to harass somebody no
- 23 matter where they are, at a place where they can't, you
- 24 know, really take calls, just the expense, obviously,
- 25 of, you know, for some people, depending on what kind of

- plan you have.

  MR. CAVAZOS: In many of our counseling sessions
- 3 that we have with our consumers, we find, of course,
- 4 that many of their creditors are constantly calling
- 5 them, either at work, constantly calling them at home,
- 6 and one of the options that we give these consumers to
- 7 do is to simply write a letter asking to cease and
- 8 desist and for further communication to be done by mail.
- 9 So, I agree with the mail should be a primary method of
- 10 communication.
- 11 Cell phones, we find, again, in the Latino
- 12 community, many of these people carry cell phones, don't
- have land lines, because of the issues of documentation,
- 14 trying to open up these utilities, and they can't, but
- 15 they can have a cell phone that you buy with a little
- 16 card that you load up with a certain amount of money,
- and to have that option available to collection
- 18 agencies, I think that's not positive, because these
- 19 folks working eight to ten hours a day or even more,
- 20 receiving telephone calls on their cell phones, at work,
- 21 is just not going to work.
- 22 MS. HARRINGTON-McBRIDE: Okay. One of the
- 23 potentially bad outcomes that was enunciated this
- 24 morning that happens if businesses who are trying to
- 25 collect on a debt can't contact consumers in a way that

- is meaningful is that there will be more lawsuits filed.
- What do you have to say about that? Any reactions?
- 3 MS. TEPPER: We already see a lot of lawsuits
- filed, so I'm not sure that that's a real fear that we
- 5 have. We are concerned about the proliferation of

- 1 talked about five separate categories when we met on our
- 2 call, but I think that without going into detail on each
- 3 individual category, what I'd like to do is to talk a
- 4 little bit about how we might think about these
- 5 potential problems with the court system and what their
- 6 potential solutions are.
- 7 Are these solutions that can be driven by the
- 8 statute? Are they solutions that need to be brokered
- 9 with the courts and through education? Is this an issue
- where we could take it up with local bar associations
- and attorneys who are doing these filings? Where's the
- point of entry where we can make the greatest impact if,
- indeed, there are problems in this area?

```
1
      my bar license, but it's the way it works these days,
 2
      and, you know, in the debt buyer's defense, I know you
 3
     may not, you know, have the information, and we need to
 4
     mandate that the creditors have it and pass it onto you,
 5
      but, you know, you have got to -- you know, we think you
      ought to have to certify in the complaint that you have
 6
 7
      it in admissible form before you can go to court.
              MS. HARRINGTON-McBRIDE: Okay.
 8
                                              So, the
 9
      attorneys may be part of the solution. Who else?
                                                         What
      else could be a potential part of the solution here?
10
              MS. TEPPER:
                           We have been meeting with the
11
12
      judiciary in New York City to discuss some of these
13
     problems, and we think that's a solution or an approach
14
      to a solution that is effective, because we hear from
15
      them what the real problems are. One of the areas of
      concern to the judiciary is improper service. They have
16
17
      repeated what has been heard here today about sewer
18
      service.
19
              Our agency licenses process servers, and we
      think that the debt collection industry has an
20
      obligation, at least in those jurisdictions in which
21
22
      process servers are licensed, to use licensed process
      servers and make sure that they are complying with the
23
24
      rules for serving process properly. That's a very
25
     minimal requirement. If you are serving repeatedly with
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1 one company and they are the subject of traverse
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- 2 hearings or answers that include denials based on
- 3 service, that should trigger a concern, and we hope that
- 4 the FTC will address that in some way.
- 5 Second, we think that conversations with the
- 6 judiciary would enable the courts to be part of a
- 7 conversation about increasing literacy, not only about
- 8 court procedures, but about financial literacy and debt
- 9 generally. In New York City, we hope to provide
- 10 information that is available to litigants in the
- 11 courthouse, particularly, as I said, pro se litigants
- 12 who are lacking in information.
- Third, we're very concerned about exempt funds
- 14 and pursuit of those funds. Earlier this month or last
- 15 month, the OCC testified before the Senate Finance
- 16 Committee on that issue. We know that it's an issue
- that must bring together several relevant agencies,
- 18 including the Veterans Administration and the Social
- 19 Security Administration, but that doesn't mean that the
- 20 debt industry is off the hook.
- 21 If the debt industry, debt collectors, know that
- 22 they are proceeding on exempt funds, that should not be
- permissible, and in many instances, where debt
- 24 collectors are having conversations with debtors, they

and they should be prohibited from pursuing those funds.

1

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2
      That's a complicated issue, but that doesn't mean it's
 3
      one that we should overlook or ignore, and it's one of
 4
      great concern, particularly to low-income consumers.
 5
                            I'd like to, you know, support
              MS. SPECTOR:
 6
      what Lauren said about attorney certification before
 7
      filing in court. I mean, those of you who are lawyers
      are going to say that your state court rules or the
 8
 9
      federal court rules already require you to do that under
      Rule 11 in the federal system, Rule 13 in my state, but
10
      those standards aren't as rigorous as the standards that
11
12
      Lauren had suggested, and I think that simply relying on
      the bar associations is not going to be enough, that
13
      there should be increased, you know, requirements placed
14
15
      on the parties before they bring the suits into FDCPA.
              I mentioned the kind of abuses that we've seen
16
17
      in court papers filed by law firms who engage in nothing
     but debt collection. You know, I teach in a law school
18
19
      clinic, and so what we try to do is show our students
      the right way to do things. Well, you know, some of the
20
21
      lawsuits have been showing them the wrong way to do
22
      things, and, you know, I hate to say that, but they're
23
      learning a lot about what to do and what not to do.
24
              MS. HARRINGTON-McBRIDE: One of the figures that
25
      was mentioned by an earlier panelist on a previous panel
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was 90 -- I want to get this right, so if I'm wrong,
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- 2 somebody jump in -- but 95 percent of the cases pending
- 3 in his county in Florida, in Broward, had to do with
- 4 debt collection. Is that a figure that resonates with
- 5 you as being plausible? I mean, I'm not doubting his
- 6 word, but, I mean, is this something that you're seeing
- 7 in your jurisdictions, where there's that many suits?
- 8 MS. TEPPER: We're definitely hearing that in
- 9 New York City. The judges feel inundated by the number
- of debt collection cases, and in New York, the
- 11 process -- and I'm not sure what it is elsewhere -- is
- that a litigant goes to court and buys an index number.
- 13 At one point, it was reported to us that there was one
- 14 company that was going to buy upwards of 300 index
- 15 numbers at one time. That's an awful lot in one day and
- obviously is of concern to the courts, particularly
- 17 because the litigants there are often pro se and require
- 18 more assistance.
- 19 MS. HARRINGTON-McBRIDE: Dale, how about in
- 20 Virginia?
- 21 MR. PITTMAN: Well, I think this is a problem
- 22 that's going to come back to hurt the industry. We have
- 23 a very good bench in Virginia. One of my local courts
- 24 has had to -- they had an industry that -- a company
- 25 that we've actually shut down. They were suing people

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1 from all over Virginia in one place of improper venue.
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- 2 The court had to set up a separate day, Friday, we were
- 3 only doing this company. You know, the question is what
- 4 do they do when they contest a case? Well, if anybody
- 5 contests a case, they drop it.
- And so I went and watched, and the judge says,
- 7 you know, this person's in default, just like these
- 8 other people before, these other 15 cases. I don't have
- 9 anything in this file. The guy says, nonlawyer says,
- 10 "Judge, we've been doing this for three or four years
- 11 here, " which I thought was a very bad way to respond to
- 12 the judge, "and we -- that's called media. We don't
- have it in there, we would have to pay for it, but you
- don't need that to give me this judgment." Of course,
- 15 this guy didn't get his judgment. So, that court called
- 16 me and said, what can we do to stop -- to force these
- folks to bring in an original contract before we give
- 18 judgment?
- 19 Another judge has called and said, can you come
- 20 to our judicial conference and talk to us about
- 21 shenanigans we think are going with mandatory
- 22 arbitration? Then finally, recently, a guy who
- 23 represents a huge national collector, a guy I went to
- law school with 35 years ago, he said, "Look, I'll deny
- I ever said this, but just between you and me, if anyone

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1 ever contests these, we drop them."
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- 2 So, collection lawyers who are ethical, and
- 3 we've got lots and lots of fine collection lawyers in
- 4 Virginia, say it really pains me when I see this big
- 5 firm that has bought all these things and they know
- 6 they're not going to prove these, so -- and they are
- 7 going to drop them if anybody comes to contest it. So,
- 8 something needs to happen, and I think in Virginia
- 9 anyway, because of the strain on the system, the judges
- 10 are going to figure out a way to take care of it for
- 11 themselves.
- MS. HARRINGTON-McBRIDE: Actually, it's a good
- moment to interject a question from the audience and I
- 14 appreciate all the questions that are coming in. They
- 15 are actually stacking up. I may not be able to see the
- 16 audience soon.
- 17 Shouldn't it be the responsibility of the courts
- 18 to determine if adequate proof has been submitted before
- 19 awarding a judgment? Shouldn't the courts be
- 20 responsible for monitoring the few? And I think you're
- 21 getting to some of that.
- 22 MR. PITTMAN: And that's what I think our judges
- are asking themselves the same question.
- MS. SAUNDERS: But they are just overwhelmed,
- 25 they can't by the numbers -- I mean the Boston Globe

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1
      series talked about that, you know, quoted the courts as
 2
      saying, you know, they're just -- they're overwhelmed,
 3
      they're swamped, the numbers -- you can't get through
 4
      your docket if you, you know, ask to see the contract on
 5
      every single case, and some judges may be inclined to do
 6
      it, others aren't, but, you know, it's -- in an ideal
 7
      world, yeah, in an ideal world, the consumer would show
      up with an attorney who would say, "Show me the
 8
      contract," but the reality is, in a default situation,
 9
10
      you know, they just want to get it out the door and
      clear the docket.
11
12
              And we -- you know, asking about whether it's
      widespread, of course, the Globe series talked about the
13
     problems in Massachusetts, and, you know, we have an
14
15
      anecdote from Missouri in our comments about an attorney
      who walked into a courtroom, you know, one courtroom,
16
17
      one day, took a count of what was on the docket, and 330
      out of 500 cases were, you know, a known debt buyer,
18
19
      and, of course, many of the others may have been, too.
20
              MS. HARRINGTON-McBRIDE:
                                       Mary?
21
              MS. SPECTOR: Attorneys have an obligation to
22
      certify -- when they sign a pleading, to make sure that
      they have the evidence and the law to support their
23
24
      claims.
               It's required under the rules, and I think it
```

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is the duty of the attorneys to do so, particularly in

- 1 the area where they know that the case will be -- there
- 2 will not be someone who's represented by counsel on the
- other side.

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1 this is -- the defense from the lawyer was actually,
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- 2 "Well, Dale, that's true, it's the Commonwealth of
- 3 Virginia."
- 4 "But that means, ma'am, that it doesn't make any
- 5 difference that you never had anything to do with your
- 6 husband's premarital debt, and so I sued on that, and
- 7 they said, "Look, we don't believe you. They didn't say
- 8 that, and if they did, we'll get rid of this bad apple."
- 9 Well, before we settled that, I had another case come in
- 10 with exactly the same thing that was brought to me on
- 11 tape. "Mrs. Adams, you are in Virginia, which is a
- 12 commonwealth state. That means you have to pay your
- husband's debts regardless of the fact that you didn't
- 14 know anything about this debt until you married the
- 15 gentleman."
- And so clearly they were playing off a talk-off,
- and so to me, that's another anecdotal, nonempirical
- 18 indication, in my mind, that there is rampant deception.
- MS. HARRINGTON-McBRIDE: I'm sure everyone here
- 20 knows, but talk-off meaning?
- 21 MR. PITTMAN: Talk-off means that the collector
- 22 is sitting there in a cubicle to -- someone referred to
- 23 it as monitoring. I think it is to -- probably maybe to
- 24 monitor compliance, but it's to increase profitability,
- has been told to use a script, and there will be a

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1 script that says, "Say that you have to pay your
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- 2 husband's debts, because Virginia is a -- " whatever a
- 3 commonwealth state is.
- 4 And my earlier example of a talk-off was where
- 5 they said, "We're going to come and take care of you in
- 6 your home, " and there was a written talk-off produced in
- 7 discovery to show that that's what the collector was
- 8 told by her supervisor to say.
- 9 MS. HARRINGTON-McBRIDE: So, this would counter
- 10 the sort of rogue collector defense; this is actually in
- 11 the training materials. This is part of the practice.
- 12 MR. PITTMAN: Oh, this is the core of what this
- industry does in my personal opinion.
- MS. HARRINGTON-McBRIDE: Marla?
- 15 MS. TEPPER: I think that our experience is that
- 16 consumers don't always report to us the kind of threats
- or statements that are made to them over the phone, and
- 18 we know from the advocates and those who testified at
- 19 our hearing that comments are being made that are
- 20 inappropriate.
- 21 What we heard this morning is that the industry
- 22 does not want to sanction that conduct. So, we think
- 23 it's appropriate for the industry to engage in the type
- of auditing that was discussed this morning, to really
- 25 train their collectors not to engage in that type of

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1 conduct, and to take action against those who engage in
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- 2 that type of conduct. We would really encourage the
- 3 industry to take care of that from their end, and then
- for the FTC, perhaps, to survey consumers and advocacy
- 5 groups on the results of that process.
- 6 We also know that the forms that are sent out
- 7 generally conform to the legal requirements, because as
- 8 we heard this morning, it's easy for the industry to
- 9 send out forms that are compliant, and we are encouraged
- 10 by that. We would also like to see those forms be in
- 11 Spanish and any other language in which the consumers
- 12 have transacted business.
- MS. SAUNDERS: One suggestion we made that maybe
- there would be some agreement on is that everybody be
- 15 allowed to record calls. You know, consumers in most
- 16 states, you know, can't without permission, and, you
- 17 know, if you thought you were being recorded on the
- 18 other end, maybe you wouldn't say it.
- 19 Now, I was heartened to hear this morning that,
- 20 you know, some collectors on a routine basis record
- 21 their calls, you know, which is a good practice, because
- 22 obviously you don't want Dale discovering the calls in
- discovery if, you know, if they're reading off of a bad
- 24 talk-off script.
- 25 MS. HARRINGTON-McBRIDE: Okay. We also talked a

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1 little bit about the practice of falsely representing
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- the character, status, or amount of a debt. To what
- 3 extent is that problematic? And, again, I mean, are
- 4 there trends that can be noted here? One of the
- 5 questions that came in was, does anyone on the panel
- 6 have any actual statistical data to support their
- 7 assertions?
- 8 I think one of the -- and I won't answer for
- 9 you, but I know that in the comments that we requested,
- 10 one of the difficulties I think on both sides is, and it
- 11 was noted this morning in the first panel, is that
- there's not a tremendous amount of empirical research in
- this area, and so companies, to some extent, have data
- 14 about their own practices, but perhaps not
- 15 industry-wide; associations may have some better data
- 16 industry-wide.
- 17 From your perspective as consumer advocates,
- 18 what kind of statistical information do you have to back
- 19 this and/or what has been collected that you find useful
- 20 to refer to?
- 21 MR. PITTMAN: I don't do statistical data. I
- 22 just get cases that walk in the door. But one thing
- 23 that we could ask maybe the next panel is something I
- really don't understand given the ease of technology, is
- 25 why, when someone disputes the debt, whether they do it

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on the telephone, which is enough, or whether they write
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- 2 a letter, which is enough, or whether they write a
- 3 letter and have a green card showing they sent the
- 4 letter, why they aren't marked "disputed"?
- I mean, if you put a debt on someone's credit
- 6 and say it's disputed, it's still on their credit, but
- 7 if you say it's disputed, you're not going to deal with
- 8 the Dale Pittmans or the Bob Murphys or the Cary
- 9 Flitters of the world, and I really -- it's a question.
- 10 I'm not hurling an invective this time. I'm just asking
- 11 what it is -- why is it that that can't happen?
- 12 I know that lots and lots of the larger
- companies have people leave, and a lot of those people
- 14 will go to people like -- I can't remember the guy's
- 15 first name, Mr. Hibbs (phonetic), I believe, in Texas,
- 16 and will say to him, "I worked for so and so, and they
- don't make any effort to mark a debt as derogatory when
- 18 they send it out to the bureaus in the next cycle." So,
- 19 I just -- it's a question.
- I'd like to know why you allow that to happen if
- 21 you -- maybe you make more money by paying me every once
- 22 in a while and wrecking people's credit, but it seems to
- 23 me it's an easy way to avoid dealing with me by simply
- 24 marking it -- having your software mark it next month as
- 25 disputed.

1 MS. HARRINGTON-McBRIDE: Well, I note that my

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MS. SAUNDERS: Well, you know, I think Marla had
 1
 2
      mentioned and I mentioned, also, the problem with, you
 3
     know, garnishment of Social Security funds, you know,
 4
      which is really an issue not so much for those of you in
 5
      the audience. I mean, the Senate held a hearing about a
      month ago about banks who will just freeze an account
 6
 7
      for three weeks or longer in response to a garnishment
      order, even if they're getting direct deposit from the
 8
 9
      Social Security Administration. We have been trying to
10
      hammer on the banking agencies to stop the banks from
      doing that. So, if all of you, you know, who may or may
11
12
      not know the source of income could weigh in on that, we
13
      would appreciate that.
              We also see abuses, as Jean Ann Fox talked about
14
15
      this morning, abuse of, you know, electronic access to
      consumer accounts, and even though it's a little far
16
17
      afield from debt collection, we do think that the FTC
      could prohibit some, you know, abuses that the payday
18
19
      lenders use to coerce collections, like, you know,
20
      taking post-dated checks or deferred electronic access
      to the account. And in general, we would like to see
21
22
      Congress strengthen the rules against reaching into a
23
      consumer account.
24
              Earlier this morning, one of the panelists, when
25
      hearing about the -- I think it was the service member
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whose account had been dinged repeatedly, they said,
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- 2 "Well, that's illegal," but unfortunately, the banks say
- 3 they can't stop it and they let it happen, and actually,
- 4 the protections aren't there in the law, and they need
- 5 to be strengthened, and it may take more than those
- 6 present in the room here to do it, but we need to have
- 7 more secure consumer accounts.
- 8 MS. HARRINGTON-McBRIDE: Okay. Other thoughts?
- 9 MS. TEPPER: Sort of related, I think that any
- 10 payment methods have to be particularly careful to make
- 11 sure that the consumer's privacy is protected and also
- that steps are in place to prevent identity theft, an
- issue that we're grappling with across the board and are
- 14 very concerned about.
- 15 MS. HARRINGTON-McBRIDE: I think that's also
- something you'll hear about in the next panel.
- MS. SAUNDERS: Oh, actually, one other
- 18 recommendation we made is that debt collectors should be
- 19 required to obtain written confirmation of any oral
- 20 authorization to access a consumer's account. You know,
- 21 we understand maybe you reach an agreement on the phone,
- and you say, "Okay, you know, give me the information
- right now, we'll withdraw it." You ought to have to
- 24 back that up by some sort of written documentation to
- 25 confirm that the consumer actually agreed to that and

- 1 the amount and the duration.
- MS. HARRINGTON-McBRIDE: Okay, and let's wrap up
- 3 before we take some questions by talking about concerns
- 4 about specific populations. Rudy, you've talked a fair
- 5 amount about Latinos. Some of the other populations
- 6 that are mentioned in some of the comments that were
- 7 submitted are students who increasingly are taking on
- 8 debt at earlier and earlier stages in their lives, and
- 9 senior citizens, who perhaps, atypically, maybe now that
- 10 the baby boomers are a rising generation, haven't
- 11 typically been a generation that was laden with debt,
- 12 but now may be becoming one.
- 13 What are some of the concerns about these these
  - 14 specific populations, not so musonthese

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1 you know, the widow is the great -- you know, the most
```

- 2 vulnerable in all the legal cases, right? But she's
- 3 living alone, and she's getting phone calls, and she's
- 4 getting a Social Security check, and no, I don't have
- 5 empirical data, but I do have, you know, the cases that
- 6 come in to my clinic and, you know, the -- and they are
- 7 particularly vulnerable. They're worried someone's
- 8 going to come and hurt them. They don't understand how
- 9 to say no. They're sweet little old ladies sometimes.
- 10 They can be cranky old ladies, too, but that shouldn't
- 11 matter.
- 12 And, you know, when the debt collector says,
- "Well, you know, so don't pay your electric bill this
- 14 month or don't pay your -- or don't pay your rent, pay
- 15 us instead, "you know, they start to get frightened, and
- 16 so there are some -- I think seniors have particular
- issues. I expect we'll hear about some more of those
- 18 tomorrow.
- 19 We also work with Spanish-speaking consumers,
- and, again, not understanding what's happening, not
- 21 understanding -- you know, even people who aren't afraid
- 22 -- you know, where immigration is not an issue, they
- 23 just don't speak the language, and so those are problems
- 24 as well.
- MR. PITTMAN: And, of course, with the elderly

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1
      and widows, the shenanigans of collectors attempting to
 2
      collect on an estate by migrating over to the survivor
      debt that was never the survivor's in the first place or
 3
 4
      the "reputable" law firm from the Midwest sending the
 5
      survivor papers that pretend to be estate filings in her
      state. Lots of that goes on, and, again, it's really
 6
 7
      traumatic when you're dealing with the death of a spouse
      you have had for 50 years now to get letters saying that
 8
 9
      you're somehow in trouble with a probate person in
      Virginia, which just ain't the case.
10
              MS. HARRINGTON-McBRIDE:
                                       Marla, I see you
11
12
     nodding. Is that something that is also familiar to
13
     you?
14
              MS. TEPPER:
                           Yes, I'm sorry, we have concerns
15
     both about the elderly and people with disabilities.
      Sometimes both groups face the same problems.
16
17
      exempt funds issue, which has been discussed here,
     particularly impacts on those two groups of people.
18
19
              Second, they're vulnerable to the tactics which
20
      others might be able to resist, including those types of
21
      so-called technical violations of the Act, so we have
22
      concerns about preying on people's vulnerabilities.
23
              Third, the debt collection agencies may have
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hearing that the debt collection agency knows this about

information that it surprises the consumer who is

24

```
1 them. So, they are particularly susceptible because
```

- they're not used to being in this universe.
- 3 So, we have concerns about the vulnerabilities
- 4 of that population as well as their inability to
- 5 effectively represent themselves when the process takes
- 6 them to court.
- 7 MS. HARRINGTON-McBRIDE: Rudy?
- 8 MR. CAVAZOS: Regarding to students, you know,
- 9 in my organization and the organization I work for,
- 10 that's my primary focus, is financial education, and I
- 11 know that in elementary, junior high, high school,
- 12 college, you don't receive the financial education that
- 13 you need. So, you have a lot of students graduating
- 14 from high school, graduating from college, without any
- 15 information on how to handle credit, how to handle and
- 16 manage their own money.
- We work on collaboratives with financial
- 18 institutions all across the country to promote financial
- 19 literacy, but I'll tell you, honestly, you can have the
- 20 best r0000 0.0000 0mt1rave the

1 money management and credit, and let me just give you a

- very hard core example.
- Our military, our young military soldiers, have
- 4 no idea how to manage this new money that they're coming
- 5 into. They're getting caught up in the payday loan
- 6 things. They don't know how to save. And I can't tell
- 7 you how many times the military has come to me and said,
- 8 "What can we do to teach these young soldiers how to
- 9 better manage their money and credit?" I give them a
- 10 great plan, and that's it.
- 11 So, we all talk about how wonderful financial
- 12 literacy is and how everyone should know it, not only
- 13 young adults, youth, and general market and Latinos and
- everybody else, but that's where it is. There's just
- 15 not enough out there.
- 16 MS. HARRINGTON-McBRIDE: Okay. With our
- 17 remaining few minutes, I'd like to take on a few
- 18 questions from the audience, because, again, there were
- 19 an extraordinary number at this session, and I
- 20 appreciate everyone's participation. So, the first
- 21 question relates to payments.
- 22 New technologies permit taking payments in the
- 23 future that are not checks or payment instruments, for

```
1
              I know it's a fairly specific question, and you
 2
      haven't had time to think a long time, but generally
 3
      speaking, are there modifications to the Act that might
 4
      make it a better fit for some of the newer payment
 5
     methodologies, or are the banking regs which cover
 6
     payments sufficient?
 7
              MS. SAUNDERS:
                             I'm afraid I'm new enough to this
      that I don't recall 808-2.
 8
              MS. HARRINGTON-McBRIDE: Well, you know, we did
 9
      give out the gold copies of the new FDCPA, all
10
      updated -- no, I don't want to trouble everybody to look
11
12
      at their copy, but to the extent you have thoughts on
      that, why won't we hold it, think about that, and we'll
13
14
     move on to the next question. I don't want to stump the
15
     panel.
              This one was specifically directed to Lauren but
16
17
      I think it would be fair to say any of you could answer.
     Regarding technology, is it an avenue for abuse or
18
19
      consumer friendly, the FDCPA allows for consumers to
20
      dictate when and where they are contacted, why not the
      method? So, again, we have talked about that issue a
21
22
      little bit, but perhaps if the -- when the credit is
23
      granted is not the right time, and, you know, in
24
      something that could be considered a contract of
25
      adhesion, is there another moment at which consumers
```

could opt in, clear and conspicuous notice, opt in to

1

```
2
      communication in a variety of ways that might be
 3
      advantageous to the consumer and to the business?
 4
              MS. SAUNDERS:
                             Well, I'm going to object to
 5
      anything that you call an "opt in," because I think no
      matter how you frame it, it's going to have the problems
 6
 7
      that I jumped on earlier. I think the way that they opt
      in is, you know, if they get a letter, then they figure
 8
 9
      out how to contact you if they want to, and they can
10
     pick up their cell phone and call you and say, "Call me
      back at this number," but I think anything you try to
11
      standardize in terms of, you know, a general opt in is
12
13
      going to lead to abuses.
14
              MS. HARRINGTON-McBRIDE: Okay. Other thoughts
15
      on that?
              MR. CAVAZOS: I don't know if this is -- if it
16
17
      relates to it, but it's kind of an example. Down in
      Texas where I'm from, we have a lot of refineries, and
18
19
      credit unions do something like you guys are talking
20
      about where every loan that every credit union member
21
      makes, it's automatically deducted from their payroll,
22
      automatically, and the sad thing about it is, when the
      overtime ceases to exist at the refineries, their
23
24
     paycheck is about this small (indicating), because
25
      everything is payroll-deducted. So, there are some
```

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1 way, and clearly not by an adhesion stuffer.
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- MS. SPECTOR: Katie, I also want to say that,
- 3 you know, I said earlier, I think some consumers would
- 4 rather talk on the telephone. They want to dispute
- 5 things on the telephone, they want to ask for validation
- on the telephone, and they should be allowed to do that,
- 7 so that any changes ought to be comparable on both sides
- 8 and not unduly favor one side or the other if there were
- 9 to be changes made in that area.
- 10 MS. HARRINGTON-McBRIDE: Okay. One last
- 11 question from the audience. It was suggested that a
- debt collector needs to provide proof of indebtedness,
- for example, a copy of a contract signed by the debtor.
- 14 That may be feasible in real estate and/or auto
- 15 transaction but very difficult with unsecured credit, as
- 16 many unsecured debts are obtained electronically,
- 17 without a signature. Your thoughts?
- MS. SAUNDERS: Whatever the original
- 19 documentation of the existence of that debt and the
- 20 agreement of the consumer to it. It may take different
- 21 forms, but there is, you know, there is something that
- 22 exists that can establish in admissible form that this
- 23 is a valid debt this person took on and agreed to, and
- 24 whatever that is, you know, needs to be preserved and
- 25 passed along through the nature of the debt, of the life

```
1
      span of the debt.
              MR. PITTMAN: Otherwise, you're saying, you
 2
 3
      know, "Your Honor, take our word for it."
              MS. HARRINGTON-McBRIDE: Okay. Well, with that,
 4
      I think we've brought it in on time. Thank you all very
 5
 6
      much, panelists.
 7
              (Applause.)
 8
 9
10
11
12
13
14
15
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21
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1
                  CONCERNS ABOUT DEBT COLLECTION:
 2
                       COLLECTORS' PERSPECTIVE
 3
              MR. KANE:
                         Thank you, Katie, and members of the
 4
     panel.
              Now that we have heard some of the concerns --
 5
      actually, we don't have a break at this moment. We are
      going straight into the next panel.
 6
 7
              Now that we have heard some of the concerns
      about debt collection from the consumers' perspective,
 8
 9
      we will hear the concerns from the debt collectors'
      perspective, and moderating this panel will be Alice
10
      Saker Hrdy, an Assistant Director in the Division of
11
      Financial Practices, and I'll invite Alice and the
12
      collectors' panel to come on up.
13
14
              I also want to say that there are some folks --
15
      anybody in the back who wants to move up now, this is a
      good opportunity. There are some empty seats. I have
16
17
      heard there are some people sitting on the ground. We
     definitely don't want anybody sitting on the ground.
18
19
      So, please move on up.
20
              MS. HRDY: We will go ahead and begin.
      you, Tom Kane, for the introduction, and I'm delighted
21
22
      to moderate this panel of very distinguished members of
23
      the industry who have much, much to share. Our work is
24
      cut out for us in the next hour and 15 minutes.
25
              I thought we would start by having each panelist
```

- tell us a little bit about himself, what segment of the
- 2 industry they represent, what their experience in that
- 3 industry is, and then just give us just -- I think we've
- 4 agreed -- three minutes, three or so minutes, of a
- 5 statement of sort of what's on their mind, what's the
- 6 most pressing issue. So, we're going to go ahead and
- 7 why don't we go ahead, Stacey, and start with you.
- 8 MR. SCHACTER: I will say I went to the Bill
- 9 Clinton School of Public Speaking. I decided to limit

- 1 that those who borrow money are responsible to repay
- what they borrow, along with an appropriate amount of
- 3 interest and fees. Without the credit markets,
- 4 consumers would find making purchases for essential
- 5 items like cars, furniture, electronics, and homes
- 6 nearly impossible.
- 7 I've spent years as counsel to consumers who
- 8 found themselves in difficult financial circumstances,
- 9 usually due to the loss of a job or unforeseen medical
- 10 problem. They almost universally said that they wanted
- 11 to repay the money and only sought help after feeling
- 12 they had no other option.
- Tther opti000 0.005 9debandandiffscnt ofha000eda 0.0000 c

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1 conclude, the DBA group certainly recognizes that the
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- 2 FDCPA is now 30 years old. The DBA also recognizes that
- 3 the FDCPA has been outflanked by technology changes
- 4 causing problems, for example, with telephone contact
- 5 with consumers. The FDCPA is a harsh statute which
- 6 places over-reliance on class actions, private rights of
- 7 action, strict liability as policy-making tools.
- 8 We appreciate the proposals for FTC reform
- 9 offered by the ACA, NARCA, and by the FTC. In addition,
- of course, various consumer groups have made proposals.
- 11 We believe all of these proposals, as well as the record
- 12 of these workshop, and other sources merit careful
- 13 attention and study, but we are encouraged by the
- involvement of the FTC in conducting this workshop.
- 15 MS. HRDY: Thanks, Stacey.
- Bob Markoff.
- 17 MR. MARKOFF: Thank you. Good afternoon. My
- 18 name is Bob Markoff. I'm the president elect of the
- 19 National Association of Retail Collection Attorneys. My
- 20 law firm is based in Chicago and practices throughout
- 21 the State of Illinois. We specialize in debt
- 22 collection.
- 23 I would like to focus my remarks on the special
- 24 concerns of attorneys engaged in the litigation of debt
- collection cases. One of this nation's most respected

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1 citizens and presidents was a collection attorney in
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- 2 Illinois. Yes, Abraham Lincoln was a collection
- 3 attorney prior to his becoming president of the United
- 4 States. Sixty percent of his known cases dealt with the
- 5 collection of past due notes and accounts.
- 6 Attorney Lincoln's greatest concern about
- 7 collection proceedings did not deal with issues in the
- 8 courtroom, but rather, the enforcement process. The
- 9 sheriff was slow to sell real estate and other personal
- 10 property to enforce a judgment. Some of his same
- 11 concerns remain today; however, we do know that he did
- 12 not face the consequences or the unintended consequences
- of the Fair Debt Collection Practices Act as it's
- 14 applied to attorneys practicing law.
- 15 Representative Annunzio, in comments made
- 16 relating to the removal of the exemption for attorneys
- from the FDCPA, stated that the Act was meant to
- 18 regulate back room conduct of attorneys, not their
- 19 courtroom conduct; however, as has been the history of
- 20 the Act, courts have added layer upon layer of
- 21 additional interpretations that have nothing to do with
- the Act's original intent.
- Nowhere in the Act does it state that all
- 24 collectors shall be treated equally except if one is an
- 25 attorney who also serves as a debt collector. The issue

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1 here is meaningful involvement. Why should an attorney
```

- 2 be expected to interrogate a client relating to a claim?
- 3 Nonlawyer collectors simply accept the accounts and send
- 4 their letters. A purpose of sending out the initial
- 5 FDCPA notice is to determine whether or not there is a
- 6 dispute. Therefore, the concept that an attorney must
- 7 be meaningfully involved in the presentation or
- 8 preparation of a demand letter has no place in the Act.
- 9 It is a matter of contract between the attorney and
- 10 client that regulates the attorney's involvement in such
- 11 matters.
- The FDCPA should not apply to any aspects of
- 13 courtroom procedure. We should not need to quibble over
- 14 what constitutes a legal pleading. Is it limited to the
- 15 complaint or does it include summons, notices, motions,
- or other documents filed in the proceedings?
- 17 Furthermore, attorneys should not have to tell other
- 18 lawyers that they are acting as debt collectors. The
- 19 consumer's attorney already knows that we're acting as a
- 20 collector.
- The FDCPA has other unintended consequences as
- 22 relates to state statutory notices. Eviction law is a
- very good example. A five-day notice clearly
- 24 overshadows an FDCPA-required notice. Venue is another
- area of concern for lawyers enforcing judgments. The

```
1 FDCPA does not allow for enforcing judgments against a
```

- 2 consumer's wages or assets in a county or state in which
- 3 they do not reside or in which the contract was not
- 4 entered into.
- 5 In conclusion, I am not advocating that
- 6 collection lawyers be exempt from the FDCPA. I am
- 7 recommending that the Act be amended in accordance with
- 8 the proposal submitted by the National Association of
- 9 Retail Collection Attorneys so as to clarify the role of
- 10 the litigation process and eliminate unintended
- 11 consequences.
- 12 Thank you.
- MS. HRDY: Thanks.
- 14 Rich Leibert?
- 15 MR. LEIBERT: Thank you. My name is Rich
- 16 Leibert -- can you hear me? Is this on? -- and I'm
- the managing partner of a Connecticut law firm, and I
- 18 also serve as the current president of the USFN --
- 19 MS. HRDY: Okay, it's not working.
- MR. MARKOFF: Take this one.
- MS. HRDY: Thanks.
- MR. LEIBERT: This is better.
- 23 I'm the current president of the USFN, which is
- 24 a national not-for-profit trade association of mortgage
- 25 banking, law firms, and trustee companies that primarily

- 1 concentrate their practices in the representation of
- 2 secured mortgage lenders in connection with

```
1
      communicate them to the borrower or the borrower's
 2
      attorneys. Such communications can appear complex to
 3
      the FDCPA's hypothetical least sophisticated consumer.
 4
      The Fair Debt-related cases addressing overshadowing and
 5
      confusion claims do not provide clear guidance for their
      avoidance. USFN members and all attorneys who provide
 6
 7
      services on behalf of mortgage holders simply want
      consistent guidance regarding how they can comply with
 8
 9
      the law when providing loss mitigation information.
              One example: It remains unclear how we can --
10
      how counsel representing secured creditors are to
11
12
     provide information after a consumer's been discharged
13
      in bankruptcy.
              Recommendations: We would like to see the FTC
14
15
      draft model safe harbor letters that remove the risk of
      running afoul of Fair Debt, or, alternatively, amend the
16
17
      definition of "debt collector" to exclude attorneys who
     pursue debtors solely through litigation or similar
18
19
      legal practices or simply exclude attorneys who pursue
      the enforcement of security interests solely through
20
21
      litigation or similar legal practices. Furthermore,
22
      exempt from the definition of "communications" letters
23
      setting forth reinstatement or pay-off information.
              The complete text of my opening remarks are on
24
      the back table outside the room here and will also be on
25
```

- 1 the FTC website, but in conclusion, foreclosure
- 2 attorneys and trustees want to work with the borrower to
- 3 save their home, when reasonably possible, before the
- 4 finality of foreclosure. Attorneys and trustees also
- 5 want to comply with the law. Help us do so either by
- 6 amending the FDCPA or provide consistent written
- 7 guidance as to how to avoid its violation.

- 1 time of their choosing. Internet services allow
- 2 consumers to direct incoming calls to multiple phone
- 3 numbers depending on the caller and to manage their
- 4 voice and text messages from anywhere.
- 5 Van Ru is a national accounts receivable
- 6 management company. We work with consumers in all
- 7 stages of delinquency and on all types of indebtedness,
- 8 including federal student loans, working with state
- 9 agencies, the U.S. Department of Education, and as a
- 10 member of the National Council of Higher Education Loan
- 11 Programs.
- We don't just ask consumers to repay a debt. We
- 13 also offer information to the at-risk consumer to help

1

12

13

for FDCPA purposes.

```
2
      borrow responsibly and to manage their debt.
 3
              Application of 20th Century laws to the facts of
 4
      20th Century technology impair our ability to promote
 5
      efficiency, to communicate through the means consumers
      use and prefer, to provide consumers with information
 6
 7
      they need, and to amicably resolve their debts.
              Some examples: Cell phone users could be
 8
 9
      anywhere when we call. Area codes no longer are
      reliable indicators of location. A land line number
10
      today could be ported to a cell phone tomorrow.
11
```

don't know their location, we can't know the local time

essential if we are to succeed in helping consumers to

14 Setting privacy concerns, regulatory 15 interpretations suggest that, absent consent, we can't use predictive dialers to call cell phones. We 16 17 similarly can't send them automated voice or text messages. We can't get consent if we can't reach the 18 19 borrower, and there are questions about what consent is 20 required and whether further consent is needed to avoid 21 violating third-party communication rules in the 22 messages that we leave.

Courts struggle to apply the FDCPA to new technologies like automated messaging, voicemail, and caller ID. When the FDCPA was enacted, placement of

```
1
      monitored in calendar year 2006, the BBB reports that,
 2
      on average, 72.5 percent of all complaints were later
 3
      determined to be resolved to the satisfaction of the
 4
      consumers.
                  So, we must ask ourselves, how does the
 5
      collection industry fare under the same scrutiny?
 6
              Well, during that same time span, the Better
 7
      Business Bureau logged 280,503 inquiries regarding
      collection agencies. Of that total, only 14,322 were
 8
 9
      classified as actual complaints or barely 5 percent of
      the total inquiries. More to the point, the Better
10
      Business Bureau points out that complaints against
11
      collection agencies were, in fact, resolved to the
12
      satisfaction of the consumer an impressive 85 percent of
13
14
      the time, and that's right, 85 percent of complaints
15
      resolved to the satisfaction of the consumer regarding
      collection agencies versus only 72 and a half percent
16
17
      for all other industries combined, and I would submit
      that this statistic cannot be minimized or ignored.
18
19
              With the above as a backdrop to the collection
      industry's track record, as an industry committed to
20
      complying with applicable laws, as well as respecting
21
      the rights of consumers, let me share a few suggested
```

```
1 conceive and host this workshop, and we certainly look
```

- 2 forward to an outcome that achieves positive results for
- 3 all the stakeholders.
- 4 MS. HRDY: Thanks, Chris.
- 5 So, I thought what we would do now is the goal
- of this panel, as described in the agenda, is to
- 7 highlight the key restrictions on debt collection
- 8 practices, as identified by these members of the
- 9 industry, that they believe unduly limit their ability
- 10 to carry out legitimate debt collection activities, and
- 11 as I'm sure many of you have looked at the comments on
- the record, they're replete with very detailed,
- 13 thoughtful comments from all of the commenters.
- 14 Particularly, the industry members here have given, you
- know, almost, in fact, section-by-section suggestions,

```
1 item -- and I think you've heard this all day, from all
```

- 2 panel members in every session -- it deals with
- 3 clarification on how to communicate with the consumer,
- 4 and the FDCPA has not kept up technology-wise with
- 5 everything. We've talked about email, we've talked
- 6 about voice over IP, et cetera, and I think that as long
- 7 as the consumer is willing to allow us to communicate
- 8 with them via email, if the consumer -- or any other
- 9 means, if a consumer wants us to communicate with them,
- 10 then we should be permitted to communicate with them in
- 11 that fashion, and that consent can be provided to the
- debt buyer, it can be provided to the collector, or it
- 13 could have been provided to the original creditor, but
- 14 however they want to get it really handles what -- I
- 15 mean, we're supposed to be trying to provide, in part,
- 16 what consumers want, and what consumers want is a way to
- 17 be communicated with, and I'm not sure if we should be
- 18 imposing our will on them as much as hearing what they
- 19 want to ask.
- MS. HRDY: Okay.

1

20

21

```
MR. MARKOFF: But I won't go so easily.
 2
 3
             MS. HRDY: Okay.
 4
             MR. MARKOFF: I am a practicing collection
 5
      attorney. I get into the courtrooms. I get my hands
      dirty, so to speak. I talk to people. I resolve cases.
 6
 7
      I am one of the attorneys that comes to court with a
      large number of cases and actually talks to people and
 8
 9
      presents my file, my case, to judges.
10
              To worry about my backside and have to choose my
      words because of a federal act or to what I can put in a
11
12
      letter or a court document is just downright silly. My
      code of conduct is -- well, my conduct is governed by
13
14
      the FDCPA but also by the Supreme Court of the State of
15
      Illinois. I have a reputation in this area of practice
16
      over 30 years.
17
              Documentation, if I can just address one issue
      that was raised, I love when my clients present the
18
19
      documents, and one of my major credit grantors would
```

MS. HRDY: Okay, terrific. Moving on to Rick.

system, and we hold all of this documentation, but to
what use? Less than 1 percent of all of our claims have
any dispute relating to the documentation. The

habitually give me hundreds and hundreds of pages of

documents. With modern technology, we now scan into our

25 man-hours, the trees, the forests that are cut to

```
1 produce the documents for us to scan, to hold in reserve
```

- 2 for a day that will never come, and then to worry about
- 3 how do we destroy this when we don't use it because of
- 4 privacy concerns, I mean, we're going overboard here.
- I figure out pretty fast which clients are not
- 6 going to provide documentation or show up in court. We
- 7 stop suing. I make those decisions as an attorney. I
- 8 don't want to proceed on a case that's not collectible.
- 9 So, therefore, for a lawyer, this really isn't an issue.
- 10 Yes, some cases are filed and I don't have sufficient
- documentation, but I learned my lesson, and I stopped
- 12 filing those cases.
- In addition, on defaults, many consumers know
- 14 they owe the money. It is not shocking that there is a
- 15 default. This is not the end of the world, you're
- 16 right, but volume filing? I've been doing this for 30
- 17 years. This is nothing new. So, this is not a
- 18 surprise. The technology may be new, the ability to
- 19 retain documents, but on the whole, this is a very small
- 20 part of the collection industry. The few horror stories
- 21 that -- alleged horror stories that we hear, this is not
- the general rule.
- 23 MS. HRDY: Okay, thanks, Bob. We'll get back to
- some of those points in a second.
- 25 Rick?

```
1
              MR. LEIBERT: The industry that I'm here today
 2
      representing is really a little different from the
 3
      unsecured creditor industry. To complete the
 4
      foreclosure file, we really don't have to speak to a
 5
      borrower. We don't have to make outbound calls. So,
      listening to the rest of the panelists whose job really
 6
 7
      requires them to speak to borrowers in order to collect
      a debt, we simply are in a different position.
 8
 9
              Our problem is we'd like to speak to the
                  We'd like to help the borrowers save their
10
      borrowers.
             We want to talk to them, and typically in a
11
12
      foreclosure proceeding, in a judicial state, there's a
      complaint that's served on the borrower, and it's very
13
      typical, within 24 to 48 hours after the borrower
14
15
      receives that complaint, they're on the phone calling
      the lawyer, wanting to know what they can do to save
16
17
      their home.
18
              Well, there are some problems there, because
19
     we've sent out a debt validation notice. There's the
      claim of confusion and overshadowing if we start to
20
21
      explain to them some of these loss mitigation techniques
22
      that are out there for them, but we want to.
23
     you ask, what's one change in the law that we would like
24
      to see in our industry, is some sort of safe harbor to
25
     be able to speak to a homeowner who's facing the loss of
```

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1 their house. I mean, what can be more serious than
```

- 2 losing your home without worrying about a technical
- 3 violation of the Fair Debt law?
- 4 MS. HRDY: Thanks.
- 5 Larry?
- 6 MR. LASKEY: Well, I had to talk fast to get it
- 7 all in four minutes, but I could I suppose come back and
- 8 say it more simply, the one thing I would like to see is
- 9 a recognition in the law that technology and consumer
- 10 preference has blurred a statute that was created at a
- 11 time when communications were by U.S. mail or face to
- 12 face by telephone and recognize that consumers don't
- answer their phone. They look to see who's calling.
- 14 They let it go to message. And we need to be able to
- 15 leave messages.
- 16 That would be my number one concern, that the
- 17 law reflect the reality of that's how consumers want to
- 18 communicate, and that is the technology that's out there
- 19 that makes communication available; a change that would
- 20 find that a nonsubstantive communication is not a
- 21 communication as defined in the FDCPA, things along that
- 22 line.
- MS. HRDY: Thanks, Larry.
- 24 Chris?
- MR. WUNDER: Well, contrary to a lot of the

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discussion earlier, I would like to make something
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- 2 clear, and this is very, very important to understand,
- 3 that the reason why the collection industry, as a
- 4 general rule, works very hard to comply to all
- 5 applicable laws and regulations, certainly including
- 6 FDCPA, is not because we're afraid of being sued by any
- 7 attorneys. We do it because it's a good business
- 8 practice. It makes good sense. Doing things that, you
- 9 know, many things we heard described today, I find
- 10 myself a little flabbergasted in that I don't think you
- 11 collect any more money by doing that, and that's the
- 12 business I'm in.
- 13 But if I had to choose one thing, I think
- it's -- for us at ACA and most of the people that I
- 15 speak to in the industry, which is a fair sum of them,
- 16 what we really need is federal preemption for FDCPA.
- 17 There's a lot of talk today, and I'm sure it will go on
- 18 the next day and a half, in that consumers really
- 19 aren't educated -- consumers don't understand what's
- 20 going on, and I think the myriad of state laws and
- 21 federal laws and conflicting laws that are out there
- 22 make it even more difficult for them to understand that,
- as it does for people who were acting in good faith.
- 24 And I think, you know, something else to
- 25 understand is that I believe that the people in this

```
1 industry sincerely believe that the people that we call
```

- 2 up really aren't trying to dodge us. I mean, they -- I
- 3 think they, in good faith, bought something or they know
- 4 in good faith they owe a debt, and oftentimes, they just
- 5 don't know how to get out of it, and we need to
- 6 communicate, but I think a lot of the ambiguity and
- 7 confusion will be taken away when we have federal
- 8 preemption for FDCPA.
- 9 MS. HRDY: Okay, thank you, we have our wish
- 10 list, and now the questions are pouring in, and I also
- 11 have some of my own, and I think it would be great to
- 12 tackle the issue that's a common theme, which is the
- 13 communication and technology-related issues, and I've
- 14 heard a number of different interesting things.
- 15 Larry mentioned that consumers don't answer
- 16 their phone. They've got technology that allows them to
- figure out who's calling, and, therefore, they don't
- 18 answer their phone. What we haven't heard -- and yet we
- 19 want consumers to be able to express a preference on
- 20 which communication channel -- really, is that it that
- 21 bad? Karen Hichey is going to find out why I'm
- 22 staticky. It just happened when I'm starting to talk.
- 23 UNIDENTIFIED SPEAKER: Press the mute.
- MS. HRDY: It's like when only I speak. It
- doesn't like me. I won't take it personally. Why don't

- 1 I just talk through it and see how that works.
- 2 So, there's a statement that consumers should be
- 3 able to express their preference --
- 4 MR. WUNDER: We deserve equal time, come on.
- 5 MS. HRDY: Are we better over here? Maybe it's
- 6 that microphone.
- 7 Okay, I think we should just keep going and we
- 8 will try and ignore as best possible. That's always
- 9 what I do, just ignore it.
- But we have questions here. What about the
- 11 postal mail? It was raised at the previous panel, and
- in the discussions we've had today, there really hasn't
- 13 been an extended discussion as to why is, as the ACA
- 14 calls it, postal mail becoming a relic? Why is it that
- 15 it is not a good way to at least begin conversations
- 16 with consumers? It's as if in all these discussions, we
- 17 know consumers have access to the latest technology.
- 18 Chances are they still live somewhere with a postal
- 19 address.
- So, I'll just throw it open, Stacey, if you want
- 21 to start, why is it -- as someone said, the mailbox rule

1

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2 MR. SCHACTER: I am going to try and use this
3 electronic mike and hopefully it's going to work okay
4 for us.
```

Skiptracing makes addresses readily available.

5 When we think about technology today, postal mail is one of the few things that doesn't travel with 6 7 you anymore. A cell phone travels with you. I just moved from Massachusetts down to Georgia. I took my 8 email with me. All forms of -- the idea here is to be 9 able to talk to the consumer and have the consumer be 10 able to talk to us. If you can't get that right party 11 12 contact, you're left with very few alternatives to collect. Therefore, you have to sue. 13

14 MS. HRDY: Can I interject and just say, do you 15 have any kind of -- I presume proprietary data, but any information you can share with us to say this -- because 16 17 I think everyone has to -- there should be agreement around the idea that communication is important. 18 19 have the communication be at the courthouse is obviously 20 not an effective way to try and administer legitimate 21 debt collection activities that are important to our 22 economy, but do you have any more information other than -- we know if I have a cell phone in my pocket, yeah, 23 24 you are going to reach me faster than sending a postal 25 mail to my address, but other than just the efficiency,

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is there any evidence or anything you can share with us
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- 2 to say, if someone cannot the answer the phone because
- 3 they have caller ID, they can also toss the letter.
- I mean, where is the real benefit to being able
- 5 to reach a consumer on a cell phone as opposed to just
- 6 basically deep-sixing the postal mail? Because if
- 7 you're going to amend the FDCPA to try and account for
- 8 technology, you do have to be careful that you don't
- 9 make it obsolete as soon as the ink is dry on the page,
- 10 because technology will always be changing. So, I
- 11 just -- before we throw out the old technology of mail
- that still works, I just wanted to get some more
- elaboration on that point from any of the members.
- MR. MARKOFF: Well, if you live --
- 15 MS. HRDY: I think you have to use the next one.
- MR. MARKOFF: Is this one working?
- 17 UNKNOWN SPEAKER: Yes.
- 18 MR. MARKOFF: Okay. If you live in the City of
- 19 Chicago or in the area of Northeast Illinois, you would
- 20 know that our mail service is the worst in the country.
- 21 We're no longer guaranteed that our mail is getting
- 22 through to anyone, and, in fact, we have been talking to
- 23 our judges where we have a five-day mail rule on the
- 24 delivery by mail of notices of motion. Five days just
- isn't long enough anymore. I've often wondered how many

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1 checks our office never receives for the poor quality of
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- our mail service, and, therefore, the point is we cannot
- 3 rely on mail.
- In addition, we're talking about additional
- 5 forms of communication. No one here is suggesting that
- 6 we scrap sending an FDCPA notice by mail. We're talking
- 7 about additional methods of reaching the consumer,
- 8 additional opportunities in which to resolve a matter,
- 9 and that's the point of this discussion, and that after
- 10 we try and mail, yes, a consumer can choose not to
- 11 respond. That is their privilege. Perhaps a phone
- 12 call. Maybe they would like to talk to a real person.
- 13 Maybe that will generate a response.
- 14 But I guarantee that no response and an
- 15 indication of assets, I promise a lawsuit. I don't
- threaten one; I promise one. And that's not the
- 17 preferred method of resolving cases.
- 18 MS. HRDY: Right, okay, thank you.
- 19 Rich, do you have a reaction?
- MR. LEIBERT: Yeah. Most mes6lY: Right, oave a reaction

- 1 email to our office wanting to discuss their loan with
- 2 us. We'd like the ability to do so without worrying
- 3 about the violation.

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1 stories about situations where it's clear they're simply
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- 2 not opening the U.S. mail.
- 3 MS. HRDY: And I guess the point I'm just trying
- 4 not to harp on too much, but they're not opening their
- 5 mail, they can screen their calls, they can let it go to
- 6 voicemail, they can delete your voice message. Isn't
- 7 it -- whether it's technology-driven or it's U.S. mail,
- 8 we have the same issue, which is how do you best
- 9 communicate with consumers and how do consumers best
- 10 communicate with you?
- 11 MR. LASKEY: You have that issue, but some would
- 12 also argue that the electronic means of communication
- 13 actually afford more privacy than the current means of
- 14 communication, because you can let something go to
- 15 message and not call it back, decide not to, I don't
- 16 want to talk to those people. I don't want to talk them
- 17 now; I don't want to talk to them later.
- 18 One of the commenters said, "Well, gee, cell
- 19 phones, you shouldn't be able to call me. I could be at
- 20 my friend's house." You're absolutely right. That's a
- 21 great point. That's why we should be able to leave
- 22 messages, so you don't have to talk to me now. You can
- 23 talk to me later.
- MS. HRDY: So, Larry, I'll put you on the spot.
- 25 What is your specific suggestion to address this issue

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in the context of the FDCPA?
 1
 2
              MR. LASKEY: Actually, it's consistent with some
 3
      of the suggestions that ACA has made. First, one
 4
      consideration is if you have a nonsubstantive
 5
      communication, that is, one that doesn't disclose the
      fact, existence, or amount of the debt, that is not a
 6
 7
      communication; thus, you won't trigger the disclosure
 8
      requirements.
              In addition, you either eliminate the meaningful
 9
10
      disclosure rule or you say that meaningful disclosure
      doesn't have to occur until after you've authenticated
11
12
     who you're talking to. So, just like in the old days,
     back in the seventies, you know who you're talking to
13
      when you're saying something, eliminating some of the
14
15
      distinction, some of the blur.
              Another option, if that option won't work, is
16
     keep the current -- excuse me, keep the current rules in
17
     place, but have a rule that also says that the debt
18
19
      collector is not responsible for third-party
20
      interceptions of communications. Keep in mind, you're
21
      currently talking about a strict liability statute. I
22
      shoot the arrow in the air, and I don't know where it
23
      goes, but I'm liable whoever it hits? Fair enough.
              But in this context where the consumer controls
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who has access to their email, who has access to their

24

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1 voicemail, who has access to their messaging, their text
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- 2 messaging system, at least don't make the debt collector
- 3 responsible for the interception of that communication
- 4 by a third party.
- 5 MS. HRDY: Chris, do you have a comment on that?
- 6 MR. WUNDER: Well, let's aside the fact that if
- 7 someone doesn't want to communicate with us, a consumer
- 8 doesn't want to communicate, they won't. I agree. But
- 9 that really isn't what this industry is about. It's
- about the people who want to work together, who
- 11 recognize their responsibilities. And let's assume I
- 12 get a phone call from -- I said I do a lot of health
- 13 care -- I get a phone call from a patient who really
- 14 would like to get the information, the itemized bill and
- 15 a pay record that shows what they paid. Luckily, in the
- 16 health care arena, getting that information is typically
- 17 not difficult at all. Oftentimes, I have it on my
- 18 system.
- 19 But imagine how much more convenient and helpful
- 20 it would be for that patient who wants to cooperate, who
- 21 I'm able to say, "Okay, here's -- I'm going to have this
- 22 scanned, " or it may already be scanned, "let me have
- 23 your email address, I'll 1.0s.g scanned, "let me havto have this

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1 satisfaction." And I think that's what we're here to
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- 2 do. I'm convinced that that's what the vast majority of
- 3 our industry has a real investment in doing.
- 4 MS. HRDY: Well, Chris, can you tell us a little
- 5 bit more about how that model works that you've just
- 6 described, the consumer who wants to communicate and
- 7 you're engaging with them? In that model -- because
- 8 that's the model you --
- 9 MR. WUNDER: Well, it could have been a text
- 10 message I sent them and they called me back on, but
- 11 probably -- yeah, but -- no, it could -- yeah, they
- 12 could have called us or we could have called them and
- they said, "Well, you know, I've been in the hospital a
- lot, I'm not sure which visit this was for, could you --
- 15 you know, I need some information that tells me what
- 16 that was so I can distinguish it from some others that I
- 17 think I've paid."
- 18 MS. HRDY: Okay. So, to the extent you all are
- 19 using email and these kinds of technologies with
- 20 consumers who are trying to work with you to either get
- 21 the debt validated or to arrange some kind of payment,
- 22 what are the success stories, then, if this is something
- that a statute should be amended to address their something i00

- 1 business model as to when you are able to email or text
- or leave messages, it results in this uptick in
- 3 beneficial results for consumers and your bottom line?
- 4 MR. WUNDER: Here's what I would hate to have
- 5 this incredibly useful forum reduced to, to see who has
- 6 the best anecdotal information --

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1 for Wireless Communication has reported that 76 percent
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- of the U.S. population has cell phones, 13 percent of
- 3 those households are exclusively cell phones, and to put
- 4 it into the student loan context, kids who are in
- 5 college or college age are twice as likely to be
- 6 exclusive cell phone users as the rest of the
- 7 population.
- 8 Furthermore, Student Monitor, which is a
- 9 marketing research company, has reported that 88 percent
- of college kids have PCs and are regular email users; 89
- 11 percent of college-age consumers use cell phones; and
- 12 automatic number identification, caller ID, is the most
- 13 used feature. Those are statistics that come from
- outside of our industry that report on the preferences
- 15 and trends of communication.
- 16 Now, we --
- MS. HRDY: And I think we are all in agreement
- that that technology has moved to that level.
- 19 MR. LASKEY: But we can't -- but we can't -- to
- 20 Chris' point, we can't give you a whole lot of stories
- 21 because we're barred in many respects.
- 22 MS. HRDY: Okay, someone just handed me a
- 23 question.
- MR. MARKOFF: If I may say, I'm not afraid to
- 25 tell you that I respond to consumer emails.

MS. HRDY: That was this question.

1

23

24

25

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2
                            When I receive a consumer email,
              MR. MARKOFF:
 3
      that is how they have contacted me or my office, and I
 4
      am willing to respond, although my response tells them
 5
      that I am acting as a debt collector.
                                             I have a
      situation where we'll send emails back and forth to
 6
 7
     negotiate a payment plan or a resolution.
                                                 In every
      response, do I say this communication is from a debt
 8
 9
      collector or is that one response of my initial response
      sufficient? This is silliness.
10
              I'm not afraid as an attorney to take
11
12
      responsibility for my actions, and I'm not afraid to
      respond to a consumer that has contacted me by email.
13
                                                             Ι
14
     have not had any text messages. I am going to be
15
      acting -- my conduct is going to be above reproach.
      it violated the FDCPA, I'm sorry, I didn't mean to do
16
17
      it, but I'm responding to the consumer, and that's why
      the whole aspect or the whole idea of unintended
18
19
      consequences, we're supposed to talk to each other, not
20
     be barred.
21
              MS. HRDY:
                         Stacey, sorry.
22
              MR. SCHACTER:
                             Yeah, no, that's okay.
```

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Bob mentioned unintended consequences, and I think we

want to make it clear that debt buyers, debt collectors,

everybody on this panel want to comply with the law as

attorney, and I'm no better as an attorney. It's just

1

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2
      I've been licensed differently, and I have, on a daily
 3
     basis, a judge watching my activities. And as we talk
 4
      about filing suits that violate statutes, for example, I
 5
      do my darnedest to reject those claims before they come
      into the office, but that's my role as an attorney.
 6
 7
              MS. HRDY: Well, Bob, if I could just
      interject -- I'll come over here -- what do you say to
 8
 9
      the comments of the last panel where perhaps, according
      to what other folks' experiences are, perhaps not every
10
      attorney out there who is suing debtors or consumers for
11
12
      their debts are necessarily living up to the standards
      that you're setting forth here? What about the fact
13
14
      that -- what folks were discussing on the earlier forum?
15
              MR. MARKOFF: Members of the National
      Association of Retail Collection Attorneys do their best
16
17
      to conform their conduct to the FDCPA and all courtroom
              In every -- we have laws. Just because we have
18
      rules.
19
      laws doesn't mean they're always followed. We have laws
20
      against murder. Does that stop murder? Now, that's an
21
      extreme example, but saying someone's going to be
22
      injected twice for murdering someone, does that stop the
23
      murder? Tightening the laws or increasing regulations
24
      doesn't stop the practice. It's education, and that's
25
      what we try to --
```

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1
              MS. HRDY: So, to the extent folks were asking
 2
      questions -- and there was one particular question asked
 3
      which I'll get to in a second -- but just if I could
 4
     posit that there are attorneys filing lawsuits without,
 5
      let's say, proper verification of the debt, and as soon
 6
      as there's an objection made, they drop the suit.
                                                          Ιf
 7
      the attorney exemption that you propose went into place,
      are you saying, then, that the judicial system, the
 8
 9
      ethics system, the bar association, can take care of
      those problems to the extent, you know, they're out
10
      there, whatever level they are?
11
12
              MR. MARKOFF: First of all, the premise that you
13
      give, if I may, it's not that we file suits without
14
     proper verification. Every suit we file is properly
15
      verified.
              MS. HRDY: But, okay, I'm positing that there
16
17
     might be instances where that's not the case, and,
      again, without getting into a debate as to quantifying
18
19
      it --
20
              MR. MARKOFF:
                            Okay.
21
              MS. HRDY: -- because no one I think can or has
22
     yet quantified it, but if someone could, that would be
23
              If there is some segment that it rises above
24
      every now and again, so we have suits out there that are
```

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being filed by attorneys and they drop it as soon as

someone objects, which could lead I think to a pretty

1

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2
      rational conclusion that they weren't justified to begin
 3
      with, what do you say to people who are concerned about
 4
      allowing attorney exemption?
 5
              MR. MARKOFF: The courts sanction attorneys who
      do such things. The courts don't want to be abused,
 6
7
      and, therefore, it's frequently offensive to judges.
 8
     Not every judge is going to rule the same way.
 9
      everyone is going to take the same offense.
              In addition, the idea that an attorney or a
10
      client, because it's really -- we present our clients'
11
12
               The fact that at the moment we file suit we do
      claims.
     not have full documentation in our office should not be
13
14
      a bar to our ability to present our clients' claims.
15
              MS. HRDY: And I think the objection that was
     made is that not necessarily -- I think the objections
16
17
     made that I heard on the previous panel is that when it
      came time to prove it, an attorney actually couldn't
18
19
     prove in admissible form, that's what I heard, but --
20
              MR. MARKOFF: That sometimes happens, yes, and
      it does happen, but also, clients make a business
21
22
      decision, and this is the creditor's decision not to
23
      send a witness for trial. We don't prove our cases to
24
      the consumers. We are required to prove our cases to
25
      the judge to make the decision.
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1 MS. HRDY: Okay. Great. I just want to see if
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- 2 anyone else on the panel wants to address this point.
- 3 Rich?
- 4 MR. LEIBERT: Well, it's a little off point, but
- 5 one of the frustrations --
- 6 MS. HRDY: Does that one work? Can people hear
- 7 him?
- 8 MR. WUNDER: This works. Leave it alone.
- 9 MR. LEIBERT: One of the frustrations is the
- 10 interpretation by various district courts of the FDCPA,
- and I'll just give you one example. There's a decision
- out there that said that it can be confusing or coerce a
- 13 consumer if we're too nice to them or if we're too
- 14 helpful to them. There's a decision that holds that the
- 15 collection attorneys -- and this was not in my
- 16 industry -- were too helpful when they offered the
- debtors to help file their insurance claim to pay a
- 18 hospital creditor.
- 19 I mean, so that's the concern, the frustrations,
- 20 that we have. It's not so much with the law. It's how
- 21 the law is being interpreted and some of the class
- 22 action suits that are being brought against the
- 23 attorneys and the collection agencies.
- MS. HRDY: Okay, thanks.
- I think, Chris, did you have something, because

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1
      I know Stacey would also like to address this point.
 2
                           Well, I'm just -- I'm the only
              MR. WUNDER:
 3
     nonlawyer up here, so that's the good news and bad news,
 4
     but to me, it seems that if there -- it has been alleged
 5
      that if there is a real live abuse of the court system,
      then if the FTC has jurisdiction, then they need to go
 6
 7
      in and fix that if people aren't acting -- if attorneys
      aren't acting the way they should, or if it's the
 8
 9
      court's position, then they should go in and fix that,
      and I think we need to get beyond the ideas of -- I
10
      mean, these are things that are just -- that are being
11
12
     done wrong, so let them -- I mean, I think we need to
      look at it in a broader sense and say how do we ensure
13
      that in a changing -- in the changing technology, which
14
15
      is sort of the genesis and the theme of this whole
      forum, is how do we change things going forward in a
16
17
     manner that allows businesses to utilize, you know, all,
     you know, relevant and usable technology, and at the
18
19
      same time ensure that we protect consumers' rights?
20
              And I think if it's in the jurisdiction of FTC,
      then -- I mean of the FTC, then go do something about
21
22
      it, but if it belongs in the courts, then I think that
      we should go back to the courts and ask them to do the
23
24
      same, or maybe this is an area where the FTC works with
25
      state courts to try to deal with this, but it seems to
```

- 1 me that all the -- I'm not trying to say that this
- 2 isn't -- it certainly is relevant, but, you know, it
- 3 is -- I find so many more pressing issues, that instead
- 4 of arguing whether this is okay or isn't okay, you know,
- 5 it either is or it isn't, and let's go ahead and whoever
- 6 has jurisdiction do what you need to do to deal with
- 7 that.
- 8 MS. HRDY: I think I lost the thread of what you
- 9 were saying there. What were you saying the FTC should
- 10 be doing?

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1 MR. MARKOFF: No, it's not for attorneys. It's
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- 2 the litigation --
- 3 MS. HRDY: Right, right, I'm sorry, I'm
- 4 shorthanding it, I apologize. Thank you for elaborating
- 5 it. You all have read it. Right, it's for the
- 6 litigation exemption.
- 7 What I am saying, Chris, is given -- I'm just
- 8 asking for a response from the panelists, because other
- 9 panelists have and in their comments noted they see, in
- 10 their words, an abuse of the court system by attorneys
- 11 who are litigating debt collection cases. So, I'm

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1 consumer. If there is any abuse of the consumer, I
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- think we need to do things, enact things, strengthen
- 3 laws to minimize that.
- 4 MS. HRDY: Okay, thank you.
- 5 Stacey, you've been waiting patiently.
- 6 MR. SCHACTER: Typically, receivable buyers
- 7 receive a summary from who they're purchasing the
- 8 obligations from, which gives basic information about
- 9 the obligation. Filing suit is typically a tactic of
- 10 last resort once the consumer has failed to normally
- 11 communicate with the purchaser or the owner of the
- 12 obligation.
- 13 In those instances when suit is filed, because
- 14 we're talking -- the prior panel talked about abuse of
- 15 the courts, and I'd like to disassuage that now -- or
- 16 assuage that, whatever the proper word is -- because
- 17 under the rules of evidence, all we have to put in is a
- 18 summary.
- 19 Now, typically, when people are buying debt,
- 20 they have an opportunity to get further documentation,
- 21 but as was brought up even in the prior panel, a lot of
- 22 times anymore, documentation is no longer in writing.
- 23 People can call and make applications over the phone,
- they can do it over the internet, and obtaining the
- 25 types of records that are required can be very costly.

- 1 So, it's not a matter of people dismissing to try and
- 2 abuse the system.
- They may be dismissing because, as we mentioned
- 4 earlier, economically, it's not wise to go forward. And
- 5 I'm not sure why the people who own the debt are being
- 6 held to a higher standard than the creditor themselves.
- 7 Even as Judge Posner said out of the Seventh Circuit --
- 8 and I'll quote -- "A debt buyer stands in the shoes of
- 9 the assigner no matter what the shoe size."
- 10 MS. HRDY: Stacey, your comments, I think,
- 11 transition nicely into this question from the audience
- titled, "Technology and the Business Model." So,
- 13 Stacey, I'll ask you this question.

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1 answers. Oftentimes, the people who are selling the
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- debt, the creditors themselves, don't have an ability to
- 3 provide that level of information or are unwilling to
- 4 provide that level of information.
- 5 MS. HRDY: Why are they unwilling?
- 6 MR. SCHACTER: It may be technology, again, may
- 7 be their own systems, it would be too complicated. It
- 8 could be that that type of information is not readily
- 9 available to be pulled down without a lot of effort on
- 10 their part. There's a myriad of reasons why.
- I do know that the largest creditors typically
- 12 will try and provide as much information as they can,
- 13 which often includes those transaction details, but not
- 14 always.
- 15 MS. HRDY: Chris, did you want to answer?
- MR. WUNDER: Yes, just a quick comment. As long
- 17 as we're talking validation, I just want to point out --
- and maybe some of you might not be aware of it,
- 19 though -- the Chairman referenced it this morning and
- 20 called it a promising development, but in the revised

- 1 to obtain the validation, then you're required to close
- 2 that account out, and not only do that, but also
- 3 communicate back to the creditor that, in fact, we are
- 4 closing this account out because we were unable to
- 5 validate the debt. And the reason was, through our
- 6 ethics committee, there were many cases where a
- 7 consumer -- and we started to empathize with them -- the
- 8 consumer asked for validation from one agency, they

- 1 industry officials, including some on this panel, often
- 2 affirm that the industry does not want to pursue the
- 3 wrong debtor and can distinguish between those who can
- 4 and cannot pay and will not pursue those who cannot pay,
- 5 and then the questioner says -- references the anecdotal
- 6 evidence from consumers and their advocates to indicate
- 7 that collection abuses cannot be attributed to a few
- 8 rogue collectors.
- 9 So, we had a panel of folks who had their own

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1 information and statistics from 2006, the idea that it
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- 2 can't be minimized or ignored, the fact that as far as
- 3 resolving complaints to the satisfaction of consumers,
- 4 that 72.5 percent is what all combined industries did --
- 5 MS. HRDY: Yeah, I --
- 6 MR. WUNDER: -- and the collection industry did
- 7 85 percent.
- 8 MS. HRDY: I'm just curious, do you happen to
- 9 know offhand how many complaints, the raw number?
- 10 MR. WUNDER: And I stated that.
- MS. HRDY: Oh, I'm sorry.
- MR. WUNDER: 280,500 and some odd inquiries, of
- which only 14,000 and a few hundred were actual
- 14 complaints, and these aren't -- these are people who

- in any given day, and it seems like a lot, then as far
- 2 as you're concerned, man, that's a lot, and if you get
- 3 five more tomorrow, holy cow, this is really -- and I
- 4 think it's just perspective; however, the best empirical
- 5 evidence that exists out there is what I just described.
- 6 MS. HRDY: Bob? Opspeit t ut ue 7w508te1

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1 review the dispute, and I will make a determination,
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- 2 representing my client, whether or not I believe the
- 3 claim should proceed to court to let the judge -- after
- 4 all, we pay the judges --
- 5 MS. HRDY: Right, right.
- 6 MR. MARKOFF: -- these salaries to resolve
- 7 disputes.
- 8 MS. HRDY: So, that's in the event that it has
- 9 been flagged as disputed, and I guess as I'm thinking
- 10 about it, what the panel has said is stating a concern
- 11 that when consumers dispute a debt, they are not
- 12 properly flagged as disputed, because yours -- that's
- the of that wind to be the plants of the object of the obj
- 14 the other panelists, perhaps Stacey, as a debt buyer.
- 15 MR. MARKOFF: I just want to say one other
- 16 the 00 the MR warmark of s; 0 per halps sagged pies 0 a 0 de b so buye MR ot

- 1 ask if something is disputed, and if it is, we won't buy
- 2 it. If there is a dispute, it gets marked as a dispute.
- 3 Of course, we try to resolve it. If it can't be
- 4 resolved, it will not be resold. So, I'm not sure where
- 5 that comes from.
- But when we're coming back to debt buyers and
- 7 collectors, the idea comes back to ethics, and both the
- 8 DBA, the ACA, NARCA -- and I applaud the ACA's ethics
- 9 changes -- simply if somebody's not acting ethically,
- 10 then they won't belong to our organization, and we have
- 11 thrown out various companies. I'm sure the ACA has as
- 12 well. I think it is limited to a few rogue people and
- 13 that this is not endemic to the industry.
- MS. HRDY: Larry?
- 15 MR. LASKEY: My grandfather had a sign over his
- 16 plumbing shop. It said, "This is a not-for-profit
- organization. We didn't plan it that way. That's how

- 1 the next account. It's just logic.
- 2 Can I prove empirically that every dispute is
- documented? That's impossible. I can tell you that's
- 4 what we do. I can tell you that is our policy. I can
- 5 tell you that is our logic. I can tell you that if
- 6 that's not followed, someone's not making sound economic
- 7 decisions. It just doesn't make sense.
- 8 The other thing that was mentioned earlier,
- 9 similar to that, is well, you've got the collector who
- is continuously engaging in improper conduct, and that
- 11 collector was never censured because he was such a good
- 12 collector. Well, again, that doesn't stand the test of
- 13 simple logic, because if you have someone who's bringing
- in a dollar today, that and many more will be taken away
- 15 from you tomorrow.
- 16 And in addition, other collectors are going to
- say, "Hey, this one did it, I should do it, too," and
- 18 that conduct starts to inf000a0000x3000 0.00wflotor. Iat

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1
              MR. LEIBERT: -- we do get disputed foreclosure
 2
      cases where the borrower claims for a variety of reasons
 3
      they've either paid the debt or didn't get proper
 4
      accounting from the prior servicer or they were
 5
      defrauded when they took the loan out or there was a
 6
      variety of reasons, and those do get pulled, and those
 7
      get investigated and treated much differently than the
      files that are not disputed.
 8
 9
              MS. HRDY: Okay, we have one last question from
      the floor, which considering the time, I'll pose it to
10
      Chris and then suggest that the person who has the
11
12
      question come and talk to Chris afterwards so we can end
13
      on time, but just so everyone knows, someone asked, what
      constitutes resolution of a BBB complaint? Does the
14
15
     debt collector cease contacting the consumer, in other
      words, just go away, or does the debt collector stop
16
17
      calling the consumer at work, or is there some amicable
      work-out agreement or some number of different things?
18
19
              MR. WUNDER: Whoever you are, come see me.
      We'll talk about it.
20
21
              MS. HRDY: Okay, I'd like to thank the
22
                  Thank you very much.
      panelists.
23
              (Applause.)
24
              (A brief recess was taken.)
25
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1	THE ROLE OF CREDITORS
2	IN DEBT COLLECTION
3	MR. KANE: Folks, our final panel of the day
4	will discuss issues surrounding creditors in the debt
5	collection process, including the proper supervision of
6	in-house and third-party collectors, the responsible
7	selection of debt buyers, and transmission of sufficient
8	documentation to verify disputed debts.
9	Chuck Harwood will moderate the panel. He's
10	Director of Commission's Northwest Regional Office,
11	which is in Seattle. Chuck, thanks very much.
12	MR. HARWOOD: Thanks, and I'll move this down
13	here just in case. It's a pleasure to be here today, in
14	the other Washington, and I want to thank the folks here
15	for inviting me to participate in this panel today. We
16	have an esteemed group of panelists. We are going to
17	dispense with the two minutes or longer introductions
18	and instead go pretty much straight to questions. So,
19	if you want to start asking questions now, you can start
20	writing them out, and maybe you'll win the question
21	lottery and we'll ask your question. I was a little
22	concerned that we had actually run out of cards, so I'm
23	hoping that there are a lot out there in the audience
24	still and you'll ask questions.
25	Let me introduce our panelists and give you a

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1 brief overview of what we are going to discuss and where
```

- 2 the questions are going to do.
- 3 Our first panelist immediately to my left is Bev
- 4 Evancic. She is the Vice President of Resource
- 5 Management Services and is a consultant to the industry
- 6 with regard to collection activities.
- 7 Next, next to her, is Cary Flitter. Cary is
- 8 with Lundy Flitter -- and I am going to mispronounce the
- 9 third name, Gary, so we will just stop there, a law
- 10 firm --
- 11 MR. FLITTER: As long as you get the second
- 12 name, that's good.
- MR. HARWOOD: I got to Cary, that's as far as we
- 14 need to go.
- 15 Next to Cary is Anthony Looney. Anthony is
- 16 Director of Customer Revenue with Atmos Energy
- 17 Corporation, and I believe that's in Dallas, Texas,
- 18 right? Great, okay.
- 19 And then next to Anthony is Kathy Pierce. Kathy
- 20 is the Managing Counsel, Business Centers, with Ford
- 21 Motor Credit Corporation, and, Kathy, you're from
- 22 Arizona or --
- MS. PIERCE: Yes, I am.
- MR. HARWOOD: Yes, okay, Arizona.
- 25 And then finally, at the very end is Ira

```
1 Rheingold. He is the Executive Director of the National
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- 2 Association of Consumer Advocates.
- 3 So, the panel today is going to look at three or
- 4 four different areas. First we are going to talk
- 5 briefly about the supervision of in-house collection
- 6 activities by creditors, and then secondly, we are going
- 7 to talk about interaction with contingent collectors and
- 8 how creditors interact with contingent collectors.
- 9 Third, we are going to talk about debt buyers
- and the sort of information that is provided to debt
- 11 buyers, and one of the key issues we're hoping to cover
- is specifically what sort of information is available in
- 13 connection with collection activities, both by in-house
- 14 collectors and by contingent collectors, and what's made
- 15 available to debt buyers.
- But before we do that, I thought we'd begin by
- 17 talking about some of the standards that are utilized in
- 18 the industry, and in preparation for this panel, we
- 19 distributed a series of questions or discussion topics
- 20 to the panelists, and we're going to basically work
- 21 through those questions during the next hour and 15
- 22 minutes or so, and so let me begin with the first
- 23 question, discussion area, which is -- I am going to
- 24 particularly focus -- start with Bev and then ask the
- other folks to jump in, if that's okay.

```
1
              But the first question is basically, what
      standards do creditors typically implement for in-house
 2
 3
      collectors to follow? What kinds of training do they
 4
      require for their in-house collectors to utilize? What
 5
      sorts of oversight do they engage in with regard to
      in-house collectors?
 6
 7
              Bev?
              MS. EVANCIC: I was told this works, is that
 8
 9
      correct? Okay.
              As far as training goes, a lot of the training
10
      of the internal collector is actually in a classroom
11
12
      environment, and it deals with the FDCPA, and it also
     deals with the systems. One thing I would really like
13
      to see a lot more of is actual financial training for
14
      the collector and actually have the collector go through
15
     his or her budget, which would include, for at least a
16
17
     month's period of time, gathering the receipts for every
      single purchase that they make, and at the end of that
18
19
     month, come back in and then categorize where their
20
     money was actually spent, and that goes into different
```

categories, mortgage, what I call the landfill, the

landfill, and then, you know, on down, transportation

and on down, so that they understand where their money

stuff that in a year will be in the trash, in the

21

22

23

```
1
              And the one reason I'd like to see a little bit
 2
      more of that on the in-house side is when they talk to
      the customers, it's much easier for them to go over
 3
 4
      finances if they understand their own finances and how
 5
      hard it is to really understand how their money is being
             I know a lot of times I'll go to the ATM and
 6
      spent.
 7
      I'll get a little bit of cash out, and I think it's
      going to be enough for the weekend, and by Friday night,
 8
      it's gone, and I have no idea where it went.
 9
      would be nice for the collectors to kind of understand
10
      their own finances so that when they do actually get the
11
12
      debtor on the phone that they are actually able to
      discuss some of the financial fees and how their money
13
14
      is being spent.
15
              The other thing is, with the FDCPA, I always
      tell my clients, the one thing is you cannot make them
16
17
     pseudo-attorneys. We don't want the collector saying,
     you know, "According to the law, blah-blah,"
18
19
     because they're not attorneys, and I should have started
20
      out this conversation saying I am not an attorney, and
21
      I'm a -- actually, I'm a bar room attorney. The more I
22
      drink the better advice I give. And actually if you
23
      drink, my advice sounds even better.
24
              So, you know, they need to understand all of the
```

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laws that go into the credit business, Fair Credit

```
1 Reporting Act, FDCPA. They need to understand their
```

- 2 customer base and actually what financial, you know,
- 3 means are out there, what's driving them, and how we can
- 4 help them actually pay their bills.
- 5 MR. HARWOOD: Oka, onwynthonyonT-W6.000io-- I'll
- 6 come back to -- but, ynthonyonT-W6.000ioyou? What sort
- 7 of training, what kind of standards do you hold for your
- 8 in-house collection operation? What do you expect of
- 9 them?
- 10 MR. LOONEY: Our -- can everybody hear me oka,?
- 11 Our training is similar to what Bev saidonwBeing
- from the utility industryonwe're heavily regulatedonwWe
- do business in 12 states, and sonwe've got local, we've
- 14 got state rules and regs that we've got to adhere to,
- 15 but pretty much we have the same sort of training that
- 16 Bev mentionedo
- I will say that our calls, a lot of calls in the
- industryonmore and more are being recorded, not only for
- 19 liability purposes, but alsonfor training purposesonwSo,
- 20 there's lots of training going on through listening to
- 21 those calls.
- There's a lot of classroom trainingonwWe
- 23 probably have three tonfour weeks of classroom training,
- 24 and then a week of what we call a nest, nesting-type
- training, where a new employee sits with an established

- 1 employee, and then after a week, if they feel like
- they're ready to jump out by themselves, they would go
- 3 ahead and start collecting on their own.
- 4 MR. HARWOOD: Okay. And, Kathy, how about you
- 5 in terms of both the standards and the training that you
- 6 implement with regards to your in-house collection
- 7 activities operations?

```
1 touch with the customer and work with them, and we
```

- 2 believe strongly in following the requirements of the
- 3 Fair Debt Collection Practices Act and the other laws
- 4 referenced.
- Of course, as a creditor, we don't say that we
- 6 are a debt collector attempting to collect a debt. For
- 7 about a year, California imposed that requirement on
- 8 creditors as well, and it was disastrous. Customers
- 9 were insulted. They were very upset that we had to say
- 10 that. And we also don't send the validation notice, and
- 11 I'm sure Anthony doesn't as well, because we have an
- ongoing relationship. We send the invoices and, you
- know, and 136f0000 r201.960 fa TD (under abeese stot doer she... Sail 8 n,
- 14 MR. HARWOOD: Okay. So, Ira, I know that
- 15 question -- but let me just come back. Just so I
- 16 understand, the standards that you're utilizing are
- 17 standards you developed in-house in each case. It
- 18 sounds like you're referring to the FDCPA for some of
- 19 your standards, but then in other instances, it's sort
- 20 of a development. Are there other industry standards
- 21 you're looking at, or if we wanted to get a sense of
- 22 what you're using, where would we look?

good business sense to try to develop the best training

```
2
      methods possible to avoid those conflicts down the road.
              MR. HARWOOD: And, Bev, when you advise your
 3
 4
      clients, what do you suggest that they look at in terms
 5
      of -- when they're developing their in-house practices?
      You mentioned the FDCPA, I think. Any other documents
 6
 7
      or standards you refer them to?
              MS. EVANCIC: Well, the other thing is the
 8
 9
      credit bureau is very important to the consumer, and
      they have some knowledge, for example, on credit score,
10
      they have heard something about credit score, and a lot
11
12
      of times the collector is actually the one that gets a
13
      lot of those questions, you know, how is this, you know,
14
      impacting my credit bureau?
15
              Again, you have to understand, a collector is
      not an attorney and is certainly not an expert on the
16
17
      credit bureau reporting, so in your training, you have
      to allow for that and make sure that you have a -- you
18
19
     know, that they are responding the way you want them to
20
      as far as how the account is being reported to the
21
      credit bureau and the impact.
22
              Some creditors actually have a separate unit
23
      that will answer just credit bureau questions so that
24
      the collector is not responsible for that. We also, you
25
      know, we hear a lot about disputes, and collectors on a
```

```
1 whole are kind of confused on what is a dispute. Are we
```

- 2 only talking potential identity theft disputes, or are
- 3 we talking about a dispute that, you know, "I didn't
- 4 make this one particular charge, or, you know, what is
- 5 a dispute? So, again, that has to come from your own
- 6 business and what you are going to educate the collector
- 7 on as far as where the disputes are and how to handle
- 8 them.
- 9 MR. HARWOOD: And can I clarify? Are you
- 10 speaking about collectors who are in-house collection
- 11 activities or are you speaking about contingent
- 12 collectors?
- MS. EVANCIC: We are talking about in-house
- 14 collectors at this point, and they do, they get a realm
- 15 of questions. You know, customer service gets a certain
- piece of it typically in the business, but the
- 17 collector, if they get someone on the phone, the
- 18 customer really wants one-stop shopping at that point
- 19 and wants a lot of answers. So, the collectors really
- 20 have to be prepared and understand a lot about the
- 21 actual accounting of it in order for them to resolve the
- 22 situation.
- But, again, we want to make sure that the
- 24 collector is not being a pseudo-attorney and offering
- legal advice, and as a business, you have to figure out

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the more money we collect, the more profit we have;
```

- 2 however, there are guidelines within that, and the
- 3 collectors internally typically are salary or hourly.
- 4 They're not compensated on how much money they actually
- 5 bring in to the business. Some are doing some
- 6 productivity standards that will show how much money
- 7 they are bringing into the business as a productivity
- 8 standard, but not as a compensation.
- 9 However, collectors are always going to be
- 10 riding the fence. They understand that if they don't
- 11 bring money in, that, you know, their job could be on
- 12 the line.
- What we identify is, you know, if you are going
- 14 to make productivity standards, you need to understand
- that there are going to be ways around those
- 16 productivity standards. So, what you think you put out
- in place with good intentions, there may be a collector
- 18 out there that may not follow them as well as you want
- 19 them to. That's why the monitoring and the supervision
- 20 has to be in place. We always encourage that online
- 21 supervisors are out on the floor, not in an office, not
- in a cube, but actually walking around on the floor, so
- that they can hear conversations.
- 24 The other thing is is when collectors do get
- into some troubles, you know, where they're trying to

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1 answer questions they are not equipped to handle, the
```

- 2 supervisor is there on the floor. So, we always tell
- 3 our clients, you know, you have to have supervisors that
- 4 are walking around, not ones that are in meetings all
- 5 the time or ones that are in an office where they can
- 6 close the door. You have to have them out on the floor.
- 7 MR. HARWOOD: Kathy, do you have anything you
- 8 want to add to that before we move on to the next area?
- 9 MS. PIERCE: No.
- 10 MR. RHEINGOLD: Can I ask a follow-up? Sorry,
- 11 I'm such trouble.
- MR. HARWOOD: One more.
- MR. RHEINGOLD: I think this is interesting, and
- 14 again, I'm sort of asking because I don't know. In
- 15 terms of the authority that the collector has, how much
- 16 authority do they have to sort of work out a repayment
- 17 plan or how to sort of work these things out with a
- 18 customer as opposed to just say, "You need to pay us now
- or we're going to move it on along the way"? So, what
- 20 kind of --
- MR. HARWOOD: Anthony, do you want to try to
- 22 take a crack at that? That would be great, thanks.
- 23 MR. LOONEY: Yeah. Initially, let me say that
- 24 all of our in-house collectors are paid with salary.
- 25 They are not paid any commission on what they do

```
1 collect. We set metrics for them to try to hit, and if
```

- 2 they don't hit those metrics, we discuss it with them,
- 3 and it could become a part of their performance record.
- 4 All in all, again, our in-house collectors we pay by
- 5 salary.
- And I'm sorry, Ira, can you repeat the second
- 7 part of your question?
- 8 MR. RHEINGOLD: Just in terms of what authority
- 9 do they have in terms of working things out?
- 10 MR. LOONEY: Yes, thank you.
- We give ours tiered levels of authority, if you
- 12 will. In other words, an entry-level collector can
- 13 negotiate what we call a payment arrangement for up to
- 14 \$200. The next tiered level of supervision could
- 15 negotiate one up to \$500; the next, up to \$1,000.
- 16 Anything above \$1,000 goes to a supervisor.
- MR. HARWOOD: Okay. And, Kathy, do you want to
- 18 add any more to that in terms of --
- 19 MS. PIERCE: Well, yes. Again, as I mentioned,
- 20 because we have security and we prefer not to repossess
- 21 the security, the customer service representatives and
- 22 team leaders have certain authority levels with respect
- 23 to entering into payment plans, giving extensions to
- 24 customers so that they could maybe miss a payment and,
- you know, make the payment in a month or two, and then

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1 at a certain level, it will be -- you know, the approval
```

- level is going to be higher as well.
- 3 And the same thing goes for deficiency
- 4 collections and settlements. The people on the phone
- 5 actually will have a certain level, and I don't remember
- 6 exactly what it is, but then there are four levels
- 7 altogether of approval. There will be the person on the
- 8 phone. Then they have a team leader who, as
- 9 recommended, is walking the floor. Then there's a
- 10 collections operations manager that if there's a
- 11 settlement that warrants, you know, a higher settlement
- or, you know, paying less, then the team leader or
- representative is authorized to pay, then they will also
- 14 have that authority. And then the last authority is
- with the manager for the recoveries area.
- 16 MR. HARWOOD: Okay. Let me -- I lost my train
- of thought there. Let me ask you, Bev, the two
- 18 creditors we're hearing from today represent specific
- 19 industries. One is autos and one is utilities. Are the
- 20 kinds of things you're hearing in terms of their
- 21 practice, would you expect to see those across numerous
- 22 industries, or are these -- I mean, let's say we're
- 23 talking about unsecured debt, for example. The same
- 24 kinds of practices or do we see different practices
- 25 there?

- 1 get merchandise back, but they need to start
- 2 establishing payment arrangements immediately. There's
- 3 a higher probability that people will continue making
- 4 payments if we get them in the early stage of
- 5 delinquency, so they know -- it used to be, actually,
- 6 the industry would be in like a six-month past due
- 7 scenario, and that was the most important, because it
- 8 was ready to charge off.
- 9 Now, people understand that the early stage of
- delinquencies, those are where we need to stop them
- 11 before they get to the six-month period. So, the early
- 12 stage of delinquency now receive more collectors working
- with payment arrangements and possible settlements right
- 14 from the initial contact.

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1 maybe if you want to touch on that, but, Bev, do you
```

- 2 have any experience on that?
- 3 MS. EVANCIC: This would only be my opinion.
- 4 This is not anything that I have statistics around. We
- 5 have had creditors that have played with contingency
- 6 versus salary, and they have claimed that they are
- 7 able -- for retention, they are able to retain
- 8 collectors longer if they offer a salary or an hourly
- 9 rate and benefits. Because they are going after a
- 10 customer service collection-type individual, they don't
- 11 want to drive the behavior to collect all of the
- dollars, and sometimes contingency fee, in their mind,
- may drive the wrong behavior of only collecting dollars
- 14 because they are being compensated on every dollar
- 15 coming in.
- So, typically, on the creditor side of it,
- that's why we're going to see more of the salary or
- 18 hourly, because we're want to make sure that we're
- 19 driving and setting it up for the right behavior.
- 20 MR. HARWOOD: Okay, so here again, you're
- 21 referring primarily to the creditor part of the
- 22 operation here.
- 23 MS. EVANCIC: Right. Now, on the agency side,
- 24 after it's charged off, we have a customer that's gone
- 25 through a six months' worth of collections, and now we

```
1 do have a different customer than was sitting there at
```

- 2 month -- you know, month one. We have someone that's
- 3 going to need a different type of approach. They
- 4 definitely need someone to talk to them on the phone, to
- 5 try to resolve the debt. And so from the agency side, a
- 6 lot of them go contingency -- and, again, I don't have
- 7 any statistics to say salary or contingency is better --
- 8 because they're getting contingency not only on dollars,
- 9 but on contacts.
- 10 MR. HARWOOD: All right. I will -- let me give
- 11 Cary a chance to jump in here.
- 12 Cary, in your experience -- and maybe, Ira, you
- 13 would like to comment on this, too -- in your
- 14 experience, dealing with the -- coming from a slightly
- 15 more adversarial position, perhaps, can you tell -- is
- 16 there a difference when you're dealing with a creditor
- 17 who's trying to collect versus dealing with a contingent
- 18 collector? I mean, in your experience, are they -- do
- 19 the same sort of issues arise? Do you see different
- 20 issues?
- 21 MR. FLITTER: I'm going to say I -- my
- 22 perception, but it's really -- the word has been used --
- anecdotal, that the third-party collectors, there's a
- little more aggressiveness there. There's a little
- less, I'll say, if I can use the word, corporate

```
1
      responsibility. If you go up the line, you might not
 2
      necessarily get anyone that you like any better, whereas
      in the corporate setting, if you're calling a Ford Motor
 3
 4
      Credit -- and I should add, I don't think I've ever had
 5
      a complaint about Ford Motor Credit in 20 years. Now,
      others of the big three is a little different story.
 6
 7
              But, you know, if you're dealing with a company
      like Ford Motor Credit, you are going to go up the line
 8
 9
      to a point and reach someone really in a position of
      corporate responsibility that's going to call off a dog
10
      or what have you. So, that's about all I --
11
12
              MR. HARWOOD: I don't know which big three
     you're referring to, I'm not sure which are the big
13
14
      three anymore, but anyway...
15
              Ira do you want to add anything to that?
              MR. RHEINGOLD: No, I mean, I think it's -- I
16
17
      don't have anything empirical, although, again, just
      sort of my view of human nature, and one of the things I
18
19
      was commenting before the panel began, is we definitely
      live in sort of these alternative universes that we're
20
      hearing today, but from the prism of the world I see, I
21
22
      see the most abuses in most consumer settings when there
```

So, when I -- so, from all the contexts that I'm

are real incentives to make money based on real

aggressive behavior.

23

24

```
1 MR. HARWOOD: Okay. Thank you, Anthony.
```

- 2 Let me go to my next -- sort of the next topic
- 3 area, which is a situation in which you're dealing with
- 4 contingent collectors, and, again, I'll start with the
- 5 same question I started with before.
- 6 Bev, I'm curious, what are sort of the practices
- 7 that you see when creditors who are dealing with
- 8 contingent collectors? How do they supervise them? How
- 9 do they monitor them? How do they ensure they're
- 10 following presumably the same kinds of practices they're
- 11 holding their own people to?
- MS. EVANCIC: Actually, I don't know of any

```
1
              So, sometimes what we deem as aggressive
 2
      collection tactics, it's the first contact that they've
 3
      had in six months, and you know that that may be the
 4
      only contact that you're going to get. So, it is
 5
      important for them to go through a whole, you know, talk
      and figure out why the person is delinquent, why they're
 6
 7
     not paying, if there's a dispute, if we have the right
      address, if we have the location information.
 8
 9
              So, it's not a matter of contingency fee always
      driving one behavior or the other. We're talking about
10
      two different types of accounts in the setting. So, I
11
12
      don't think we can compare contingency and salary,
13
     because typically, we're looking at creditor, internal,
14
      early stage delinquency versus later stage delinquency,
      collection agency. So, I don't think it's fair for us
15
16
      to try to analyze that.
17
              MR. HARWOOD: Okay, and actually, I probably
     misstated the question. What I was attempting to get to
18
19
      instead was not so much contingent versus salary, but
20
      rather, the situation where you have gone to a
21
      third-party collector, someone who would be a member of
22
      the ACA, for instance, versus -- you know, and who's no
23
      longer, and they are actually debt collectors covered by
24
      the FDCPA.
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How does a creditor go about choosing those

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1 kinds of entities? What do they consider? What are
```

- 2 sort of the factors? How do they oversee their
- 3 operations, those sorts of things?
- 4 MS. EVANCIC: I mean, you have to be on site,
- 5 you have to go to the collection agency, and the other
- 6 thing is, when we go on -- you know, when we have our
- 7 creditors going on site, we tell them, you know, again,
- 8 sit on the collection floor. You can hear it. You can
- 9 see it. You can feel it. You can see if the
- 10 supervisors are walking around. You can see if they're
- in the office. You can see if they're always in
- 12 meetings.
- Because the collectors do have questions, and
- 14 they need support, and they need a supervisor out there,
- and the only way you're going to figure that out is if
- 16 you go on site and you look at it. Even before you sign
- up to do business with them, an on-site visit is very,
- 18 very important, because you can just feel the energy,
- 19 listening to talk-offs. Collectors forget that you are
- 20 there very quickly, and they go into a normal stream of
- 21 business, because a lot of time people say, "Oh, well,
- 22 they're going to act differently because you're there."
- 23 They don't. That's the good news. They don't act any
- 24 differently, and they continue with whatever approach it
- 25 is.

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1 And I have -- you know, there are some
```

- 2 collectors that are loud all the time, and they
- 3 accelerate every call, and then there are collectors
- 4 that you -- you know, are under the radar. Okay, we're
- 5 not sure which is better, you know? Under the radar,
- 6 you may not be able to hear exactly what they're saying,
- 7 and they may be offending the customer.
- 8 MR. HARWOOD: When advising your clients which
- 9 kind of collector to select, are there certain thing -- you know,

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1 low end of the productivity are actually the ones that
```

- 2 have a lot of questions and are not able to answer the
- 3 questions for the customer.
- 4 So, I look at -- I have them look at
- 5 productivity. I have them go on site. I also have them
- 6 look at management and find out how long they've been
- 7 there, how long they've been on your portfolio, because
- 8 we see a lot of turnover, and a supervisor sometimes
- 9 equates to energy level or lack of energy level. So, be
- on site is just probably the most important piece that
- 11 we have.
- MR. HARWOOD: Okay. Anthony, do you deal with
- third-party collectors, and if so, in what manner, and
- 14 when -- actually, let me add an additional question,
- 15 when would you decide to deal with a third-party
- 16 collector, if you do?
- 17 MR. LOONEY: We have been dealing with
- 18 third-party collectors for probably about 30 years, and,
- 19 I mean, it's not a very sophisticated or scientific
- 20 method of us selecting a third-party collector. We
- 21 normally -- I get a lot of cold calls that normally,
- 22 when I'm -- and I haven't changed collectors in four or
- 23 five years, so, I mean, it's not something that I do
- 24 day-in, day-out, but if I decide and as I have changed
- 25 collectors, I call my peers in the industry, get their

- 1 thoughts and ideas, get their suggestions.
- 2 I'll call a collector, visit with him and see if
- 3 I think that his values of customer service and
- 4 production align with ours, and I'll get references,
- 5 call those references, and then make a selection.
- 6 MR. HARWOOD: Are there certain things you're
- 7 looking for in a collector besides, you know, the --
- 8 MR. LOONEY: It's pretty much two things,
- 9 performance and customer service.
- 10 MR. HARWOOD: I see.
- MR. LOONEY: In other words, I don't want to get
- 12 a lot of complaints from --
- MR. HARWOOD: I was going to ask you what you
- mean by "performance." You mean a combination of --
- 15 MR. LOONEY: Of them collecting money for me.
- MR. HARWOOD: And complaints you said, also?
- 17 MR. LOONEY: Right.
- 18 MR. HARWOOD: Okay, all right. And, Kathy, do
- 19 you have anything more you want to add with dealing with

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1 collection attorney or a collection agency.
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- 2 Our selection process is a little bit different
- 3 for agencies and attorneys. Our attorneys were -- we
- 4 have attorneys all over the country for -- in the
- 5 states, so the first part of the process for the
- 6 agencies and the attorneys will be the same. We'll do
- 7 some due diligence. We'll do some online searches on
- 8 both the principals and the companies themselves. Like
- 9 Anthony mentioned, when we've received some
- 10 solicitations, we will contact some of those agencies
- and attorneys and find out where their programs are.
- 12 Can you hear?
- MR. RHEINGOLD: Is it not working again?
- 14 MR. HARWOOD: Did you lose your mike again?
- MS. PIERCE: Hello?
- MR. HARWOOD: That's great, thanks.
- MS. PIERCE: We will contact the agencies and
- 18 attorneys and have them explain their programs, and like
- 19 Anthony mentioned, we're looking for effective
- 20 collection along with robust compliance. We'll run the
- 21 searches, the public record searches, and like Bev
- 22 recommended, we will go on site and we will sit there
- and listen and talk to their HR department.
- 24 MR. HARWOOD: Okay. So, I want to get to some
- 25 questions about that information that Ira and Cary can

- 1 comment on.
- 2 Let me ask you, when you assess complaints, what
- 3 sorts of things are you looking for in determining
- 4 whether there have been a lot of complaints? How would
- 5 you determine if there has been -- how do you determine
- 6 when there's been a lot of complaints about a particular
- 7 collection agency?
- 8 Kathy, do you have any thoughts on that or just
- 9 sort of a --
- 10 MS. PIERCE: I didn't mention complaints, but --
- MR. HARWOOD: Oh, I'm sorry, I didn't mean to --
- MS. PIERCE: -- but what we do is we go the
- 13 Better -- we run Better Business searches. We check the
- 14 public records for any kind of searches. We do ask them

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1 complaint to start with?
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- MR. LOONEY: Well, first of all, I mean, we have
- 3 a clear understanding with all of our collectors that we
- 4 want them to abide by the law, we want them to act
- 5 ethically, and to treat our customers -- and I call them
- 6 customers, a lot of them are former customers -- with
- 7 dignity and respect. So, you know, it's hard to say --
- 8 I mean, I can kind of put it in perspective, and I'm
- 9 really proud of the record we have with our collectors,
- 10 but last year, I submitted about 156,000 unpaid bills to
- 11 collectors.
- 12 In the past 12 months, to me, complaints that
- have gotten to me from customers who feel like that they
- 14 have not been treated fairly or they've been abused by
- 15 the collector, I've had about 12 in the last 12 months.
- 16 So, you know, it's hard to say and it would be hard for
- me to say, okay, if I get 15 from a customer a year, is
- 18 that too many?
- MR. HARWOOD: Yeah, right.
- 20 MR. LOONEY: I mean, it's just a judgment
- 21 feeling that I follow.
- 22 MR. HARWOOD: Okay. Let me -- one final
- 23 question before we move on. Obviously as a creditor,
- 24 you usually create the debt that may ultimately be
- what's collected later. Obviously you hope you don't

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1 have to hire, a collector or use your own collectors,
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- 2 but are there steps creditors can take to make the
- 3 collection process easier -- and I'll let you define
- 4 what easier means -- but, you know, what -- as you --
- 5 when a debt is created, an instrument is created, what
- 6 do you do to simplify the collection process, to make it
- 7 easier?
- 8 Is that too open-ended for you? Does anyone
- 9 want to answer that? Kathy, do you want to take a shot
- 10 at that?
- 11 MS. PIERCE: Sure. First of all, you mentioned
- 12 when the dealt is created, what do we do. Somebody
- mentioned earlier today that about 5 percent of the debt
- in the country is deficiency or bad debt. A very small
- 15 percentage of our contracts turn into bad debt, but what
- 16 we do do is we keep good records of the account, the
- 17 account history. We image our documents. Ford Credit
- images the documents, the contracts, any extensions, and
- 19 any post-repo no1r1o000 0 3ats neess, ae0.00 0.00 0.i0 0.0g00005K0

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1 contacted or not contacted. We want all of the -- we
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- 2 want the last payment amount. We want, obviously,
- 3 location information and whether they have had return
- 4 mail on that.
- 5 The one thing that we are struggling with is the
- 6 Social Security number going over to collection
- 7 agencies, and it's not so much as it going over to
- 8 collection agencies as it is when the collection agency
- 9 gets it, what happens to the Social Security number and,
- 10 you know, who has access to that. So, from the
- 11 creditor's standpoint, it is their responsibility, in my
- 12 opinion, to make sure that the debtor information is
- 13 held in a safe and secure environment.
- So, as you are actually sending over
- information, we always tell our clients, you know, ask
- 16 why they need it and what they're going to do with it
- and who's going to have access to it. So, sometimes
- 18 it's not as easy as, "Oh, you know, this is the wish
- 19 list that we want." It's, "What are you going to do
- 20 with the wish list, and who's going to have access to
- 21 that?"
- 22 The other thing is, the collection agency has to
- 23 have an open communication with someone back at the
- 24 creditor if they do have questions, and a lot of times
- we're finding where someone's not available all the time

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for the collection agency, and then, you know, they're
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- 2 scheduling the account for a later date, and it comes
- 3 back up, and then they're in the same boat where they
- 4 don't have the answer from the creditor. So, both ends
- 5 have to work together in order to make it work.
- And then the other thing is, you know, from the
- 7 collection agency side of it, the creditor sends what
- 8 information they have, and a lot of times it doesn't
- 9 have valid location information, and some creditors are
- able to provide updated information and some aren't.
- 11 So, you know, we tell them go through the wish list on
- both sides and figure out what it is that each agency
- wants and if they really need it and what they're going
- to do with it once they have it.
- 15 MR. HARWOOD: But let me follow up briefly on
- 16 this Social Security number. What is the issue there?
- 17 I'm not sure I understand that.
- 18 MS. EVANCIC: Well, from the collection agency
- 19 side, it's easier to have Social Security numbers so
- 20 they can make sure they have the right information as
- 21 far as the credit bureau, if they are going to look at a
- 22 credit bureau, but that Social Security number doesn't
- 23 necessarily -- the collector doesn't necessarily need to
- see that. So, we like to see it masked immediately so
- 25 that everyone doesn't have access to that.

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of information would you convey, similar to what Bev
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- 2 outlined?
- 3 MR. LOONEY: Yes, and, I mean, we transmit what
- 4 we think is all of the data that a third-party collector
- 5 needs to collect with, but -- for instance, we do
- 6 provide the collectors the Social Security number. Our
- 7 intent with providing them with that number is they use
- 8 that for credit reporting purposes.
- 9 MR. HARWOOD: How about, Cary and Ira, starting
- 10 with third-party collectors, are you seeing this kind of
- information or are consumers getting this kind of
- 12 information when they have a conversation with a
- 13 collector that contacts them? Are they being told it's
- 14 not available?
- 15 Cary? If we could talk about -- if you want
- 16 to -- I'm particularly focused on third-party collectors
- but if you want to talk about debt buyers as well,
- 18 that's fine. I'm curious, are you -- is it your sense
- 19 that the information that Bev has described sending
- 20 over, is that reaching the collectors? Do they have
- 21 that available? What's happening at that end?
- 22 MR. FLITTER: It's directly related to the
- 23 nature of the relationship between the collector and the
- 24 creditor. I mean, at the one end, you have the in-house
- 25 collector, a Ford Motor Credit employee or the utility

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      employee, they have all the information. It's on their
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      screen; it's in their system. So, unless there was some
 3
      issue about maybe in Anthony's case they say, "Well, my
 4
      service -- I didn't have my gas service from the 1st to
 5
      the 12th," and they might go, "Okay, I need to go to
 6
      that department to find that out." That's really an
 7
      unusual case.
              MR. HARWOOD: How about with third-party --
 8
 9
     yeah.
              MR. FLITTER: The other -- well, the third
10
     party, obviously they get less. When a collector
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12
      commissions a third party -- excuse me, when a creditor
      commissions a third-party collector in the traditional
13
14
      collection sense, to collect on a debt, they get so much
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      as they need, but there's still an ongoing relationship,
     because the collector doesn't own the debt, and they
16
17
     have to go back and forth for information.
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              It's not as good, but it's not nearly like the
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      third-party debt buyer situation, which is at the other
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      end of the spectrum, because obviously the whole key
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go back to the court cases from 20 years ago, the reason that debt buyers are covered under the FDCPA, when

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22

23

there is expediency. It's not about -- and that's part

of the reason to go back to why are debt buyers covered

as debt collectors when they own the debt? And when you

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1 creditors are not covered, and yet they both are, in
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- theory, owed the money if it's owed, is because the
- 3 creditors have an ongoing business relationship with the
- 4 consumer, where the debt buyer doesn't. So, the courts
- 5 have said, "Well, a consumer may need more protection
- from a debt buyer than they will from a -- from an
- 7 in-house collector where there's still some ongoing
- 8 business relationship."
- 9 So, the debt buyers get very little information,
- 10 I think that's really not debated, and they don't --
- 11 there's these lock-out agreements that, you know,
- 12 sometimes they have in the contract where they buy the
- debt, that they won't go back to the creditor to get
- information, and I even -- go ahead.
- 15 MR. HARWOOD: Ira, is that your sense as well?
- 16 MR. RHEINGOLD: Oh, not -- well, I want to
- 17 double back a little bit.
- MR. HARWOOD: Yeah, go ahead.
- 19 MR. RHEINGOLD: One other really important point
- 20 that sort of gets lost here, and it really has to do
- 21 with -- it's not the debt collection industry, per se,
- 22 it's actually the creditor industry, and one of the
- 23 people that are not on the panel today is the credit
- 24 card industry, and one of the -- sort of the -- sort of
- 25 the elephant in the room is the incredible amount of

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debt that has grown in this country right now.
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- 2 I mean the reason that business is booming for
- debt collectors is we have just an unprecedented amount
- 4 of debt, and part of our concern and part of the proof
- 5 that we're talking about in terms of documentation is
- 6 the fact that we think that a lot of that debt that's
- 7 being sold really is inappropriate.
- 8 When we're talking about late fees and charges,
- 9 I think we've seen case after case of credit card debt
- 10 where the amount that was actually borrowed is a small
- 11 percentage of the amount that's being collected. So, in
- 12 terms of the information that's being provided to the
- debt buyer at the back end of it -- and we have some
- 14 significant problems. One, we don't think that -- I
- 15 mean, like Cary said, I don't think that information
- 16 gets transferred or it doesn't get transferred nearly
- enough, but secondly, if that information was
- 18 transferred, I think a lot of that debt that's being
- 19 collected really isn't rightfully owed or is a product
- 20 of a credit card industry that is just pumping debt upon
- 21 debt upon people that really isn't appropriate, which is
- 22 not our topic for today, but nonetheless, an important
- 23 part of this discussion.
- MR. HARWOOD: It sounds like you're
- 25 distinguishing between the credit card industry and,

- 1 let's say, the two creditors sitting next to you.
- 2 MR. RHEINGOLD: Yes.
- 3 MR. HARWOOD: Okay. You are saying they have
- 4 different practices you think in terms of the amount of
- 5 information that's being communicated based on your
- 6 experience or --
- 7 MR. RHEINGOLD: From my experience with the
- 8 credit card industry, absolutely.
- 9 MR. HARWOOD: All right. So, let me ask you,
- Bev, have you dealt with anybody that's been selling
- 11 debt to debt buyers, and if so, have you -- what would

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1 understand that there's anyone that's not past due.
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- 2 Eight hours of their day is spent with consumers that
- 3 have issues, you know, so it's hard for them to
- 4 understand that there are anyone in past due account
- 5 status that don't have a complaint.
- 6 But from what we have seen, we have not seen --
- 7 and you specifically identified credit cards -- we have
- 8 not seen that the credit card companies have not been
- 9 able to provide enough information to accurately collect
- on the debt. Are there some that provide better
- information than others or more information? Yes. Do
- 12 we encourage them to provide the kitchen sink? Yes.
- We have one creditor that actually has decided
- to bite the bullet, had technology come in, and they
- 15 provide it all at the time of sale. Everything that
- 16 they have is provided at the time of sale. Was that
- 17 difficult? Yes. Was it costly? Yes. Can other
- 18 creditors do that? Maybe not, because the technology is
- 19 very hard to come by.
- But still, all in all, we have seen enough
- information passed on to the debt buyer to be able to
- accurately and appropriately collect on the debt.
- 23 MR. HARWOOD: Okay. Now let me -- I have a
- 24 number of follow-up topics here, but let me just ask,
- 25 Anthony, in terms of what information you're conveying

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1 to debt buyers. Have you dealt with any -- I guess you
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- 2 don't deal with debt buyers very often, but --
- 3 MR. LOONEY: No. We've made a strategic
- 4 decision not to sell debt, and, I mean, in our business,
- oftentimes, if we have an uncollected debt, that
- 6 customer will come back to us later, and to sell that
- for 3 to 5 cents on the dollar just doesn't make sense
- 8 to us.
- 9 MR. HARWOOD: Yeah. And how about -- how about
- 10 you, Kathy, you're not selling much debt either or are
- 11 you selling some debt?
- MS. PIERCE: No, we sell some debt and provide
- them the imaged documents that I referenced earlier.
- MR. HARWOOD: So, I wonder if we could go back
- one more time, and I may have a list from one of the
- 16 earlier panels of some of the kinds of documents that I

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1 instance?
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- 2 MS. PIERCE: Yes.
- 3 MR. HARWOOD: Okay. Identity of the original
- 4 creditor, that would be Ford obviously.
- 5 MS. PIERCE: Yes.
- 6 MR. HARWOOD: Principal, any additional charges
- 7 incurred subsequent to that?
- 8 MS. PIERCE: Yes.
- 9 MR. HARWOOD: Chain of title of the debt, if
- 10 it's been through several hands or through several -- is
- 11 that being communicated?
- MS. PIERCE: Yes.
- MR. HARWOOD: It wouldn't be in your case
- 14 necessarily.
- MS. PIERCE: Right.
- 16 MR. HARWOOD: Okay. How about if there -- and I
- want to come back to this later, but how about if there
- 18 are -- if there are disputes about the debt, is that
- 19 being communicated as part of the information you're
- 20 conveying or you're providing?
- 21 MS. PIERCE: It's not our practice to sell debt
- 22 that -- where there's been a dispute. That should have
- 23 been closed. If there are -- if there is a dispute,
- 24 whether -- you know, it should have been resolved, but
- 25 that should be in the notes that the debt buyer

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1 being sold in the secondary market and securitized. So,
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- 2 in fact, are we talking about creditors collecting their
- 3 own debt or are they creditors, in fact, simply acting
- 4 as agents of the actual owner of the debt to collect it,
- 5 and what ramifications come from that?
- 6 So, when we're talking about that, what are we
- 7 actually talking about when they are collecting their
- 8 own debt?
- 9 MR. HARWOOD: Are you posing that as a question
- 10 to me or to --
- 11 MR. RHEINGOLD: To anybody on the panel, because
- 12 I'm sort of interested.
- MR. HARWOOD: Give an example of.
- 14 MR. RHEINGOLD: For instance, the mortgage
- 15 market, right? In the mortgage market -- and I know the
- 16 credit card market is like this as well -- when the
- 17 lenders make a loan, they are the originators of the
- 18 loan. They then turn around and sell it to the
- 19 secondary market as part of a loan pool, just as credit
- 20 cards do the same thing as well.
- Now, the fact is is they then get the servicing
- 22 rights, so they, in essence, are collecting the money
- 23 from the borrower and then distributing it on to all the
- 24 different people who actually own the loan. Well
- doesn't that work the same way in the credit card

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1 industry to a certain extent? I would assume Ford Motor
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- 2 also sells some of your -- I mean, you are not
- 3 portfolioing your debt, in fact, your loans, are you?
- 4 You are, in fact, turning around and selling it in the
- 5 secondary market, so that you're not actually collecting
- 6 your own debt but collecting it from another party out
- 7 there who really owns it.
- 8 I don't know what that means in terms of
- 9 ramifications here for debt collection issues, but, in
- 10 fact, we're not talking the right language if we're
- 11 talking about collecting the debt that's actually owed
- 12 to them, so...
- MR. HARWOOD: Kathy, do you want to comment?
- 14 When you're collecting the debt and to the extent you
- 15 followed Ira, are you collecting your debt or are you
- 16 collecting debt -- am I understanding you correctly,
- 17 Ira?
- 18 MR. RHEINGOLD: Yeah. I mean, isn't it, in
- 19 fact, debt that's been sold to the secondary market and
- 20 then you have got a servicer arrangement and you are
- 21 actually acting as agent to the secondary market.
- MR. HARWOOD: Okay, yeah, got it.
- MS. PIERCE: I am not a securitization expert,
- 24 but we do securitize some of our debt, and there are
- 25 different arrangements. I think -- well, it's an

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1 affiliate that we securitize it with and then we are the
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- agents, Ford Credit is the agent, and we're the only
- 3 creditor that the customers ever know, the only contact
- 4 that they ever have.
- 5 MR. RHEINGOLD: Okay.
- 6 MR. HARWOOD: Bev, do you see that often where
- 7 basically they're collecting the debt but they've
- 8 already securitized it in some fashion and they just
- 9 maintain the servicing on it? Is that -- are you
- 10 aware --
- 11 MS. EVANCIC: Actually, I just say thank God I'm
- 12 not an attorney and I have no answer.
- MR. HARWOOD: You have no answer, okay, all
- 14 right.
- 15 Cary, how about you? What's your experience in
- 16 terms of the kind of information that when you're
- dealing with either third party or a debt buyer,
- 18 information that they have, that they have access to?
- 19 MR. FLITTER: I was just thinking, sitting here,
- 20 as I was listening, that if the consumer disputes a debt
- 21 with the collector, say it's a debt buyer, the quantum
- 22 of information, of detail, that is demanded of the
- 23 consumer is ten times that which the debt buyer has
- 24 received already. You know, if you say, "Well, it's not
- 25 my debt." "Well, what I want a driver's license, photo

- 1 ID, I want an identity theft affidavit, I want a police
- 2 report, I want to know where you were on the 31st of
- May, 2005," and all that is demanded of the consumer,
- 4 and really, the debt buyer is sitting there with nothing
- 5 but sort of a glorified email showing name, address,
- date of last payment, balance due, maybe date of
- 7 original agreement or something like that, and it's one
- 8 of the -- it's an odd situation, these third-party debt
- 9 buyer cases, and --
- 10 MR. HARWOOD: So, let me ask you, are you -- you
- 11 talked about the glorified email. Are you saying they
- 12 should have additional information beyond that that
- we've outlined or -- and what kind of additional
- information would you have them have? And then we'll
- 15 let these folks talk.
- 16 MR. FLITTER: I have a rather pragmatic
- 17 suggestion, if I may. As I was sitting here all day
- 18 listening to the two sides, and I know that the
- 19 Commission looks to hear both sides and something be
- 20 fashioned. The -- I'm sympathetic. I used to represent
- 21 lenders and mortgage companies in a past life. I'm

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1 to store. It's really about expediency. We don't want
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- 2 to have it, and the seller doesn't want to pay to image
- 3 all that media and send it on.
- 4 By the same token, if a consumer has a dispute
- 5 about it, they're entitled to know, and the disputes --
- 6 there's 50 different kinds of disputes, right? It's not
- 7 my debt. I'm an identity theft victim. The product was
- 8 defective. I made payments. There's fees that
- 9 aren't -- I'm not entitled to, statute, on and on and
- on, and it ties into if I can just get a word in about
- 11 the validation request, if I may.
- 12 There is this -- when you send an initial
- 13 letter, when a debt collector sends an initial letter,
- it has to have a validation notice, 6092-G, you know,
- 15 you have got 30 days, and if you dispute the debt, we
- 16 will get a copy, if it's not the original -- we have all
- seen it a hundred times, thousands of times, and yet the
- 18 way the courts have interpreted that, two courts of
- 19 appeal have said if a consumer comes ahead and disputes
- 20 and says I want the debt verified, there's a very
- 21 nominal obligation on the part of the debt collector.
- They only have to verify basically the name and
- 23 the amount. They only have to go back to the --
- 24 verification involves nothing more than the debt
- 25 collector confirming in writing that the amount being

- demanded is what the creditor is claiming is owed.
- 2 So --

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1 I think it would ameliorate the problem of the sellers
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- 2 as well as the debt buyers saying we don't want the
- 3 expense and the space and so on of having all this
- 4 unnecessary media.
- 5 MR. HARWOOD: Help me understand. What would
- 6 the creditor's role be in your vision of how this
- 7 verification process should go?
- 8 MR. FLITTER: The creditor's role would be to --
- 9 that they would be required to furnish documentation on
- 10 request that validly meets the dispute, that meets the
- 11 particulars of the dispute, and you'd be stunned --
- 12 maybe you wouldn't -- how hard it is to get that. You
- know, if you complain about that I didn't pay because
- the product was defective, do you think you're ever
- 15 going to see some memo back from, you know, whatever it
- 16 was, the china department that says yes, the vase
- 17 cracked back in 1999? So, I think that really would be
- 18 very important and would be a very worthwhile amendment.
- 19 MR. HARWOOD: So, my understanding of what
- 20 you're saying is that even with the kinds of documents

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              MR. FLITTER: It might, depending on the nature
 2
                       I mean, it depends.
      of the dispute.
                                            If the consumer
 3
      simply says I don't remember ever signing an agreement
 4
      or I made a payment on such and such a date, and there's
 5
      a pay history, then it would need it, but, you know,
 6
      around my way, I'm from Philadelphia, there's a little
 7
      sign in a local bank, I love it, Benjamin Franklin is
      still big in Philadelphia, and it says, "Creditors have
 8
 9
      better memories than debtors."
              So, the media may answer that if it's just a
10
      simple question of date of payment, but with the variety
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12
      of disputes that come along, especially in the age of
      the identity theft, typically that's what -- what the
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14
      third-party debt buyer has is not nearly going to be
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      sufficient to meet it.
              MR. HARWOOD: And, Ira, do you have anything on
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17
      that? Okay.
              Bev, you talked about one of your clients who
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19
     has basically decided they're going to convey
20
      everything. Is that -- that sounds like that's a cost
21
      issue. Do you have any sense of whether that's, you
22
      know, a huge cost, a medium cost, small cost, or what
23
      are we talking about there in terms of -- approximately.
24
              MS. EVANCIC: Well, it's huge cost and the fact
25
      that they have a system that they can pull it from is
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1 also probably different than, you know, a lot of other
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- 2 creditors have, and, you know, when we go and we look at
- 3 all of this and we say, okay, what is actually, you
- 4 know, cost-prohibitive or what actually is
- 5 cost-effective, you know, it may not -- I don't know,
- 6 because there is actually a small percentage that do
- 7 dispute the debt once it gets to that point, because you
- 8 have to remember, again, we've already gone through six
- 9 months in the in-house, probably another six months at
- 10 the collection agency, so I don't know if it is
- 11 cost-effective to do that. All we know is one creditor
- 12 has done that, and I don't know if we have seen an
- increase in price, if we've seen a reduction in the
- 14 actual disputes. That I don't know.
- 15 MR. HARWOOD: And by cost-effective, you mean
- 16 the cost they have gone to to create the additional
- documentation versus what they're getting paid for the
- 18 debt when they sell it or --
- 19 MS. EVANCIC: Right, because the other thing
- 20 from the creditor's side, they're providing that
- 21 information, but they still now have potential privacy
- 22 issues that they have to make sure are taken care of
- 23 when they give that information to the debt buyer. So,
- 24 it's not just an easy thing of here's a disk and here's
- 25 all the information you need. You still have to make

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1 sure that your information is going to be safe from the
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- debt buyers, you know, when they actually get the
- 3 accounts. So, it's just there's a lot more to it than
- 4 just being able to get it. You have to make sure all
- 5 the systems are in place to protect everyone's
- 6 information.
- 7 MR. HARWOOD: Okay. So, I'm still trying to
- 8 figure out, maybe somebody could help me with this, what
- 9 we've heard -- my sense has been that -- and I'm now
- 10 particularly talking about debt buyers, that there is
- 11 frustration somewhere that there is not -- the
- information is not there. At the end of the day, it's
- 13 not there.
- 14 What I'm trying to figure out is, is that -- is
- 15 it because the industry -- the creditors are not
- 16 providing the information or making it available for
- some reason, or is it because debt buyers aren't paying
- 18 for it, or is it because the range of disputes is so
- 19 wide and varied that it's simply impossible to come up
- 20 with all the -- provide the information to make
- 21 everybody happy?
- 22 MR. RHEINGOLD: Well, I think one thing that
- 23 we're missing also is a lot of the debt buyers are
- buying really old debt, and there is information that
- 25 the creditor simply doesn't have anymore.

MR. FLITTER: And they are buying it a second, a

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2
      third, and fourth time.
 3
              MR. RHEINGOLD: Right.
 4
              MR. HARWOOD: So, what you are saying is at some
 5
     point in the process, the information or the
      documentation that would verify it is being lost or they
 6
 7
     never had it?
              MR. FLITTER: Correct, and there needs to be a
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 9
      motivation, too. Why would they want to get it?
      Someone -- I don't take credit, but it's not unlike if
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      you sell a used car, and then the car is sold again, and
11
12
      then there's a problem with the car, this is a second --
      in other words, I sold it to B and B sold it to C, C has
13
      a problem with the car, and he wants to file a legal
14
15
      claim over it, and he comes back to me and starts asking
      about warranty problems I had with the car.
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17
              Well, you know what? I sold that car a year
      ago, five years ago, whatever, I didn't keep receipts, I
18
19
      didn't want to be bothered with it, it's not my car
      anymore. And I feel that it's similar when a creditor
20
21
      sells a bulk portfolio, and then it's sold again and
22
      it's sold again, how much legwork do they want to do
23
      digging up -- you know, making image of documents and
24
      media trying to support the debt? But I don't think
25
      that cost, that expediency, ought to be borne by the
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1 consumer that can't get a verification of his request to
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- 2 validate the debt.
- 3 MR. HARWOOD: I mean, to close out this, I have
- 4 two different questions. First, I guess this is for
- 5 you, Cary, you talked about the wide range of different
- 6 kinds of disputes that consumers can raise, and
- 7 obviously there are a whole range of them. If you were
- 8 to convey -- and I'm still trying to get a sense of what
- 9 information -- you know, the kind of -- whether you
- 10 could possibly create a package that would satisfy most
- of the dispute problems we're seeing with debt buyers.
- 12 Is there some kind of basic amount of
- information that you would like to see conveyed from the
- 14 creditor to a third party or debt buyer that would
- 15 anticipate, let's say, 75 percent of the disputes or
- 16 something like that?
- 17 MR. FLITTER: The contract would be nice, but I
- 18 guess that's asking for too much.
- 19 MR. HARWOOD: No, actually, I think we have
- 20 heard contract mentioned at least before.
- 21 MR. FLITTER: No, this is the case of a closed
- 22 end automobile sale. This is not the case -- the
- 23 typical case is the credit card, which is an open end
- 24 credit, which has bill stuffer amendments two, three,
- four, five times, so who knows what the contract is by

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1 the time it gets to court, you know, but I mean the
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- 2 contract would be nice.
- 3 But I think -- this is personal I don't speak
- 4 for anyone else -- since there's so many junk charges --
- 5 and I'm really speaking to credit card debt, which is
- 6 the bulk of it -- since there's so much junk fees in
- 7 there, over-limit fees, late fees, and the like, and
- 8 that's such a large portion of it, it would be nice if
- 9 there's a way to ferret that out so that you know what

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1 closed-end debts could also be assembled and conveyed
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- 2 for open-end credit? Any thoughts on that?
- 3 MS. EVANCIC: Well, I mean, I think it's very
- 4 difficult because, you know, if you look at the cycle,
- 5 you know, again, we have the six-month in-house, so we
- 6 have six months worth of statements there, then we have
- 7 six months outside, and then we've sold. So, if we say,
- 8 okay, give me the last 12 months' worth of history,
- 9 that's really not going to probably tell you everything
- 10 that you need. You need more than 12 months worth of
- 11 history, which is difficult at more than one level.
- 12 One, shipping all that information to the debt
- 13 buyer is going to be difficult. The -- you know, and,
- 14 again, when we -- I'm always a cost-effective person.
- 15 How many of these are we going to need? I don't know.
- 16 So, I don't know if it's feasible or not.
- I know in the credit card situation, it's going
- 18 to be much more difficult to be able to tell you exactly
- 19 what you purchased to make up that balance and then -- I
- 20 mean, it's fairly easy to find your principal versus
- 21 your interest, but it's not easy to say of your
- 22 principal of \$500, \$200 was the lawn mower, and then we
- 23 had the -- you know, so the specifics of it are going to
- 24 be much more difficult from the credit card company.
- MR. HARWOOD: So, revolving credit or an

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1 open-credit situation where you have a long-term
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- 2 relationship, you're saying that it creates greater
- 3 challenges in getting all the information that you might
- 4 want.
- 5 MS. EVANCIC: Right, because typically the
- 6 transactions occurred prior to going into the
- 7 delinquency state, so that could be well over 12 months
- 8 ago that any of the transactions occurred.
- 9 MR. HARWOOD: I see, okay. Let me ask you this:
- 10 When a debt is disputed, somebody disputes a debt, the
- 11 debt -- we heard the ACA talking about their new -- the
- 12 new ethics guidelines that they have that says that the
- collectors just should send it back I think is what they
- 14 were saying. I'm summarizing, and hopefully I've gotten
- 15 it basically right. What happens to the debt at that
- 16 point?
- 17 Let me just start with you. If you're advising
- 18 a creditor and they get a disputed debt back, what are
- 19 you advising them to do at that point?
- 20 MS. EVANCIC: Well, I mean, I guess I step back
- 21 and I say, you know, what is the dispute? From the
- 22 collection agency side, it's really hard for them. Some
- 23 say is a dispute is a dispute no matter what and you
- 24 treat it all the same, but there are all different kinds
- of disputes, and trying to figure out if it's a valid

dispute or not, you know, sometimes proves a little more

- 2 difficult.
- 3 However, once it is determined as a valid
- 4 dispute, the agency and the creditor have to work out a
- 5 way that they are going to actually return it with an
- 6 actual result code that tells the creditor that it is a
- 7 dispute, and then that way, when they go to do a second
- 8 placement of accounts, they do a sort, and they
- 9 immediately pull those out. Sometimes, that piece
- doesn't work as well as it should, and that's what the
- 11 creditor and the collection agency, they are responsible
- 12 for making sure that they have something in place so
- that it doesn't go out again.
- But I think from the agency side, the harder
- 15 question is what constitutes a dispute, and I don't have
- 16 the answer to that.

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1 collector, is not charged with knowledge of the fact
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- 2 that the debt was disputed to the prior debt collector.
- 3 So, I think it would be a very useful addition
- 4 to the Act, to the extent that, you know, if it's going
- 5 to be revisited, and it's not really a burden on
- 6 anybody, to just say it's an unfair debt collection
- 7 practice to fail to mark a file as disputed when it is
- 8 noted by the consumer to be disputed. So, if there's a
- 9 dispute and you don't want to deal with it, that's fine.
- Note a dispute and send it back, but then when the
- 11 second debt buyer or the third or the fourth gets it, it
- 12 will have in it -- it will be noted as a disputed
- account, because it gets washed by -- as you know, by
- 14 the resale of it back to the creditor or to another debt
- 15 collector, it gets -- it gets washed of the -- of the
- 16 dispute codes.
- 17 MR. HARWOOD: So, I want to give the -- so, is
- 18 it possible that the problem is they don't actually know
- 19 that it's the kind of dispute they need to report? I
- 20 mean, Bev was talking about the fact that they are
- 21 unsure about disputes sometimes, what constitutes a
- 22 dispute.
- 23 MR. FLITTER: There is two collection law firms
- in my neck of the woods, one's in this county, one's in
- 25 that county. If it's disputed to the first one, he just

1 packs it up and sends it to his buddy in the other

- 2 county.
- 3 MR. HARWOOD: And they know what constitutes a
- 4 dispute that they should report when they send it back.
- 5 They aren't just -- you are pretty confident they know
- 6 that.
- 7 MR. FLITTER: They're pretty smart.
- 8 MR. HARWOOD: Ira, do you want to add anything?
- 9 MR. RHEINGOLD: No, I think Cary's hit it.
- 10 MR. HARWOOD: Okay. And both of you have seen
- this happen periodically, where the debt's coming back,
- 12 it's been disputed, and you are seeing it a second or a
- 13 third --
- 14 MR. RHEINGOLD: I have seen it repeatedly. This
- is not something we're making out of whole cloth. It
- 16 happens all the time.
- MR. HARWOOD: Kathy, how about Ford, do you get
- 18 some back disputed -- what happens to that?
- 19 MS. PIERCE: Actually, I don't have the FDCPA in
- 20 front of me, but I think the FDCPA requires a collection
- 21 agency or the collector to put the account on hold and
- 22 resolve the dispute, and that's what our contract
- 23 requires of our agencies or attorneys. They are
- 24 required to put it on hold, not collect on it while
- 25 there is a dispute, and to investigate the dispute.

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              If they can't resolve the dispute by just
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      looking at the documents that we've provided them, they
      are required to contact us. If they are not satisfied
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 4
      with the person maybe they're talking to, they're
 5
      supposed to escalate it. Their dispute should be
      resolved.
 6
 7
              If there are problems with an account and either
 8
      the collection agency or the attorney is recommending
 9
      that we not continue to pursue that, that's what Cary
      mentioned, the coding. That's where the coding comes
10
      in, but we do not -- we do not just say, "Oh, if they
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12
     dispute it, just close it." We want to know what that
      dispute is, and we want it resolved, and we expect them
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14
      to resolve it and to code it properly.
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              MR. HARWOOD: Okay. Cary, do you want to add
16
      anymore to that?
17
             MR. FLITTER: Well, as far as what the FDCPA
      requires, the FDCPA doesn't require what Kathy was
18
19
      saying. That's a good business practice. What the
20
      FDCPA requires is if there's a request for verification
21
      in the 30-day period after the initial notice, that
22
      there be no further collection activity until the debt
      is verified, but all "verified" means is that you go
23
24
     back to the seller and say, is this Sam Jones? Yeah.
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      And is it a thousand bucks he owes? Yes.
                                                 Thank you.
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1 That's all. That's all the verification requires.
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- 2 Then you can resume your full collection efforts
- 3 without respect to -- without regard to whether there
- 4 was a dispute or the nature of the dispute or anything
- 5 else. So, I think that's why the validation requirement
- 6 really needs to be stiffened so that there's some
- 7 balance.
- 8 MR. HARWOOD: Okay, so we're down to about three
- 9 minutes here. I've got a couple of small questions here
- 10 that came from the audience I want to follow up on, and,
- 11 Cary, this is a question directed to you, and did you
- use the word "lock-out agreement" at some point?
- MR. FLITTER: Yes.
- MR. HARWOOD: Do you want to briefly describe
- 15 what you meant by that?
- 16 MR. FLITTER: Sometimes the bulk sale agreements
- between the owner of the debt and the buyer of the debt
- 18 will have a clause that the debt buyer will not come
- 19 back to the debt seller for verification, documents,
- 20 media, et cetera. That, in term of art, is a lock-out
- 21 agreement.
- 22 MR. HARWOOD: So, essentially as part of the
- 23 purchase of the agreement, a purchase of the portfolio,
- 24 their agreement, they won't attempt to go back -- they
- won't go back to the original seller or the creditor.

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1 MR. FLITTER: Yes. They don't want to be
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- 2 involved in it.
- 3 MR. HARWOOD: Right, okay. Do you have any
- 4 sense of how often -- have you seen that very often?
- 5 MR. FLITTER: I couldn't -- I've seen it. I've
- 6 seen it in the -- if we get it, you know, in the course
- of a litigation, but I couldn't say how frequent.
- 8 Others in the room may know.
- 9 MR. HARWOOD: All right. I guess this is
- 10 actually to our -- this is to Kathy or to Anthony. Do
- 11 you ever pull a debt back and assign it to a second
- 12 collection agency? Is that -- I mean, Ford, when
- they're collecting, or do you wait until -- how do
- 14 you -- does that ever happen?
- MR. LOONEY: I do that routinely.
- MR. HARWOOD: Why would you do that, then,
- 17 obviously?
- 18 MR. LOONEY: Well, it's a strategic move. In
- 19 other words, my primary collector, I only tell -- I tell
- 20 that collector he's got those accounts for 100 days. He
- 21 does not credit report. And then after -- and the
- 22 incentive is for that collector to try to collect that
- 23 money within the first 100 days or he knows he's going
- 24 to lose those accounts. So, after that, I do report it
- to secondary collectors, and they credit report those

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1 accounts.
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- 2 MR. HARWOOD: I see. So, you have a 100-day
- 3 period during which you give a collector an opportunity
- 4 to try to collect, and then you bring it back and send
- 5 it somewhere else.
- 6 MR. LOONEY: Right.
- 7 MR. HARWOOD: How about you, Kathy? What's your
- 8 practice?
- 9 MS. PIERCE: Yes, our attorneys and agencies do
- 10 not credit report at all. Ford Credit maintains all
- 11 credit reporting, but if the -- if the collection --
- either the collection attorney or the agency isn't
- 13 successful in collecting over a period of time -- and I
- 14 don't know exactly what that is -- then yes, it would
- be -- it will go to another collection agency.
- MR. HARWOOD: Okay, all right.
- I think we are out of time, so I thank the panel
- 18 very much.
- 19 (Applause.)
- MR. KANE: Thank you, Chuck, and thanks to all
- of our panelists today. We've heard from a lot of
- 22 people. We at the FTC have learned a whole lot.
- We will start again tomorrow morning at 9:00
- sharp and hope to see all of you here then, and I also
- 25 hope to see many of in a little while at a happy hour at

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America Restaurant in Union Station. We'll be up there
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      shortly. I hope a lot of you make it, too, very
 3
      informal. See you then.
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              (Whereupon, at 5:17 p.m., the hearing was
 5
      adjourned.)
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