

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

FEDERAL TRADE COMMISSION

BEHAVIORAL ADVERTISING
TRACKING, TARGETING & TECHNOLOGY

Thursday, November 1, 2007

9:00 a.m. to 5:00 p.m.

United States Federal Trade Commission
Conference Center
601 New Jersey Avenue, N.W.
Washington, D.C.

Reported by: Robin E. Boggess

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TABLE OF CONTENTS

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

Page:

Welcome and Introductory Remarks

 Deborah P. Majoras, Chairman.....5

 Lydia Parnes, Director, BCP.....7

Overview of Behavioral Advertising.....14

Remarks

 Jon B. Leibowitz, Commissioner.....51

Behavioral Advertising Today: Understanding the
Business and Technology.....67

Consumer Survey Data.....132

Data Collection, Use and Protection.....150

Roundtable Discussion of Data Collection, Use and
Protection.....200

P R O C E E D I N G S

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WELCOME AND INTRODUCTORY REMARKS

MS. BRANDENBURG: Good morning, and welcome to the Behavioral Town Hall. We're delighted to welcome you to what promises to be a dynamic and informative two-day town hall.

Before we begin, I have a few announcements. There will be time at the end of nearly every session to ask questions. Two microphones will be set up in the aisles and the moderator will indicate when it's time for audience questions. If you'd like to ask a question, you can line up at that time. If you don't mind, please state your name and group affiliation, if any, to assist the court reporter.

Keep your questions short and to the point to allow everybody to have an opportunity to ask their questions.

If you'd like to submit comments on the issues raised in the town hall, you may post a comment on the town hall website, which you can find at www.ftc.gov. The comment deadline is November 16th of this year.

The town hall is being videotaped and will be available for viewing at the FTC website in the future. All PowerPoint presentations can also be downloaded from

1 that site.

2 We have a few important housekeeping notes.
3 First, a few reminders about security. If you leave the
4 building for lunch or at any time, you'll need to be
5 rescreened through security to reenter, and for security
6 reasons, please wear your name tags at all times. Of
7 course, if you notice anything suspicious, report it to
8 the guards in the lobby.

9 You'll find bios in your packets and
10 information on local restaurants for lunch can be found
11 outside on the tables at the check-in.

12 A few additional remarks, for everyone's
13 enjoyment and safety, right on cue, please turn off or
14 set to vibrate your cell phones, and do not use your cell
15 phones in -- even outside here in the conference center
16 because it can be disruptive for those participating in
17 here. You're more than welcome to use your cell phones
18 out in the lobby where you first came in.

19 Second, and importantly, the restrooms are
20 located across the lobby beyond the elevators and fire
21 exits are located through the main doors of the front of
22 the building onto New Jersey Avenue and through the
23 pantry area, which is directly behind us, to the G Street
24 corridor and out G Street. In the event of an emergency,
25 please proceed to the building diagonally across from

1 Massachusetts Avenue.

2 Finally, I would like to thank the Interactive
3 Advertising Bureau for providing coffee and bagels this
4 morning that I know we've all appreciated.

5 Now it's time for a special welcome message
6 from Chairman Majoras.

7 CHAIRMAN MAJORAS: Good morning, and thank you
8 for coming. I am sorry that I cannot welcome you in
9 person to the Federal Trade Commission's Town Hall
10 examining behavioral advertising and consumer protection.
11 I am grateful to everyone who has agreed to participate
12 in this important two-day forum.

13 We have convened this town hall as a follow-on
14 to our Tech-Ade hearings held last fall to explore in
15 detail those consumer protection issues that behavioral
16 advertising presents.

17 For more than a decade, the FTC has been
18 committed to protecting consumer privacy and identity,
19 both online and offline. We have used our full range of
20 law enforcement authority, encouraged and supported
21 industry self-regulation, and conducted extensive
22 consumer and business education programs relating to
23 privacy and security.

24 In the past year, we have considered closely
25 and internally debated the several petitions and

1 complaints about behavioral advertising that we have
2 received, and FTC staff has met with and interviewed
3 scores of consumer groups, companies and technologists to
4 better understand the advertising technology and the
5 legal and policy questions its use implicates.

6 Over the past decade, our methods of
7 communicating with one another have changed
8 fundamentally. Thus it is not surprising that we are at
9 a moment in time when the advertising industry is
10 transforming itself, forming new combinations, developing
11 new strategies, simply exploding with activity. Online
12 companies of all types are moving into the advertising
13 space or expanding their presence so as to generate
14 revenue and enhance and complement the many other
15 services provided by their businesses.

16 Today and tomorrow, as we look at developments
17 in online advertising, we will be exploring the types of
18 information that companies collect about consumers as
19 they travel across the Internet, whether the information
20 collected is anonymous or personally identifiable, how
21 this information is used and shared, what consumers
22 understand about the collection of information online,
23 and finally, whether these practices are resulting in
24 consumer harm and, if so, how this should be addressed.

25 We recognize that advertising brings many

1 insights and expertise on behavioral advertising.

2 Those of you who have been working on privacy
3 issues for the last decade are experiencing a little bit
4 of deja vu, I would imagine, this morning. As many of
5 you know, the Commission examined behavioral advertising,
6 which we then called online profiling, at a public
7 workshop that we held in 1999. Then, as now, we
8 described the practice as the collection of information
9 about a consumer online, including searches the consumer
10 conducts, the webpages visited, the content viewed,
11 geographical information, lifestyle or preference
12 information, all for use in delivering targeted
13 advertising to that consumer.

14 Because the consumer's own activities are used
15 to target the advertising, the ads are presumed to
16 reflect that consumer's interests and thus increase the
17 effectiveness of the advertising.

18 More recently, we discussed behavioral
19 advertising at last year's Tech-Ade hearings, which
20 examined the key technological and business developments
21 that are expected to shape consumers' experiences in the
22 coming ten years. What we learned at Tech-Ade, and in
23 preparing for this event today, is that the advertising
24 market has changed dramatically since our earlier
25 workshop in 1999 and that the practices involved in

1 behavioral advertising have changed along with it.

2 First, behavioral advertising has become more
3 prevalent and it's expected to become even more widely
4 used in the coming years.

5 Second, marketers are seeking to expand
6 substantially the information they collect and analyze to
7 increase the precision of their behavioral advertising.

8 Third, the industry has seen a recent flurry of
9 consolidation, resulting in more consumer information in
10 fewer hands.

11 At the Tech-Ade hearings, panelists also
12 debated the costs and benefits of behavioral advertising.
13 Some panelists stated that consumers benefit from the
14 practice because the ads they receive are more relevant
15 to their interests. That's a good thing. If you're
16 shopping for a tennis racket, for example, isn't it nice
17 to get an ad showing you where you can buy a tennis
18 racket, or maybe even a coupon giving you a discount for
19 that racket, or maybe a discounted vacation to a tennis
20 resort. Those are all good things.

21 Others express concern about the increasing
22 collection of consumer information online and the use of
23 this information to develop comprehensive consumer
24 profiles that can be stored indefinitely.

25 These issues were underscored by several

1 letters we received from consumer advocates and others
2 expressing their concerns about the effects of behavioral
3 advertising on consumers.

4 We decided that we really needed to learn more
5 and, so, here we are. Over the next two days, we
6 anticipate some terrific discussions which we've
7 organized into nine panels. Our first panel will provide
8 an overview of behavioral advertising from various
9 perspectives. We have a technologist, a privacy
10 advocate, an industry representative and a representative
11 of the leading self-regulatory organization.

12 In the second session, we'll hear from industry
13 representatives and outside analysts about current
14 business models, as well as technological and other
15 changes in recent years.

16 The third panel will present survey data
17 related to consumers' knowledge and attitudes about the
18 collection of data online and the use of cookies, a
19 primary method for collecting data.

20 After lunch today, the fourth and fifth panels
21 will address the nuts and bolts of behavioral
22 advertising, what type of data is collected, how the data
23 is used, who has access to it, and whether and how the
24 data is secured.

25 Tomorrow, we'll begin the day by examining what

1 companies disclose to consumers about behavioral
2 advertising and whether these disclosures are an
3 effective way of communicating with consumers about the
4 practice.

5 Then, we have a nice little surprise on the
6 second panel, a presentation of the results of a YouTube
7 contest for the best short video explaining what cookies
8 are and how they're used for advertising online. The
9 concept was developed and sponsored independently by
10 Esther Dyson and the Harvard Berkman Center.

11 During the session, the judges will show the
12 top five videos, discuss the relative merits of each, and
13 select the winning video, and members of the audience
14 will also have a chance to vote for their favorites. We
15 hope that that's a really fun break.

16 After lunch tomorrow, we'll turn to the
17 regulatory landscape. We'll hear about regulatory and
18 self-regulatory measures governing behavioral
19 advertising, both here and abroad, including the status
20 of the principles put forward by the National Advertising
21 Initiative.

22 And, finally, our last panel will look to the
23 future. It will explore anticipated changes in the
24 behavioral advertising space and whether and how
25 behavioral advertising is being used across different

1 technologies.

2 Before I close, I want to address one issue
3 that I suspect has crossed the minds of a fair number of
4 people here, why a town hall? Why not the good old
5 familiar FTC public workshop? Well, by town hall, we
6 want to signal that we expect a lot of discussion at
7 these two days. On almost every panel, we've left time
8 at the end for audience participation, and because this
9 event really is -- you know, the people sitting here, you
10

1 Education, Callie Ward, Colin Conerton from our Honors
2 Paralegal Program, and Eileen Harrington, who is a Deputy
3 Director in BCP, also played a large role in this.

4 I want to thank all of you for your absolutely
5 terrific work.

6 **(Applause)**

7 MS. PARNES: The next two days promise to be an
8 education for all of us, filled with spirited debate and
9 constructive dialogue. Thank you all again for coming.
10 And, now, I'm going to turn this over to Lori Garrison
11 for our terrific first panel.

12 **(Applause)**

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1 **SESSION 1: OVERVIEW OF BEHAVIORAL ADVERTISING**

2 MS. GARRISON: Thank you very much, Lydia, and
3 good morning, everyone, welcome. The first session today
4 to open our town hall is designed to set the stage for
5 our two-day conversation. As Lydia said, we'll have a
6 technology presentation to simply and clearly show how
7 generically ads are delivered online. It's not meant to
8 be comprehensive, but it's meant to kind of set the stage
9 so that we have a common understanding of how this works.

10 Following that, we're going to have three
11 perspectives on the issues that we're exploring in this
12 town hall.

13 So, to begin this session, it is my pleasure to
14 introduce Richard Smith, a technologist who will walk us
15 lightly through the online advertising world. Richard
16 hails from that great land to the north, Red Sox nation.
17 Welcome, Richard.

18 **(Applause)**

19 MR. SMITH: Thanks for that nice introduction
20 here. As Lori said, the FTC invited me to come in here
21 to give a general technical overview of the Internet
22 advertising technology, you know, how we see ads on the
23 webpages and the websites that we go to, and my goal is
24 to give sort of a broad overview, not at 50,000 feet but
25 more maybe down on the 5,000 feet level. So, there will

1 the publisher's web server which is going to be somewhere
2 in a data center most likely in the United States
3 somewhere, and what it's going to say is, I want this
4 particular webpage and it gives an address, and that's
5 that http:// address that we all are familiar with in the
6 address bar. And it makes that request to the
7 publisher's web server and then the web server will then
8 provide that webpage back down to the user's computer.

9 Along with it, in many cases, will -- if this
10 is the first time we've visited this website -- will come
11 a cookie. I think the best way to look at a cookie is
12 it's kind of like a little membership card and on that
13 membership card it has an ID number which uniquely
14 identifies the computer and, in many cases, in some
15 sense, the individual who made the request for that
16 particular webpage.

17 Now, if there are images that need to be shown
18 on that same webpage, they'll be done as separate
19 requests. So, each image that we see displayed on the
20 webpage will be its own request.

21 Now, for a commercial website that's showing --
22 you know, like a media website that's showing
23 advertisements, they'll have a second server involved
24 here as a minimum, which will be the ad server, and its
25 job is to provide the image that we see for the banner

1 ad, as well as the ability to click on that banner ad,
2 then end up at the advertiser's website. So, it handles
3 all that aspect of things.

4 And, again, all that happens are the user's
5 computer will send out a URL request to the ad server,
6 which will be typically for the image or perhaps script
7 code for the ad, and then that image or script code then
8 is sent back down to the user's computer along with a
9 cookie. In this case, this cookie belongs to the ad
10 server.

11 There may be a third type of server involved in
12 serving up that page, which is what we call a web
13 analytics server. So, websites want to know, in a lot of
14 cases, you know, what's popular at the website, what
15 articles are getting read, what do people seem to be
16 interested in. So, they'll hire an external company in,
17 many cases, called a web analytics company to do those
18 measurements. What will happen then is a URL will also
19 be sent to the web analytics server with the idea of
20 providing information about where somebody has been on
21 the website.

22 So, these URLs that go to the ad server and to
23 the web analytics server, those are provided by the web
24 publisher. So, they appear in some manner in the HTML
25 code of the webpage or the script code of the webpage and

1 they're provided by the publisher and then they make

1 some special characteristics.

2 In the picture I have here, as we have the
3 user's computer up at the top and going to various media
4 websites -- I have it going to washingtonpost.com, CNN,
5 New York Times and MSN, but it could be many different
6 computers. And at the top of each of these webpages, I'm
7 showing some stylized banner ads. So, the first time --
8 let's say I have a brand new computer, I just opened it
9 up and I go to the Washington Post as the first webpage
10 that I visit. The ad network server will store a cookie
11 on my computer at the Washington Post website, and then
12 as I go around to these other websites, that cookie gets
13 returned to the ad server each time I request another
14 banner ad.

15 So, what's special about ad server cookies is
16 they, in essence, get shared across many websites, in
17 cooperation with those websites. It's not just like an
18 ad network can grab a cookie on any arbitrary webpage.
19 But if the different websites cooperate, there's this
20 ability then to retrieve the cookies on different media
21 websites. This is a little bit different than normal.
22 If we take like the Washington Post, it's not allowed to
23 look at the New York Times cookie, or vice versa. They
24 don't share. But within the ad networks because of the
25 way the web browsers operate, cookie sharing is possible

1 across many different websites, and this is one of the
2 things that -- one of the reasons that we're here today,
3 in essence, is because of the sharing that goes on of
4 cookies.

5 Another concept that will be showing up here
6 over the next few days that will be talked about to some
7 degree is something called web beacons. They go under a
8 lot of different names. I coined a term, for example,
9 six or seven years ago called web-bugs. They also go
10 under clear pixels, action tags, under many different
11 names, but the most popular name seems to be nowadays web
12 beacons. They're a method that work in conjunction with
13 cookies that allow a publisher website to communicate
14 information off to an ad network or to an analytical
15 server.

16 What makes them interesting and sort of popular
17 in the media is the fact that they tend to be invisible
18 on the webpage. They're implemented as invisible or
19 hidden images on webpages. But the fact that they're
20 images is just an artifact of the way HTML works. What
21 they're really used for, in the most typical case, is for
22 the publisher website to transfer information to the ad
23 network server or analytic server about the person or the
24 webpage that's being viewed.

25 So, what happens is in the URL, the web beacon,

1 you know, because it's an image, it has a URL, there's
2 information that's placed into the URL that the publisher
3 wants to tell the ad server about this person or webpage.
4 And they have many, many different uses and they're
5 basically a tracking device, if you will, for watching
6 what people do on the Internet and they provide the
7 ability to track people even when a banner ad's not being
8 shown.

9 If we go back to our example of that article I
10 showed you about getting our kids to eat vegetables, I
11 took the packet sniffer output and condensed it down and
12 found all the different servers that are providing
13 content or are involved in that webpage. I broke them
14 into the three categories, what I showed before on the
15 original slide, which is the content server, an ad-
16 related server and analytics servers.

17 So, we can see a lot of stuff going on here.
18 Obviously, the Washington Post is going to have a server
19 here providing content, you know, it's their website.
20 Well, it turns out they actually have four different ones
21 and, you know, for different uses. Sometimes images tend
22 to load down a server, so they have special high speed
23 servers that just do images.

24 But there are other websites that are -- other
25 companies who are providing content on that webpage and

1 their names are Inform, MuseStorm, QuestionMark, and
2 Sphere. And QuestionMark gets involved with doing
3 surveys. Sometimes you'll see on a webpage a pop-up.
4 They'll say, would you like to participate in a survey
5 and it will be a company called QuestionMark. This is
6 one of the power of the Internet is the fact that you can
7 link together a lot of different content from different
8 sources.

9 There's also the -- I forget exactly, I think

1 here today because they're a company that does behavioral
2 tracking and provides behavioral targeting services. So,
3 at the Washington Post, one of the things that's going on
4 is you're being targeted in some way on ads based on the
5 articles you're reading.

6 For reasons that I don't quite understand,
7 there's four different companies who are providing
8 analytic services at the Washington Post. So, they're
9 really interested over there at the Post of what we're
10 doing at their website. But, you know, analytic type
11 services tend to be gathering aggregate statistics and
12 tend not to be individually targeted.

13 I mentioned before, you know, we've talked in
14 earlier slides about cookies and I just wanted to give
15 you a sampling of what cookies look like here from the
16 various servers. What I tried to show here is they're
17 kind of -- the analogy that I like to use for cookies is
18 they're like membership cards. When you go to a website,
19 you're given your own personal membership card and you
20 become a member of this club for this website. So, in
21 the case of the Washington Post, you're given an
22 anonymous ID. So, all cookies have names as well as some
23 kind of value associated with them.

24 Here I show one cookie per server. It turns
25 out you can have 20 or 30. There's really kind of no --

1 there is an upper limit on the number of cookies you can
2 have associated with one webserver, but you can have many
3 different ones. Typically, you see anywhere from one to
4 about 20.

5 And the ID numbers will tend to be -- because
6 it's computer stuff, will tend to be mixtures of letters
7 and numbers here. So, we have a cookie ID assigned for
8 the Washington Post, Aggregate Knowledge, DoubleClick,
9 Revenue Science, QuestionMark and MuseStorm are the ones
10 that I found on that webpage. There might have been a
11 couple more. I don't think I had enough room for all of
12 them on the slide. But there were six to eight cookies
13 that were being set on my computer. What I had done was
14 cleared out my cookies and then viewed that page to see
15 them all come down.

16 And the important thing about cookies -- you
17 know, as I said, there's a membership card. The
18 membership card analogy is that when you come to the
19 website, you're given this unique identifier number, and
20 then when you return back to the website, the number
21

1 works, if you will, from the perspective of showing a
2 webpage. What I want to get into now is more about how
3 the ad targeting or how ads are presented. The analogy
4 that I'm giving here is we have this funnel that takes in
5 a lot of information and then at the bottom spits out
6 some kind of banner ad that gets displayed on the
7 webpage.

8 So, there's a lot of information that goes into
9 that decision of what ad to show. And then on the left-
10 hand side here, we have a database of ads that need to be
11 shown and then information that's going into the ad
12 selection funnel gets matched up with what ads that are
13 in the database and, finally, the decision is made of
14 what ad to be shown on the webpage.

15 This process is done by the ad networks.
16 That's their job. It has to be done pretty quickly, too,
17 because what you don't want to do is have -- it can't
18 take many seconds to happen. It's got to happen
19 instantaneously, more or less. You want to see a
20 webpage. You don't want to see pieces of it pop up more
21 slowly, although that sometimes does happen.

22 So, what gets put into this ad selection funnel
23 here? Well, when a request is made, a lot of information
24 is sent from your computer up to the ad network and these
25 are all sort of fair game, if you will, for selecting an

1 keyword and then they get their sponsored links shown on
2 the right-hand side of the screen. So, this is very
3 traditional type Internet advertising.

4 One time I heard an analogy from people in the
5 ad industry, this is a lot like when you go to the Yellow
6 Pages. You'll see your listings that -- the unpaid
7 listings, as well as the ads that appear in the Yellow
8 Pages. This is a very effective type of advertising
9 because, obviously, if you're searching for something,
10 it's probably a good time to maybe hit you with some
11 advertising related to it.

12 Speaking of baseball, let's see here, but this
13 is about Cincinnati. Here's an ad at my way, and this is
14 basically an example of contextual-based advertising.
15 This was provided by Google. So, we have a news article
16 about the Cincinnati Reds and we'll see ads down at the
17 bottom, you know, based on information that -- or
18 keywords that appears in that article. So, we see an ad
19 here for a baseball jersey and another one for a
20 Cincinnati car dealer and another one for getting play-
21 off tickets. I don't live in Cincinnati. These ads were
22 shown to me in Boston. So, it gives you an idea of
23 contextual-based targeting.

24 Here's an example of location-based targeting.
25 I went to the Times of India website here, and I'm not

1 Here we go to a little more -- sort of another
2 level of sophistication here. I think that -- and it
3 gets more into the behavioral type advertising that we're
4 talking about here where a website watches what we do and
5 then provides feedback to us about what's happening on
6 the website.

7 This past summer I was looking to upgrade one
8 of our TV sets to a high definition TV and I was looking
9 at the Olevia 37-inch TV, which I actually ended up
10 getting. And if you notice down at the bottom of the
11 screen, while I'm looking at this webpage here, I'm also
12 shown what other people have looked at -- when they've
13 looked at this television set, what other models have
14 they looked at and which they ended up buying. This is
15 an example of what's known as collaborative filtering.
16 The idea is you gather aggregate statistics about what
17 people are doing at your website, you're watching them
18 walk around the store and looking at the different models
19 that they're looking at and then you provide that
20 feedback to help people understand potentially other sets
21 that they may be interested in.

22 But it's an example here very much of kind of
23 remembering things, not just if we think about the
24 earlier targeting, which is based on the one page. Now,
25 we're getting into targeting based on remembering

1 selection.

2 So, we use all these other parameters that we
3 were using before, but now we add in sort of the history
4 of what we've been doing to select our ads.

5 But what is the behavioral profile? Well, I

6

1 direct marketing things, where we're -- it's sort of like
2 what gender we are, how old we are, where we live, how
3 much money we have and so on, and that's -- again, we get
4 rated by what we do on the -- in our web travels here.
5 So, I have like soccer mom, retired male, newlyweds, all
6 these different sort of categories.

7 So, how are these profiles created? Well, if
8 you go back to our original few slides here, as you saw,
9 all these web requests are provided to the ad network and
10 they provide a lot of information about what we're
11 interested in. So, we have a variety of ways that can
12 feed into these profiles. I just give some examples here
13 of -- we have a product interest profile. So, if we
14 clicked on a Home Depot ad at one point, that signals
15 that we might be a DIY or somebody who wants to fix up
16 the house on the weekends.

17 If we're looking to upgrade our HDTV that may
18 be indicated by the fact that we read four different
19 articles over time about high definition television sets.
20 Another source might be we searched for pricing
21 information about cars. So, all the different things
22 that we potentially on the Internet can feed into this
23 profile and there are a variety of mechanisms then that
24 the publisher websites use in order to take information
25 about their webpages and then pass this off to the

1 behavioral profiling companies to feed into these
2 profiles. Then the information then gets regenerated
3 back in order to do our ads.

4 So, I need to wrap things up here. Thank you,
5 everybody, for your attentive listening and I hope it was
6 useful here to try to understand the lay of the land.
7 Thank you.

8 **(Applause)**

9 MS. GARRISON: Thank you very much, Richard.
10 Richard told me that he's never done a PowerPoint drawing
11 before and we were so delighted with some of those
12 earlier slides that we actually created blow-ups. We're
13 going to leave them up as posters on either side so that
14 you'll be able to look at them while we're here and, of
15 course, his PowerPoint, as all the PowerPoint
16 presentations, you will be able to download.

17 Now, we'd like to hear from three presenters
18 who will each give a different perspective on the issues
19 that we're going to discuss today. We'll start first
20 with Jeff Chester who is from the Center for Digital
21 Democracy. Jeff?

22 MR. CHESTER: Good morning. I want to thank
23 Richard for that. I've been following the online
24 advertising and the digital communications marketplace
25 now since the early 1990s. Before I talk about privacy

1 and the remarks I've made, I just want to underscore that
2 the future of online advertising has profound
3 consequences for the future of our democracy and
4 democracies everywhere. The kind of society we are
5 creating right now for ourselves and particularly for our
6 children, in many ways, is being shaped by the forces of
7 advertising and marketing.

8 Whether or not we're going to have a diverse
9 array of democratic media content services, whether or
10 not all voices reflecting diversity will truly be heard,
11 whether or not we're going to have consumer protection
12 and, yes, whether or not we're going to have privacy is
13 all wrapped up in this issue. And I'm going to focus on
14 privacy, but if you want more background, you can go to
15 democraticmedia.org.

16 Exactly one year ago, November 1st, 2006, the
17 Center for Digital Democracy and the U.S. Public Interest
18 Research Group filed a 50-page complaint asking the
19 Commission to investigate developments in behavioral
20 targeting. We have grown alarmed, as we've watched since
21 2000, the ever-growing sophisticated array of techniques
22 that had been deployed to track our every move, not just
23 on individual websites, but through the development of
24 new approaches called re-targeting where we were becoming
25 digitally shadowed wherever we went, site to site, where

1 Wherever we go, as we said last year, the data
2 collection and interactive marketing system is shaping
3 the entire U.S. electronic media marketplace. Few
4 members of the public understand what is going on, that
5 our every moves, our interests, even our mouse clicks are
6 tracked, tabulated, stored and then used or sold to the
7 highest advertiser's bidder.

8 Yes, online marketers, you can track, collect
9 and use for commercial purposes when someone searches for
10 a health concern, such as their child's use of Ritalin.
11 But just because you can do it doesn't mean it's right.
12 Yes, digital advertisers, you can behavioral target
13 consumers looking for a sub-prime mortgage and sign them
14 up, but just because you can do it doesn't mean it's
15 right. And, yes, online marketers, you can eavesdrop on
16 the members of social networks, but that doesn't mean
17 it's right.

18 The online market industry is trying to hide
19000 0.0000 TD()Tj(Thew.e o000 1.0Tu ca0 1.0cial networks, but that doesn't

1 public about all the developments in the online
2 advertising data collection business that we have been
3 tracking -- we've been tracking them over the last year.
4 We urge you to go to our website or get the press release
5 and read it and you will find out the state of the
6 industry and what the plans are to track and target each
7 and every one of us, to use the power of new technology
8 to engage us in behaviors without our awareness and our
9 consent.

10 We are showing in our filing how children and
11 teens are the focus of behavioral targeting. We talk
12 about the mortgage of crisis. We talk about MySpace and
13 Facebook and, yes, we document new forms of racial and
14 ethnic profiling that's going on in the online industry
15 and we ask the Commission to launch immediate
16 investigations in these four areas.

17 We also want s anghdnr0 0.00000 0.00000 lceile four areas.

1 youth, who are the principal focus of this machine, which
2 will have a profound impact on their values, on their
3 education, their sense of self and their ability to
4 civically engage. I urge you to go to digitalads.org if
5 you want to just get a sense of how the digital marketing
6 infrastructure has been designed to encourage children to
7 engage in unhealthy dietary behaviors.

8 The question is, will the FTC act to protect
9 the U.S. public and help ensure that the Internet and
10 other online media are a safe environment for
11 communications in commerce? I await the answer. Thank
12 you.

13 **(Applause)**

14 MS. GARRISON: Thank you very much, Jeff. And,
15 now, I'd like to introduce for another viewpoint, Randy
16 Rothenberg from the Interactive Advertising Bureau.
17 Randy?

18 **(Applause)**

19 MR. ROTHENBERG: Good morning. On behalf of
20 the Interactive Advertising Bureau, the trade association
21 for advertising supported interactive media in the United
22 States, I thank the Commission and the staff for this
23 opportunity to participate in this very important
24 discussion regarding online behavioral advertising.

25 The IAB's 350 member companies represent the

1 present and future of marketing in media in the United
2 States. Among our members are the burgeoning new media
3 brands that have entered American consciousness during
4 the past decade, companies such as Google and Yahoo!, MSN
5 and CNET. They are the major media companies that have
6 made two-way communications a significant component of
7 their offerings, from the New York Times to NBC Universal
8 to Conde Nast to CNN.

9 There are smaller successful information
10 companies serving market niches, such as Cars.com and
11 WebMD. And there are platform specialists in areas such
12 as digital video, online games and social networking with
13 new names like Brightcove and WildTangent and Facebook.

14 As this indicates, historians will undoubtedly
15 look back on this period as the most dynamic and
16 innovative in the history of American business. Central
17 to this dynamism has been the promise of advertising
18 support. A question for all of us today is what is the
19 best policy framework to maximize such innovation and
20 competition in order to produce the best products,
21 services and diversity for consumers? There is a clear
22 answer supported by copious evidence dating back at least
23 to October 1994, the date when the Netscape Navigator web
24 browser was released, initiating the interactive era.

25 The unprecedented proliferation of good

1 services and information diversity that characterized the
2 Internet has been generated within a framework of
3 industry self-regulation and market forces. It is
4 incumbent on the business community to ensure that
5 interactive advertising, marketing and data use practices
6 are responsible. At the same time, government must be
7 prudent in ensuring that no regulation is drawn that
8 would curtail interactive advertising's potential to
9 continue to support this extraordinary pattern of
10 innovation and consumer benefit.

11 Advertising is the economic foundation
12 underlying the dynamism of the interactive era. With
13 interactive media, it's become a commonplace that
14 marketing spent one of the last three read-outs of
15 imprecision in American business is becoming more
16 accountable and more productive. This is possible
17 because of the availability of mathematical and
18 technological tools that enable the analysis of non-
19 personally identifiable data to detect patterns in
20 people's interests and consumption habits and to allow
21 the matching of advertisements to their needs.

22 Other analytics tools allow for predictive
23 modeling based on the responses to these well-targeted
24 ads, enabling the development of even better targeted
25 ads. All of these advancements ultimately work to the

1 benefit of consumers. They not only receive
2 advertisements more relevant to and productive for them,
3 they receive more and better free content and services
4 online.

5 Because these advertising processes are largely
6 automated, they are taking costs out of and improving
7 results from advertising. In addition, because the
8 Internet allows the seamless aggregation of thousands of
9 websites into online advertising networks, marketing can
10 reach consumers in volumes that rival, even surpass, the
11 audiences of broadcast television. Yet they can do this
12 with a precision that no previous medium can match.

13 In such ways, are interactive media
14

1 content creation and distribution. It is now possible
2 for any individual to publish a national magazine, even
3 program a global television network with the applications
4 that come built into his or her laptop. Never has speech
5 been more open, available and varied.

6 As of July 2006, some 12 million American
7 adults, about 8 percent of the American population, were
8 publishing their own blogs, which were being read by 57
9 million other people, according to the Pugh Internet and
10 American Life Project.

11 If any of the Commissioners or Commission staff
12 or anybody else in the room want a tutorial on how to
13 create your own national media outlet, the IAB would be
14 glad to provide it if you'll promise in return to join
15 the IAB once you begin to sell advertising, for you most
16 assuredly can use advertising and build a business on the
17 web based on little more than your brain, passion and
18 energy. According to Pugh, 32 million American adults
19 have used online classified ads for selling or buying and
20 35 million American adults have participated in an online
21 auction.

22 Millions of others are making their living
23 creating and operating media venues that house well-
24 targeted advertisements. The 24/7 real media online
25 advertising network partners with 950 websites. Dakota

1 numbers 4,000 websites in its online network.
2 Advertising.com, another online network composed of
3 thousands of sites, reaches 160 million unique visitors a
4 month. These sites are the mom and pop grocery stores of
5 the worldwide web, just as the local retailer anchors the
6 geographic community, so these sites anchor communities
7 of interest that span towns, cities, states and even
8 nations. They do this with their content and they
9 finance the content through advertising. Online
10 advertising is a catalyst for a small business
11 renaissance in this country.

12 I'll give you examples -- I'll conclude, thank
13 you. I will give you examples. If anyone wants copies
14 of the full testimony with the names, dates and
15 businesses developed by real individuals around the
16 United States using these networks and the variations of
17 diversity of communications, just go onto the IAB website
18 and look at the list. Thank you very much.

19 **(Applause)**

20 MS. GARRISON: Thank you very much, Randy.
21 And, now, to round out this morning's first session, here
22 is Trevor Hughes from the Network Advertising Initiative.
23 Thank you.

24 MR. HUGHES: Thank you, Loretta. Good morning,
25 and I would, too, like to thank the Federal Trade

1 Commission for pulling together another great event for
2 us to examine important issues in the online marketplace
3 today.

4 My name is Trevor Hughes. I am the Executive
5 Director of the Network Advertising Initiative. I've
6 been in that role for the past six years. Prior to that,
7 I was Director of Privacy and Corporate Counsel for
8 Engage, one of the original behavioral targeting
9 companies, now long since defunct, but I have been in
10 this space for quite some time, the better part of a
11 decade, and it does feel a little like deja vu coming
12 back to revisit many of these issues.

13 I'd like to start today by saying that
14 everything old is new again, that the issues that we're
15 talking about where we're hearing shock, shock, that
16 marketers are trying to deliver more relevant messages to
17 consumers really should not be surprising to any of us.
18 Starting in 1872 when Montgomery Ward sent out his first
19 catalog and then going on to Sears and Roebuck, they
20 quickly realized that the expense of printing those
21 catalogs and sending them out to rural America was pretty
22 high and that it made more sense to try and figure out
23 who might be more likely buyers of their products and
24 services. So, they started to target their marketing to
25 those people who were most interested in what they might

1 want to sell or to buy from those companies.

2 Marketers, from the beginning of marketing,
3 have been trying to find the most relevant audiences
4 possible and make available services and products that
5 are most relevant to our marketplace. So, it's not a big
6 surprise. And we see it every day. We saw it before the
7 advent of the web.

8 I'm a soccer coach, soccer player, soccer
9 administrator. I get a lot of soccer catalogs. I didn't
10 have a relationship with either of these two companies
11 when I first got the catalog. They somehow knew, either
12 through my membership in a soccer organization, my
13 subscription to a soccer magazine, my purchase of a
14 soccer-related something from some store that I might be
15 a soccer guy. And you know what? They were right. They
16 were right. This is a form of behavioral targeting.

17 It's been around for a long time. Behavioral
18 targeting is not new. It's not new at all. Marketers
19 are just doing what marketers have always been doing.

20 But the web is different, isn't it? The web is
21 most definitely different, and that's why for more than a
22 decade we have been engaged in an ongoing dialogue to
23 build layers of protections into the web, into ecommerce,
24 into our experience online so that we can provide greater
25 trust for consumers so that they will engage in the great

1 power that is the Internet.

2 And just like Montgomery Ward and Sears
3 Roebuck, reaching out to disenfranchised rural America
4 back in the late 1800s to offer goods and services that
5 were not available before, the web is a great
6 democratizing agent in society today. It allows us to
7 communicate in ways that we never could before. It
8 allows consumers to find tools and services and goods and
9 products and communities of interest that never existed
10 before.

11 But data collection, the speed of transaction
12 processing, the ability to dynamically create offers and
13 services for consumers are different, and for that
14 reason, we have layers of protection. We have defense
15 in-depth for consumers with regards to their data and
16 their privacy online.

17 Let's start at the very top, privacy policies.
18 We don't talk enough about privacy policies anymore, but
19 it's one of the great successes of the past ten years
20

1 but there are great examples of things that we can do
2 better with privacy policies. But, by and large, online
3 organizations today are posting privacy policies and it's
4 not just for notice. It's not just for notice, it's also
5 to create obligations on that organization. Many
6 organizations post privacy policies in the absence of an
7 obligation to do so and in posting a privacy policy
8 create exposure for their organization.

9 I remember seven, eight, ten years ago many,
10 many companies saying, why would we post a privacy policy
11 when we're not required to do so and when we do so, we
12 expose ourselves to liability to the FTC and State AGs
13 and consumers generally? Privacy policies are out there
14 for notice and for enforceability and they're working.

15 But we also have technological controls. Every
16 browser in the United States and the world has cookie
17 controls within three clicks. You can switch off third
18 party cookies, you can switch off first party cookies,
19 you can manage cookies in many, many ways. I.E. 6 and
20 I.E. 7 have even more sophisticated tools. The Platform
21 for Privacy Preferences, P3P is embedded into those tools
22 and that, in the default setting in I.E. 6 and I.E. 7,
23 blocks third party cookies that do not have a privacy
24 policy attached.

25 We also have self-regulatory programs. Most

1 certainly the Network Advertising Initiative will be
2 discussed many times and I look forward to discussing our
3 thoughts about the NAI and what we have done over the
4 years during tomorrow's self-regulatory session.

5 But there's more. There's TRUSTe. There's
6 other seal programs. There are downloaded applications
7 like anti spyware, anti malware, privacy enabling tools
8 that consumers have. We have many, many, many layers of
9 control and protection for consumers today.

10 But let it not be said that we're done because
11 we're not. We certainly have more to do, and I am here
12 today representing the members of the Network Advertising
13 Initiative to say that we definitely look forward to this
14 dialogue and we hope that from this we will be able to
15 improve the consumer protections that we have in place
16 and we hope that collaboratively together we can find
17 better solutions for consumers. Thank you.

18 **(Applause)**

19 MS. GARRISON: Thank you very much. This has
20 been a great start to the day. We're going to ask if you
21 can be back in your seats -- this session won't have
22 questions. All four of these gentlemen will be on
23 subsequent panels and you'll be able to ask questions at
24 all of the later panels. I would like you to be back
25 here if you could at ten to twelve after. We would like

1 to get started just a little bit earlier for the next
2 session so indeed we can have enough time for questions.

3 Thank you.

4 **(A brief recess was taken)**

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REMARKS

MS. BRANDENBURG: We're ready to resume our next session if you could all take your seats.

One brief housekeeping note, for anyone who has noticed the clocks in the back of the room, we apologize that they seem to have automatically advanced themselves or have not kept up with the time change. So, please disregard those. They are an hour back in case you get confused.

Now, it's my pleasure to introduce Commissioner Leibowitz who's going to make a few remarks.

COMMISSIONER LEIBOWITZ: I think I'll wait another minute or two because I see people coming in. Why don't you all try to take your seats. Let's take a minute or two to find your seats. It's an unexpectedly packed house today, but we're very delighted that it is.

(Brief pause)

COMMISSIONER LEIBOWITZ: Good morning. I'm Jon

1 setting out some of the really important issues that the
2 workshop is going to grapple with. As you can tell,
3 reasonable people approach behavioral marketing from
4 very, very disparate perspectives.

5 Let me also thank all the participants in this
6 Town Hall meeting. You are not only a large group,
7 you're an incredibly impressive group and your presence
8 is really a testament to the "white heat" of these
9 issues.

10 And, finally, a really big thank you to the
11 Commission staff for all of its hard work in organizing
12 this event. I see a number of Commission staffers here
13 who have worked extremely hard on this. So, thank you so
14 much.

15 We all bring different privacy expectations to
16 the table. It doesn't bother me, for example, that
17 Amazon keeps track of the books I've ordered and
18 recommends new ones, and that's targeted advertising.
19 And it doesn't really bother me that search engines
20 deliver sponsored links based on my queries. That's
21 targeted advertising, too.

22 Somewhat more disturbing, at least to me, is
23 the new Internet telephone service that uses voice
24 recognition technology to monitor phone conversations and
25 to send, contemporaneously, targeted ads to the

1 subscriber's computer actually during the call. But this
2 service is opt in, the product is new, and there are
3 plenty of competitors offering telephone service with
4 different and probably higher level of privacy practices.

5 I am concerned, though, when my personal
6 information is sold to or shared with third parties or
7 when my online conduct is monitored across several
8 websites or across different web-based services,
9 especially when there is no effective notice or consent
10 to these practices. And I think all of us should be
11 concerned, even troubled, that seemingly anonymous
12 searching and surfing can be traced back to individuals,
13 specific individuals, and that not all information that
14 companies have collected about us is secure from data
15 breaches or release.

16 Don't take my word for it; just ask AOL
17 customers. Last year AOL released a cache of supposedly
18 anonymized search records, but some people were
19 identified based on their queries. The results were
20 somewhat embarrassing, yet it could have been much, much
21 worse.

22 In my view, all this is a real paradox: you can
23 go online from the privacy of your home and enter
24 searches or surf websites that involve sensitive medical
25 conditions or reveal your deepest darkest secrets or, by

1 the way, even your most trivial curiosities. You can
2 create a personal profile on a social networking site and
3 reserve access only for your close friends and family.
4 It all seems so private, but because online marketers are
5 tracking our Internet searching, surfing and socializing,
6 it may be more public than we would like to
7 think.

8 Now, if you have teenagers, you probably know
9 the texting acronym POS, parent over shoulder. Well, I
10 see a lot of you do. And those who have teenagers and
11 don't know this texting acronym, you should learn it.

12 Well, when you are surfing the Internet, you
13 never know who is peering over your shoulder or how many
14 people or how many companies are watching.

15 Now, to be fair, most of our web searching and
16 browsing and social networking is free, thanks in large
17 part to advertising, and most consumers seem to like it
18 this way. As the Internet has evolved, the ad targeting
19 has become more sophisticated, arguably bringing
20 greater benefits and a richer Internet experience to
21 consumers.

22 But the question is, at what cost? Are we
23 paying too high a price in privacy?

24 In his seminal 1983 book, The Rise of the
25 Computer State, David Burnham worried that detailed data

1 worldwide ads targeting Facebook's 50 million members,
2 and I think Facebook, based on that investment, is
3 estimated to have a value of \$15 billion.

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1 about us, and perhaps it is because we have no assurance
2 that they will protect the confidentiality of our
3 sensitive personal or financial information.

4 Now, when the Commission first confronted these
5

1 were understandable for those with a high school
2 education or less, and that's obviously like most teens
3 and many consumers. Thirty percent of the privacy
4 policies required a post-graduate education to
5 be fully understood.

6 The study also found that fewer than 27 percent
7 of the privacy policies allowed consumers to opt out of
8 collection of data. None of the privacy policies
9 surveyed allowed consumers to opt in. Not one. And I
10 think she surveyed 175 privacy policies out of the
11 Fortune 500 companies.

12 The vast majority of the privacy policies
13 simply state that the consumers signify their acceptance
14 to the collection of data by using the website. So, your
15 only choice really is take it or leave it.

16 Even the title "privacy policy" is arguably a
17 misnomer in some cases, or in some sense, because many
18 consumers believe that the term "privacy policy" means
19 that the website will protect their privacy and will not
20 share their information. I see I provoked laughter over
21 on the left-hand side of the room.

22

1 percent of these online teens use social networking
2 sites. Internet use by children even younger is growing
3 exponentially as well.

4 Now, when Congress passed the Children's Online
5 Privacy Protection Act, it clearly recognized that young
6 children deserve special protections in cyberspace. And
7 I see a lot of people in the room who are very, very
8 involved with COPPA, to their credit. COPPA imposes
9 certain requirements before websites may collect personal
10 information from children under the age of 13.

11 What you have to ask yourself today is, is that
12 really enough? Now, based on the focus group that I
13 convened over the weekend, and that's my 12-year-old
14 daughter and four of her friends, the online ads that
15 target children aren't always appropriate for their age.
16 They see ads with titles like, "How Long Is Your Next
17 Kiss," and "Touch Me Harder." And then, by the way, I
18 asked my ten-year-old about this last night and she said
19 she had just been served, while she was online, an ad for
20 Clorox. So, go figure.

21 The FTC's -- and I see I provoked a little
22 laughter over here, but actually it was from Commission
23 staff. So, that doesn't really count.

24 The FTC's most recent report on marketing
25 entertainment products to children seems to confirm some

1 needs to end.

2 And while I don't presume to have all of the
3 answers or even many of the answers, I do have a few
4 thoughts. Let's start with providing better information
5 and more meaningful choices for consumers. First, some
6 have called for standardized privacy policies, including
7 former Commissioner Sheila Anthony who is a hero of mine,
8 and some have called for shorter notices. And the take-
9 away from the Commission's recent workshop on negative
10 option marketing was that short, conspicuous online
11 notices just work better for consumers. I think all
12 these ideas are worth exploring in the behavioral
13 marketing context.

14 Another improvement would be for more firms to
15 allow consumers to opt in when it comes to collecting
16 information, especially when it comes to sharing consumer
17 information with third parties and sharing it across
18 various web-based services. Consider changing the
19 widespread opt-out default for ad-serving cookies.
20 Consider changing that default and why not make it opt
21 in? I mean, as the Chairman and Commissioner Harbour
22 and I have said, and we've said this time and time again,
23 people should have dominion over their computers. And we
24 don't just pay lip service to this approach at the
25 Commission. We really, really mean it. Opt in, I think,

1 would be much more empowering.

2 Now, at this point, I am not saying that the
3 government should mandate an opt-in model, but, in my
4 view, it is a far more preferable result.

5 Third, more competition. And, indeed, in this
6 area there's been some good news here in recent months.
7 With all the attention on online data collection
8 recently, the leading search engines have been literally
9 almost tripping over each other to have the strongest
10 privacy protections.

11 For example, Google announced in March that it
12 would anonymize its server logs after 18 to 24 months so
13 that search histories -- and I know most of you know this
14 -- can no longer be identified with individual users.

15 A few months later, Microsoft announced it
16 would make search queries anonymous after 18 months.
17 Within days, Yahoo! announced its plans to make users'
18 search history anonymous within 13 months. Do I hear ten
19 months from the search engine lobbyist in the second row
20 over there? Ten? Do I hear eight over there? Anyway,
21 we're making progress.

22 Ask.com announced recently that it will offer a
23 new feature, the AskEraser, that will allow users to
24 erase their search histories at will. Let's hope we see
25 more competition to give consumers more understandable

1 information, more choice, and more control. Indeed,
2 today's Town Hall already inspired a number of creative
3 new ideas, including what I think is a very promising
4 approach, which is the Do Not Track list.

5 Now, it's always great when the competitive
6 marketplace can solve these types of problems, although
7 my sense here, quite honestly, is that the marketplace
8 alone may not be able to resolve all the issues inherent
9 in behavioral marketing. So, at the Commission, we're
10 going to listen closely to what online marketers are
11 doing, how they are doing it, and who they are doing it
12 to, we will continue to think closely about how to ensure
13 all the wonders of the Internet while respecting
14 consumers' sense of privacy.

15 But we're also going to continue to monitor
16 industry behavior, and if we see problematic practices,
17 the Commission won't hesitate to bring cases or even
18 break thumbs.

19 All right, one final point, it's not surprising
20 that a lot of folks, and I mean a lot of folks, have
21 asked me -- and I'm sure my colleagues in recent weeks,
22 what are we going to do about the Google/DoubleClick
23 merger? Well, of course, I can't talk about pending
24 merger reviews. Commissioner Harbour, of course, can't
25 talk about pending merger reviews. She's a real lawyer,

1 as opposed to me. I just play one in the Federal Trade
2 Commission. Except to say this, our staff is working
3 through the matter as expeditiously as possible given the
4 complexity of the deal, and under the Clayton Act, our
5 analysis of the merger has got to be about competition
6 and potential competition. It can't be about privacy,
7 per se.

8 But whatever we do, let the deal go through,
9 block it or attach conditions, we are still going to have
10 to address the fundamental privacy issues and data
11 security problems inherent in behavioral marketing. They
12 really do transcend any particular acquisition. Our
13 obligations to the consumers of America require nothing
14 less.

15 Thank you so much. And I know we're running
16 behind, so I will maybe take one or two questions and
17 then we'll turn it over to this panel so they can get
18 moving. So, thank you so much.

19 And if we have no questions, that's fine, too.

20 **(Applause)**

21 COMMISSIONER LEIBOWITZ: Any questions? One
22 question from the gentleman all the way over there. Why
23 don't you identify yourself.

24 **(Individual not in front of microphone)**

25 MR. SMITH: My name is Robert Smith from

1 Privacy Journal. It seems to me the analysis of
2 children's websites has to go much further. It's the
3 manipulation of children who have (inaudible) into the
4 consent, not the collection of information, not the
5 disclosure of information, not opt in or opt out. If
6 children go to websites and if they fail to make the
7 right strokes or don't show up enough, they're somehow
8 punished. They lose coupons and lose benefits. Some
9 develop loyalties to a pet or an animal. The animal will
10 die if you don't return to the site regularly, or worse
11 than that, the animal will be abandoned and the child
12 will be made to feel guilty.

13 Does the FTC have any handle on that kind of
14 manipulation?

15 COMMISSIONER LEIBOWITZ: You know, let me get
16 back to you on that. It's an interesting point that you
17 raise about sort of manipulation of children in the
18 context of behavioral marketing, and I'm sure it's
19 something that we are looking at and happy to look at.

20 One more question and then I'm going to really
21 turn it over to these folks who deserve a chance to go
22 ahead with their panel. No more questions? No more
23 questions.

24 All right, again, thank you so much and we
25 really appreciate all of you being here.

(Applause)

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1 **SESSION 2: BEHAVIORAL ADVERTISING TODAY: UNDERSTANDING**
2 **THE BUSINESS AND TECHNOLOGY**

3 MS. KRESSES: Thank you, Commissioner
4 Leibowitz. I'm Mamie Kresses and this is Peder Magee of
5 the FTC, and we'd like to move into a nuts and bolts
6 discussion about what several businesses in the industry
7 are actually doing themselves.

8 Today, we'll hear presentations from Dave
9 Morgan of Tacoda, acquired by AOL; Robert Gratchner of
10 aQuantive, acquired by Microsoft; Mike Walrath of Yahoo!;
11 Tim Armstrong of Google; Chanterria McGilbra of
12 Netmining, who's come all the way from Belgium to be with
13 us; Pam Horan of the Online Publishers Association; Mark
14 Westlake of the website HowStuffWorks.com; Ralph
15 Terkowitz of ABS Capital Partners; and Carlos Jensen from
16 Oregon State University.

17 And, now, we'll go ahead and turn the mic over
18 first to Dave Morgan.

19 MR. MORGAN: Good morning. I'm going to talk a
20 little bit in specifics about how targeted ads are
21 delivered on the Internet and also talk a little bit
22 about some of the structure and how the business models
23 operate, and as I think you can suggest by the title
24 of -- or at least as the title of my slides should
25 suggest, it's really ultimately about ads that people

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1 participate in, which would be ad-supported phone, but
2 for somebody that doesn't want to have to pay \$50 a month
3 for phone services and chooses to do that, you know,
4 there's a lot of experimentation.

5 We're seeing news, entertainment and
6 information going to people where they want it, when they
7 want it, how they want it. And the thing that anyone
8 that's in a consumer industry or, you know, certainly, I
9 think, also for those in government as well, it's in a
10 world of all about me, and me being not me, but me about
11 the consumers. And it's all about free.

12 Today, most of us would argue there's too many
13 ads, there's too little relevance and they're in too many
14 places. And if you ask consumers today what they most
15 dislike, what they don't like about their online
16 advertising experience, and I think actually you'll
17

1 this industry or in the business world that didn't have
2 at least 12 embargoed press releases late Tuesday, early
3 Wednesday for innovations that people wanted to announce
4 while there's attention in this space.

5 So, what do I think this is going to mean?
6 What do companies like Tacoda and others focus on, now
7 part of the AOL family? We do believe in the future
8 we're going to see fewer, more relevant ads. Why?
9 Because I don't know about you, but I've cried over
10 television ads in the past. Not a lot of them, but I've
11 never cried over a web ad. We don't yet -- I mean, who
12 has? We have not yet developed the experience, the
13 potential for the emotional ads that will eventually
14 probably -- that consumers want and that consumers value.

15 So, what are we doing? We're trying to watch,
16 look and listen. We're trying to tailor ads more for
17 consumer experiences. I came from the newspaper
18 industry, as I mentioned, and if you look at the Sunday
19 newspaper, when you ask consumers why they buy the Sunday
20 newspaper, five of the top ten reasons have to do with
21 the advertising, not the editorial, slick coupons,
22 department store promotions, job ads, car ads and home
23 ads. You need ads people want.

24 The future of ad blocking, that's going to be
25 part of the future. Consumers will only accept ads they

1 We believe, and I believe, that privacy
2 protection is going to be a growing and important
3 competitive advantage and we already have even heard that
4 from the Commissioner right before this.

5 Look at the actions. You know, it's not like
6 who's going to 11 months of data, who's going to be the
7 first to say none? Well, we have AskEraser. We are
8 going to see, as consumers start to value this more and
9 more and understand more, we're going to see more
10 companies taking steps. We're going to see companies
11 taking steps so that they can make this a competitive
12 advantage.

13 And when it comes to what's this mean for
14 democracy and our future, I grew up in a tiny little town
15 in Western Pennsylvania that was supported by the coal
16 industry and the steel industry, and when I was in high
17 school, we had 20 percent unemployment. In my town, you
18 had two broadcast TV networks, not three, so you couldn't
19 see college football because the mountains from
20 Pittsburgh were too far away and we had one newspaper
21 that came out in the afternoon. Today, in my town, if
22 you want a New York Times in print, it's \$5 and you have
23 to order it 48 hours in advance. So, my parents had to
24 do that since I got quoted earlier this week. They had
25 to go and put that order in.

1 But, no, actually today online the 6,000 people
2 in Clearfield, Pennsylvania, get free NewYorkTimes.com
3 every single day paid for by ads, and that's something
4 that we never had the chance when I was growing up to do.
5 So, I'm quite happy to help support and pay for this free
6 content we have.

7 Thank you.

8 **(Applause)**

9 MS. KRESSES: Thank you, Dave.

10 Now, we'll hear from Robert Gratchner of
11 aQuantive.

12 MR. GRATCHNER: Good morning. It's a pleasure
13 to be here and I appreciate the FTC taking the time and
14 effort to allow me to come today to talk about the
15 aQuantive business model and how we work.

16 But, first, I want to apologize to the people
17 kind of in the center. My wife hates going to the movies
18 with me because the people behind me always say I can't
19 see the movie, while the people in front -- I'm sorry you
20 can't see the screen because I'm right in the way. So, I
21 apologize for that. Likely, you'll be able to see mine
22 today.

1 Atlas, the ad serving technology, work?

2 My name is Rob Gratchner. I'm the Director of
3 Privacy at aQuantive. We are a recent acquisition of
4 Microsoft. Back in May, they announced our acquisition
5 and everything just recently has gone through as early as
6 late August. So, all my talk today will be on the
7 aQuantive model, not on the Microsoft model.

8 But aQuantive is -- and one of the reasons why
9 Microsoft was attracted to us, is because we offer three
10 great business models. One is we have a digital
11 marketing service and this is your ad creation, we create
12 the banner ads that go out there, we create websites, we
13 help advertisers with their online marketing strategy.

14 Our second business unit is our digital
15 marketing services and this is our Atlas Group, which
16 serves the ads out there that you see today.

17 And then our third business model that we have
18 out there is Drive PM, which is an ad network. We're one
19 of the largest ones out there. But incorporated also
20 within our performance media group, we have Franchise
21 Gator and Franchise Gator is basically a lead generation
22 site which we're trying to grow and expand that business
23 as well.

24 We've been a small company since I joined two
25 years ago. We were U.S. only. We're now growing

1 internationally with major sites in mostly Europe, but
2 also in Asia as well. So, we're growing, we're expanding
3 and we hope to continue that into the future.

4 Now, unfortunately, my presentation today was
5 partially already talked about a bit in understanding
6 technology, and they did, earlier today, an excellent job
7 of explaining how online advertising works and how it
8 goes through, and I'll go through briefly a little bit
9 about the Atlas model and how specifically it works and
10 how does the third party ad server get an ad to a
11 website.

12 So, basically, when a browser does a request to
13 a publisher's website, it will make a call saying, please
14 send me information to my site, I want to go see a sports
15 page or some other type of information. I was joking
16 with Carlos earlier that my family's from Oregon and we
17 are Oregon State fans, so I'm constantly keeping tabs on
18 the Oregon State football team and where it's going --
19 and to the Boston fans, I want you to know your star is
20 an Oregon State graduate. So, I'm keeping tabs on the
21 Beavers and what's going on.

22 As I go to the sites, I want to understand,
23 hey, what -- you know, please send me information. But
24 within that website is also a request that goes to Atlas,
25 the URL, saying, please -- it goes to Atlas and when

1 Atlas receives this, within the second step it says,
2 okay, great, I see this ad, I see this request coming in,
3 now let's go apply some logic to this request. And we
4 have a whole algorithm -- I have a few minutes today to
5 discuss our model, which I can't go into great detail,
6 but when we see a request coming in, we put some logic
7 behind it. Now, if it's a first party ad or the first
8 time we've seen this cookie or haven't seen a cookie, our
9 cookie on there, and then will deliver an ad and not much
10 logic goes behind that. But if we've seen this cookie,
11 then obviously we're going to apply some sort of logic
12 and apply some sort of ad that this user would like to
13 see. In my case, it might be an Oregon State football
14 jersey or whatever the case may be. I want to go see
15 some sort of relevant ad that comes to me.

16 Then we will also count that add and we'll say,
17 great, here is this ad, we'll count it for some analytics
18 later, and then when we do those, we don't -- we send a
19 response to the -- back to the browser which then goes to
20 actually a third site, which houses all the
21 advertisement. Now, it doesn't collect the information,
22 it doesn't do anything, it just houses the actual
23 creative ad itself. Then it will go serve that ad onto
24 the website.

25 So, as you can see, it's not as complex as

1 everyone makes it out to be, but there is some
2 intricacies that need to be explained and, obviously,
3 hopefully this next few days a lot of this will be
4 flushed out.

5 But one of the things that we wanted to talk
6 about today also is how do we protect your privacy. I
7 mean, obviously, it's a concern. At aQuantive, we've
8 always been very dedicated to privacy and we were a
9 founding member of the NAI. We think the NAI brings a
10 great self-regulatory group to the industry more so than
11 almost any other type of advertising out there or even
12 type of other industry out there. It's a thought leader.
13 It has some great principles out there that we adhere to
14 and others with NAI adhere to as well.

15 The only thing we don't do is we don't collect
16 personal information by any means. We don't see email,
17 we don't see any type of really personal information
18 coming to our servers that we save.

19 And the other thing, part of the NAI, we
20 provide an opt-out cookie. So, if you do not want to be
21 tracked, you can click on or opt out through our privacy
22 policy or through the NAI website.

23 The other thing is our privacy policy -- I know
24 we talked about legalese and technical. I am neither a
25 lawyer nor a technician, so hopefully our site, you can

1 go and understand it fully.

2 Then we want to provide a benefit -- we do not
3 provide benefit to our advertisers based upon users'
4 browser history, which is really important to understand.

5 Then the other thing, as we get integrated into
6 Microsoft, which has a great privacy team and privacy
7 principles out there, we want to make sure that we
8 incorporate their principles with regards to the recent
9 announcement of Live Search and Online Ad Targeting. We
10 adhere to that, and as we get more incorporated, we hope
11 to leverage out their great resources.

12 Thank you.

13 **(Applause)**

14 MS. KRESSES: Thank you, Robert.

15 Now, we'll hear from Mike Walrath of Yahoo!.

16 MR. WALRATH: Good morning. Thank you very
17 much to the FTC and Mamie and Peder for having us here
18 today.

19 What I'd like to do here is two things. I'd
20 like to start with a view of the market players and
21 models and then talk a little bit about some of Yahoo!'s
22 businesses in these areas.

23 So, when we think about the online display ad
24 participants, we should be thinking about advertisers who
25 provide the demand, networks who provide matching and

1 liquidity between advertisers, and publishers who are
2 aggregating audiences and who are delivering supply that
3 allow targeted advertising to be delivered.

4 What we often see are, and what we've been
5 seeing recently, are ad networks who are providing the
6 matching technology and the liquidity and a lot of the
7 behind-the-scenes work to bring advertisers and
8 publishers together.

9 When we think about the models in the display
10 advertising ecosystem, we also think about generally
11 three ways that companies participate -- direct
12 relationship between advertisers and publishers; we think
13 about agencies and ad networks providing intermediation
14 services that create scale and leverage -- not every
15 advertiser and publisher want to interact directly with
16 each other, and so, ad networks and agencies provide
17 intermediation services and really an ecosystem unto
18 themselves; and, more recently, we've seen ad exchanges
19 rise. Ad exchanges promoting competition and increased
20 liquidity increase openness and transparency and
21 efficiency in the market as well, where advertisers and
22 publishers and ad networks can all compete.

23 So, what I'd like to talk about now is how
24 Yahoo! participates in these markets, and there are
25 really four ways today. As both an advertiser and a

1 publisher across Yahoo!'s own sites via the Yahoo!
2 Publisher Network, where with partnerships with eBay,
3 Comcast, a consortium of hundreds of newspaper
4 publishers, we provide ad serving and ad management
5 platforms there.

6 Through our recent acquisition of Blue Lithium,
7 we've increased our scale in the ad network business as
8 an intermediary, and through the acquisition of Right
9 Media, we're exploring new models for openness,
10 efficiency, competition and transparency in these
11 markets. These are really the four businesses that
12 Yahoo! participates in in this area.

13 I think the FTC has provided a very broad
14 definition of behavioral targeting. What I'd like to do
15 is share our definition and how we think about this.
16 What it means to us is displaying ads or content based on
17 insights derived from past user activity. I'm going to
18 get into that in some more detail.

19 The other thing I'd point out, and I think we
20 are going to get some new information later in the day on
21 this, users are telling us that they prefer relevant
22 advertising and ads that fit their interests.

23 To start here, I'd like to talk about what the
24 world might be like if we didn't have the ability to
25 target based on insights. So, when a user comes to

1 Yahoo!, they'd be prompted to sign in, they would receive
2 generic ads, potentially even Clorox ads, and national
3 news, news that may not be as interesting.

4 When the user actually does come to Yahoo!
5 today, they often receive a personalized greeting, they
6 receive news that's custom tailored to their interests
7 and they would receive ads that are actually relevant to
8 their interests.

9 So, how do we do this today? There are really
10 four primary ways that we inform the insights that we use
11 to target advertising and content to users. We use
12 content consumed, ads clicked, search keywords and search
13 clicks. And what that information informs are categories
14 like the ones that you see on this side of the page here.
15 So, the information is used to categorize broadly into
16 these interest segments.

17 How that categorization works depends upon the
18 segment, but we focus on two things. We focus on recency
19 and we focus on repetitiveness or frequency. One of the
20 things that's worth noting is that in many of these
21 categories, the interest of the consumer changes very
22 quickly and, so, we're constantly refreshing the
23 categories based on the recency and the frequency of the
24 information.

25 So, one of the questions we get all the time

1 is, well, you have all this interesting information, what
2

1 along with our ability to deliver targeted and relevant
2 advertising to consumers, provides a better consumer
3 experience with less cluttered ad pages and more relevant
4 advertising, as well as better products and services for
5 the consumers.

6 Thank you very much.

7 **(Applause)**

8 MS. KRESSES: Thank you, Mike. Tim Armstrong
9 from Google will speak next.

10 MR. ARMSTRONG: So, I just want to thank the
11 FTC for having us here today and I want to do a few
12 things. One is just give a basic overview of Google's ad
13 business and then talk a little bit about DoubleClick
14 since it's already come up multiple times today.

15 I'm President of North America Ads and Commerce
16 for Google and I've been at Google for about seven years
17 and really before Larry and Sergey were Larry and Sergey.

18 One of the things I wanted to spend a little
19 bit of time before I get into Google's business is just
20 describing, from our point of view, how important this
21 topic is. I think user trust and loyalty is probably the
22 number one thing that we concentrate on at Google and
23 I'll give you examples in our business of that. In
24 general, for people who have longer memories, I think if
25 you remember back in the year 2000, 2001, 2002, you know,

1 the web for users was a really tough place to be, mainly
2 due to the advertising that was on the Internet in those
3 days.

4 One of the competitive advantages Google has
5 had is by focusing on user trust and privacy. I think
6 we've actually been able to grow a nice business in
7 search and we are hoping to get into the display ad
8 business. But our business really does start with that.

9 One of the concepts that we introduced in that
10 time frame was really about relevancy and really serving
11 less ads, having a better user experience on the
12 Internet, and our businesses today really resolve around
13 a high level of user privacy and trust and a high level
14 of relevance.

15 Today, Google's business model does actually
16 come down to the word "trust." I think, in essence, our
17 entire business, both on the consumer side and on the
18 business side really is competitive in nature from the
19 fact that any user could basically stop using our
20 services with one click.

21 The same thing is true on the advertising side
22 of our business, and this is a really important point.
23 The vast majority of advertisers signed up in Google's
24 systems are able to instantly cancel their contracts with
25 us. So, when you take a step back and think about user

1 privacy and user trust, Google has put a tremendous
2 amount of pressure on ourselves to deliver privacy and
3 trust because if we don't do it, I think we would see a
4 big change in our business and, potentially, overnight.
5 So, how I'm going to describe our business, I would just
6 hope that you would keep that in the back of your mind.

7 Then the second piece is around how we design
8 our products and services. Our products and services are
9 designed with two main attributes in them. One is a high
10 level of transparency and a high level of transparency
11 meaning you know what you're getting into when you sign
12 up for things. We try to collect the least amount of
13 information in the process, but make it really
14 transparent what you're doing.

15 The second piece is really user choice. So,
16 even if you do want to sign up for our products and
17 services, what are the user choice elements that you have
18 and are able to opt in and opt out of things?

19 So, advertising in Google, we have two main
20 products at Google. One is called AdWords and it's for
21 advertisers and one is called AdSense and it's for
22 publishers. We have hundreds of thousands of partners
23 and advertisers on these products and services.

24 AdWords, in essence, and the simplest way to
25 think about it is very contextually or content-based. In

1 general, if a user goes to Google Search and types in the
2 term "hybrid SUV," it's likely that we're going to put
3 ads that are very relevant to the term "hybrid SUV" up on
4 those search results pages. And if you use Google, I
5 think you're used to seeing those.

6 The second piece of our business, the ad
7 business that we launched really around 2002 or 2003, is
8 the Content Network, which is really AdSense for
9 publishers. And, in essence, that same user who might go
10 to a content -- let's say a car review page, who reads
11 about hybrid SUVs, they'll probably see an ad that's been
12 relevantly served from Google based on that content.

13 So, to be crystal clear about this, the vast
14 majority of Google's business today is based on content
15 and not as much based on the behavioral targeting that
16 has been discussed today.

17 The web is changing in terms of types of
18 content that's on the web and I think we're continuing to
19 update our products and services around how the web is
20 changing. But we update our products and services really
21

1 really large player and in the Internet space, I think
2 we're a very small fish in a very big pond in the display
3 advertising business in general. And the people who were
4 also mentioned who have done acquisitions in this space,
5 some of them are actually larger than us from a market
6 cap and business perspective. I think that we would want
7 to be able to be competitive in the display business.

8

1 points. One is that we will continue to work with any
2 group that wants to increase privacy and user trust on
3 the Internet. We've been open about that. So, we are
4 happy to take any proposals and discuss that.

5 Two is that there's a continuum of practices on
6 the Internet and we hope the FTC basically looks across
7 the continuum and helps companies who are doing it right
8 do it better and helps companies that aren't doing it
9 right figure out how to do it better.

10 And third is to kind of tread lightly. I think
11 there's a tremendous amount of user benefit. Google has
12 helped hundreds of thousands of content people launch new
13 properties on the web based on these services, and we
14 hope that the FTC recognizes that value and will continue
15 to allow us to do that in a way that's really good for
16 the world.

17 And the last piece is just on privacy. I've
18 been, again, at Google for seven years. I also have been
19 in the Internet space since 1994. Privacy and trust are
20 probably the two words that are going to make the
21 Internet the healthiest in the future, and as important
22 as that topic is today and the businesses that are up
23 here today, I think it behooves all of us to kind of
24 focus on this issue and really make sure that a healthy
25 web and a trust and safety web is going to be the best

1 business outcome for all of us long-term, and thanks for
2 having us down here today.

3 **(Applause)**

4 MS. KRESSES: Thank you, Tim.

5 And, now, Chanterria McGilbra of Netmining will
6 speak to us a little bit about her experience in working
7 in the Belgium markets.

8 MS. MCGILBRA: Good morning, and I'd like to
9

1 end, are U.S.-based clients.

2 Some of the ways in which the EU Directives are
3 different, one is no IP tracking. We have to have
4 permission based data collection. We also have informed
5 opt-in and possible opt-out one very piece of data we
6 collect. We also -- although at the national or state
7 level -- there's 28 states now in the EU -- although
8 states can be more restrictive in their regulation of
9 behavioral technology data collection, they cannot be
10 less than the EU Directives. So, if you look at the EU,
11 it's the Federal Government, the national are the state
12 level.

13 How does this impact our business? Basically,
14 we're restricted to cookie-based profiling. We have no
15 other way to collect data. And, obviously, as many
16 others mentioned before, this can be, and usually in our
17 case, is anonymous data collected.

18 We also are site specific score-based
19 individual profiling -- it's a mouthful. But basically
20 we are not allowed to bounce around on various websites
21 to collect data because our business model is such in
22 which we collect data only for clients who are paying for
23 it. So, we only collect data on one site at a time.

24 We also have behavior driven interaction. In
25 the EU, we're not allowed to do pop-ups, random pop-ups.

1 It has to be interactions that are based on a proven or a
2 demonstrated interest of the online customer.

3 Here's our business model, and if we could draw
4 up one picture to show you how this all works, this is
5 how we fit into it. Essentially we have the Googles, the
6 Tacodas, the Yahoo!s of the world who do a wonderful job
7 at what they do, bringing people to your website,
8 aggregating that data, analyzing that data. They
9 actually do a wonderful job.

10 We come in at that point and what we do is we
11 focus on what we call the behavioral selling. So, we
12 really are set up to support the selling aspects of
13 online advertising.

14 So, once the individual gets to your website,
15 what do you do with that individual? I mean, it's
16 essentially your largest retail store in the world and
17 very many companies don't have a presence once the
18 individual gets online outside of pop-ins, and they hope
19 the pop-ins are right.

20 Through our score-based profiling, we can
21 determine not only demographic information about the
22 individual through click stream data tracking, but we can
23 also determine primary, secondary and tertiary product
24

1 time, sometimes twice, depending on the company, and we
2 motivate the individual to leave their contact
3 information. Every interaction that's presented has a
4 privacy policy on it, unless the client says no. So,
5 because we're EU-based, we move forward based on EU
6 Directives and, so, we place that on each of our
7 interactions unless the client says: "no, we have it on
8 our website, don't bother."

9 Once the information is collected, then we
10 funnel that directly into your already existing CRM
11 system. From there, your company can then follow up on
12 the lead, and I have a case study on how that was done
13 for a Dodge dealership here in the U.S.

14 So, this next slide shows very quickly, you
15 have five individuals on your website and you can see
16 immediately we start detecting product interest right
17 away because that can be done anonymously. That's click
18 stream data, we all use it.

19 Next we have scoring -- what we call real-time
20 buying interest, and like Yahoo! mentioned, we use
21 recency, frequency, but we also track based on monetary
22 value of the product that they're interested in. So,
23 this actually generates what we call a lead qualifying
24 score. This determines if the individual on your website
25 is a qualified lead or not.

1 Here's an example of what we did for a Dodge
2 dealership. Dealerships are really key for our industry
3 or what we do because they -- up until recently, they
4 have a fairly high cost per sale, and so, they're
5 incredibly motivated to use us and you'll see at the end
6 we have a lot of dealerships as clients currently in the
7 U.S. as well as Europe.

8 We are essentially an ASP Model, so there's no
9 hardware, software maintenance fees. We provided them
10 score-based profiling and identification of quality
11 leads. We also provided the first, second, third level
12 product interest as well as leads directly sent into
13 their CRM System as stated before.

14 The outcome: 67 leads detected and followed up
15 by the sales team; 21 closed deals within six months,
16 that's a 32 percent conversion rate. For any company
17 selling items online, that's phenomenal.

18 What's the ROI to that company, 192 U.S.
19 dollars per every one dollar invested in our company,
20 hits into showroom solution.

21 I short of came here thinking, wow, we're so
22 limited compared to the American companies, but I haven't
23 heard anyone talk about return on investment and how that
24 actually works here. So, I'm interested -- I hope we can
25 discuss that later. Through all of this advertising,

1 the web with consumers that are coming to get information
2 every day.

3

1 the members of the OPA or even smaller sites, there's a
2 value exchange that they expect to see advertised in
3 exchange for this information. For many OPA members,
4 targeted and behavior advertising are particularly
5 effective methods in serving appropriate and relevant ads
6 to the consumer.

7 I think a good example of that is the OPA
8 conducted a study of video users several months ago, and
9 this is one of the fastest growing areas on the web, and
10 what we looked at was the consumer or the individual
11 who's visiting sites aptitude for advertising. So, if
12 you look at that third bar, over 50 percent, so the
13 majority say they prefer watching online ads in exchange
14 for not having to pay to see their favorite online video.
15 So, they recognize that value exchange, as I was talking
16 about.

17 Fifty-four percent say that advertisements are
18 a fair way for websites to provide free professionally
19 produced video, and then, ultimately, 56 percent really
20 are talking about that relevance of the ad being
21 associated with the content that they're looking at. So,
22 there's a real value exchange that we see.

23 Technology really is the foundation of the
24 Internet and is the foundation of providing a positive
25 user experience. Members like the OPA collect two

1 different types of information. One is known, and this
2 is where the individual has actually provided personally
3 identifiable information, so PII, and this can be in the
4 form of an email address or a first name. And then
5 there's the anonymous user, which is really in the form
6 of a web browser, and we've heard that earlier, that
7 that's really the first party cookie. An example would
8 be, for example, with the Washington Post. If you're
9 inside the Beltway, you're going to get a different
10 homepage than if you're outside the Beltway. So, that
11 content is going to be more relevant to you.

12 All of our members have published privacy
13 policies and, to no offense, I think that the comment
14 that was made earlier about it being buried, I think one
15 of the things that we find consistently, it does always
16 appear at the bottom of the page, so that we've trained
17 the consumer, if they do want to access it, that's where
18 it is. Then if there are any changes that are made to
19 those privacy policies, the user is always notified
20 through email and we never share personal identified
21 information without the user's permission. Ultimately,
22 we do not collect PII from children.

23 The other things that we don't do is we don't
24 download applications to users' computers without that
25 user's permission. We don't change user's computer

1 settings without their permission and we certainly do not
2 tolerate spyware.

3 So, just in closing, I think that as we've
4 talked about that trust is really critical and our
5 members really recognize that. So, there's a respect
6 that's been formed and an understanding of the value
7 exchange. So, we really respect, through the privacy
8 policy, how that information is exchanged. Then, as I
9 said, OPA members don't tolerate unfair or deceptive
10 practices in any aspect.

11 Thank you very much.

12 **(Applause)**

13 MS. KRESSES: Following on that, Mark Westlake
14 will talk about HowStuffWorks.com and the special market
15 for small content publishers.

16 MR. WESTLAKE: Thank you very much and thank
17 you to the FTC. I'm Mark Westlake. I'm the EVP of Sales
18 and Content for HowStuffWorks, and I promise you I'm not
19 going to do a presentation on how behavioral targeting
20 works, but I am going to tell you a little bit about us
21 and really what does behavioral targeting mean to us.

22 We're a small site. We've been picked by Time
23 Magazine for two years in a row as the site you can't
24 live without and we've won a lot of awards, but we're
25 small, you know, much smaller than Google, much smaller

1 than Yahoo! and some of the other sites up here. We do
2 roughly 60 million pages. We reach 10 million users.
3 Our goal is to help people become smarter and make better
4 decisions through providing them detailed explanations,
5 expert reviews, consumer opinions and price comparison
6 across a wide variety of topics, and it's advertising
7 supported.

8 What does behavioral targeting mean to us?
9 Well, it means more revenue. It's kind of like a cycle.
10 You know, it drives more revenue for us which drives
11 better content. We use the money to create more content,
12 which drives more value to the consumer, which hopefully
13 they share with their friends that drives more viewers to
14 us which eventually leads back to more revenue because we
15 have more people coming to our site.

16 So, we look at behavioral targeting as driving
17 incremental revenue. We're one of the few sites here in
18 the marketplace that uses both Tacoda and Revenue
19 Science. But the way we can compete in working with
20 Tacoda on HowStuffWorks, they track our users once they
21 leave our site. As you can see here from this chart, 75
22 percent of our users are identified by Tacoda outside of
23 HowStuffWorks. So, that gives me that incremental reach
24 that allows me to compete with some of the big, big
25 sites. It also helps me drive more revenue than what I

1 have in a small site like HowStuffWorks.

2 Now, we sell our site contextually, which is
3 targeted advertising, putting a teen-targeted ad in front
4 of teen content or an automotive ad in our auto site.
5 That's what our targeted drives, a lot of yields. It's
6 profitable. Then we take our excess inventory and work
7 with the ad networks and basically sell remnant.

8 What we found with behavioral targeting, it
9 sits in the middle. It gives you -- you know, they drive
10 a lot of good quality advertisers at a very good rate for
11 us, which allows us to capitalize on that. We're also
12 working with them on something unique and different
13 which, you know, with a small site you have limited
14 inventory -- how do we get more inventory? Well, one way
15 is to work with the networks to sell our user off of our
16 site. So, you know, there's a -- the New York Times
17 started this back in the late 1990s -- Surround Session,
18 which when you came to the site, no matter where you
19 went, you would serve the ads. We're experimenting with
20 Tacoda and some of the behavioral targets on how we can
21 do that for a small site so we can compete and be able to
22 provide advertisers with a large amount of -- a bigger
23 buy which drives more revenue to us.

24 And we also found that working with advertisers
25 that it does help them on the ROI side. You know, we

1 make sure at the end of the day that the user experience,
2 that these users come to us, they're not upset -- and we
3 deal a lot in the education market, we deal a lot with
4 international traffic as well as the U.S. traffic, and we
5 make sure that the user experience is the best that it
6 can be because that's what drives incremental pages
7 which, again, drives incremental revenue. So, we've got
8 to make sure the data is used correctly and that if it's
9 not used, that we address it immediately.

10 The trade-off is for behavioral from a small
11 publisher's perspective is provide the users with free
12 quality content as long as it -- which can drive revenue
13 for us. If that doesn't happen, the small guys like us
14 are going to just be nonexistent.

15 So, again, thank you to the FTC for having me
16 here, and I hope this was helpful and we'll be here for
17 more questions.

18 **(Applause)**

19 MS. KRESSES: Thank you, Mark. Ralph
20 Terkowitz.

21 MR. TERKOWITZ: I am not going to do any
22 slides. What I really want to do is not talk to you as
23 someone from ABS Capital where I am an investor in media
24 and communications, but to take sort of my historical
25 perspective in this field. I was the founder and CEO of

1 washingtonpost.com and I must say, I thought some of the
2 background on the Post was quite accurate earlier today,
3 and take that, combine that with my time as a chairman of
4 TRUSTe, which I got involved in early because as a
5 publisher, I did see the need in value for a set of
6 independent guidelines and trust marks that helped to
7 guide publishers in the industry in general.

8 Now, you've heard a lot of people and a lot of
9 perspectives on this problem and I think the best thing I
10 can do is try and tie this together in a sense of
11 providing a publisher's perspective of this whole kind of
12 targeting.

13 So, let me start with a little bit of history,
14 and again, you've heard some of this. Behavioral
15 targeting is really not a new industry. It's been
16 around, as Trevor indicated earlier, as long as there
17 have been various means of reaching consumers. It's been
18 used in direct marketing, it's been used in
19 telemarketing, it's been used through publishers. They
20 use both personally identifiable information and
21 geographic information, whether it's neighborhoods, et
22 cetera, purchase history and other demographics to target
23 advertising and target content.

24 Why do they do that? Generally, as you've
25 heard from everyone here, they do it because it works.

1 They do it because, generally speaking, targeted content
2 and targeted advertising is quite appealing to the
3 consumer and it's certainly measured by the response they
4 get. It also has a number of other consumer benefits,
5 which I think become really important as you think about
6 the Internet, generally speaking.

7 It enables publishers -- and I think you need
8 to start by understanding that publishers aren't simply,
9 well, how do I get a tiny bit of content and wrap all the
10 ads around it? A number of publishers have important
11 things to say, but advertising is an important means for
12 paying for that. Targeted advertising enables them to
13 deliver that message more effectively and with fewer ads,
14 which is really very important for those publishers.

15 Secondly, if you think about what you've heard
16 today, and we talked about in HowStuffWorks, the value of
17 content-based advertising and how effective it is, how
18 many people do you think would like to advertise around a
19 major story like the Walter Reed situation? It's a very
20 important situation for all of us in this country. It's
21 also, in its own right, not a topic which is particularly
22 contextually relevant to what advertisers want to say.
23 Things like targeted behavioral advertising enable
24 publishers to effectively deliver that kind of content to
25 their audience.

1 Now, having said that, there are certainly
2 privacy issues that are raised with behavioral targeting,
3 and in my mind, even though we've been talking about this
4 being a PII-based issue, it's much more than PII. There
5 are consumer concerns and valid consumer concerns about
6 invasion of privacy, whether or not any personally
7

1 websites where I have much less interest in being
2 tracked, and the consumer needs that editorial control,
3 not the all or nothing.

4 Let me move forward from this sort of
5 historical base of targeting in general and turn to the
6 Internet. The Internet poses new threats around
7 targeting that doesn't exist elsewhere. At the same
8 time, it provides opportunities for new solutions beyond
9 the kinds of solutions we've used in historic media,
10 beyond the solutions that made sense for direct mail,
11 because the Internet is such a different media.

12 So, where's the problem? The problem is that
13 the barrier to entry in collecting consumer information
14 is substantially lower online. It was expensive to
15 target people in direct mail because you had to put all
16 those stamps on all those letters. It's essentially much
17 cheaper to be a bad actor online, and that's a problem
18 that we need to deal with. Bad actors can abandon one
19 technique and go on to others. Corporate players are
20 more reined in by reputation, but it is a problem
21 overall.

22 At the same time, we have new opportunities
23 that arise from this because on the Internet our
24 behavioral information is far more transparent and a
25 consumer is far better empowered to make changes than

1 they are, in fact, in other kinds of media. So,
2 consumers can, in fact, be informed about targeting in
3 real-time and we've seen suggestions around that.

4 Cookie deletion and management can be managed
5 by the consumer as opposed to by a third party all or

6

1 representative, I am kind of tasked with bringing a
2 slightly different perspective to what you've been
3 hearing about so far. I put things into more concrete
4 context.

5 What many of us in academia are concerned with
6 in this space is whether users are treated fairly,
7 whether privacy rights are respected, and ensuring that
8 we have the necessary safeguards in place. That's what I
9 have been working on at Oregon State for the last couple
10 of years.

11 This is not something that we alone care about,
12 the academics. We have great partners, both on the side
13 of consumer rights and a lot of the industry folks who
14 have worked very hard to make this research possible.
15 TRUSTe and BBB have both bent over backwards whenever
16 we've had any kind of information request to them. So, I
17 don't want to say that what we're doing is different.

18 What brings me to this town hall is, like I
19 said, to talk about some of the research that I've been
20 doing for the last three years. What we've been focusing
21 on is trying to generate a knowledge base, a database of
22 privacy practices and data collection practices
23 worldwide, what websites are doing with regards to end
24 user privacy.

25 And what we do is we go out, we index --

1 starting from the top popular websites, we look at all
2 kinds of technologies that they use and practices that
3 they use including cookies, web-bugs, pop-ups, banner
4 ads, privacy policies, et cetera, and we try to analyze
5 them and come up with some meaningful warnings or
6 statistical trends, things like that.

7 Some of the things that we're interested in is
8 examining the evolution of practices over time, and I'll
9 give you some examples of that. Also, looking at
10 geographic and industry trends, and I'm very glad that we
11 have Netmining here from Belgium because we do find some
12 very interesting geographic trends. And we also want to
13 look at how technology adoptions changes as new
14 technologies make it into the marketplace.

15 The whole goal of doing this is not to be
16 obnoxious, but to actually provide useful data to
17 everyone, all the stakeholders involved, consumers,
18 legislatures, ecommerce and other researchers who are
19 designing tools to help end 68.43rvngo00 0.00 0.00 rgBT57.6000 298.2

1 we've taken that model and we've taken it one step
2 further. So, if you don't just do this kind of mapping
3 for a single website, but actually do it for a whole
4 ecosystem of websites, what do you get?

5 Often, when we ask users to make decisions
6 about whether they want to share information with a
7 specific site, it's accompanied with a disclaimer about
8 and relevant partners or trusted partners and who are
9 these trusted partners.

10 So, what we've done is we've tried to develop a
11 model of how information is shared over the Internet.
12 And what we've found is that these information sharing
13 networks are not isolated islands; they're interconnected
14 sites. This is an example from our data set from 2005
15 where we find over a thousand servers, 1,700 servers,
16 collaborating in some way, sharing information in some
17 way.

18 And I wish you could see some more details.
19

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1 issues or when you start getting closer to things they
2 might think is creepy and I think then it's the question
3 of, are you getting into information that -- and I sort
4 of use like my mother rule or the common sense rule. If
5 my mother would be uncomfortable with it, then I don't
6 think it's something we should do.

7 So, it's really being careful around things
8 like health conditions and other areas. And I'll say
9 this is something -- we, in the industry, are always
10 looking for input and guidance on how we can be better.
11 I mean, I've seen some comments about children's
12 advertising. Well, I don't know any companies that are
13 working in children's targeted advertising. We're
14 working with large media companies and large advertisers
15 and there's not a person that doesn't think that's the
16 third rail, I'll say, coming from New York, it's just
17 areas that, you know, you just absolutely keep away from.

18 So, getting back to the basic question of
19 discrimination, do we try to show different ads to
20 different segments of people? Yes, we do, and we do that
21 because people now want to be -- I said it's all about
22 me. They want to be communicated with some sense of what
23 they're interested in and they're tired of being
24 communicated to as if they are no different than anybody
25 else.

1 MR. MAGEE: That's an interesting point. Is
2 there a mechanism by which those consumers can access
3 their online profile and say, you know, I realize I live
4 in Miami, but I actually drive up to New England and go
5 skiing and I would like ads on snow tires?

6 MR. MORGAN: Well, a number of companies are
7 testing things there, and I think that's one of the great
8 things about -- it was talked about earlier. The
9 competition here is very fierce in this industry.
10 There's a lot of money being invested. So, a number of
11 companies are testing techniques where you can make
12 information available to consumers and they can adjust
13 it. A lot of times it's not always as -- you know, it's
14 not always just as clear cut as 'are you in a demographic
15 bucket of people,' but just have browsers that have done
16 similar things to you, your browser, you know, also
17 looked at similar kinds of ads.

18 But I know companies -- I think WeatherBug is

1 actually deliver ultimately hundreds of millions of
2 banners a year to give more notice.

3 MS. KRESSES: Anybody else want to comment on
4 that question?

5 MR. TERKOWITZ: I would simply add that what
6 makes behavioral targeting work is very often what people
7 do is a better indication of their interests than what
8 they think they do. So, frankly, the snow tires in Miami
9 is almost a non-issue because the odds are that that
10 person in Miami that's looking for snow tires is probably
11 reading ski magazines and other things that predict that
12 behavior. Even if I'm in Maine, if all my reading is in
13 pool and garden supply, the odds are I'm not a good
14 customer for snow tires as well. That plays off, as
15 well, on the content side.

16 So, I've spent many years looking at the
17 question of how can publishers do a better job of
18 targeting content, and it turns out what you read and
19 what you look at is an awfully good indicator of your
20 interests.

21 MS. KRESSES: Thank you very much. Let's
22

1 provide that opt-in?

1 information in says that's the opt-in.

2 The incentive actually comes from the client.
3 So, if I'm on a car dealership, as Ralph mentioned, I
4 absolutely want to receive interactions which say here is
5 -- come in for a test drive and you can have a rebate of
6 \$350 off your car, or come in, schedule a meeting with
7 one of our salespeople and see if you can prequalify for
8 financing. I mean, all of that, that's an incentive to
9 leave your information. Companies can use whatever they
10 choose. It's no different than walking into a department
11 store and seeing 50 percent off of Manolo Blahniks. So,
12 you know, it's whatever incentive the company thinks is
13 necessary.

14 We don't create the incentive. We just create
15 the interaction.

16 MS. KRESSES: Great, thank you very much.
17 Given the time, what we thought we'd do is go ahead and
18 open the door to audience questions so that we can --

19 MR. MAGEE: We've got mics in either corner
20 here, so please just line up and ask whatever questions
21 you have for our panelists.

22 MR. CHESTER: Jeff Chester. I'd like the panel
23 to reflect on whether or not it's okay to collect all
24 this information. I want to quote from Dave Morgan, a
25 paragraph of Dave Morgan, in a new report, HD Marketing

1 2010, that the ANA, the IAB in the forays just put out,
2 Dave Morgan is saying -- this is both a quote and
3 paraphrase -- data mining is a great example that enables
4 individual targeting.

5 Let me quote you from his statement. "Every
6 webpage is individual views. Every word typed in a
7 search query box, every video download and even every
8 word in email may create one more data point that a
9 marketer can leverage and use to more precisely target
10 the audience with customized media placement and
11 messaging."

12 What content might be off-bounds from
13 individual consumers with behavioral targeting?

14 MR. MORGAN: Well, I can tell you, as I think
15 has been stated a couple times and I think it's
16 important, this isn't a question of technology
17 capabilities. I think everybody understands that there's
18 an extraordinary amount of technology capability, that
19 you could talk to every person in a personally
20 identifiable way, if you wanted to today, using publicly
21 accessible phone numbers and street lists. I used to
22 work in political campaigns, so I, you know -- but it's
23 not just what's technically possible, I would say it's
24 what's right or what makes people feel comfortable.

25 So, the point in that research report was to

1 try to understand -- does understanding consumers' paths
2 make it easier to understand what's the most relevant
3 offer, and the answer is yes.

4 So, what kinds of information aren't
5 appropriate? Well, I'll tell you the kinds of things we
6 have done at Tacoda, and also, this is part of what AOL's
7 doing. I mean, there's sensitive data we don't think is
8 appropriate to target ads to, even though it's anonymous.
9 First, we started by anonymous and not using any
10 personally identifiable information. So, you can't
11 actually know who the person is, which also actually
12 creates an issue in trying to ever -- I should have
13 thought of this in my last question -- ever expose the
14 browsing behavior because we don't know who the person
15 is, so it's almost impossible to actually verify when
16 someone comes as to what the information is.

17 So, the guidance that we've gotten, which I
18 think has been really good, is cancer, HIV, medical
19 conditions. Those are things we just keep away from and
20 we have no intention of getting near. And every day,
21 we're reevaluating other things in that area. Children,
22 sexual preference, all of those.

23 There's probably a number of you -- and I know,
24 Jeff, you're aware of this -- there's a lot of industry
25 efforts going on right now trying to actually bring a

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1 now actually has no pediatricians. They have to drive an
2 hour to get a pediatrician, but there's a free ad
3 supported Web MD in that town now and there's a lot more
4 information. So, that's the kinds of stuff we're focused
5 on.

6 MS. KRESSES: If you could let us know who you
7 are.

8 MR. MENDEZ: Yes, A.B. Mendez at FBR Capital
9 Markets, a couple of quick questions for Tim and Mike.
10 Tim, within the premium version of Google Apps, the paid
11 version for SMB customers, I have not seen it personally,
12 do you place targeted ads within the Gmail section of
13 that service or do they have the option to receive or not
14 receive contextual ads?

15 MR. ARMSTRONG: I don't think we have any
16 current plans in the Apps space to do advertising at this
17 point.

18 MR. MENDEZ: So no ads are placed within the
19 paid version. So, that kind of brings me to the
20 question, I've heard from numerous different sources that
21 there's a lot of complaining about privacy concerns, but
22 when you give consumers the option to pay for a service
23 as opposed to receiving contextual ads, 99.9 percent of
24 the time consumers are not willing to pay. So, there's a
25 lot of complaining, but people, given the choice between

1 privacy and free services, people will take the free
2 services.

3 So, it kind of begs the question, also directed
4 toward Mike, for example, like as a user, I have a Yahoo!
5 Mail account that I've been using since college, which is
6 longer ago than I care to admit, and to me, it's sort of
7 locked up. What if I wanted to download one file --
8 maybe I can and that's just ignorance on my part -- if I
9 wanted to download all of my historical email and pay a
10 fee and say, okay, I want to be able to put this on my
11 computer, or pay a fee to use it on a host basis and not
12 receive any sort of targeting, not have any of that
13 information shared, is there an option of a paid service
14 that would allow that? I'd direct that to both Tim and
15 Mike. Is there anything currently available or plans to
16 offer that kind of service and, you know, what kind of
17 uptake do you think you would see?

18 MR. WALRATH: So, I think it's a pretty
19 specific question and I dony

1 -- there's a value exchange there and consumers tend to
2 choose free services, free content.

3 I'm also a long-time Yahoo! Mail user and one
4 of the things that I've enjoyed over the years is that
5 Yahoo! Mail has consistently been increasing storage
6 limits and building functionality and adding new features
7 that make it a far more valuable experience. I think we
8 invest tremendous resources and time and money in
9 improving all of our services in this way and that is
10 paid for by the targeted ads.

11 MR. MENDEZ: Okay, but as far as you know,
12 there is no I can pay \$20, \$50, \$100 and download the
13 entire file or pay a subscription fee and basically lock
14 up that data so that nobody but me will ever see it.

15 MR. WALRATH: We'd have to get someone with a
16 little more specific mail domain --

17 MR. TERKOWITZ: But you can do that for free.
18 I mean, all you have to do is pop it into another mail
19 account and you can certainly do that with either one of
20 those providers. They don't restrict that.

21 MR. MENDEZ: Okay, that's all very helpful.
22 Thank you.

23 MS. KRESSES: Thank you. Yes?

24 MS. GRANT: Hi, Susan Grant from the National
25 Consumers League. A comment and then a question.

1 My comment is that the tradeoff between getting
2 something free or giving up personal information to get
3 advertising is kind of a red herring because of the
4 problems that we've heard about before, the issue of
5 consumers really not understanding exactly what the
6 tradeoff is because they can't tell from privacy policies
7 and other information that they may be given about how
8 their information is going to be used.

9 My question is for really all of the panelists
10 to whom this might be relevant. It was really
11 interesting to hear how behavioral advertising works and
12 works well in the EU with the EU Directives. I wonder if
13 any of the panelists here think that the opt-in model
14 would work well for them and, if not, why not?
15

1 single piece of it, but it's not because of a lack of
2 technology infrastructure. In fact, in many of those
3 countries today, there's actually more broadband
4 penetration than there is in the United States, and it's
5 not for a lack of mobile telephony either because, in
6 most cases, that's past the United States.

7 But what I will say is that the companies that
8 can provide free tools, free services, free content are
9

1 in and I think that some of the restrictions are probably
2 one of the reasons.

3 MR. TERKOWITZ: I think there's another
4 challenge, too, Dave, which goes to this question of free
5 versus paid, which is really an obligation I think we all
6 have and the FTC has as you look at this going forward,
7 which is we really have to continue to work -- and you
8 see it in some of the proposals, the one that came out of
9 AOL, among others -- to drive transparency, to drive
10 education and to create policies that deal, if you will,
11 with those actors who are not interested in transparency
12 and are not interested in education and ease of use.
13 Because those things have to happen.

14 If you have an environment where it's free but
15 it's hard to figure out what the tradeoff is, then people
16 can make a bad decision. I do think we have obligations.
17 I think there are ways we've done it. Certainly, we've
18 done it at TRUSTe with websites to make this kind of
19 information far more transparent so consumers understand,
20

1 considered off-limits or at least sensitive and
2 troublesome to some companies. I want to know, it looks
3 like that line may move from time to time, that this is a
4 rather dynamic area. How do consumers know what is off-
5 limits and what kinds of content an individual company
6 will not collect? How is that information made clear to
7 consumers and how consistent is it? Beyond what may be
8 stated self-regulatory guidelines, I'm talking about
9 operating procedures, how consistent is it within the
10 industry and across corporations?

11 MS. HORAN: Well, from the OPA perspective, we
12 do have a range of members with different privacy
13 policies, but I can say generally speaking they all
14 publish the types of content or types of information they
15 are going to collect and how they're going to use that
16 information. Some of them -- if I look at, for example,
17 CNET has very extensive, very clearly written, you do not
18 need a Ph.D. to read this and understand how the
19 information is going to be used.

20 So, I can say for the members of OPA which
21 represent these big brands, there's a great deal of
22 transparency because, again, as I mentioned during my
23 opening, the trust is so critical to support this
24 business model, that would not eP1T0000 1w1k,I charwI-at

1 MR. WESTLAKE: Yes, and I'll add to that.
2 Being a content site and a small site, the most important
3 thing for us is that user experience, especially because
4 we have such a small number of people coming to our site.
5 If we're going to upset them or give them a bad user
6 experience, they're not going to come back and, more
7 importantly, are probably going to tell their friends not
8 to go there.

9 When we have a problem, we get comments and
10 it's like all through the educational market, you know,
11 we get, hey, I saw this, I saw this, and we address it
12 immediately. But I think it's up to the publishers from
13 a content perspective to adhere to making sure not only
14 what we say, but practice what we say in monitoring the
15 performance, monitoring the content. We have strict
16 guidelines for types of advertising that can even come up
17 on the site because we know we're reaching a wide variety
18 of people and we want to be the highest quality.
19 Therefore, we've got to make sure we adhere to the
20 highest quality standards.

21 MR. MAGEE: I think we're going to just take
22 one more question. Gentleman?

23 MR. HEGER: My name is Ollie Heger. I'm
24 German. Here we go. I'm with WunderLoop, a targeting
25 technology provider in Europe basically. I just want to

1 clarify one thing.

2 If it comes to targeting without any PII-
3 related data, of course you don't have to opt-in.
4 Netmining needs an opt-in as soon as they generate leads
5 which basically refer to individuals -- first. Second,
6 what's happening right now in Germany, this might be
7 interesting in the way that government -- the government
8 actually decided to allow privacy -- how's the word for
9 that -- privacy authorities that are actually checking on
10 the privacy implications on that, to come up with a
11 certificate that can be issued to publishers as well as
12 to technology providers.

13 MS. KRESSES: Thank you. Okay, I think --
14 Carlos, you wanted to comment a minute ago?

15 MR. JENSEN: It was just a follow-up on the
16 previous question, which is from having done this
17 research, I've been reading a lot of privacy policies and
18 what a fun world that is.

19 **(Laughter)**

20 MR. JENSEN: But from a consumer's perspective,
21 I mean, we've talked about here certain types of tracking
22 or certain types of inferences that we don't want to
23 make, things about health status, it could be religious
24 affiliation, things like that. When you look at the
25 privacy policies, you will very rarely, if ever, see any

1 mention of the kind of inferences that the companies are
2 not interested in making. If they refer to policies as
3 something they don't do, it's typically about atomic bits
4 of information. So, we will not ask you for your mailing
5 address, we will not ask you for this.

6 So, there's very little guidance to the
7 consumer as to what may be done with that data, what kind
8 of inferences are off-limits and which are acceptable.

9 MS. KRESSES: Great, thank you very much. That
10 will end Session 2.

11 MR. MAGEE: We just want to thank all our
12 panelists.

13 **(Applause)**

14 MS. KRESSES: Let's take a minute to stretch
15 while we move into Session 3. Thank you.

16 **(Brief pause)**

17

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1 **SESSION 3: CONSUMER SURVEY DATA**

2 MS. BRANDENBURG: We will now hear two
3 presentations on consumer research in respect to the
4 Internet and behavior and attitudes. So, I would first
5 like to introduce George Milne, an Associate Professor of
6 Marketing at the University of Massachusetts-Amherst.

7 MR. MILNE: Well, it's always a little
8 dangerous trying to present right before lunch, but I'll
9 try to not hold you too long.

10 Today I'm going to present some information on
11 three surveys that I've conducted with my colleague,
12 Shalini Bahl at the University of Utah. The title of the
13 talk today is Information Exchange Expectations of
14 Consumers, Marketing Mana000ef.tSwi0Iect MarketM MarketM MarketM61.2

1 is there which you've seen before. The other
2 technologies that we looked at are -- range from pop-ups
3 all the way down to loyalty cards and they're sorted in
4 the order of control that consumers want. So, consumers
5 wanted the most control over pop-ups and they wanted the
6 least control over loyalty cards.

7 These technologies were selected because four
8 of them reflect technologies that are primarily used for
9 information gathering and four of the technologies are
10 used primarily for marketing communications. So, the
11 pop-ups, text messaging, spam and telephone marketing are
12 more message deliverers and are for information
13 gathering, and realizing that there's connections between
14 the two of those.

15 Looking at the data, we then decided to segment
16 consumers and see if there were different groups because
17 not all consumers respond the same way. Across all
18 choices, we came up with four segments. The first group
19 we labeled the permissives and that has an N of 168
20 individuals, and these people obviously were very much
21 allowing the technologies, either an opt-out or an allow
22 was the top categories.

23 The largest segment with 871 was called the
24 restrictors. These people obviously wanted not to allow
25 the technologies to be used. The pragmatists, another

1 And here you can see some very marked
2 differences between the groups, where the permissives,
3 you know, don't mind any type of communications that
4 would be available like pop-ups or -- they're not trying
5 to restrict those. You see the restrictors have -- 87.8
6 percent want to restrict those.

7 Now, the pragmatists are the group that prefers
8 the opt-in mechanism and while they have -- about 42
9 percent of them don't want to have pop-ups used, 24
10 percent of them only want to restrict cookies. That
11 means 75 percent will allow cookies in some form or
12 shape. The environmental protectors, again, they are
13 restrictive for pop-ups or spam which tend to be more of
14 an evasive technology in terms of the time and space.
15 They are more allowing of cookies as well.

16 Next we added some surveys that looked at
17 marketers and direct marketers. Now, the marketers we
18 contacted through buying a list of individuals who had
19 the name "marketing managers." So, we used direct
20 marketing to find these people. And none of the
21 individuals had worked in the direct marketing industry.
22 We ended up getting 162 responses of these individuals.

23 And then we have a sample of direct marketers,
24 and these are individuals who worked in the direct
25 marketing industry who are attending a trade show.

1 Again, we asked the same survey. The only restriction
2 was that we made them answer the questions from the
3

1 And, finally, consumers have different
2 expectations than both marketers and direct marketers.
3 We knew that. But it's important to see where the
4 conflicts might exist. They really exist over
5 information gathering because while consumers want to
6 control their information, it's vital for the marketers
7 to get that access to it. They tend to be more aware of
8 invasive time -- like telephone calls and spam and so
9 forth. They're much more responsive in not invading the
10 space.

11 Then, finally, marketers are not all the same
12 and, so, there should be attention paid to the different
13 ones that are out there. Thank you.

14 **(Applause)**

15 MS. KRESSES: Thank you, George.

16 I'd now like to introduce Dr. Larry Ponemon who
17 is the Chairman and Founder of the Ponemon Institute.

18 DR. PONEMON: Thank you for saying my name
19 correctly. I thought it was going to be Pokemon again.
20 Last time I was here it was Larry Pokemon.

21 **(Laughter)**

22 DR. PONEMON: So, I have about, I don't know,
23 five hours of material to share with you and I'm between
24 you and lunch and I feel your stomachs starting to
25 rumble. I could hear it. So, we're going to be fast.

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1 industry. They kind of go against me. It's terrible.
2 Rebellious kids, just like the way I was as a hippie as a
3 younger man.

4 **(Laughter)**

5 MR. PONEMON: Now, that I revealed something
6 about myself, but you also need to look at not the
7 privacy issue, look at the privacy issue beyond the U.S.
8 and around the world because our friends -- for example,
9 our friend from Germany who asked the question before, we
10 basically have this belief people in different parts of
11 the world really care deeply about privacy and they're
12 going to be out there changing their behavior, and
13 there's no strong evidence of that, although EMEA and
14 Latin Americans tend to be more privacy centric than
15 people in the U.S. and Asia. And still that middle
16 category of privacy sensitive and not willing to forego
17 an inconvenience is kind of the strongest category.

18 So, in a nutshell, then why should you or
19 hu or

1 need to start moving into behavioral research since what
2 people say in a survey may not be entirely true. We know
3 that, so we want to be able to go from that point to the
4 point where we're actually looking at behavior.

5 We're starting to do that, other companies are
6 starting to do that, it's really important.

7 With respect to survey research, research shows
8 that consumers are distrustful of marketers who use
9 aggressive online marketing tactics. Well, duh, of
10 course.

11 The term "cookie" continues to have negative
12 connotation among consumers. Many consumers still see
13 cookie as -- well, it used to be a good thing, chocolate
14 chip cookies, but now it's like cookie, oh, it's an awful
15 word. Mallomars, that's what we have to use here. Oh,
16 yummy.

17 **(Laughter)**

18 MR. PONEMON: Consumers want to have more
19 control over the privacy of information they share with
20 online marketers. Consumers actually -- this was kind of
21 an interesting finding. Consumers actually prefer
22 personalization when it is relevant and it actually
23 provides interesting content. We'll talk a little bit
24 about that. It may be an anomaly, but we think it's
25 actually more persistent. It's more than an anomaly. It

1 seems to show up in other studies.

2 And consumer trust in online marketing
3 practices actually does result in better data being

4

1 and they're also more responsive to personalization. So,
2 again, knowledge doesn't actually lead to negative
3 behavior from a marketing perspective, but actually leads
4 to greater participation.

5 Also, knowledgeable respondents appear to be
6 much less concerned about the use of cookies, even
7 persistent cookies. On average, only 48 percent of
8 knowledgeable respondents appear to be concerned about
9 marketers using cookies as opposed to 60 percent for the
10 total sample. So, when you think about it, fear, you
11 know, the flood factor causes a lot of people not to
12 participate, but what we're finding generally is when
13 people have more knowledge, still there's a large
14 percentage of people who won't, but you seem to get
15 higher participation.

16 Let me tell you about some other interesting
17 findings, and I'm respectful of time here, so I have to
18 move pretty fast. What we find is that about 55 percent
19 of respondents believe that an online ad that targets
20 their individual preference or interest improves or
21 greatly improves their experience. We thought this was
22 kind of a weird finding because while people hate cookies
23 and permissions, people actually like the idea of having
24 someone spend the time trying to understand what they're
25 interested in.

1 So, there's this weird thing about
2 personalization, especially when it's content that's
3 being delivered versus an ad. People actually like it,
4 which is interesting.

5 And here's another finding, another duh
6 finding, and yet, even though people like it, no one's
7 willing to pay for it. So, the idea -- this is the other
8 thing about the Internet, this absolute confusion about
9 Internet economics. So, for example, there was a large
10 number of people who went crazy when they heard that -- I
11 think it was Google did not save search terms forever, 18
12 months or whatever. If you're rational, of course, but
13 if you're irrational, you don't expect it, it actually

1 Consumers are willing to share more and better
2 personal information about themselves when they have a
3 trusted relationship with a marketer. Consumers want to
4 rule over their online experience and 84 percent want to
5 have more control over the types and frequency of
6 Internet ads that they receive.

7 It also seems that there's this commitment when
8 a consumer trusts an online, like a company and,
9 therefore, it's marketed, it seems to be a longer term
10 relationship. People are less likely to churn or shift
11 or delete cookies. If you treat the customer, the
12 consumer with respect, they seem to be more likely to
13 share and opt-in.

14 And consumers do not want to be tracked online.
15 Despite all of the positives, because I almost sound like
16 a slogan for Internet marketing, and I don't want to be,
17 but the reality is only 20 percent still are very
18 concerned or would actually think that this idea of
19 tracking their behavior online is acceptable. They don't
20 like the idea of this tracking that's happening behind
21 the scenes. That could be a lack of knowledge and
22 experience because how do you do that if you're talking
23 and if you lack relevancy? So, it could be a knowledge
24 gap, a big one.

25 The trust factors that we looked at in this

1 study -- and by the way, we know that some of these have
2 actually shifted. For example, when we first started to
3 look at this issue, web seals like TRUSTe and BBB Online
4 and others weren't really a factor of consequence.
5 Suddenly, they are, and people are looking for TRUSTe,
6 they're looking for a seal that actually defines a
7 certain level of quality. So, we see that shifting.

8 But what were the top three factors? One, you
9 have confidence that the merchant will safeguard your
10 personal information. The number one trust factor in the
11 study was the privacy commitment of the merchant.

12 The frequency of the Internet ad, there's like
13 a line in the mind of the consumer when an advertisement
14 becomes annoying and irrelevant and there's a frequency.

15 The merchant doesn't share your personal
16 information with third parties was important as well.

17 Then asking for permission, opt-in versus opt-
18 out, these are important, and even the idea of
19 personalizing messages, saying to you, Dear Larry, I know
20 you're a pilot, so we're interested in blah, blah, blah.
21 That stuff may be important, but it's marginal relative
22 to the first three factors.

23 So, in essence, what did we learn from all of
24 these studies? Well, we find that people want to have
25 more control over the types and frequency of Internet ads

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1 Consumers do prefer Internet ads that are
2 targeted to their specific tastes and preference, are
3 respectful of their privacy preferences, and permission
4 is important here, and are not overwhelming in their mind
5 on frequency. The problem that we try to get at
6 frequency, and we don't have an answer, is it's all
7 different for each of us. To some it's two. For some,
8 frequency is one. To others, it's positive infinity.
9 So, we don't know what the ideal is.

10 Permission is important to establishing trust
11 and trust leads ultimately to more and better data being
12 collected about the consumer. So, again, it's beneficial
13 for online marketers to do that.

14 With that being said, I want to thank you and
15 the FTC for giving me this opportunity to present. Thank
16 you.

17 **(Applause)**

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AFTERNOON SESSION

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(1:49 p.m.)

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1 rapidly. In the online advertising world, we found two
2 things to be true. First, advertising is a critical
3 component of the web ecosystem. When we do our job well,
4 we connect consumers with information they want at the
5 time they want it. Online advertisers and publishers,
6 including small businesses and bloggers, are flourishing
7 because of the ability to reach their consumers in an
8 effective and efficient way. And billions of dollars of
9 services and information are provided today for free, or
10 nearly free, because of online advertising.

11 The second thing we found to be true is that
12 our users' trust and their privacy are critical to our
13 business. Because we support open platforms, as Tim
14 Armstrong was describing to you this morning, our users
15 are free to pick up and leave, and because of that, we
16 have to work every day on every product to earn their
17 trust and their business.

18 In advertising, we've created a very robust ad
19 platform without having to use much information about a
20 user at all in order to effectively target the ads, and
21 I'll describe those systems in more detail.

22 Our business depends on getting this balance
23 right and we're committed to continuing to provide the
24 benefits of online advertising in a way that protects
25 user privacy.

1 Let me spend just one minute talking about our
2 team. I am enormously fortunate to work at a company
3 where privacy isn't just the lawyers' problem. Instead,
4 it's a value that's affirmed throughout the company from
5 our engineers through our executives. For that reason,
6 our approach to privacy is not to solve a privacy problem
7 by having a well-worded privacy policy, although I'll
8 tell you that we spend a lot of time on those policies
9 and on things like our recently released videos about
10 what a log file is or what a cookie is, and I hope you
11 will check out our new Google privacy channel on YouTube.
12 But in addition to that, we work really hard at designing
13 privacy protections into the product itself.

14 The team that drives the process looks like
15 this, with a lot of experienced leadership at the top
16 and, importantly, attorneys who are embedded with the
17 products to make sure that the products are designed with
18 privacy in mind. We also have, of course, support teams
19 and security teams who are experts at what they do.

20 20

20

1 constraints. Both of these offerings are contextual
2 advertising, so they give results based mostly on the
3 current context of the user, not on a user's past
4 behavior or a profile.

5 So, first, to look at AdWords. We're
6 connecting consumers when they search, and a Google
7 AdWords advertiser will purchase text ads, which you can
8 see up here, the mutual funds ad, that are provided in
9 response to a search query that's entered into our search
10 engine. So, the advertiser will design that text ad,
11 choose a keyword that triggers the ad, in this case it's
12

1 Importantly, we are targeting here based on the
2 user's search term, not on a profile. So, in our
3 experience, ads are more useful and thus more effective
4 when we can correctly identify what the user's looking
5 for in that moment. This is in contrast to behavioral
6 targeting that's based on a profile built on past
7 activity in order to target an ad.

8 Our AdSense service works very much the same,
9 except in using keywords to target, we use the content of
10 the page. So, this is a page by SeatGuru, which is used
11 to tell you what the best seats on the airplane are and
12 we take terms based on that in order to target the ads,
13 much in the way the keyword's used. Again, importantly
14 here, we're matching on very limited information.

15 To be really specific about what we collect,
16 when a user comes to our site, they never have to
17 register to use Google. You can go up to any Internet
18 kiosk, any computer and type in a search without
19 registering with us, and at that time, the only thing we
20 collect is standard log information, URL, IP address,
21 basic information about your computer and a cookie ID.

22 The same is true when you view an ad on one of
23 our AdSense network partners, IP address, URL, time and
24 date, and the ad viewed.

25 By the way, descriptions of the type of stuff

1 that's in a log file is actually in our privacy policy
2 and also in a recently released video that describes what
3 it is.

4 So, let me finally end with how we protect user
5 privacy. As I was saying, we deliver timely, relevant
6 ads with very little user information. We use contextual
7 targeting. We were also the first major search engine to
8 announce a finite logs policy of 18 months, after which
9 we anonymize the IP addresses and cookies and our cookies
10 expire after two years.

11 We limit the disclosure of data. We don't
12 transfer PII to advertisers. We have a team that's
13 dedicated to reviewing all requests for user information
14 from the government or any other third party, and we have
15 strong expert teams for network security, software
16 engineering, physical security to protect all of these
17 systems.

18 Leaving you with a final word, this is a very
19 important discussion for us to be having across the
20 industry. This is a very complex business with many
21 stakeholders. And the third thing we found to be true is
22 that the online advertising industry is evolving. So,
23 it's appropriate for us to be reviewing our practices in
24 light of those changes with an eye to continued health of
25 the web ecosystem and to the trust and privacy of our

1 users. Thank you very much.

2 **(Applause)**

3 MS. KRESSES: Thank you.

4 And, now, we'll hear from Diane McDade,
5 Microsoft Trustworthy Computing.

6 MS. McDADE: Thank you very much and to the
7 Commission and the staff, thanks very much. It's been a
8 privilege to attend today and to learn from the other
9 panelists and presenters and I'm looking forward to both
10 sessions.

11 Microsoft has grappled with the hard problem of
12 privacy and protection on the online space for many, many
13 years. We started our services in the mid-nineties. I
14 came onboard in '98, and we named our first chief privacy
15 officer in the year 2000.

16 What we've learned in those years is that what
17 you have to look at when you look at privacy is you have
18 to first think seriously about the technology and how to
19 embed privacy protections by design from the get-go in
20 the architecture.

21 The second thing you need to do is make sure
22 that you have very solid policies that are understood by
23 every member of the design team, all the employees across
24 the company, and we engage in very rigorous training in
25 our employee workforce around those policies. We've

1 articulated our policies publicly and they're very well
2 articulated internally.

3 The third thing that we need to do is to make
4 sure that our practices follow and that there's an
5 internal compliance and implementation program that's
6 followed up by audits, third party and internal, and that
7 we open ourselves up to scrutiny by outside
8 organizations, voluntary seal organizations and the like.
9 Microsoft has done all of these things for a number of
10 years and we've learned a lot through that process.

11 One of the things that we've had to be
12 challenged by from the beginning is to have a global
13 adherence to the privacy laws around the world as our
14 products are worldwide. So, in doing that, we've learned
15 that our leadership really depends upon our understanding
16 of the larger environment and the expectation of

17

1 personal and non-personal information, and when we
2 collect personal information, we only do so after the
3 customer has actively accepted our privacy statement and
4 they've had an opportunity to peruse and examine that.

5 We do, in turn, with that information, provide
6 our customers with, oftentimes, personalized or
7 customized services. Normally, they are free of charge.
8 So, we're using the information for that primary use.

9 In addition, we may go ahead and build
10 segments, profiles that target customers with appropriate
11 personalization in advertising and use that information
12 in a secondary manner.

13 Now, we, about five or six years ago, wanted to
14 think forward about behavioral targeting and recognized
15 that if we were going to do that, we wanted to make sure
16 that any segments that we built that contain what is
17 sometimes Internet data about surfing and searching, that
18 people feel might be sensitive, was segregated from
19 account information entirely so that one wouldn't feel
20 that Microsoft was linking the personal account known PII
21 data, data that can personally and directly identify you,
22 with a profile that might be fleeting as your interest
23 changes from cars to baby gifts to, you know, a trip to
24 Hawaii.

25 So, we've architected our system from the

1 opt-out is roamable if you were signed in as an
2 identified individual through our Window Live services,
3 and what that will do is allow someone to maintain their
4 opted-out status whether they're at a different computer
5 at home or at work as long as they're signed in.

6 We've also gone ahead and made the decision to
7 offer that opt-out capability across Microsoft sites and
8 services, as well as any third party ad serving that we
9 move forward.

10 Finally, we've taken very seriously working
11 worldwide with regulators and industry about how we can
12 identify best practices together in a collaborative
13 approach because we believe these questions really can be
14 resolved and moved forward with a lot of sharing of
15 information. We think facts are friendly and we like
16 talking to other companies and regulators to understand
17 better their concerns and their practices.

18 Finally, we've taken security as our partner.
19 I like to say, as a privacy person, that security's the
20 handmaiden of privacy. We really can't have privacy
21 without strong security practices. And, so, one of the
22 things that we've been doing is thinking about -- I'm
23 sorry, I'm on the wrong slide, excuse me. This slide is
24 about how we're going to move forward with aQuantive.
25 What we're interested in here is to make sure that we

1

(Applause)

1 MatchLogic. So, we've been in the space for ten years.
2 We've worked with large advertisers, primarily on the buy
3 side with ad serving.

4 Today what I'm going to talk about is a little
5 bit of a shift in the paradigm of the data model. We
6 believe at TruEffect that it's time for a change to this
7 data model and we want to remove the ad server from the
8 data equation in online advertising. We want to place
9 the advertiser and the consumer into a direct
10 relationship and eliminate or even potentially eliminate
11 the collection of cookie data altogether.

12 Before I dive into this, let me just quickly
13 show you guys, if you don't know, in ten seconds how to
14 read your cookies, look and see what's going on. I'm
15 using Firefox here. Go to Tools, Options, Privacy and
16 Show Cookies, and you can actually go in and see the data
17 that's being collected on any given website. If you go
18 in and refresh your browser, you can see any new
19 information dynamically that's being inserted there. So,
20 that's a little gift from me to you guys.

21 Now, one quick point here is not anyone can
22 read any cookie, okay? You can't just read and write
23 cookies in consumer's browsers. Browsers abide by
24 protocols and all of us live by those protocols. Servers
25 delivering content to a browser, including ads, are

1 limited to a specific domain. I've got it up here as the
2 fully qualified host domain represented by URL. Only
3 servers registered within that domain in the DNS system,
4 the domain name system, can read or write cookies into
5 the browser. Traditional third party ad servers leverage
6 cookie technology by using a proprietary domain, so a
7 domain that they own, and it writes cookie test files
8 only their servers can read or write. The advertiser for
9 whom the campaign is being conducted is walled off from
10 reading that information.

11 Now, furthermore, the consumer views ads, let's
12 say, from Amazon and clicks on one and is redirected to
13 the Amazon website where they proceed to purchase a toy
14 for their child. Now, you've already seen several times
15 today and I represented a series of transactions that
16 would be recorded by the ad server in the process of
17 delivering banners and tracking the clicks and the
18 landings. The consumer has no idea, they've never heard
19 of adserver.com. They've seen an ad from Amazon, they
20 are in the process of navigating our website and making a
21 purchase, perhaps, and that's the trusted merchant with
22 whom they think they have a relationship.

23 Now, the conundrum of the third party model was
24 really addressed in 1999 with the formation of the NAI
25 and the adoption of the NAI principles. But that's --

1 that's a big step in the right direction, but it's eight
2 years ago which is actually about two lifetimes in our
3 space.

4 I'm going to jump through this quickly. Ad
5 servers gather almost all the same data you've seen
6 before. We're talking IP address, browser type, time and
7 date stamp, cookie name, cookie data, so on and so forth.

8 But what does adserver.com do with the data?
9 Well, one of the things we do is we provide reports. The
10 records are aggregated into reports, the counts, if you
11 will, depicting the performance of the media and the
12 message. The census-based performance reporting made
13 possible by this process has been one of the key drivers
14 in the success of Internet advertising.

15 An advertiser can see in hours how an offer or
16 a piece of media on a website is performing and make
17 immediate optimization decisions. Now, this alone has
18 put Internet advertising into the marketing hall of fame,
19 but adserver.com doesn't stop there. The raw logs can be
20 segmented, scored, analyzed and modeled and from this a
21 cookie ID can be fingerprinted and those attributes used
22 for targeting, as we've talked about all day.

23 I'm going to jump through the example because
24 you've already heard all about these examples.

25 Consumers have voted with their wallet and

1 created an industry of anti-adware companies, the
2 software makes it easy for the consumers to block or
3 delete cookies and, therefore, they've severely
4 jeopardized the model I just illustrated for
5 adserver.com. When a consumer deletes cookies, the value
6 of that profile in the database is wiped out and the
7 investment to build a profile is lost.

8

1 capability directserve, and directserve is a patent-
2 pending technology that allows an advertiser to deliver
3 their online ad campaigns entirely from their proprietary
4 domain without sacrificing the effectiveness of an
5 enterprise caliber ad serving platform.

6 With directserve, we can deliver campaigns
7 anywhere on the web from the advertiser's domain using
8 only the advertiser's cookie and creating a database of
9 log records only meaningful to the advertiser. The data
10 is not aggregated and re-purposed for other clients.
11 Now, know, the companies represented here are for
12 illustration and they're not TruEffect clients.

13 Now, a profiling database is only possible
14 within the confines of the advertiser. Now, TruEffect,
15 as an agent, does not benefit from the data by creating
16 derivative works. I equate this or it's analogous to the
17 U.S. Postal Service delivering the mail anywhere in the
18 United States despite rain, sleet or snow. In other
19 words, it's difficult. But we have no rule on the
20 information shared between the sender and the recipient.

21 So, what about the consumer and what impact
22 does the technology have on behavioral targeting, which
23 is what we're here to talk about today? First, it
24 creates an opportunity for the known and trusted merchant
25 to extend the functionality and logical relationship with

1 cookie facility embedded in browsers. With the explosive
2 growth of digitally addressable media, our company is
3 being pushed to extend census-based measurement and
4 dynamic targeting technology from the browser to other
5 channels. We're redefining what it is to be an ad
6 server.

7 We, in the industry, have to work closely with
8 the carriers, the networks and the infrastructure
9 providers to guide them in the consumer-centric use of
10 this technology over time.

11 Thank you.

12 **(Applause)**

13 MS. KRESSES: Thank you, Scott.

14 Now we'll hear from Chris Kelly of Facebook.

15 MR. KELLY: Thank you very much, members of the
16 Federal Trade Commission and staff and everybody else
17 who's come out today. I'm Chris Kelly. I'm the Chief
18

(301)

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1 a media company, are you a technology company? We're a
2 technology company. We build great technology that
3 enables people to share information with their confirmed
4 friends. You know, a fun fact you hear often about kind
5 of online social networking sites and sharing information
6 willy-nilly, it's available to everyone on the web. The
7 average user on Facebook has access to less than .15
8 percent of the profiles on Facebook. So, privacy has
9 been built into our design from the beginning.

10 We like to think of ourselves as a social
11 utility to share information with your confirmed friends.
12 We have a bit more than 300 employees in offices in Palo
13 Alto, New York, Chicago, Detroit and now London.

14 So, collection of data is obviously a key part
15 of this, and I have tried to illustrate this with the key
16 profile page which every user, they validate into the
17 system, they confirm that they have access to the email
18 address that they've signed up from, and then they can
19 enter these pieces of information in their profile.

20 So, this gives a real-time user control over
21 the collection of information, what's collected and
22 what's not collected. The privacy settings, which I'll
23 show you in just a minute, enable you to say exactly who
24 sees it and who doesn't, but it's also very important to
25 stress there actually is no setting on Facebook to reveal

1 my profile information to the world.

2 The goal here is user empowerment and
3 empowerment is sharing information within your real world
4 social context. So, you can share as much or as little
5 as you choose and only with whom you choose.

6 So, the use of data -- and the principles you

7

1 over News Feed when we launched it. But once people
2 understood -- and News Feed is probably now the most
3 popular feature of the site. Once people understood that
4 it was only their friends' information and -- they were
5 only sharing their information with their friends and
6 their friends were only sharing information with them,
7 people got very used to the idea of aggregating all of
8 this information and presenting it in a useful and
9 meaningful fashion. And, of course, advertising is, in
10 fact, targeted based on that information that you provide
11 which we've had a very clear statement in the privacy
12 policy about for two years.

13 What it says is essentially if a movie company
14 -- we give an example. If a movie company wants to
15 promote the fact that a given movie that they have coming
16 out is going to be playing in your town and you have a
17 movie in your profile that may match what they think the
18 movie that's coming out would be a good one for you to
19 see, you might see an ad for that, but we don't tell the
20 movie company who you are. We don't think you'd want to
21 share that with them. If you want to in some other way,
22 if you want to sign up for an email list or things like
23 that, that's fine with us. But we're not going to do it
24 on your behalf. We just don't think that that meets with
25 the control principles that we're articulating.

1 And I also wanted to go through our basic
2 security principles and, obviously, we've had this
3 registration system all around. There's not wide
4 availability of profiles in general. We do confirm it
5 based on friendship and on network rules. So, we do have
6 these broader environments that you can choose to join,
7 but yet again, on average, you still only get to this .15
8 percent of profiles being available to a Facebook user
9 where we're collecting sensitive data, where, for
10 instance, if you want to send a virtual gift to your
11 friends, which is something that we've enabled for about
12 a year now, we collect your credit card, that information
13 is encrypted. When you sign in, you get an SSL
14 encryption layer that handles that data. So, any place
15 where anything sensitive that might be easily misused in
16 a detrimental way is encrypted at that point.

17 We also have a deployment of what we like to
18 call anomaly-based systems on the network where people
19 are undertaking activities where they're messaging too
20 many people who aren't their friends, not just sending
21 friend requests but sending a whole bunch of messages,
22 usually spam, attempts at spam. We actually capture that
23 very quickly and that helps contribute to the sense that
24 Facebook users have that is a relatively spam-free
25 environment. That's obviously a very, very important

1 So, if we go on to the used car lot, we're
2 going to know that the guy on the other side that's
3 trying to sell you a car is trying to sell you maybe a
4 lemon, maybe a good deal, you don't know. But you're not
5 going to tell them every single thing about you. You're
6 not going to want them to know how much you have to
7 spend, you don't want them to know how many other places
8 you've gone to, and you definitely don't want them to
9 know what you think of the car sitting right behind that
10 guy. So, that's much what the online world is now
11 becoming.

12 As users are being tracked and followed and
13 data is being profiled in PII form, non-PII form, all
14 this information can affect consumer experience. So,
15 today, I am here to talk about the consumer experience
16 and how things are changing online for them as a result
17 of all the data that's being tracked.

18 The folks here today are talking about all the
19 various ways that they're trying to make sure that they
20 can protect consumers, and despite those moves, I think
21 there's still some serious problems out there for
22 consumers as they go online, and I'd like to start with
23 the issue of choices and price.

24 When you're being followed online and you're
25 trying to make a transaction, you're going to be giving

1 up information, dropping cookies or giving up bytes of
2 information maybe after you've scanned through a privacy
3 policy that you clicked and just moved on just so you can
4 access the content online and be able to see all your
5 choices and see the prices and maybe even purchase
6 something.

7 Well, you know, to do that, you've already
8 changed your experience. You've given up lots of
9 information. Now, remember, in the used car lot, you
10 wouldn't have done that. You would be waiting to see
11 what that guy would tell you before you would give up any
12 kind of information and you're not allowed to do that in
13 the online world. In fact, if you are given those opt-
14 outs, it's really difficult to know how your experience
15 is going to change when you do opt out. Are you going to
16 be banned from using the site in a functional way? Are
17 you going to now experience a lack of choices? And, for
18 the most part, it takes a really savvy consumer to be
19 able to actually navigate those opt-out systems. So, it
20 makes it somewhat difficult if there's like a hodgepodge
21 world of opt-outs or privacy policies. So, for the most
22 part, consumers are going to give up their data and move
23 forward, and that affects their -- like I said, their
24 choices and their prices.

25 The next piece that I'd like to talk about a

1 little bit is privacy. I think one thing that everyone's
2 noted is the difference between PII and personally
3 identifiable information, non-personally identifiable
4 information.

5 What's important to note is that it doesn't
6 take PII to find someone. It's pretty easy for all of us
7 to gather a lot of non-PII data and then start to put
8 together a picture of a person, a picture of what they're
9 doing, what their habits are, and that's why it's so
10 valuable to sellers and that's why it's so valuable to
11 the online advertising market and that's why it's so
12 valuable to the folks up here.

13 So, I mean, I think that it's important that we
14 start with that understanding, that all information
15 that's being tracked actually is valuable to both the
16 consumer and to the folks on the other side. So, there
17 should be strict policies in place that give the consumer
18 an idea of what's happening with your information. How
19 is it going to be used and how is it going to change
20 their experience and how long is going to be kept and who
21 else is going to see this? It's good to hear that there
22 are changes taking place.

23 But what would be really helpful is that if
24 there wasn't a hodgepodge world out there. If there was
25 actually a uniform system so that folks could actually go

1 on to one website and go on to the next website and have
2 the same experience, that you wouldn't have to worry, oh,
3 okay, well, now I'm looking at Website B, so am I being
4 tracked? Oh, no, now I'm looking at Website C. I think
5 I'm safe now. It's a lot to keep track of and I think
6 it's difficult for consumers to understand that.

7 There's one last thing that I did want to talk
8 about and that's the lack of transparency and consumer
9 control. I briefly mentioned it in my example, but I
10 think I'd like to highlight it mostly because in the
11 brick-and-mortar world, when you're asked for
12 information, you can say no.

13 So, this just happened to me the other day. I
14 was in a store and they asked me for my telephone number.
15 Basically, they're trying to figure out what kind of
16 consumer I'm going to be. Am I going to return that
17 shirt a week later? Am I only a sales shopper? What am
18 I going to do? And we're all familiar with the marketing
19 gurus' descriptions of what are the ideal consumers and
20

1 and then I moved on.

2 I can't do that online because there isn't that
3 transparency. People don't know what's going on with
4 their information, and if they do and if they're smart
5 enough to catch it, it's really difficult for them to,
6 you know, as I said before, know how to get out of the
7 situation and, if anything, what will change.

8 The online environment has a lot of positives
9 for consumers as well. As online advertisers have told
10 you today, they can direct you to products that, you
11 know, you enjoy and they can show you more targeted ads
12 that won't get you a sweater ad in the middle of the
13 summer. But that kind of utility often drops off with
14 the amount of consumer data that's actually being taken
15 up.

16 So, it's important that as we go forward, we
17 understand that we place a fine line in between how much
18 consumer data we're actually taking and what we're
19 actually offering consumers in return. Thanks.

20 MS. KRESSES: Thank you very much, Amina.

21 **(Applause)**

22 MS. KRESSES: Now we'll hear from Lisa
23 Campbell, Office of the Privacy Commissioner in Canada.

24 MS. CAMPBELL: Good afternoon, everybody. My
25 name is Lisa Campbell. I'm Senior Counsel with the

1 Office of the Privacy Commissioner in Canada. I want to
2 thank the FTC for inviting me to be here today.

3 Our office is an agent of Parliament, which
4 means that we are non-partisan and we report to the whole

1 I just want to make brief mention of the
2 differences between the U.S., Canada and Europe. The
3 European Union and Canada, both centrally supervise the
4 private sector's use of personal information and, as most
5 of you know, in the U.S., the regulation of the private
6 sector on this issue is much more dispersed.

7 Our office has taken the position in a couple
8 of cases already that an IP address is personal
9 information within the meaning of our law, to the extent
10 that it can be linked to an identifiable individual. So,
11 all of the web analytics data that we've talked about
12 that's such a rich trove, such as the referring site, the
13 referring search engine, the keyword and phrase, the time
14 of day of the visit, the machine properties, such as the
15 IP address and browser settings, as well as the complete
16 individual click stream data -- the extent that all of
17 this data can be associated with a person, we take the
18 view that it's personal information and that our law
19 applies.

20 We've heard, and I must say I think it's
21 excellent that the discussion's going on that people are
22 thinking about how to anonymize the data. It's important
23 because it's now because of the capacity of technology
24 much cheaper and easier to just keep the data. It takes
25 effort and thought to actually anonymize it and dispose

1 of it. And I see a few folks nodding. You've obviously
2 had to deal with that.

3 So, the servers of search engines generally
4 record the search, the request, the URL, the IP address,
5 the browser type and language, the date and time of the
6 request, and cookies that can uniquely identify a user's
7 browser.

8 It's going to be important for companies, I
9 think, to render the data anonymous. There have been
10 examples where people have tried to do that, but when it
11 was released the information they thought was anonymous
12 could then be matched with publicly available data and
13 lead to identifying individuals. So, actually, it's a
14 bit of a task.

15 I want to talk to you a bit about trans-border
16 data flow. A company in Canada that outsources
17 information processing to a company that operates
18 elsewhere has to tell customers, under our law, that
19 other information that's being processed elsewhere may be
20 available to the law enforcement agencies, for example,
21 of that other country, and our law demands that
22 organizations be transparent about their personal
23 information handling practices so that when a company is
24 contracting out, they have to try, by contractual or
25 other means to the extent possible, to get that

1 subcontractor to abide by the requirements of our law.

1 to it. One is accessibility or the ability to control
2 who has access to you and to what extent they have access
3 to you. And the other part is expressive privacy or the
4 chance to freely express yourself and associate with
5 others.

6 There's a case in Canada that's been in the
7 news a lot lately of some young folks working at our
8 border services agency who said some unfortunate things
9 on Facebook and subsequently lost their jobs. So, they
10 have now learned about sort of the intersect.

11 In closing, I think I'd echo what some of my
12 co-panelists have said. Your personal information, your
13 data, has huge economic value and technology makes it
14 easy to gather vast amounts of data about individuals in
15 real time.

16 What I see for the future is that developments
17 like developments in nanotechnology, which are going to
18 exponentially increase the capacity of computers to store
19 and process information in real time, make these kinds of
20 debates even more important.

21 Thank you for your time.

22 **(Applause)**

23 MS. KRESSES: Thank you. We have a couple
24 questions up here, but it will be just a moment and we'll
25 open the mic. So, if you want to go ahead and stand up,

1 if you have a question you want to ask, that would be
2 great.

3 I would target this question to Amina, but also
4 I'd be happy to hear from anyone else who has thoughts on
5 this issue. That is, Amina mentioned the worry that
6 there's a potential that the data collected would be used
7 for price differentiation or some other sort of
8 discriminatory practice and I want to get a sense if what
9 you're saying -- are there signs of these secondary ill
10 uses already in effect or that they're likely in the
11 short term? What are you specifically seeing?

12 MS. FUZLULLAH: Well, I mean, I think that it's
13 rather difficult for consumers to know -- I mean, I hope
14 I made it clear that one of the problems is that it's
15 just not a transparent system. Consumers aren't aware of
16 the price their neighbor is getting inside of their home,
17 at their computer, that's different from the one that's
18 at their own.

19 So, it's really difficult to even track this
20 kind of behavior because it's not like you're standing in
21 a store and you just heard somebody say, oh, you get this
22 shirt for \$4.95, and then you walk up and they're like,
23 well, that's \$15.95. So, it's actually rather difficult.
24 I think that's part of why we want more transparency in
25 the process so that we can actually have consumers aware

1 that if there is this kind of changing, that they're
2 actually aware that it's happening and are okay with it.

3 Thank you.

4 MS. KRESSES: Does anyone else have anything to
5 say?

6 **(No response)**

7 MS. KRESSES: I think I just want to move to
8 data retention for just a second. It's something that I
9 hope we'll get into as the panel enlarges in just a
10 minute, but I would ask this of Microsoft and Google and
11 Facebook. There's been discussion of how companies are
12 moving to a shorter time for keeping their data and a
13 shorter time until they anonymize the data. Why is it
14 important to keep the data tied to an IP and date and
15 time for as long as a year to two years? What does that
16 serve?

17 MS. WONG: I'll try first. Here we go. So, as
18 I was saying, we are always engaged in a discussion with
19 our users, with regulators, with privacy advocates about

1 to that?

2 There were a number of factors that went into

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1 immediately because that's a typo.

2 So, we have to have a certain volume of queries
3 in order to be able to identify that. Well, in fact, we
4 actually have to have a larger volume because we have a
5 lot of English users, but in order to serve our users who
6 are viewing our site in Lithuanian or Thai, we actually
7 need a much longer period of time to get the right volume
8 of queries to develop the same robustness.

9 That works the same, and probably more
10 importantly for us, actually, in the area of things like
11 security or click fraud in order to identify people who
12 are trying to hack our system or defraud our index, in
13 other words, try and send us signals that make us believe
14 certain sites are more relevant than others. We actually
15 need to know not just what is the region that these
16 clicks are coming from, but is it a single computer or a
17 group of computers that's continually trying to attack
18 the system. So, that's the reason that we came to 18
19 months.

20 MS. KRESSES: But for the average person, does
21 the 18 months -- I can understand the security thing
22 where it really is that computer, and is it not possible
23 to flag those sorts of items? What does the IP and the
24 time and stuff give you over the 18 months in particular?

25 MS. WONG: In a security setting, one of the

1 things to know is you may be having a security attack at
2 a particular point in time, but the problem is that
3 someone was probably practicing that attack for many
4 months prior to that. So, one of the things about having
5 a long period of time is being able to go back and look
6 for the same pattern and try and identify again who the
7 bad actor was in order to stop the current attack.

8 MS. KRESSES: Thank you very much.

9 Diane, do you have anything further to add on
10 that?

11 MS. McDADE: Sure. Microsoft also wanted to
12 take a closer look at retention time frames and we
13 recently had a long examination on that, and our first
14 area to look at was search because we felt that was data
15 that many people equate as sort of like their stream of
16 consciousness and they're very sensitive about it. I
17 think everyone in the industry wanted to make sure that
18 we were able to anonymize fully search queries associated
19 with a single unique identifier and not have that data
20 fall into the wrong hands and also not be available
21 through a government subpoena. So, we really wanted to
22 bring down the time that we held search query data in an
23 identifiable format.

24 We looked, and many of the same concerns that
25 Nicole just raised, we found were also true in our

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For The Record, Inc.

1 others in the industry are making sure that search
2 queries really are anonymous after that 18-month period.

3 MS. KRESSES: Thank you. And we'll move into
4 questions.

5 MR. CHESTER: Jeff Chester. This is for
6 Ms. Wong. I do want to say that it's very important, I
7 wonder if you would agree with me, Ms. Wong, that the
8 reason that Google and even Microsoft has reduced the
9 retention period to 18 months is because of the
10 extraordinary activity by the Article 49 Working Group of

1 How will all that data be treated by Google, do
2 you envision?

3 MS. WONG: So, obviously, as you know, we're
4 still in the review process and part of that means that
5 because of gun-jumping rules you don't speculate ahead of
6 what your combined entity will look like, but let me talk
7 a little bit more in detail about DoubleClick.

8 So, one of the things about the data that
9 DoubleClick has -- and you're right, they issue cookies,
10 they collect data based on advertiser activity or
11 clicking on ads and none of that data is actually owned
12 by DoubleClick. DoubleClick holds it for its advertisers
13 and publishers. Under its contracts with its advertisers
14 and publishers, it actually has no right to access that
15 data or use that data in a non-aggregated, individual
16 form, except with the permission of its customers, and
17 those obligations will flow to a DoubleClick/Google
18 entity if that review is passed and we actually are able
19 to acquire the company.

20 So, that's an important thing because we can't
21 actually change -- we will own those obligations as well
22 and we will not be able to access or use that data in a
23 non-aggregated individual format either.

24 Separate from that, we actually haven't figured
25 out, because there is no combined entity, whether it is

1 technically possible to use that data in combination with
2 anything we have now.

3 And, finally, and probably most importantly
4 from my perspective, is we don't know if it would be the
5 right thing to do by our users, and I think that's all
6 something -- I wouldn't speculate on that. I think
7 that's an important conversation for us all to have as an
8 industry as well as for us to have as a company.

9 MS. KRESSES: Thank you. Do we have any other
10 questions at this point? Okay, great, we're going to
11 move right -- oh, I'm sorry.

12 MR. SMITH: I'm Robert Smith, Privacy Journal.
13 FTC workshops tend to invite corporate people who say
14 that their company is not engaged in the very practice
15 that is being investigated. It's a wonderful phenomenon
16 and we've heard that today. So, let me try another way
17 of trying to get the information out.

18 You all monitor what your competitors are doing
19 and what's going on on the Net. Are there practices that
20 you see that you disapprove of that ought to be
21 discouraged? Are there practices that the FTC ought to
22 take a very close look at? And if you look around and
23 you don't see any such practices, let us know that, too.

24 MS. McDADE: Well, I'll speak to two things.
25 One is I do believe that all sites obviously ought to

1 have privacy statements. I wasn't aware that 15 percent
2 still don't of the top 200. I learned that this morning.
3 I was surprised to hear that.

4 Second of all, if there are discriminatory --
5 adverse discriminatory practices in advertising,
6 Microsoft would certainly be in favor of looking more
7 closely at a contractual requirement that advertisers not
8 engage in adverse discrimination and advertising based on
9 behavioral targeting profiles.

10 Thirdly, I think that we feel pretty strongly
11 that there are always, in every industry, outliers and
12 that we want to work to help those folks understand that
13 to make this environment work best, they're going to
14 bring down the rest of the goodness from the online
15 space. So, certainly, if there are people who aren't in
16 compliance with NAI guidelines, for instance, we think
17 they ought to join NAI and get involved. So, it's in our
18 interest to make sure that those outliers come into line
19 with generally accepted practices.

20 MR. KELLY: I think anything that's actively
21 deceptive in getting people to reveal personal data and
22 to share it broadly is pretty obviously well beyond the
23 pale, and we do still see that on the web today and
24 that's completely unacceptable from our perspective. I
25 think most other companies up here would say that, too.

1 MS. CAMPBELL: I'd just offer one comment and I
2 made it in my remarks. But transparency, I think the
3 industry as a whole needs to be more clear with the users
4 exactly what's happening with their data, who it's being
5 sold to, why it's being marketed, especially if you look
6 at the average age of the users of many of the social
7 networking sites, for example. Many of them just see,
8 oh, it's a free site, I can use it, and they're surprised
9 by the ads that pop up in their email or on their mobile
10 phone a few days later.

11 So, particularly with younger audiences who may
12 not be as aware, it would be a good idea, I think, for
13 industry to be open with them about what's happening with
14 their data and the value that it has.

15 MS. KRESSES: Any else want to comment?

16 MS. WONG: I agree with all the other comments,
17 including the deceptive practices, which I think we all
18 agree is inappropriate. I think that the biggest
19 challenge for us is not that there are -- not conquering
20 the bad practices because I think the FTC is looking at
21 that very carefully, but I think that the harder
22 challenge is whether or not how we approach it in light
23 of the current technologies is still up to date, and that
24 is, I think as Trevor may have talked about earlier and
25 some others, there are so many more tools available to us

1 from a technological perspective on getting this right,
2 and I think that that's why we're trying to engage in an
3 industry discussion about what does Phase II look like.

4 MS. KRESSES: Thank you.

5 **(A brief recess was taken)**

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1 **SESSION 5: ROUNDTABLE DISCUSSION OF DATA COLLECTION,**
2 **USE AND PROTECTION**

3 MS. HARRINGTON: We have our discussants poised
4 to discuss. We have the audience members sitting down
5 and being quiet. We're ready to go. This session will
6 have a different format. First of all, it's billed as a
7 round table discussion, so imagine round. But we will be
8 involving all of our attendees or the possibility of
9 attendee involvement throughout this discussion. We're
10 not going to necessarily wait until the end of this
11 session to have questions and comments from those
12 of you who are here.

13 There are no presentations at all in this
14 session. We have an hour and 45 minutes unplugged,
15 unscripted. And I think that the objective is to focus
16 on key questions, really where the rubber meets the road.
17 So maybe the first question is, what's all this fuss
18 about collecting information? Let's get down to it.
19 What is being collected? What is it that's being
20 collected? How is it being used and how can it be used
21 to identify the person about whom the information is
22 being collected and stored?

23 So, the first question that I have, and I'm
24 going to, I think, throw this to Nicole -- is -- and
25 Jamie's saying I should introduce the discussants. But

1 most on in terms of being unique identifiers.

2 Let's talk about what those are uniquely
3 identifying. An IP address will identify a computer
4 connected to the Internet at that time and date. So,
5 it's very specific. And, currently, many Internet users
6 still have dynamically assigned IP addresses. So, if
7 you're an AOL user, when you sign on to AOL, AOL is going
8 to assign you a unique number for your session. When you
9 log out and then go back on, you're going to have another
10 IP address. So, again, it's not identifying you as a
11 person, it's identifying your computer at that time for
12 that session.

13 A cookie identifies the computer browser. So,
14 again, not identifying a person, but the browser that the
15 cookie has been set on. It's a file that goes into the
16 browser. That is unique, perhaps, to the computer, and
17 so that means that if you have a laptop, and you have one
18 browser and you don't change it, you're going to have the
19 same cookie over and over again. If you switch around to
20 different computers, you're going to have multiple
21 cookies that you're coming in at different times. If you
22 go to an Internet café, obviously that's only identifying
23 the browser on that Internet café computer. So, those
24 are the two identifiers.

25 MS. HARRINGTON: What's involved in taking

1 those records and running them against other databases to
2 identify the individual who generated those records?

3 MS. WONG: It's a bit of a data chain. So, the
4 cookie you would need to seize the person's computer and
5 be able to match what Google has as a cookie to what's on
6 that computer. An IP address, you would have to go back
7 to the ISP and ask them who was the user logged on at
8 this date and time, have them go through that record, and
9 then if they are an ISP that charges someone, they
10 theoretically have that connected to a credit card or
11 something like that.

12 But, remember, that means that an IP address is
13 really like the license plate on your car, so it can
14 identify the car, but it's not identifying the person
15 driving.

16 MS. HARRINGTON: But it can be a juicy piece of
17 information, the license plate number on your car.

18 MS. WONG: The IP address. Absolutely. I
19 think a police officer would tell you, yes, if I've got a
20 license plate number, that's a good piece of information
21 for me.

22 MS. HARRINGTON: Okay, Richard, I'm going to
23 ask -- where are you, Richard? I want to ask the same
24 question of you. You've heard the discussion of what it
25 is that, for example, is routinely captured, logged, by

1 search engines. How do you see that information as being
2 used perhaps to identify individuals?

3 MR. SMITH: Well, it's sort of a complicated
4 question, but I think with Google, I will have to take
5 issue with what I just heard. If you sign up with Gmail,
6 of course you identify yourself, you provide a name, and
7 the last time I checked, you even had to provide a cell
8 phone number where they could do verification back that
9 you're a real person signing up for Gmail. So, there's
10 an association there with personal information, which is
11 an e-mail address, a name, and potentially some other
12 information that's associated with the Google cookie.

13 And you can really see this if you go to the
14 personal history feature of Google and you have that
15 turned on, it will keep a record of all the searches
16 you've ever done on Google since you've turned it on and
17 been logged in to your Gmail account.

18 So, the association with an individual is a
19 little bit different than a license plate. It's a much
20 stronger thing. A cookie is identified with personal
21 information if that information is provided to someone.
22 So, to say that they're anonymous is extremely misleading
23 in my opinion.

24 As far as IP addresses go, the same thing can
25 happen. If you have an IP address and you say, okay,

1 let's imagine a Google search engine which would allow
2 someone to search the Google surfer logs, which probably
3 exist since they're a search engine company, and say,
4 okay, let me see where all this IP address has been to.
5 It kind of depends on whether this is a static or semi-
6 static or a proxy address. There's a lot of different
7 things. But you can tie an IP address to an individual
8 without being the ISP, and this is done all the time, by
9 comparing different pieces of data together.

10 So, the idea that these things are anonymous or
11 they can only be identified by the vendors I think is not
12 an accurate situation.

13 MS. WONG: I need to correct something, which
14 is that if you sign up for a Google account, a Gmail
15 account or some other account with us, then the data that
16 is associated with your account is held in a separate
17 database than the log's information that's held when you
18 do searches when you are not authenticated with our
19 servers. Those are two different databases, two
20 different cookies. They are not put together. That's
21 really important to understand.

22 MR. SMITH: I guess I'm confused because if I
23 look at search history for my Gmail account I see
24 everything I've searched for.

25 MS. WONG: It's just because you signed up for

1 an account.

2 MR. SMITH: Yeah.

3 MS. WONG: Right.

4 MR. SMITH: But it does make this connection,
5 and maybe it's two separate databases, and that's
6 something that can be connected at any time that's
7 needed.

8 MS. WONG: But they aren't. The second thing,
9 because you had mentioned like anybody could go in and
10 surf the IP addresses, just to be very clear, our IP logs
11 are extraordinarily sensitive to us. They are absolutely
12 locked down with the highest level of security and only
13 people with a need to know access to them, for purposes
14 of maintaining those logs, have access to them, and they
15 are specifically trained in terms of security and
16 privacy.

17 MS. HARRINGTON: And I'm going to come back to
18 you and others in a moment with a question about your
19 18-month log retention and the security benefit or need
20 for that. So, hold that thought.

21 But I want to turn to you, Diane, with a
22 similar question. What about the information that is
23 routinely collected on searches and the ways in which it
24 can be matched against other information sources to
25 identify individuals?

1 MS. McDADE: Okay.

2 MS. HARRINGTON: And the ease with which that
3 can be done.

4 MS. McDADE: Microsoft doesn't offer a
5 personalized search service today in the way that we just
6 described with Google. With our search engine, we retain
7 the search queries, and we will use the search queries in
8 research purposes to see if we can return a better set of
9 results to that user based on the fact that they recently
10 searched -- let's use the example of a vacation. If they
11 were searching before for a particular set of terms and
12 they click, then we want to be able to know that that
13

1 impossible, for someone else to obtain that data. That
2 data is secured very carefully. And as we talked
3 earlier, it's retained in an identifiable format for 18
4 months and then it's rendered completely anonymous after
5 those 18 months.

6 But the search data is not shared. It's not
7 available to employees on any kind of routine basis. That
8 data is handled very, very carefully with a lot of
9 security protocols around it to ensure that we never
10 compromise that integrity of maintaining the
11 confidentiality of it.

12 MS. HARRINGTON: Joel, did you have a question?
13 I'm looking -- and people in the audience, please.

14 MR. WINSTON: I think there was a little bit of
15 a disconnect. I think the question is, could another
16 company that is doing a search that isn't under the same
17 policy constraints that Microsoft might be take that data
18 and combine it with other data and come up with an
19 identification of that individual?

20 MS. McDADE: No. We wouldn't share somebody's
21 data without their explicit permission.

22 MR. WINSTON: That's not my question.

23 MS. McDADE: Okay, well, when you say another
24 company, I don't understand.

25 MR. WINSTON: Theoretically, take Company X

1 that runs a search engine and it tracks what search terms
2 people use and collects what other information they might
3 collect. Putting Microsoft aside, could they take that
4 information and reverse engineer it and identify that
5 individual?

6 MS. McDADE: Well, I think as Nicole mentioned,
7 if someone has an IP address and they have a reason to
8 approach lawfully the Internet service provider, they can
9 ask and, of course, the Internet service provider needs
10 to follow their guidelines and follow the law, but they
11 could ask to find out who that person is. But that's the
12 only way you would trace it back to a known identifiable
13 subscriber.

14 MR. WINSTON: Thank you.

15 MS. HARRINGTON: Yes?

16 MS. HARRIS: You know, we're talking about --

17 MS. HARRINGTON: Can you introduce yourself?

18 MS. HARRIS: Yes, I'm sorry. Leslie Harris
19 from the Center for Democracy and Technology.

20 MS. HARRINGTON: Thanks, Leslie.

21 MS. HARRIS: We're talking about this as if the
22 only model is a cookie-based model that is one step
23 removed from an ISP, and I think it's important for us to
24 put on the table not just sort of what today and
25 yesterday's models, but where we're going. We know there

1 are companies now whose business model is to work with
2 ISPs through DPAC and inspection directly pull out a
3 consumer data stream and, you know, exactly what they're
4 pulling out. So, we're not one step away from the ISP,
5 we are the ISP. We're not in a model where there's some
6 cookie to get out of the data collection.

7 I think the question is, where are we going?
8 Those models continue to assert that those are anonymous
9 because they're, quote, "throwing things away." We don't
10 know what they're throwing away, but we know that both
11 the ISP and the tracking company have pulled somebody's
12 entire data stream out. There's certainly going to be a
13 lot of -- if not personally identifiable under old
14 definitions, I would say personally identifiable under
15 definitions we need to start thinking about. I think
16 there's almost nothing that's anonymous and a minimum
17 that's pseudo-anonymous, and we have to start thinking
18 about it that way in policy.

19 MS. HARRINGTON: Kathryn?

20 MS. MONTGOMERY: Yes. I just want to sort of
21 broaden the discussion --

22 MS. HARRINGTON: Can you introduce yourself,
23 Kathryn?

24 MS. MONTGOMERY: I'm sorry. Kathryn
25 Montgomery, American University.

1 I just want to broaden the discussion a little
2 bit beyond the specific operations of individual
3 companies and companies who came here really to show us
4 how they are not engaging in any kind of behavior that
5 should alarm policymakers or consumers because we really
6 need to look at, as Leslie was just saying, where these
7 practices are going and what the general trends are in
8 the industry and what a lot of existing companies and new
9 companies are doing and planning to do in the future, and
10 that is the bigger story here.

11 I would also encourage people to take a look at
12 the complaint filed by the Center for Digital Democracy
13 and U.S. PIRG this morning, which outlines a lot of these
14 current developments and plans for the future. I'm
15 finding myself frustrated to hear about individual
16 corporate policies and promises, and I don't get a sense
17 that we're moving toward industry-wide operationally
18 sound policies that I think we will need in order to
19 create a level playing field for both the consumers and
20 for this industry. This is what we needed with children
21 and what we were able to get with COPPA ten years ago.

22 MS. HARRINGTON: Kathryn, I think what we're
23 trying to do, though, is to be as concrete as we possibly
24 can be here to focus and flesh out facts. I'm interested
25 in -- I think it's a very good point that you make that

1 we also need to look at emerging models and at future
2 directions, and I'm wondering if there is any particular
3 emerging model or trend or if there are any particular
4 ones that you can point to as being of particular concern
5 here, and if you can explain, as concretely as you can,
6 what the concern is, what is the information, how is it -

7 -

8

1 they watch, all of that is compiled into the profiles
2 that become the fodder for behavioral targeting. And,
3 again, if you look at what the industry itself is saying,
4 that's where it is going.

5 MS. HARRINGTON: Chris, do you disagree with
6 that?

7 MR. KELLY: Well, Facebook is setting policies
8 that basically restrict this and give users control over
9 it. I mean, that's a situation where we're trying to
10 lead and to set these rules up in advance. What we want
11 is a race to the top around this. If you start to talk
12 about industry standards that are the lowest common
13 denominator, that's not good enough for us.

14 MS. HARRINGTON: Now, Kathryn, when you listen
15 to Chris, what are the harms that you're concerned about?

16 MS. MONTGOMERY: When I listen to Chris the
17 harms are that he's the good guy, or at least he's
18 presenting himself as the good guy, in a very volatile
19 industry where a lot of money is going to be made, and
20 there are no rules. There are no rules. Also, my
21 concern is that we're talking about a medium that young
22 teenagers, and teenager is 13 because COPPA only protects
23 under 13, are on there living their social lives and
24 their personal lives.

25 They are online on search engines and in social

1 networking platforms exploring who they are, sometimes
2 looking for sensitive information and help with very
3 difficult personal problems. Their lives are, in some
4 ways, to the industry, to the marketing industry and to
5 this apparatus we've created, they're open books. I
6 think it's a wonderful medium for these kids. I'm not
7 saying we should take them offline, but I'm saying that
8 -- and I'm not saying we shouldn't advertise to them, but
9 I'm saying that we need some rules. And if Facebook
10 wants to lead in this area and we can use that as a model
11 to create some rules that could be enacted, that's what
12 I'd love to see.

13 MR. KELLY: This is why we've set quite a
14 number of rules around how data gets accessed on Facebook
15 and how it doesn't get accessed most of the time. We've
16 made promises in our privacy policy about the
17 availability of personal data and how it just doesn't --
18 I mean, we collect a lot of personal data. We let users
19 know that it's associated with their profiles. We don't
20 resell it to advertisers. We enable advertisers to
21 target advertising based on it, but we're not selling it
22 to create these broad industry profiles the way that is
23 speculated.

24 We're setting rules. We think that they're
25 responsible.

1 MS. HARRINGTON: I have a couple questions
2 back, Kathryn. Are there particular ads now that you're
3 concerned about that are being served up to teens on
4 Facebook? You talk about a need for rules more broadly
5 in this industry. Tell me what you think those rules
6 ought to be.

7 MS. MONTGOMERY: No, there aren't specific ads.
8 That's not the issue, really. But I do think there need
9 to be some rules about clearer disclosure to young
10 people. I don't think kids have a c000 0D(r)Tj4.4400 0.0000n.00000

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1 We just learned from some of the research we've
2 been doing that there's even information about whether
3 they smoke or drink or behavioral kinds of things that
4 can be pulled together into profiles that can be used
5 even within the company.

6 MR. KELLY: I would stress it's also being used
7 to keep inappropriate advertising from kids.

8 MS. HARRINGTON: Okay, here are the next two
9 questions.

10 MS. MONTGOMERY: That's not a model.

11 MS. HARRINGTON: First, a question for Larry.
12 I'm going to get back to her, okay?

13 Larry, following on this stream, if you could
14 answer what is it that teens know about what's being
15 collected, if you've got data on that? And then back to
16 Chris, and perhaps Diane, what kinds of ads is Microsoft
17 going to be serving up on Facebook, what will the rules
18 for that be? And then, Pam, we'll get to you after that.

19 DR. PONEMON: Okay, so, I know that we're
20 talking about a lot of different things, a lot of moving
21 parts. I'm going to focus on consumer-based research
22 findings and, specifically, we'll talk about something
23 that we refer to as the privacy age gap. Because it
24 appears that younger people, people with the demographic
25 below 25 years of age, and especially those below the

1 demographic of 18 years of age, view privacy differently.
2 It's not that they see it as less important, but they see
3 it as something different than we old fogies, like my age
4 demographic, the way we see it.

5 And the reality is that for younger folks
6 anonymity is, in their mind, whether it's right or wrong,
7 is a substitute for their privacy. They also look at
8 privacy issues from a kind of physical space issue.
9 Like, for example, I don't want you to know that I'm here
10 physically or I don't want you to listen into my cell
11 phone conversation, I especially don't want you to read
12 the contents of my Ipod or my Iphone. So, to them, it's
13 a different set of issues.

14 Most people aren't even thinking about privacy-
15 related issues when they're in a social networking site
16 like Facebook or MySpace or you choose your favorite
17 tool. So, from their perspective, these privacy issues
18 are not salient, which gets to the point that if we have
19 a risk, there needs to be some way of communicating and
20 educating.

21 Now, with respect to disclosure, we've been
22 through this. I've been at this table for many, many
23 decades and definitely participated in FTC workshops for
24 the last ten years, and I will safely say that no one
25 reads a privacy policy, except my mother who's 86 years

1 old and she reads also food labels. That's her full-time
2 job. Since we know that as a reality, I don't think a
3 good solution is to assume that a clearly written, well-
4 articulated privacy policy will have any meaning at all.

5 Then the third issue I'd like to say -- and
6 this is because of my background in information ethics --
7 the solution that we impose on an organization, if we
8 believe the organization is evil and sinister, is
9 different than the solution that we impose on
10 organizations that we believe to be good. If we have a
11 belief that Google is evil and there's some large
12 conspiracy, then basically rules will have to emerge and
13 very clearly articulated rules. But if we believe that
14 organizations like Google, Microsoft, and others are
15 trying to do the best thing that they can and keep this
16 information age moving, then sometimes rules get in the
17 way of progress and all sorts of things.

18 So, we have to think about the need for rules
19 because rules exist and many rules aren't followed, it
20 requires a lot of enforcement, and at the end of the day
21 there could be real serious economic consequences that
22 could harm an industry that is generating billions of
23 dollars in jobs and all sorts of good things.

24 Anyway, that's my spiel. I'm sorry for taking
25 so much time.

1 MS. HARRINGTON: Okay, thanks, Larry.

2 Now, Chris, back to you, and perhaps Diane.

3 What kinds of ads are Microsoft going to be serving up on
4 Facebook? What will the rules be for that?

5 MR. KELLY: Microsoft will be serving a portion
6 of our ads on Facebook. Facebook will still be serving
7 quite a number of its own ads as well. But Ad Center
8 will be a placement agent for a number of different ads
9 on Facebook going forward. There's not a data sharing
10 arrangement between the two entities, there's not a whole
11 bunch of options. They are going to be a standard third
12 party advertising network. We're very excited to be in a
13 partnership with them now.

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1 The companies who are here today have made it very clear
2 that they do not keep or want to keep or have anywhere
3 near them, quote, unquote, "sensitive information."
4 There's an article where a large company said they do not
5 keep records on more sensitive topics like specific
6 medical conditions. Okay, so that's good, right?

7 But here's the tough thing about that. What
8 constitutes a sensitive medical condition? All of us
9 know there are thousands of diseases. Which diseases do
10 we pick? Is it HIV/AIDS, is it Huntington's Disease, is
11 it that we take vitamins? The health care sector is very
12 broad. So, what constitutes sensitive information, I
13 think, is a very difficult question that we need to
14 tackle.

15 I think in the financial sector, we have
16 prohibited factors under ECOA, Equal Credit Opportunity
17 Act. So, for example, you cannot deny someone a mortgage
18 based on their race. So, how do these kinds of standards
19 apply to sensitive information in this space? And I
20 think that that would be a very intriguing discussion and
21 an important discussion as well.

22 Finally, what I would say is that if you have
23 information that's being stored and the information is
24 somehow breached or released or involved with a secondary
25 use, we all know, and I think can accede very easily,

1 that consumers may be exposed to harm. For example, I've
2 heard some discussion about discriminatory practices, et
3 cetera, et cetera.

4 I think that a lot of this can be limited by
5 simply defining what constitutes sensitive information.

6 MS. HARRINGTON: Okay, thank you, Pam.

7 Lisa, this is an issue that I know there's been
8 some focus on in Canada. Do you have any comment on the
9 health profile issue and how you're dealing with it?

10 MS. CAMPBELL: Yes. I talked to a couple of

1 people to give them the data because really without that
2 data, they can't do their work, they can't get grants,
3 they can't cure diseases. So, we learned quite a bit
4 from the health professionals.

5 One interesting concept that they came up with,
6 and I think it's probably a reasonable one, is that you
7 probably can never completely anonymize data. That's a
8 difficult pill to swallow for some folks, but they've
9 arrived at a standard, a definition that says that if it
10 becomes either impossible -- I think, Diane, you said it,
11 either nearly impossible or extremely difficult to
12 identify someone from the data, then you've achieved a
13 standard of anonymization that's workable for the
14 industry.

15 Does that answer your question, Eileen?

16 MS. HARRINGTON: I think it does.

17 MS. DIXON: Can I follow up?

18 MS. HARRINGTON: Yes, Pam.

19 MS. DIXON: We have a similar standard, of
20 course, in HIPAA where there's a fairly detailed standard
21 of what constitutes identifiable, what constitutes de-
22 identifiable. I should say, though, that IP address is
23 going to be a very tricky factor under this kind of a
24 standard because if it's in a health record and it's in
25 there at all, we're talking name, we're talking anything,

1 it is considered protected health information. So, it's
2 a much deeper standard.

3 But I do think that the pieces that could apply
4 here are that there is a very detailed specific standard.
5 And the process you're referring to, at least under the
6 HIPAA standard, there's a specific percentage of
7 confidence that it cannot be identified. I believe it's
8 approximately 1.7 percent that you could not possibly
9 identify it. So, I think that works, too.

10 MS. HARRINGTON: Pam, you make a good point
11 that HIPAA certainly applies here, but also maybe the
12 health area is a good one to look at for a minute for
13 purposes of this discussion to talk about sort of how
14 lines are drawn.

15 We've heard a lot of talk about contextual
16 advertising today. When a consumer searches for
17 information about particular health conditions or goes to
18 a website that is about health or disease, how do
19 companies draw lines about serving ads and what kind of
20 information is collected and how is that -- what are the
21 policies for retention and anonymization of that
22 information? Maybe we can open that subject up here as
23 one that may be illustrative.

24 Again, if we can be as concrete as possible in
25 this discussion. We don't want to hear about broad

1 concerns, but rather what are the specific harms that
2 we're concerned about? What are the concrete practices
3 that are used? That would help us greatly.

4 Some of our discussants we have not yet heard
5 from or recognized and, so, we may be looking to you
6 to get this rolling and -- Amina --

7 MS. CAMPBELL: Sorry, if I could just add one
8 point on that.

9 MS. HARRINGTON: Sure.

10 MS. CAMPBELL: The health analogy is an
11 important one because initially they'll collect, for
12 example, a sample of DNA for one purpose. The data is
13 then collected and stored over time and, obviously, it's
14 a rich store and they'll find other uses, other things
15 that they want to search in the data, and we see the same
16 thing happening with advertising.

17 One piece of information about a person
18 collected for one purpose then becomes quite interesting
19 and useful down the road for many other purposes other
20 than the ones for which it was provided.

21 MS. HARRINGTON: For purposes of directing
22 advertisement or --

23 MS. CAMPBELL: Yes, quite possibly. So, you've
24 collected one bit of information about a person that they
25 consented to and understood. You then store it. But

1 later on you find that it would be useful to know that
2 for targeting them for something else entirely.

3 MS. HARRINGTON: Let me ask the question. If
4 the use to which it is put is serving ads, what's the
5 harm?

6 MS. CAMPBELL: Well, it depends. What were the
7 terms of the contract, if you will, that you entered into
8 with that individual in the first place? Do they really
9 want to have the other ten ads that the company has
10 decided to give to them?

11 MS. HARRIS: Eileen, can I respond to that?

12 MS. HARRINGTON: Sure.

13 MS. HARRIS: I think in the health area where
14 as a nation we've made some policy decisions about
15 wanting to increase the liquidity of health data, data
16 exchange, we're building online PHRs. The biggest
17 concerns that consumers have is privacy. And there is no
18 set of data more personal than health data.

19 So, if you're on a health site searching for
20 diabetes, you may not be uncomfortable with the fact that
21 an ad is served up in real-time for things related to
22 diabetes. But if that became a profile about your

23 became a profile about yorq61.261od000nN7pda profile about rreay noacro000nN

1 that you could get to the point of building sufficiently
2 rich profiles.

3 I mean, with my apologies to AOL, we were able
4 to identify people simply on search pretty quickly, that
5 if we start creating these profiles with health data --
6 so, there's a question about the harm from serving the
7 data, but then there's also the question about if they
8 become part of or very specifically intentionally a
9 profile about somebody's health data.

10 First of all, I think we've set back the
11 possibility of using this technology for good, for health
12 care, considerably. But, secondly, I think that would be
13 an extraordinary breach of privacy.

14 MS. CAMPBELL: The only parallel I was drawing
15 was simply that they have been wrestling with how to
16 anonymize data for some time, and that's a good lesson.

17 MS. HARRIS: I understand the anonymize data
18 for research, but when you get into advertising, you're
19 in another -- I am really curious to hear how companies
20 are doing it.

21 MS. HARRINGTON: I want to see if Amina has
22 anything that she wants to say on this. You don't have
23 to, we'll come back to you, but just --

24 MS. FUZLULLAH: I'd actually agree with the
25 difficulty of anonymizing data. I was sitting here

1 earlier and I meant to say one thing, I'm wondering why
2 we have special programs just for children, why we have
3 special programs just for health care. Data is important
4 to each individual user in a number of ways. So, if we
5 can do it for children, if we can do it for purposes of
6 health care, then why don't we have these protections for
7 consumers broadly?

8 I'd like seeing tightened scrutiny over that
9 type of data, but it's really important that everybody
10 benefits from any kind of protection that we're going to
11 throw out there.

12 MS. HARRINGTON: Okay. We're going to hear
13 from Scott, and then Diane, particularly on the question
14 of how the lines get drawn in serving up ads, and Kathryn
15 wanted to add something to this as well.

16 MR. NELSON: I think there's an intersection
17 that we're just old enough, as an industry, to start
18 understanding exists. We're talking about behavioral and
19 advertising, and advertising functions as a commerce
20 vehicle that is driven by ROI. Advertisers behaviorally
21 target because they want to make better, more effective
22 use of their media and publishers behaviorally target
23 because they want to sell their inventory for the most
24 money possible.

25 We're getting to a point where the cost and the

1 benefit of behavioral targeting is starting to intersect.
2 There's going to be a moment where we can build \$10,000
3 solutions for \$100 problems all day long with the
4 technology we have. It's extraordinarily potent, and
5 we're extraordinarily bad at using it. And there's a
6 point where we can get the incremental lift we need for
7 the media value without violating the concerns of
8 consumers and their privacy.

9 I think it was brought up this morning. If we
10 get a 1 or 2 percent lift across the network with some
11

1 MR. NELSON: I'm not a security expert. From a
2 standpoint of targeting, people's behavior online unless
3 they're buying a car or thinking about moving to another
4 state, the purchase window is relatively short. And
5 online has primarily been driven by direct marketing.
6 Somebody can transact immediately in that session or
7 within a couple of days, and then the data becomes very,
8 very less viable.

9 So, the log retention for ancillary purposes,
10 particularly post-campaign analytics to enhance
11 performance going forward, which Google does well, makes
12 a lot of sense. It doesn't have to be specific to the IP
13 address or the cookie. That's where we get into
14 aggregate. Frankly, we get rid of data -- about six
15 hours from now today's data for us is going to be
16 garbage. We don't need it anymore. We aggregate it, we
17 get counts and we're done. That's what the bulk of the
18 Internet marketing and the actual advertising and
19 technology does.

20 So, yeah, log retention, there are some reasons
21 for it, but it's grossly overestimated what's really
22 being done with those logs.

23 MS. HARRINGTON: Okay, I want to get back to --
24 Chanterria, do you want to say something about data
25 retention?

1 MS. MCGILBRA: Absolutely. I don't know if I
2 mentioned it earlier, but at Netmining we actually have a
3 three-month deadline on all the data we collect for our
4 clients, and that's because we collect our data
5 specifically for the client, and we feed that data
6 immediately to the client. So, now the client has two
7 databases, ours and the client's database where that
8 information is stored. And at Netmining we made a
9 personal decision that it doesn't need to be stored in
10 two places.

11 Now, we do have clients that ask us to hold on
12 to that data for historical reporting purposes, and even
13 then, we charge them an additional fee to do that. So,
14 we incentivize our clients to utilize that data for the
15 sales cycle in their company immediately and then move on
16 to the next.

17 So, I think it's just a different way to take a
18 look at data storage, and really if you need to store
19 data for 18 months, you're not really using it in the
20 purpose of selling or, as you said, Scott, for a return
21 on investment.

22 Who is the return on investment for if you're
23 holding it for 18 months? It's definitely not the
24 consumer.

25 MS. HARRINGTON: Diane doesn't want to comment

1 profile at any given time, go right ahead. We retain
2 information for about 90 days.

3 MR. GIVOTOSKY: So, you can export that profile
4 in a format that you can reapply in another environment
5 or you can integrate it?

6 MR. KELLY: We're working on ways -- the worry
7 about full export and sort of take it willy-nilly is that
8 what often that means is other people outside of the
9 environment want to get access to that profile. And
10 we're working on ways to empower users to actually have
11 control. The problem is that when you have a friends
12 network, for instance, you're also looking at taking a
13 bunch of your friends' data because you have those
14 connections with them and a list of them, for instance,
15 and things like that. So, we're working on a number of
16 ways in which we can empower actual users to make those
17 choices.

18 A lot of the talk about kind of complete
19 openness in social networking platforms gets into other
20 parties who want access to your friends' networks, and
21 that just doesn't work from a spam perspective, it
22 doesn't work from a privacy perspective, but we're
23 working on this problem.

24 MR. GIVOTOSKY: So, an infrastructure that
25 enabled user-focused export and management of user-

1 related data you think would be a positive step forward?

2 MR. KELLY: Absolutely. I mean, user
3 empowerment in this field is the way to go.

4 MS. HARRINGTON: Leslie, you had something.

5 MS. HARRIS: Well, just a brief point, which
6 is, yes, you can export the data out, but if the company
7 is holding the data, under our laws you don't have a
8 privacy interest in it and whether it's the government or
9 a litigator coming to whoever's holding that data, I
10 think most Americans don't understand that they really
11 don't own that data. And that's just a -- well, it is
12 true.

13 If you're going to hold that data and the
14 government's going to come to you, they've got to come to
15 the website to get that data.

16 MR. GIVOTOSKY: Which is exactly my point.

17 MS. HARRIS: They may have to get a higher
18 level of warrant. I'm not saying they're walking out
19 without process.

20 MR. THOMPSON: This is where I'll disagree with
21 you. As soon as a company makes a promise, the FTC will
22 be sure that if they don't meet that promise they'll be
23 in here tomorrow. First -- let me finish.

24 Second is that what a company decides to do in
25 terms of how it complies with -- when it gives up

1 information to the government is an important question
2 that everybody should look at whatever that website's
3 policy is.

4 MS. HARRIS: All I said was what was legal,
5 legally required.

6 MR. THOMPSON: Okay, and what I'm saying to you
7 is that some companies require that you deliver them a
8 lawfully issued subpoena. I personally think those are
9 the websites I would like to do business with. Okay?
10 And I look for that.

11 So, when you're talking about what's lawful and
12 what's not lawful, I wouldn't want to leave the
13 impression that in the U.S. it's more or less a lawless
14 land because it isn't.

15 MS. HARRIS: I don't think that that was my
16 intention. It's just in terms of who has cognizable
17 privacy interests under U.S. law, it ought to be the
18 user, but it isn't. And, yes, there is legal process
19 and, yes, some companies, if they're allowed to by law,
20 will notify. In a lot of criminal cases, you can't. But
21 at the end of the day, we don't have a law that requires
22 that notification, et cetera. That's all I'm saying.

23 I'm not telling you that I think everybody's
24 turning the data over without legal process. It's a
25 pretty low legal standard for a lot of the data.

For The Record,

1 delivered.

2 So, I'm trying to turn this into a question,
3 and the only question I can think of is the one that's
4 in my mind which, unfortunately, is for Chris Kelly

5 MR. KELLY: I don't think that's necessarily
6 unfortunate.

7 **(Laughter)**

8 MS. DYSON: Well, you might when you hear the
9 question.

10 **(Laughter)**

11 MS. DYSON: I just came in from Russia, so I
12 don't know whether this thing surfaced and disappeared.
13 But last week I read that some of your employees had been
14 poking around in some of your users' data, which clearly
15 is not what you promised. So, a lot of the fear around
16 this is that these promises won't be delivered because
17 how do we know?

18 MR. KELLY: So, let's be clear about what
19 happened and what happens in companies everywhere that
20 have customer service to deliver to users. There have to
21 be people at companies that have access to users'
22 accounts. That's just the way it is. It's true of any
23 ISP, it's true of Google, it's true of Microsoft, it's
24 true of every company on the planet that operates in the
25 Internet space.

1 There are rules around that access. Sometimes
2 those rules are violated, and we've had policies in place
3 around who gets access and what those rules are for quite
4 some time. When users violate those rules, they're
5 disciplined or terminated. That's what happens at
6 Facebook

7 MS. DYSON: So, what did happen?

8 MR. KELLY: There were a lot of allegations
9 made, a lot of sort of iffy connections to facts. But
10 have there been any incidents of the misuse of internal
11 user data, sure, and have we taken action against those
12 employees, yes.

13 MS. HARRINGTON: Declan, I have a question for
14 you, and then, Carlos, we'll get to your question. What
15 is your sense of the meaning of the 18-month log
16 retention policy to consumers and account holders? I
17 think you've done some research and writing on that
18 question.

19 MR. McCULLAGH: Sure. Declan McCullagh. We've
20 done a series of privacy-related surveys, three or four
21 of them, for news.com, which is part of CNET -- and by
22 way of disclosure, I should say that my spouse works for
23 Google, started recently, though I did not discuss my
24 testimony or presentation with her nor do I think she's
25 really all that interested.

1 **(Laughter)**

2 MR. McCULLAGH: But we did two surveys -- and
3 I'm on the morning panel tomorrow and I can go into some
4 detail there -- and we found out that in terms of data
5 retention, Ask Eraser, when that becomes available I
6 guess in December, will keep data for just hours, AOL 13
7 months, Google 18 months, Microsoft 18 months, and Yahoo!
8 13 months, and there's differences in deletion versus
9 anonymization.

10 In terms of what that means to users, that's
11 probably more important than the cookie data retention
12 issue or the cookie expiration issue because the cookie
13 is constantly reset. But when we did those surveys, our
14 readers seemed more interested in how long the data was
15 retained and what data was retained than actual
16 behavioral targeting and opting out of behavioral
17 targeting.

18 At the time we did the second survey in August,
19 behavioral targeting wasn't as important an issue based
20 on reader feedback and comments as the length of data
21 retention. I'm not sure if that answers your question.

22 MR. HARRINGTON: Okay, thank you. And, Carlos,
23 before I get to your question, I just have one more
24 question, Reijo, for you. How would this discussion look
25 different if we were having it in your country? How

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1 heading to a ubiquitous computing society and so on, we
2 need to have some tools how to create trust between
3 business and consumers, or data controllers and data
4 subjects, and we are working on this very hard.

5 If I may, I'll go back to this definition of
6 personal data. This is absolutely no easy task since it
7 took only 12 years of Article 29 working party to make
8 this definition which was adopted last June 2007.

9 MS. HARRINGTON: Thank you. Carlos, you've
10 been waiting patiently with a question.

11 MR. JENSEN: Carlos Jensen, Oregon State
12 University. I wanted to pose a question to the panel.
13 I'm not entirely sure who to pose the question to, but
14 I'll let you guys fight over who gets to dodge the
15 question.

16 Our current model for communicating with the
17 user and getting consent is through the privacy policy,
18 and we know no one reads privacy policies except Larry's
19 mom. But assuming for a moment that people did read
20 privacy policies, how valid is this form of a contract or
21 this form of a disclosure given that, when we're talking
22 about behavioral tracking, we're talking about prolonged
23 periods of time that users have followed? Attention
24 spans are increasingly short. How do you remember what
25 you agreed to? How can you become aware of how much

1 information has accumulated about you when you give
2 consent or don't give consent?

3 MS. HARRINGTON: Who wants to -- Pam?

4 MS. DIXON: I heard a couple different
5 questions in there, so I'm going to kind of pick it apart
6 a little bit.

7 So, I heard a question about access. How do we
8 know what someone has? But I'll get to that later. I
9 think that the FTC has profoundly made a case for how
10 important privacy policies are. I think they're an
11 extremely important contract, and I promote the use of
12 privacy policies, and I support them strongly. Period.

13 And then I would like to refer you to a company
14 called Ominet, which is an advertising company, and each
15 time that they present an ad to a consumer, that ad
16 contains "powered by Ominet" on the face of that ad, and
17 the user can then click on that ad and be taken directly
18 to an opt-out. Ominet has a detailed privacy policy, but
19 they also are presenting ads which, on their face, have a
20 direct link to an op-out. I think this is a very

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1 important question and one we need to get at here, which
2 is if I go to, for example, a large company or a midsize
3 company or a small company, how may I have access to the
4 profiles that the company holds on me? For example,
5 we've learned that Axiom is starting to do behavioral
6 targeting. Do I have access to the particular consumer
7 segment I've been placed in? Am I a second city person
8 or am I digital urban elite? Do we have access to that
9 kind of data? I think we need to.

10 Thank you.

11 DR. PONEMON: Can I chime in since you spoke
12 about my mother by the way?

13 **(Laughter)**

14 DR. PONEMON: Oh, after this meeting, then
15 there are fighting words. But, look, there are lots of
16 concepts floating around here and, unfortunately, I don't
17 think we've nailed one. I think the issue is -- it goes
18 back to the concept of how smart is the public? Is the
19 public just completely unaware of these issues until
20 there's a problem, in which case maybe then you would
21 read a policy or an end user license agreement. But
22 until something happens to you, most people aren't going
23 to spend the time doing that.

24 So, I think, although Pam makes a good point,
25 the lack of a policy is a bad thing and I think policies

1 Everyone loves it. It's a great product. But we
2 basically asked the question specifically around specific
3 free software products.

4 So, again, what does it mean? It means that,
5 yeah, policies are nice. No one reads them. There must
6 be another way to communicate and educate the public
7 other than a policy, and I'm not sure we've looked at all
8 of those different issues. I also think that we need to
9 have probably more accountability for the consumer as
10 well. Consumers need to take responsibility, too. It's
11 not that we're all so dumb and so lame that we can't take
12 responsibility to say no to something that is dangerous.
13 So, we need to step in and take more responsibility as
14 well. Anyway, that's my other spiel. Thanks, Carlos.

15 MS. WONG: So, maybe I'll just step in from a
16 company perspective because we struggle with this a lot,
17 and I'm glad you raised it. Being a lawyer and trying to
18 draft a privacy policy that doesn't sound like it came
19 from a lawyer is an exercise in creative writing I have
20 not had since I was in grad school. And, so, we try to
21 figure out, well, how are we going to reach these users
22 who, I think Larry's absolutely right, aren't really
23 interested in reading a long, single-spaced 9-page or, in
24 some cases, I think some people have said 14-page privacy
25 policy?

1 So, we're experimenting. We experimented with
2 the layered notice format, which is what we currently
3 have up on our site, and we started to do some really
4 innovative things like creating user-generated -- or
5 having contests of our user-generated videos. There's
6 one currently that's being hosted by Berkman and that we
7 co-sponsor for, tell us what a cookie does, and some of
8 them are really great. There's one with a guy who like
9 runs from room to room and puts a post-it on himself
10 every time he hits another room.

11 **(Laughter)**

12 MS. WONG: We also have our own videos that
13 come from Google, and as I was describing during my
14 presentation one that sort of in depth describes what is
15 a log file and how do we use it. We have some more
16 queued up that we're going to do. We just started a
17 Google privacy channel on YouTube which, again, is
18 intended to sort of try and educate, but in a different
19 way than a long legalistic privacy policy.

20 This is our challenge, right? Because -- and
21 let me go back to the thing that I said in my
22 presentation. If we don't get this right, if users don't
23 trust us because we haven't been transparent with them,
24 we haven't at least educated them about what is happening
25 with their data, then we'll lose the users. They'll go

1 homework question, and no one skips.

2 Okay, Scott?

3 MR. KLELAND: Scott Kleland from Precursor, and
4 thank you, Larry, for mentioning the word
5 "accountability." I think it was the first time I heard
6 that word, and to piggyback what Esther -- I think that
7 was the concept behind her question. So, let me
8 piggyback the accountability issue.

9 And if I could ask the large companies, given
10 that the online advertising business is not a direct
11 business where you are getting paid for by the consumer,
12 the question is simple. In what ways are firms
13 accountable in online advertising and to whom?

14 MS. HARRINGTON: In what ways are firms
15 accountable and to whom?

16 MF. KLELAND: And to whom.

17 MR. KELLY: I mean, I'll jump in and say you're
18 accountable to the customer experience. One of the
19 things that I think that innovative companies in
20 advertising are trying to do is be less interruptive and
21 more sort of immersive, allow commercial messages to be
22 part of the experience instead of basically slamming a
23 piece of interruptive media in front of people. I think
24 that if you do that too much, you risk turning the
25 customer away.

1 So, companies are ultimately accountable to --
2 particularly companies that are serving online
3 advertising, if their traffic goes down, they can serve
4 less advertising and the market makes them accountable.

5 MS. HARRINGTON: Does anyone have a different
6 answer than that? The response here is we're accountable
7 to the marketplace really, I think.

8 MR. KELLY: Well, but the customers drive the
9 marketplace.

10 MS. HARRINGTON: Right, right.

11 MR. KELLY: So, you're ultimately -- or if your
12 privacy policies are inadequate and your customers think
13 that, they run away from you.

14 MS. McDADE: I think we're accountable in the
15 sense of the experience that the customer has on our
16 site. We have a very strong creative acceptance policy
17 and we look really carefully to make sure that ads aren't
18 misleading, that ads aren't themselves collecting PII or
19 involved in nefarious activities. So, I think part of
20 the accountability is that the users feel safe in your
21 site and that the experience they're having with your
22 advertising is one that they're comfortable with or they
23 will not -- we all learned about pop-ups and other kinds
24 of advertising. It was unacceptable to consumers.

25 So, I think, in fact, research will show that

1 consumers are in the driver's seat around the types of
2 ads that they prefer.

3 MS. HARRINGTON: Okay, I want to --

4 MS. FUZLULLAH: Can I add something? I'm a
5 little bit confused actually because I thought the
6 question that was posed was actually asking since
7 consumers aren't the ones driving your revenue really --
8 I mean, if you're selling advertising, it's the
9 advertisers that are your customers, right?

10 So then who are these users? How are they
11 going to be protected by the marketplace?

12 MS. WONG: But I think the advertisers will go
13 to sites which have a lot of customers and, l.k the advertisers will

1 that text link saying, I want to develop a relationship
2 with you, Mr. Consumer and Mrs. Consumer, and if they
3 fail doing that effectively, it's detrimental to their
4 business. And that's their interest primarily.

5 MS. HARRINGTON: Okay, one last audience
6 question for right now. Can you introduce yourself?

7 MR. MENDEZ: Yeah, it's A.B. Mendez again with FBR
8 Capital. One thing that this calls to mind for me is, I
9 think it's certainly true that consumers and users
10 appreciate more information, even if they won't use it.
11 For example, I noticed a layered privacy statement on a
12 Microsoft page recently, and although I didn't go and
13 click through to the second layer, I appreciated that it
14 was a one-pager format, that if I were concerned at that
15 moment I could take the time, and I had confidence that
16 it would be something I could understand. So, I
17 appreciated that.

18 I think people do appreciate consistency in
19 where you place a privacy statement, having a privacy
20 statement placed in a place easy to find and then in an
21 easier-to-read format. I 00 0.drgBT57.6000 226t that

1 Here's the third party behavioral targeting
2 firm that we work with. Here's the kinds of data they
3 may be collecting, we may be collecting about you, and
4 here's the places in our site that we're doing that. If
5 you'd like to get more information, you can go to this,
6 that and the other resource. But there's not much
7 transparency. It seems to be sort of a playing dumb and
8 just any reaction. And could there not be more of a
9 standardization, a voluntary standardization among
10 Google, Yahoo!, and other large Internet media companies?

11 MS. McDADE: I'd really like to pick up on
12 that. We have a project at Microsoft we call Trust UX.
13 It's sort of in its infancy, but it's something we're
14 passionate about, which is to help develop more standards
15 about the type of notice and the type of information
16 according to the need for the customer to have that
17 information at the time when they're making a decision.

18 In this book I held up, which is available on
19 the web, we outlined some of the different categories of
20 consent. One we call just in time. So, you're presented
21

1 install something. This gets out of the web world in
 2 some ways, but I think it's relevant potentially to this
 3 area, as you brought up. I think the industry doesn't
 4 have yet a good taxonomy and vocabulary for the types of
 5 things that we're describing. We have a tough time
 6 ourselves following it.

7 And I think that one of the things we need to
 8 have is more industry collaboration around what different
 9 definitions mean, what the taxonomy is, and how we should
 10 maybe have mutual best practices around conveying that
 11 information to the customers in more uniform ways.
 12 That's why we did the layered format in the first place.

13 I just want to pick up on that for a second
 14 because notice is something --

15 MS. HARRINGTON: Okay, I want to jump in here.
 16 We have a whole session on notice tomorrow, so I'd really
 17 like to move us off of that. This session is about the
 18 collection of information and its use. And we really
 19 want to focus on identifiable harm. Harm, harm, harm.
 20 That's what we care about here at the FTC. Harm that's
 21 actually occurring or harm that you think is going to
 22 occur in some application or some strategy that is about
 23 to be rolled out or that you think is likely to occur in
 24 the future. The future. The future. The future. The future. --

1 MS. MCGILBRA: Eileen, I'd like to just ask a
2 question, actually, of the other panelists. Coming from
3 Europe now, working in Europe, understanding some of the
4 regulatory issues we have in Europe and how it shapes
5 business in Europe, many American companies, like
6 Microsoft and Google, are doing lots of business in
7 Europe.

8 What are you doing to sort of address some of
9 the differences in the regulatory structure of the EU
10 versus the U.S. in terms of how you use data, how you
11 collect it, and how you store it for later use?

12 MS. HARRINGTON: We also have a session
13 tomorrow on that subject. Okay? So, I really want to
14 keep us focused on information collection and use in the
15 United States market right now because we're going to do
16 the international focus tomorrow, and that will be the
17 key question. So, you're very prescient.

18 Now, I would like to ask about online data
19 combined with offline data. We read in the Wall Street
20 Journal on October 17th about a new Axiom collaboration
21 with Microsoft and Yahoo!. When a consumer who makes a
22 purchase or registers with a site or fills out a survey
23 and provides an address is then checked against an
24 address that's maintained by an Axiom database, that's an
25 example of this kind of online/offline.

1 I guess a question that I have is whether any
2 of our discussants know that you are using those kinds of
3 combinations or aggregations of online/offline data.
4 Anybody? Anybody want to volunteer that they're doing
5 that, or does anyone want to say that they know anything
6 about it? Diane?

7 MS. McDADE: Okay, I'm not aware of what you
8 just referred to and I apologize for that more recent
9 development. I'll research that. But, in general, our
10 privacy statement does permit us to purchase publicly
11 available information that we might append then to a
12 segment.

13 So, we might take --

14 MS. HARRINGTON: So why do you do that?

15 MS. McDADE: So that we might know that a zip
16 code has a particular educational level, a typical income
17 level, so that we can tell advertisers they might be able
18 to reach folks in that zip code. It's just more
19 information for the advertiser.

20 MS. HARRINGTON: And further segmentation of
21 your --

22 MS. McDADE: Right.

23 MS. HARRINGTON: Okay. So, you're doing that
24 to enhance segmentation for advertisers.

25 MS. McDADE: Correct.

1 MS. HARRIS: Does that mean you're doing it on
2 an individual basis or you're -- I'm a little confused by
3 what you're bringing together offline with the online
4 data. I mean, are you bringing my offline data together
5 or are you --

6 MS. McDADE: I believe that what we purchase is
7 like zip code level data so we would know that -- a
8 customer will often give us their zip code, that's part
9 of our registration process, then we would match up that
10 zip code with other publicly available information.
11 People are looking for segments, they're not looking for
12 individuals. Individuals aren't that interesting to
13 advertisers.

14 MS. HARRIS: Okay. But they are becoming
15 increasingly important to advertisers. I mean, that's
16 really what this behavioral targeting is all about. I
17 find it hard to believe -- it's sounding as if companies
18 don't keep information for very long and really aren't
19 interested in it. That is not what I've been reading in
20 the trade publications about how behavioral marketing
21 works. It really is about this 360 degrees. It's across
22 platforms, retaining information over periods of time.
23 And I would challenge anybody to say that that's not
24 where it's going.

25 MS. DIXON: My understanding was that the

1 one comment. It seems to me that a lot of the way this
2 has been characterized is that consumers go online to
3 shop. I mean, that's sort of what it sounds like. In
4 fact, consumers and users go online to do a lot of other
5 things -- to find information, to do research, as we were
6

1 Internet standards that go back to the mid-1990s, what
2 information your browser presents when you go to a
3 website. It does not give your email address, it does
4 not give your phone number. It gives things like your IP
5 address, your operating system, your browser type,
6 Firefox versus IE, your browser version, and really not
7 much beyond that. The website can set a cookie, but that
8 doesn't really help it very much if this is the first
9 time you were there.

10 So, based on what you said -- and our current
11 understanding of Internet protocols, that doesn't seem to
12 make much sense. So, then there has to be another
13 explanation like you -- it was a chance coincidence,
14 random spam, or maybe there was another website involved
15 that was brought in via Javascript.

16 But the most simple explanation is that
17 Internet standards don't allow what you described.

18 MS. HARRINGTON: Richard, do you have a thought
19 on that?

20 MR. SMITH: that was brought in via Javascript.

1 ever it doesn't know that, obviously. Come on, Richard.

2 MR. SMITH: Yeah, but there could be another
3 site involved. I don't know the specifics of this, but
4 to present this black and white picture without
5 understanding some of the details, I just can't say. I
6 can't make a judgment on this. It's an interesting
7 situation. But to say Internet protocols don't have
8

1 harm, should be taken and by whom to address that harm?

2 MR. McCULLAGH: Well, let me answer it this
3 way. What I've seen on this panel are hypothetical
4 concerns, very broad, we need something, something-must-
5 be-done-here concerns versus sort of the reality of
6 what's happening now with we keep this for 18 months
7 because of Sarbanes-Oxley. And both sides have a point.
8 It's sort of the nos feratu (phonetic) problem.

9 Imagine a hypothetical search engine,
10 nosferatu.com, that tracks everything, sells everything
11 to marketers, has no privacy policy, or worse yet, has a
12 privacy policy and then routinely, willfully violates it.
13 I mean, this is a real serious privacy problem. The same
14 thing if it's nosferatubook.com and it's a social
15 network.

16 But, I mean, there are common law claims, class
17 action claims, state law claims, the Federal Trade
18 Commission would be involved. And, so, we don't
19 necessarily need new laws, unless I'm missing something,
20 to put nosferatu.com out of business.

21 And then one last thought, in 2004, I remember
22 writing an article about of the Commission
23 representatives testifying before Congress saying we
24 already don't necessarily need new spyware legislation
25 because we already have the power to basically put

1 evildoers out of business. I think the Commission
2 probably has the power to put nosferatu.com out of
3 business under its existing statutory authority.

4 MS. HARRINGTON: Okay. Larry?

5 DR. PONEMON: Okay, the other side, so we
6 bounce back and forth. Good, thank you. I wasn't
7 prepared. So, now I'll be prepared.

8 MS. HARRINGTON: The most serious harm, if any.

9 DR. PONEMON: I think we worry about
10 behavioral targeting and all the information that
11 organizations collect and these organizations doing
12 sinister things, and I don't think that's a real threat.
13 I think the bigger threat -- or two, one is the issue
14 that all of this information is not secure and somehow
15 that information gets into the hands of truly an evil
16 party. It could be a government or whatever, and that's
17 probably a little bit of a science fiction movie.

18 **(Laughter)**

19 DR. PONEMON: It never will happen. But that
20 that concern, any time you collect data, you have a
21 responsibility to keep it secure. And relating to that,
22 I know Richard probably has something to say about this
23 as well. Sometimes even with the best of intentions we
24 invent new products and services that have flaws in them.
25 So, for example, we did some research on Desktop Search,

1 DR. PONEMON: I think on the data security
2 issue, I think it goes back to the first -- when you have
3 a vulnerability, you have a responsibility to fix it
4 because there's no guarantee that you can invent a
5 product without some flaw. The bad guys, the people that
6 are probably somewhere in Central Europe or wherever,
7 they're continuing to get smarter and better and they'll
8 find those vulnerabilities. Quite frankly, they're going
9 to look to Google or they're going to look at Microsoft.
10 They're going to look at the biggest companies because
11 that's their largest penetration. That's just the way
12 they operate.

13 So, you know that you can't stop it, but you
14 should be responsive to it. I think Google did a good
15 job in responding quickly, but I think that there needs
16 to be a pattern of response to these kinds of
17 vulnerabilities.

18 Also, relating to that, I still think a lot of
19 these organizations could do a better job building in
20 privacy and security into these products. I'm not sure
21 that your developers are thinking privacy and security
22 when they're developing. They're thinking about very,
23 very short-term goals, and I understand that's the way it
24 works and they're really good at that. But I think
25 companies that are inventing these technologies need to

1 spend more time up front trying to design for privacy,
2 trying to design for security.

3 MS. HARRINGTON: Okay. Now, the grades on the
4 homework assignment are going to go down the more words
5 you use during the assignment.

6 DR. PONEMON: I now have an F.

7 **(Laughter)**

8 MS. HARRINGTON: You guys get Ds, the first
9 two.

10 DR. PONEMON: Thank you very much.

11 MS. HARRINGTON: Nice ideas, need to be
12 succinct. So, Kathryn, the bar is raised now or you're
13 going to raise the bar for everyone. You'll do an A job,
14 I know.

15 MS. MONTGOMERY: A D is still a passing grade.

16 **(Laughter)**

17 MS. MONTGOMERY: I mean, I think that there are
18 a number of harms that I see now and in the future.
19 We've touched on a few of them, but I think there are
20 vulnerable segments of the audience, of consumers,
21 rather, and certain areas of marketing where there can be
22 abuses. Right now, we really have no way of stopping
23 those. I mean, as I said, we have the good companies
24 here talking about their good practices, and I appreciate
25 their coming here.

1 So, I think we need some standardization and
2 some clarity and more transparency.

3 MS. HARRINGTON: Okay, thank you. Leslie,
4 looking for a C, still looking for a C.

5 MS. HARRIS: I'm looking for a C.

6 **(Laughter)**

7 MS. HARRIS: I think that the loss of control
8 on a computer and personal information, we're moving
9 towards the potential of rich personal profiles that are
10 identifiable in and of themselves or easily re-identified
11 with offline information that can be used for almost any
12 purpose. And I think that that's the big harm there.

13 For me, personally, advertising is not the
14 outer ledge of the bad things that you can use this
15 information for, and I think we have to sort of think
16 beyond. At the end of the day this is about consumers
17 being empowered about choice, which is going to require
18 more knowledge, it's going to require more transparency,
19 and a lot easier ways to make their decisions to opt out
20 of these systems.

21 MS. HARRINGTON: Good, there's a solid C, maybe
22 into the B range.

23 MS. HARRIS: If that's not a B.

24 **(Laughter)**

25 MS. HARRINGTON: Well, we'll debate that. Pam,

1 the bar has been raised.

2 MS. DIXON: You didn't get to the who, did you?

1 MS. HARRINGTON: We're going to end on time, so
2 some people might get incompletes if the class can't pick
3 it up.

4 MS. DIXON: All right, I'm a geek, so maybe I
5 can pick it up. So, the harm --

6 MS. HARRINGTON: The most serious harm.

7 MS. DIXON: Okay, we'll stick with that.
8 Indirectly or directly associate information which is
9 then used to segment consumers and present them
10 opportunities that may or may not be accurate and may
11 present differing opportunities to people based on the
12 different segmentation and, therefore, create different
13 categories of consumer which can impact life decisions.

14 A real example, because I like facts, a
15 consumer who browses for a car ends up with a loan offer
16 or offer of credit that's different from the same
17 consumer next door to them that has a different browsing
18 profile.

19 Another example, a person who goes to a website
20 and fills out a quote, unquote, "real age survey" with
21 their name, and they have that self-identified medical
22 condition sold to a marketing list which is picked up by
23 an insurance company and then later they don't understand
24 why they're denied insurance.

25 Whom? The World Privacy Forum is publishing a

1 report tomorrow. It's an analysis of the history and
2 current operations of the NAI. It's very focused
3 strictly on the NAI. And it includes the failures of the
4 NAI. So, we've had self-regulation for seven years, and
5 I think we've seen where it's failed. I think that what
6 I'd like to see is I'd like to see this debate move to
7 the FTC, and I'd really like to see some simple solutions
8 for consumers.

9 I don't know how consumers can survive in an
10 environment where they don't know where to opt out, they
11 don't even know what an opt-out cookie is, they don't
12 know what the NAI is. I think we can do better, and I'd
13 really like to see it moved to the FTC.

14 MS. HARRINGTON: Thank you. Richard?

15 MR. SMITH: Well, for me it gets down to a
16 fairness issue. I think a lot of data collection that
17 goes on is being done under the table and companies are
18 doing it on the sly. I've always just felt it's not nice
19 to snoop. I don't know if that's a harm or not, but
20 that's where I come at, it's sort of an ethical thing.

21 As far as what to be done about it, I've always
22 felt that it's sort of an accident that a lot of this has
23 happened because of the design of cookies. So, I would
24 really like to go back and revisit in browsers. I see a
25 technical solution, but I think this is something the FTC

1 can drive on, more of an opt-in model for cookies,
2 particularly in the third party area. Thanks.

3 MS. HARRINGTON: Well, that's a B plus. Thank

4

1 is the reason why we exist. Thank you.

2 MS. HARRINGTON: Thank you. Chanterria?

3 MS. MCGILBRA: All right, this will be very
4 quick. Harm. The harm is not the collection of data,
5 the harm is the data getting in the wrong hands. We know
6 that Microsoft, we know that Google, we know that
7 Facebook, we know that all of the companies up here do an
8 excellent job of protecting their data, or they try the
9 best within the confines of the industry, but it is
10 preventing that data getting in the wrong hands that all
11 consumers are afraid of.

12 The gentleman mentioned there's 50 percent rate
13 of adaptation of the Internet usage in Europe. That is
14 the primary reason why. It's not surprising that most of
15 the companies in Europe -- excuse me, most of the online
16 business in Europe is driven by the U.S. There is a
17 direct connection. Think about that.

18 Next, who is to be accountable? I think that
19 organizations like the NAI, CDD, all of these
20 organizations, we need to start looking at global
21 collaboration. How do we ensure that businesses globally
22 are adhering to these rules? We had someone say maybe
23 some guy out of central Europe is hacking into computers.
24 Well, how do we address that if we're the companies
25 they're hacking into here in the U.S.?

1 And that's through global collaboration. So, I
2 think we're all responsible for finding solutions to that
3 in a reasonable way.

4 MS. HARRINGTON: Thank you. Chris?

5 MR. KELLY: So, the number one cognizable harm
6 sort of that could be addressed from a regulatory level
7 is lack of security, and particularly around sensitive
8 data, and that obviously would harm an individual who had
9 their information that they had provided improperly
10 accessed by a health insurer or by a government or a
11 whole bunch of different options along that front.

12 But I also want to recognize that the lack of
13 control that consumers feel around a lot of this

14

1 of the security of that information. And that's I think
2 where the FTC probably needs to take a close look as to
3 whether they have a role.

4

1 card company, an automotive company or a travel company
2 on the panel. They're funding this entire initiative.
3 They need to take responsibility.

4 MS. HARRINGTON: Okay, Lisa?

5 MS. CAMPBELL: I'd just like us to remember
6 that it's beyond browser, it's web, phone, TV and other
7 media combined. The harm is the risks of unauthorized or
8 illegal use rises with the greater and greater amounts of
9 information collected.

10 Canadians are concerned about the deputization
11 of the private sector. Others have mentioned that. So
12 law enforcement and government access, they don't need to
13 go into your home anymore, everything is with the ISP.

14 They're also concerned about the effect on very
15 young users. Some people have called it the companies
16 and their playground.

17 In terms of who should act? Companies need to
18 abide by fair information practices, seek consent, be
19 clear and transparent about the uses and disclosure, and
20 give people choices. People have to be responsible to
21 whom they disclose their personal information, when they
22 choose not to disclose it. And, finally, regulators have
23 to be proactive, technologically aware and raise issues
24 and act as soon as they see breaches of law and policy.
25 Thank you.

1 MS. HARRINGTON: If everyone would just stay
2 right where you are, we've saved the best for last.
3 Where did Jessica go? Is she down there?

4 MS. RICH: I'm down here. You can't really see
5 me.

6 MS. HARRINGTON: With closing remarks.

7 MS. RICH: Okay, I'm Jessica Rich from the FTC
8 and I just want to do a very brief wrap-up today. First,
9 thank you very much for coming here today and for
10 staying. It's amazing how many people are still here at
11

1 and over, and actually since this is a town hall, if I
2 miss any, people can shout them out, those that I miss.

3 But everybody brings different privacy
4 expectations to the table. It came up again and again.
5 There were a wide variety of business models the
6 different companies are using as they engage in
7 behavioral advertising, and there's different levels of
8 information collection. I think we all need to be
9 mindful of that as we think about solutions in this
10 area.

11 A lot of discussion about how consumers like
12 personalization, but also a real question as to whether
13 they understand what's happening when the personalization
14 occurs and the trade-offs.

15 Delighted to hear there appears to be
16 increasing amounts of competition on privacy issues. For
17 some of us who have worked in privacy since the early
18 days, there wasn't any competition on privacy then, and
19 there's an enormous amount by all the people here. And,
20 hopefully, it will be a real force in shaping companies'
21 practices.

22 There was also a lot of talk about the need for
23 greater transparency and, also, during this last panel,
24 data security, data security, date security, which is
25 good because data falling into the wrong hands -- no

1 So, we look with great anticipation, we very
2 much look forward to reviewing those and seeing all the
3 ideas that are generated. And more tomorrow. Thanks
4 very much for coming.

5 **(Applause)**

6 **(At 4:54 p.m., the town hall was adjourned.)**

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10MATTER NUMBER: PO75401CASE TITLE: EHAVIORAL ADVERTISING TOWN HALLDATE: NOVEMBER 1, 2007

I HEREBY CERTIFY that the transcript contained herein is a full and accurate transcript of the notes taken by me at the hearing on the above cause before the