

# Ad Server and Firm Strategies in Contextual Advertising Auctions

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# Overview

## Contributions of this paper:

- Define a model of consumer behavior in ad listings,
- Derive firm equilibrium bidding strategies,
- Consider rationality of consumer behavior, and
- Compare ad server incentives to the desires of firms and consumers, including
  - Improving match quality,
  - Reducing search costs,
  - Establishing length of the listing, and
  - Privileging its own firm's ad.

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Why should we care?

- Incentives for innovation
- Competition policy



# Structure

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Consumers have lexicographic preferences for the good being offered by firm  $j$ :

$$v_{ij} = \begin{cases} v_i & \text{with probability } q_j \text{ and} \\ 0 & \text{with probability } 1 - q_j: \end{cases}$$

$q_j$  is the *relevance* of firm  $J$ .

$v_i \in F$

This formulation allows

- Product differentiation yielding
- Many firms with positive market share

## Firm qualities

All firms charge the same price  $p$ .

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Firm  $j$  has relevance  $q_j$  and a margin of  $m_j$ . Let the index  $j$  reflect the rank of the firm's full expected margin  $q_j m_j$ .

We show that this ranking maps directly to the ad slot placement of firm  $j$  in  $M$  in equilibrium for an arbitrary  $M$ .

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If he does, he starts by visiting the site of the first ad. He determines whether that product is relevant for him and whether the price is less than his valuation. If so, he makes the purchase and his search ends.

If not, he continues to site 2 with probability (conditional on visiting site 1 and not making a purchase)  $s_1$ .

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Consumers do not search for the best price; since prices are the same across firms, this does not matter.

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- Expected margin per click  
Relevant quantity when paying per click in ad auction,
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- Total revenue received by ad server.



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- Total revenue received by ad server.

Using our results for total ad revenue, we can consider the incentives facing the ad server to change the structure of the market and how these incentives compare to the desires of consumers and firms.

## Changing the probability of matches

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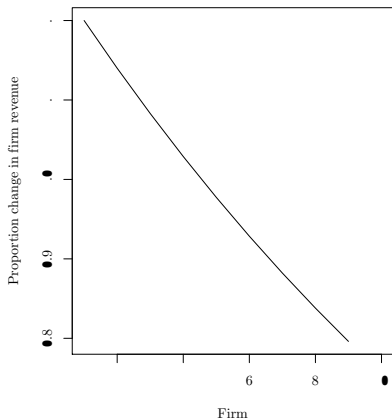
- The number of firms be 10,
- The number of slots be 9,
- $s_j = 1$  for all slots  
Consumers don't give up,
- All firms have a relevance of  $q = 0.2$ , and
- Margins range from 0.1 to 1.0.

## Changes in revenue

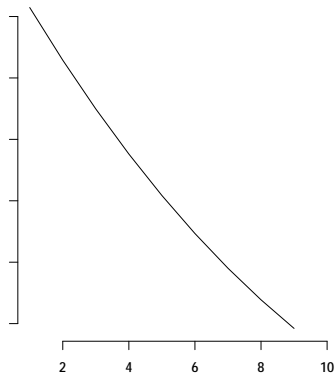
Suppose that we increase  $q$  proportionally.

- The expected full margin increases  
Bids go up
- The CTR falls as consumers are now satisfied higher on the list.





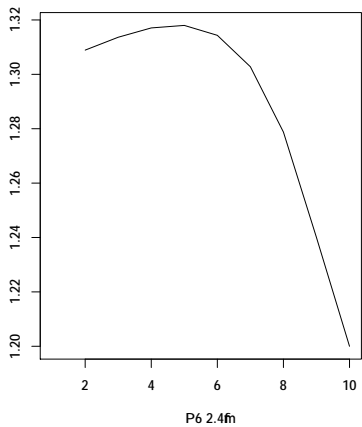
(a) Firm revenues



(b) Firm net revenues

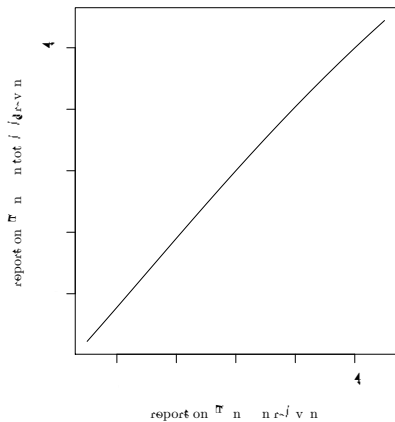
Figure: Impact of a 20% increase in relevance from  $q = 0:2$

All but the top 2 firms lose net profit after the change; total net profit falls by 2.2%.



(a)

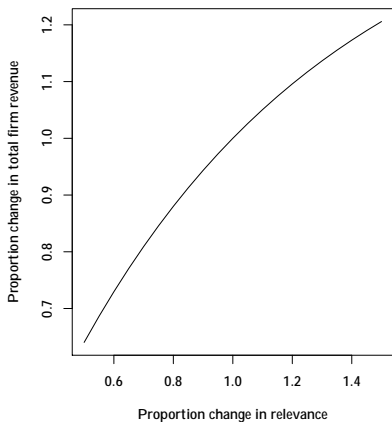




(a) Total ad revenue

(b) Ad elasticity

Figure: Impact of changes in relevance from  $q = 0.2$  on aggregates



(a) Total firm revenues

(b) Total firm net revenues

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The relevance that maximizes the ad server's profit depends upon the cost of innovating, but may well be higher than that desired by firms.

Consumers unambiguously prefer higher relevances.

## Optimal number of ads

In choosing the optimal (from its perspective) number of ads  $M$  to display, the ad server chooses to satisfy

$$\frac{m_{M+2}q_{M+2}}{m_{M+1}q_{M+1}} = \frac{M}{M+1};$$

the ratio of full expected margins between a firm and the next higher ranked firm must be large (the differences between them must be small).

This accords with the fact that the ad server wants to minimize the dispersion in full margins to maximize profits.

## Self-subsidization

Suppose that the ad server has a separate division that sells the product being advertised. What incentive does the ad server have to subsidize the bid of that firm to raise it to the top of the list?

## Incentives to self-subsidize

The benefits come from increasing the CTR faced by the favored firm.

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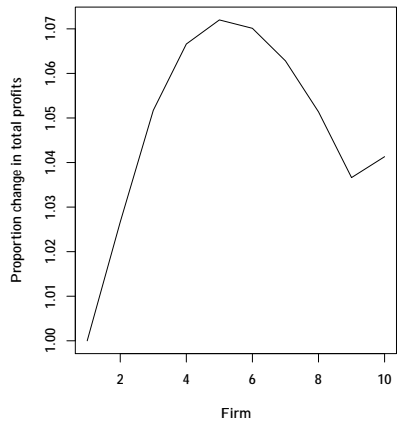
The benefits come from increasing the CTR faced by the favored firm.

The costs come from reduced bids from firms that would otherwise precede the favored firm.

Again, these forces are offsetting. We expect the smallest overall revenue change to come from a favored firm that would be ranked highly anyway (low benefits) or ranked quite low (high costs).

Consider a case with

- All firms having margins of 1,
- $s = 1$ , and
- Relevances that vary from 0.5 to 0.05.



# Conclusions

In the case of increasing relevances and decreasing search costs, the interests of the ad server and consumers align.

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The ad server wants fewer firms listed than consumers prefer and have an incentive to privilege its own firm selling the advertised product, reducing the matching probabilities for consumers. These actions also lowers total producer surplus.

These later points have important implications for competition policy.