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UNITED STATES FEDERAL TRADE COMMISSION

and

UNITED STATES DEPARTMENT OF JUSTICE

SHERMAN ACT SECTION 2 JOINT HEARING

INTERNATIONAL ISSUES

TUESDAY, SEPTEMBER 12, 2006

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10 PANELISTS:

11 Morning Session:

12

Philip Lowe

13

Hideo Nakajima

14

Eduardo Perez Motta

15

Sheridan Scott

16

17 Afternoon Session:

18

George Addy

19

Margaret Bloom

20

Paul Lugard

21

James F. Rill

22

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MR. TRITELL: This must be some sort of record, a minute before we're supposed to start, a hush has descended upon the room. I don't have to tell everybody to get in their seats, so thank you, we are off to a good start.

Good morning. I'm Randy Tritell, Federal Trade Commission's Assistant Director For International Antitrust. I will be co-moderating this morning's session along with Gerald Masoudi, Deputy Assistant Attorney General for the Department of Justice, which is co-sponsoring these hearings with the Federal Trade Commission.

As you know, the FTC and the DOJ strive to allocate matters efficiently consistent with our respective highest and best uses. In that spirit, it falls to me to open this morning's hearings by sharing the following four insights.

One, please turn off your cell phones, Blackberries and other devices. Two, the restrooms are outside the double doors and across the lobby. There are signs to guide you. Three, in the unlikely event the building alarm sounds, please proceed calmly and quickly as instructed. If we must leave the building,

1 go out the New Jersey Avenue entrance by the guard's  
2 desk, follow the phalanx of FTC employees to a gathering  
3 point, and await further instructions. Four, although  
4 we would love to hear what you think of the interesting  
5 issues we will be discussing today, we cannot  
6 accommodate any comments or questions from the audience  
7 at today's hearing.

8 I would also like to thank at least some of the  
9 people who have put in a tremendous amount of work to  
10 organize this hearing today. From the Department of  
11 Justice, Joe Matelis, Gail Kursh, Ed Eliasberg and  
12 Brandon Greenland, and from the Federal Trade  
13 Commission, Patricia Schultheiss, Doug Hilleboe,  
14 Elizabeth Argeris and Ruth Sacks, as well as the staffs

1 the President of the Mexican Federal Competition  
2 Commission; and Sheridan Scott, the Commissioner of  
3 Competition of the Canadian Competition Bureau.

4 I would now like to turn over the podium to my  
5 co-moderator, Jerry Masoudi.

6 MR. MASOUDI: Thank you, Randy.

7 Welcome to today's session in our ongoing series  
8 of panels on single-firm conduct. The Department of  
9 Justice Antitrust Division and the FTC are jointly  
10 sponsoring these hearings to help advance the  
11 development of the law under Section 2 of the Sherman  
12 Act.

13 We have had a number of previous sessions. On  
14 June 20, we had a session that included opening remarks  
15 from FTC Chairman Debbie Majoras and Assistant Attorney  
16 General Tom Barnett of the Antitrust Division, as well  
17 as comments from Dennis Carlton, who will soon be a  
18 Deputy Assistant Attorney General at the Department of  
19 Justice, and Herbert Hovenkamp.

20 On June 22nd, we had panels on predatory pricing  
21 and predatory buying, and then on July 18th, we had a  
22 session on unilateral refusals to deal. Transcripts  
23 from these sessions are available on the DOJ and FTC web  
24 sites, and transcripts of this session and future  
25 sessions will also be made available.

1           Today we will concern ourselves with how  
2           allegations of anticompetitive single-firm conduct are  
3           treated in jurisdictions outside the United States and  
4           related international issues. This morning we will be  
5           hearing from our panel of distinguished enforcers, and  
6           then in the afternoon, we will hear from practitioners  
7           and academics active in the international area.

8           First, we will have approximately 20 minutes per  
9           panelist to give an opening presentation. We will then  
10          have a 15-minute break, and finally, we will have a  
11          moderated discussion period. Our discussion today will  
12          include an opportunity for our panelists to respond to  
13          each other's presentations. So, our first panel I think  
14          will end at about noon, and we will start back up after  
15          a lunch break at 1:30.

16          I would like to join Randy in thanking the  
17          staffs of the FTC and the Antitrust Division for helping  
18          put together today's presentation, and I will now turn  
19          it back to Randy to give a more detailed introduction of  
20          our panelists.

21          MR. TRITELL: Before introducing our first  
22          speaker, I would just like to reiterate that the U.S.  
23          agencies consider these hearings to be extremely  
24          important. In particular, regarding today's session,  
25          given the large and increasing number of jurisdictions

1 that apply antitrust laws to single-firm conduct and as  
2 commerce increasingly crosses national borders, it is  
3 fitting and important that we hear the views and learn  
4 from the experience of our international colleagues as  
5 we try to both broaden and deepen our understanding of  
6 the issues in this critical area.

7 I am going to provide a brief introduction to  
8 each of our speakers before their presentations, and I  
9 direct you to the more detailed biographical information  
10 in the packet outside this room.

11 First we will hear from Philip Lowe, who, again,  
12 is the Director General for Competition in the European  
13 Commission. Before his appointment to that post, Philip  
14 was first in private industry and then served in a  
15 variety of capacities in the European Commission,  
16 including as Director of the Merger Task Force of the  
17 Competition Directorate, head of the Cabinet of the  
18 European Commissioner for Transport, Director General  
19 For Development, head of the Cabinet of the Commission's  
20 Vice President, and the Acting Deputy Secretary General.

21 Philip?

22 MR. LOWE: Well, good morning, everyone, and  
23 thank you, Randy and Jerry. I'm very grateful to  
24 Chairman Debbie Majoras and Assistant Attorney General  
25 Tom Barnett for giving me the opportunity to take part



1 in this joint FTC-DOJ set of hearings on Section 2 of  
2 the Sherman Act. These hearings seem to reflect a  
3 strong interest throughout the world over the last few  
4 years in what you call single-firm conduct.

5 At the International Competition Network's  
6 conference in Capetown last May, a new working group was  
7 launched on international conduct. The OECD has  
8 arranged round tables on issues related to single-firm  
9 conduct, and numerous conferences have had single-firm  
10 conduct appearing on the agenda.

11 At the Commission, we have 40 years of case law  
12 related to the application of Article 82 of the European  
13 Community Treaty. Article 82 is the treaty article  
14 prohibiting abuses of dominant position, so broadly  
15 equivalent to your Section 2, although as you realize,  
16 the European structure requires a firm to be dominant  
17 before it can be caught by any issue of abuse.

18 Of course, we have recently been reflecting very  
19 carefully on the coherence and the consistency of our  
20 policy under the Treaty and Article 82, and we thought  
21 it was a logical step, after having reformed or, say,  
22 modernized the application of Article 81, the article  
23 dealing with agreements and merger control regime, that  
24 we moved our policy in the area of Article 82 more  
25 towards an effects-based approach in line with what we

1 have initiated under Article 81, the merger control.  
2 This required, nevertheless, a thorough review of the  
3 policy so far and, indeed, the case law which was at the  
4 back of it.

5 The application of Article 82 was, I think,  
6 widely criticized as being fragmented without guiding  
7 principles and for applying in some instances general  
8 form-based criteria whose meaning was not always clear  
9 in specific cases. To that extent, this would cause  
10 Article 82 to be applied in cases where there would be  
11 not any sufficient likely or even actual restrictive  
12 effect on the market, and this would clearly be wrong.

13 There was much concern from the business  
14 community about these false positives, so-called type  
15 one errors. Likewise, it is a mistake and would be a  
16 mistake if a form-based approach caused Article 82 not  
17 to be applied to the cases in which there was likely or  
18 actual harm to the market, false-negatives or type two  
19 errors.

20 The vocal parts of business were perhaps less  
21 concerned about these errors, but as an authority  
22 charged with, in principle, protecting consumer welfare,  
23 an objective which the Commission and in particular my  
24 Commission have underlined in the last few years, I  
25 believe we've got to be concerned about both types of

1 errors, and this is a fundamental reason for our review  
2 of Article 82.

3 After some initial internal debate, we involved  
4 our colleagues in the national competition authorities  
5 in the EU Member States in discussions about the review.  
6 In December last year, we published a discussion paper  
7 on the application of Article 82 to exclusionary abuses,  
8 and we suggested what we regarded as a framework for the  
9 continued rigorous enforcement of Article 82, building  
10 on the economic effects-based analysis carried out in  
11 recent cases.

12 The discussion paper aimed to describe a  
13 consistent methodology for the assessment of some of the  
14 most common abusive practices, which you have already  
15 discussed in the context of these hearings, predatory  
16 pricing, single branding, tying and bundling and refusal  
17 to supply.

18 Now, we didn't in the discussion paper go  
19 through all the aspects of Article 82, and I haven't got  
20 time today either to go through every single aspect.  
21 You will notice that one major difference between the  
22 application of Section 2 and Article 82 is the explicit  
23 reference in 82 to exploitative abuses, which we have  
24 not dealt with in the discussion paper, and we have not  
25 taken a decision about whether we will deal with them in

1 any guidelines at the present time. However, there is

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1 obviously the longer the conduct has been going on, the  
 2 more we will concentrate on actual effects. So,  
 3 consumer welfare we regard as the anchoring principle  
 4 for our competitive analysis, and we do not enter much  
 5 into what Debbie Majoras in her opening remarks at these  
 6 hearings called "the search for the Holy Grail test,"  
 7 and I agree entirely with her that the debate hasn't any  
 8 dimension or it could run the danger of becoming too  
 9 academic and losing practical significance.

10 That's not the aim of the discussion paper.

11 What we're attempting to do is to make a first

12 contribution to establishing principles and

13 methodologies which give clarity to business and the

14 ~~20 legal community to show how goodly they would apply had guidance~~

15 ~~methods suggested which particularly in Europe would well apply and g~~

1 other effect, for example, in the case of rebates, and  
2 I'll come back to that in a moment.

3           The second question we ask is does the conduct  
4 have a likely or actual market distorting effect.  
5 Likely effects are, in our opinion, effects which in a  
6 specific market context are predictable on the basis of  
7 experience and/or a solid theory of economic harm. The  
8 likelihood and significance of foreclosure depends on  
9 factors such as preexisting market power and barriers to  
10 expansion or entry, the market coverage of the conduct,  
11 and in the case of selective foreclosure, the importance  
12 of the targeted customers or competitors.

13           Actual effects are established on the basis of  
14 evidence of market evolution in the past, and this  
15 doesn't necessarily involve complicated economic  
16 studies. It can be presented as facts which can be then  
17 investigated by the authorities on the basis of the  
18 evidence submitted to it.

19           Now, coming back to rebates, as I mentioned  
20 earlier, it is not immediately obvious whether any  
21 particular rebates have the capacity to exclude. To  
22 answer that question, we first need to ask, exclude who?  
23 In the paper, we propose that for rebates as well as for  
24 other types of price-based conduct, the exclusion of as  
25 efficient competitors is abusive.

1           Now, this is not the only test which can be used  
2 to show abuse. It nevertheless appears to us in  
3 principle as a useful one, as it allows dominant firms  
4 to assess their conduct based on their own costs. A  
5 failed price/cost test is, of course, not the end of the  
6 analysis. We would still have to show a likely market  
7 foreclosure effect.

8           And by the way, as public consultation has  
9 shown, one test may not be the final answer to the  
10 analysis we need to carry out. There may be several  
11 tests which have been proposed which are relevant to a  
12 particular case. Nevertheless, we are comforted in the  
13 view that the benchmark of the efficient competitor on  
14 the market is one which is extremely important to judge  
15 the behavior of the dominant company against it.

16           Now, the paper also states that if conduct  
17 clearly creates no efficiencies and only raises  
18 obstacles to residual competition, there is no need to  
19 carry out a full effects-based analysis. Such conduct  
20 can be presumed to be abusive. However, as with any  
21 presumption, the dominant company can, of course, rebut  
22 it by providing evidence that the conduct will create  
23 efficiencies, or as our case law refers to in the  
24 opinion of the court, is objectively justified.

25           Now, exclusionary conduct could escape the

1 prohibition of Article 82 if the dominance undertaken  
2 can provide an objective justification for its behavior  
3 or if it can demonstrate that its conduct produces  
4 efficiencies which outweigh the negative effect on  
5 competition. There is an objective justification where  
6 the dominant company is able to show that the otherwise  
7 abusive conduct is actually necessary on the basis of  
8 objective practice external to the parties involved; in  
9 particular, external to the dominant company.

10           The dominant company may, for example, be able  
11 to show that the conduct concerned is necessary for  
12 safety or health reasons related to the dangerous nature  
13 of the product in question, but that necessity, that  
14 concept necessity, must be based on objective practices  
15 that apply in general for all undertakings in the  
16 market.

17           Now, I want to come on to efficiencies. The  
18 same conduct can, of course, have effects which enhance  
19 efficiency and effects which restrict competition, and  
20 in this paper we propose a weighing or balancing  
21 approach where efficiencies are balanced against the  
22 negative effects on competition, and that balancing  
23 exercise determines whether or not the conduct is  
24 abusive.

25           Now, this test is important, and notwithstanding



1 all the discussions about how efficiencies should be  
2 assessed and upon whom the burden of proof should lie,  
3 the one core element that I cannot see us moving away  
4 from is that fundamentally, there should be this  
5 balancing, and ultimately, that balancing of the  
6 efficiencies against the distorting effects is in the

1 conditions for assessing efficiencies defense under 82  
2 be similar to what we have as a policy with respect to  
3 restrictive agreements under Article 81 and the  
4 exemptions under Article 81-3.

5 The efficiencies must be realized or are likely  
6 to be realized by the conduct. The conduct must be  
7 indispensable to realize the efficiencies. Overall,  
8 consumers should benefit from the efficiencies, there  
9 must be consumer buy-in, and competition shouldn't be  
10 eliminated as a result of the practices concerned.

11 We also discussed the issue in the paper of the  
12 extent to which -- the market power of the company, and  
13 here again, I think this is a departure for us as an  
14 agency. We identify in I hope a convergent way with  
15 U.S. thinking the concept of dominance mostly with the  
16 concept of significant market power. That market power,  
17 if it is very high, as indicated by the strength of the  
18 constraints upon the dominant company, may mean that we  
19 will have to undertake the balancing of efficiencies in  
20 a much more rigorous way if, indeed, the strength of the  
21 market power is very great.

22 The burden of proving a capability to foreclose  
23 and the likely or actual foreclosure, and I emphasized  
24 this before, it physically falls on the authority or the  
25 plaintiff, but the burden of proving an objective

1 justification for efficiencies should be on the dominant  
2 company. Ultimately, however, the agency should carry  
3 out the assessment, and that assessment in our system is  
4 controlled by the courts as to whether we have actually  
5 made that balancing in a way which doesn't project any  
6 obvious misinterpretation of the facts or bad judgment  
7 as to the likely effects.

8           Now, let me indicate some areas of reasonable  
9 consensus internationally and in Europe as to the ideas  
10 in the discussion paper. There's certainly some welcome  
11 for the overall aim of clarifying the application of  
12 Article 82 and for an effects-based approach. There's a  
13 broad welcome for the clarification that the ultimate  
14 objective is to protect consumers, and some commentators  
15 have frequently had the impression that it was  
16 otherwise.

17           There's broad consensus on the aim to protect  
18 competition and not competitors, and an authority must

1 have to be based on sound economic principles, and the  
2 attempts to define the safe harbors shouldn't result in  
3 more uncertainty than actually leaving the thresholds  
4 outside any guidelines.

5 For example, if the pressure is an effects-based  
6 approach to lower the safe harbor to a very restrictive  
7 level in order to look at an operation in detail on the  
8 basis of economic or econometric analysis, frequently we  
9 are giving the impression that we would systematically  
10 engage in very detailed economic effects-based analysis  
11 above the safe harbor, and this has given rise to some  
12 commentary that we have, in fact, tried to extend the  
13 degree of the outreach of Article 82 as a result of the  
14 proposed guidelines.

15 There are some difficult open questions. We  
16 consider the conduct that clearly creates no  
17 efficiencies and only raises obstacles to competition  
18 should be presumed to be abusive, but what are the  
19 classes of conduct which are so nakedly abusive that we  
20 have a per se rule prohibiting them? Similarly, conduct  
21 which is clearly competition on the merits should be  
22 legal, but we have the challenge of defining the  
23 categories of the conduct which fall into that area as  
24 well.

25 When it comes to price-based conduct, how far

1 should we rely on price/cost tests? What are the  
2 alternatives to the price/cost tests? How exactly  
3 should they be formulated? For example, we need to show  
4 profit sacrifice to prove predation. Nothing like a  
5 tongue-twister. Is profit sacrifice also an appropriate  
6 test for other price-based conduct, for instance,  
7 rebates?

8           There is a lot of commentary in the U.S. about  
9 the explicit need for a recoupment test in predation. I  
10 have to say that we're quite sensitive to that comment,  
11 our traditional view being that if we have a good story,  
12 a robust story, about the dominance of a company, then  
13 it should be capable of recouping. However, depending  
14 on the predictability and the operationality of any  
15 methodology we announce in guidelines, we are certainly  
16 giving thought to the need for an explicit recoupment  
17 test.

18           The role of the so-called "meeting competition  
19 defense" is most clear when it comes to price  
20 discrimination. In the U.S., you have even stated  
21 explicitly, you have got it in the acts. It makes  
22 perfect sense that a company can argue that the reason  
23 it charges different prices to different customers is  
24 that competition forces it to do so, but it's much less  
25 clear what the meeting competition defense should have

1 as a role beyond price discrimination.

1 review, thorough review of our policy, as you are in the  
2 States. All I can say is that the major challenges for  
3 us are no longer in the area of general principles, but  
4 in the area of balancing legal certainty,  
5 operationality, against an effects-based approach which  
6 gives a right answer and avoids type one and type two  
7 error.

8 Thank you very much.

9 (Applause.)

10 MR. TRITELL: Thank you very much, Philip, for  
11 getting us off to a strong start this morning.

12 I would now like to introduce our next speaker,  
13 Hideo Nakajima, Deputy Secretary General of the Japan  
14 Fair Trade Commission. In that capacity, Mr. Nakajima  
15 is in charge of international affairs, where he heads  
16 the Japanese delegations to multilateral organizations  
17 and bilateral consultations among competition  
18 authorities.

19 Before joining the JFTC, Mr. Nakajima worked  
20 with the Asian Development Bank in Manila as Assistant  
21 to the President and Director General of Budgeting and  
22 Personnel Management, and for the Ministry of Finance  
23 where he served as Research Director of the  
24 International Finance Bureau and Chief Planning Officer  
25 of Japan's Fiscal Investment and Loan Program.

1           Mr. Nakajima, the floor is yours.

2           MR. NAKAJIMA: Thank you very much. My name is  
3 Hideo Nakajima. I'm the Deputy Secretary General of  
4 Japan's Fair Trade Commission. I am really grateful to  
5 the Department of Justice and the Federal Trade  
6 Commission for the invitation to participate in this  
7 important panel. It's a great honor to be here.

8           I was asked by DOJ and FTC to talk about  
9 specific examples of how JFTC applies our consumer  
10 policy to single-firm conduct. In doing so, first let  
11 me take a few minutes to briefly explain about our  
12 general statutory or legal framework on the regulation  
13 of single-firm conduct, since such framework, I believe,  
14 looks different from that of United States as well as  
15 that of the EU, and then I would like to present several  
16 specific cases regarding single-firm conduct in our  
17 nation.

18           So, first, let me explain the basic framework of  
19 our Antimonopoly Act, which is Japan's basic competition  
20 law. In our country, single-firm conduct is regulated  
21 by two different provisions. One is private  
22 monopolization; the other is unfair trade practices.

23           First, private monopolization. Private  
24 monopolization is prohibited in Section 3 of the AMA and  
25 defined in Section 2 of the Act as those business



1 activities of a firm which brings about a substantial  
2 restraint of competition in any particular field of  
3 trade by excluding or controlling the business  
4 activities of other firms.

5 Exclusion is interpreted as making it difficult  
6 for other firms to continue their business activities or  
7 preventing other firms from entering the market.

8 "Control" means to deprive other firms of their freedom  
9 of decision-making concerning their business activities  
10 and to force them to obey the controller's intents.

11 Regarding "substantial restraint of  
12 competition," the Tokyo High Court opined that







1 counterpart, like by small-scale supplier who is heavily  
2 dependent on such large-scale firm for their business.  
3 The large-scale firm does not necessarily have to be  
4 absolutely dominant in a relevant market. In Japan,  
5 abusive conduct by such dominant bargaining power, such  
6 as coercive behaviors by large-scale retailer against  
7 his small-scale suppliers heavily dependent on the  
8 retailer have been a serious concern among the public,  
9 and JFTC has recently dealt vigorously with those cases  
10 among various types of unfair trade practice.

11           Anyway, a single-firm conduct falls under the  
12 unfair trade practices, thereby prohibited, if such a  
13 conduct is found to belong to any of these specified  
14 conducts designated by the JFTC and to tend to impede  
15 fair competition. "Tending to impede fair competition"  
16 is assumed not to have comparable anticompetitive effect  
17 to "substantial restraint on competition," which is  
18 necessary for violation of the prohibition of private  
19 monopolization.

20           As such, the regulations on the unfair trade  
21 practices are basically applicable to both "dominant"  
22 firms and "nondominant" firms. However, regarding some  
23 types of conduct designated by the JFTC as unfair trade  
24 practices, for example, unjust dealing on exclusive  
25 terms, whether a firm is "influential in the market" or

1 not, is considered.

2 According to the Guidelines Concerning  
3 Distribution Systems and Business Practices issued by  
4 the JFTC, whether a firm is "influential in a market" or  
5 not is determined by, among other things, the firm's  
6 market share or its market position. Here, in order for  
7 a firm to be found influential, either the market share  
8 of no less than 10 percent or the market position among  
9 the top three is prerequisite.

10 Regarding remedies for unfair trade practices,  
11 as in the case of private monopolization, a cease and  
12 desist order, or order of taking elimination measures,  
13 is to be issued, though unlike private monopolization,  
14 neither of administrative surcharges nor criminal  
15 sanctions are to be imposed.

16 Now, let me go to the enforcement activities of  
17 the JFTC on single-firm conduct regulations.

18 First, the private monopolization. Since the  
19 enactment of the AMA in 1947, the JFTC has found illegal  
20 a total of 15 cases of private monopolization, and for  
21 the last ten years, we have dealt with nine cases. Most  
22 of the recent cases are excluding type of private  
23 monopolization. On the other hand, for the last ten  
24 years, we have handled a total of more than 200 cartel  
25 cases.

1           As already mentioned, whether some specific  
2 single-firm conduct is found to fall under private  
3 monopolization is to be determined by taking into  
4 consideration various relevant factors comprehensively  
5 on a case-by-case basis. However, in actual  
6 enforcements, we have taken legal measures only for  
7 those cases where substantial restraints of competition  
8 in the market have been quite obvious. Let me take up  
9 two examples.

10           The first one is the case against Paramount Bed  
11 Company, Limited (Paramount Bed), where the decision was

1       conduct, Paramount Bed was able to exclude the business  
2       activities of other hospital bed manufacturers.

3               Also, in the situation that manufacturers were  
4       not allowed to participate in bids, Paramount Bed  
5       controlled the business activities of bid participants  
6       by choosing a successful bidder among the participants  
7       who sell its beds, and by indicating respective bidding  
8       prices to successful bidders as well as other bidding  
9       participants. Moreover, Paramount Bed provided funds to  
10      bid participants in order to ensure that those  
11      participants would obey the instruction of Paramount  
12      Bed.

13              The JFTC found that the conduct by Paramount Bed  
14      fell under the private monopolization, as it excluded  
15      the business activities of other hospital bed  
16      manufacturers and controlled the business activities of  
17      its supplier and therefore substantially restricted  
18      competition in the market by exercising the monopoly  
19      power (dominance). Therefore, the JFTC ordered  
20      elimination measures to Paramount Bed36.0000 387.9600 TD(           1



1 in the southern part of Hokkaido. Hokkaido Shimbun  
2 published a general daily newspaper that accounted for a  
3 majority of general daily newspaper publications in the  
4 Hakodate area.

5 Under the market circumstances, when Hakodate  
6 Shimbun was entering the daily newspaper market in the  
7 Hakodate area, Hokkaido Shimbun obstructed the entry of  
8 Hakodate Shimbun and carried out the following actions  
9 to hinder their business:

10 First, Hokkaido Shimbun applied for trademark  
11 registration to the Patent Agency regarding nine  
12 mastheads, including "Hakodate Shimbun," that would be  
13 used when publishing newspapers in the Hakodate area,  
14 although they had no specific plans to use those  
15 mastheads.

16 Second, the main newspaper publishers in  
17 Hokkaido received articles through Jiji Press and Kyodo  
18 News Service. Based on a priority policy with prior  
19 contractors where Jiji Press would not deliver articles  
20 against the will of the present contractors, Hokkaido  
21 Shimbun implicitly solicited Jiji Press not to deliver  
22 articles to the Hakodate Shimbun so that Jiji Press and  
23 Hakodate Shimbun could not conclude a delivery  
24 agreement.

25 Third, to make it difficult for Hakodate Shimbun

1 to earn advertisements revenues, even in the situation  
2 where damage to Hokkaido Shimbun itself was expected,  
3 Hokkaido Shimbun split the price of inserting  
4 advertisements in local edition in half for small and  
5 medium-sized companies, who would be the targets for  
6 Hakodate Shimbun for collecting advertisements.

7 The JFTC found that the conduct by Hokkaido  
8 Shimbun fell under excluding type of private  
9 monopolization, as it excluded the business activities  
10 of Hakodate Shimbun and substantially restricted  
11 competition in the market. Hokkaido Shimbun appealed  
12 for a hearing procedure against the recommendation but  
13 finally accepted to take measures issued by the JFTC.

14 Next, enforcement activities of unfair trade  
15 practices.

16 For the last ten years, the JFTC has taken legal  
17 measures against around 50 cases of unfair trade  
18 practices, including 10 cases of dealing on exclusive or  
19 restrictive terms, and nine cases of interference with  
20 transaction.

21 In determining whether any specific single-firm  
22 conduct falls under unfair trade practices, that is,  
23 whether it tends to impede fair competition, basically  
24 speaking, as in the case of private monopolization,  
25 various relevant factors should be taken into account on

1 a case-by-case basis. For example, in a case concerning  
2 discriminatory pricing, the Tokyo High Court opined that  
3 various factors, including the structure and development  
4 of the relevant market, the difference of supply costs,  
5 market position of the concerned retailer (market  
6 share), and subjective intentions for setting price  
7 differentials would need to be taken into account in a  
8 comprehensive way (April 27, 2005).

9           On the other hand, in this connection, it should  
10 be noted that regarding unfair trade practices, the JFTC  
11 has designated in its series of notifications those  
12 types of single-firm conduct which are likely to tend to  
13 impede fair competition, and has also clarified more  
14 specifically what kinds of conduct violate our AMA as  
15 unfair trade practices in various guidelines, including

1 Microsoft Corporation, and the recommendation decision  
2 was issued on December 14, 1998.

3           According to the decision, the market situation  
4 of the case was as follows. First, MS Excel had been  
5 popular among consumers since 1993 and had acquired the  
6 top market share for spreadsheet software. On the other  
7 hand, MS Word was originally an English word processor  
8 and it was said that the function for Japanese language  
9 did not work very well, and thus, "Ichitaro" produced by  
10 the Japanese software company had the top share for word  
11 processor software in Japan in 1994.

12rd

1 was another type of schedule management software, which  
2 held the top market share, and was called Organizer  
3 produced by Lotus Corporation, a part of the PC  
4 manufacturers asked MSKK to license only MS Excel and MS  
5 Word in order to pre-install Lotus Organizer instead of  
6 MS Outlook. However, MSKK again rejected the proposal  
7 and finally made all manufacturers accept installing MS  
8 Outlook as well as both MS Excel and MS Word in their  
9 PCs.

10 The JFTC found that MSKK unjustly made PC  
11 manufacturers buy its word processor software by tying  
12 it with its popular spreadsheet software. In addition,  
13 MSKK unjustly made PC manufacturers buy its schedule  
14 management software by tying it with its spreadsheet  
15 software and word processor software. These conducts  
16 fell under the category of illegal tie-in sales.

17 In summary, as I have mentioned, under our AMA,  
18 single-firm conduct can be regulated by either private  
19 monopolization or unfair trade practices. In both  
20 cases, a case-by-case basis approach is to be taken in  
21 determining whether concerned conduct is unlawful or  
22 not, by considering all relevant factors  
23 comprehensively.

24 Finally let me touch upon the current  
25 discussions related to regulations against single-firm



1 Commission on Competition. Before joining the CFC,  
2 Eduardo was ambassador and permanent representative of  
3 Mexico to the World Trade Organization. He's also  
4 headed the Representation Office of the Ministry of  
5 Trade and Industrial Development in Brussels, where he  
6 coordinated the Mexican team negotiating the Free Trade  
7 Agreement between Mexico and the European Union.

8 Eduardo?

9 MR. PEREZ MOTTA: Good morning. I would like to  
10 first of all thank the DOJ and the FTC, my good friends,  
11 Tom Barnett and Debbie Majoras, for inviting me to  
12 participate in these hearings. It is a real pleasure  
13 and a privilege to be here today.

14 For a relatively small economy, best practices  
15 abroad become an important instrument to promote or to  
16 maintain or to try to maintain best practices within  
17 your country, and this was actually the case of Mexico,  
18 where we recently had a very important overhaul in our  
19 legal framework in competition.

20 So, let me first try to see if this works. It  
21 is not responding.

22 (Pause in the proceedings.)

23 MR. PEREZ MOTTA: Okay, thank you.

24 Well, also the heart of competition policy in  
25 Mexico comes actually from our Constitution. Article 28





1 April, April this year, where it was published about a  
2 month ago.

3 So, those specific procedures in our law  
4 basically go in three instruments. First, merger review  
5 process. Second, what we call absolute monopolistic  
6 practices, which is basically cartels. And third, what  
7 we call relative monopolistic practices, which is  
8 precisely the topic of today's discussion, and it's in  
9 general single-firm dominant conduct.

10 So, I will concentrate in the last of our  
11 instruments, but I would have to say that in each and  
12 every one of those instruments, in the last reform, we  
13 got an improvement either of our procedures or we got an  
14 important simplification of procedures, like in the case  
15 of the merger review process, it was a major  
16 simplification of the procedures in Mexico. We  
17 increased the thresholds, we created a fast-track  
18 mechanism, and we also included efficiency  
19 considerations as an obligation for the Commission to  
20 consider when evaluating a merger.

21 In the case of absolute monopolistic practices,  
22 we introduced a major reform, which was the leniency  
23 program, which is the state of the art. We were  
24 inspired from best practices in the U.S., best practices  
25 in the European Union, as well as in Canada, we used

1 OECD recommendations to basically build that program,  
2 and that's a very interesting situation, because this is  
3 the only kind of program, the leniency program in  
4 Mexico, in the case of competition law, is the only area  
5 where that applies in our law, in general.

6 So, we don't have that -- that this is the first  
7 time that we introduced this kind of legislation, which,  
8 of course, has a very important mechanism of incentives  
9 basically to change the interests of players to create  
10 that kind of solutions or even to just stabilize them in  
11 the medium term.

12 So, going directly to single-firm dominant  
13 conduct, we have to distinguish in our law two types of  
14 situations. First, when we evaluate relative  
15 monopolistic practices, we basically make a difference  
16 between what we should consider as specific conduct of a  
17 single firm which is dominant in a specific market and  
18 this second one, which is regulation.

19 For the first one, for conduct, basically what  
20 our laws says is that the relative monopolistic  
21 practices are those acts or agreements or combinations  
22 whose object or effect is to unduly exclude,  
23 substantially impede access, or establish exclusive  
24 advantages in favor of one or more persons, and this is  
25 subject, of course, to the rule of reason, and those are

1 the articles in our law which are used to address these  
2 issues.

3 Now, in terms of regulation, this is a  
4 completely different situation, where you could have a  
5 declaration on effective competition conditions, which  
6 in this case the Commission, the Competition Commission  
7 of Mexico, is empowered to resolve on the existence of  
8 effective competition conditions as a prerequisite for  
9 economic regulation, and this could be done either by a  
10 sectorial regulator or by the Ministry of the Economy.

11 The way this analysis is made in our law is just  
12 the following. The first step is to find out if the  
13 practice exists, and we have those practices typified in  
14 11 specific practices. We think that this typification  
15 basically provides a legal certainty to the companies,  
16 because they know exactly in which cases those practices  
17 could be sanctioned or not as long as the other  
18 conditions, of course, apply.

19 We have to demonstrate the object or effect of  
20 that practice. It is clear that the size of the firm  
21 does not demonstrate a harm necessarily. We also have  
22 to apply the rule of reason. The agent has to have a  
23 substantial market power in the relevant market, and it  
24 is clear that competitor injury does not demonstrate a  
25 violation. And finally, efficiencies. Efficiencies

1 must show that the conduct has a favorable effect on  
2 competition or that those anticompetitive effects are  
3 offset by consumer benefits.

4 So, in the end, what is important is to look at  
5 the net effect on welfare, and as Philip was saying, in  
6 this case, the burden of proof is on the side of the  
7 company. So, basically the agency would use the  
8 information and the arguments that the company is giving  
9 in order to evaluate those efficiencies.

10 Now, in terms of those specific practices, as I  
11 was saying, in our law, we have identified and typified  
12 11 specific practices, which some of them are oriented  
13 to single-firm dominant conduct, and some others are  
14 other anticompetitive practices which are, of course, as  
15 well subject to the rule of reason.

16 For the second type of practices, which are  
17 other anticompetitive practices, we could include or we  
18 include vertical market division by reason of geography  
19 or time; vertical price restrictions; exclusionary group  
20 boycotts; and discrimination in price, sales or  
21 purchasing conditions. For single-firm dominant  
22 conduct, we have identified tied sales, exclusive  
23 dealing, refusals -- refusals to sale, predation,  
24 loyalty discounts, cross subsidization, and raising  
25 rivals' costs.

1           Of course, we have different cases that have  
2 applied to each of these practices. For instance, in  
3 the case of exclusive dealings, maybe the most important  
4 case was the case of Coca-Cola, where we boast the  
5 highest fine in the history of the Mexican Commission.  
6 That was the case between Pepsi against Coca-Cola.

7           For the case of tied sales, maybe the case that  
8 comes to my mind, was some ports in Mexico. They were  
9 offering piloting services, and it happens that those  
10 pilots in some of those ports also owned the boats.

1 said that because that was not typified in the law, it  
2 was not possible to apply it. So, that was basically  
3 their decision in terms of unconstitutionality of that  
4 particular article. That was changed. That was changed  
5 precisely in the reform that was just recently passed.

6 Actually, those cases, those five particular  
7 practices, were the ones that originally were in our  
8 rulings, and they were moved to the law in the recent  
9 approval of the reform.

10 For the efficiency considerations, I would like  
11 just to raise this in the case of WalMart in a recent  
12 investigation in the Mexican Commission. The claim was  
13 in this case that WalMart was pressuring its suppliers  
14 to charge higher prices to its competitors under the  
15 threat of suspending purchases of their products. Maybe  
16 you have had a similar situation in the U.S. I'm not  
17 really sure, but that could have been the case.

18 Efficiencies were the main arguments, and they  
19 were offered by WalMart. They argued that lower prices  
20 from suppliers resulted from cost reductions in its  
21 distribution systems, better inventory management,  
22 shorter average payment periods, et cetera, and those  
23 efficiencies were translated into the lower prices for  
24 consumers. So, that was the consideration, that the  
25 weight of those arguments outweighed the possible

1 anticompetitive impact of that behavior, and the  
2 Commission basically decided that the efficiency gains,  
3 the net efficiency gains, were positive in this case,  
4 and we closed that case.

5           So, let me briefly just end by speaking a little  
6 bit about the sectorial cases, not the conduct of single  
7 firm which has a dominant position in the market, but  
8 the case when Mexico's competition law allows for price  
9 regulation when this is warranted by competition  
10 analysis, and this is important because this would apply  
11 for most regulated sectors or for some unregulated  
12 sectors when you have a situation of a lack of  
13 competition in that particular market.

14           For the regulated sector, this is a much  
15 clear-cut situation. You could have, in the case of  
16 telecommunications, railroads or airports, a lack of or  
17 the absence of competition conditions and then the need  
18 to regulate prices in very specific cases.

19           In the second situation, which is when the  
20 Executive has -- the Executive in Mexico has actually  
21 the constitutional attribution to issue price controls,  
22 and actually, the Mexican economy used to be, a few  
23 years ago, a highly regulated economy. Most of the  
24 prices were controlled during some time.

25           With the entrance into force of Mexico's

1 competition law in 1993, there was a specific regulation  
2 on that. So, there was a specific restriction on that  
3 attribution that could only apply when the Federal  
4 Competition Commission could issue what we call a  
5 Declaration of Lack of Competition Conditions, and only  
6 in those conditions, prices would be regulated, and the  
7 procedure to make this Declaration of Absence of  
8 Competition Conditions was made in the recent reform of  
9 the Mexican law.

10 One example of the first case, which is the one  
11 in which this could apply for a regulated sector, was  
12 the case of Telmex, when in 1997, the Commission  
13 initiated an official procedure to determine if Telmex,  
14 which is what we consider the dominant telephone company  
15 in Mexico, had precisely a dominant position. We  
16 divided the markets in to five markets, and we basically  
17 considered that Telmex had substantial market power in  
18 those five telephone markets, like local telephone  
19 service, national long distance service, international  
20 long distance service, access to interconnection to  
21 local networks, and interurban transport.

22 Basically, there was an amparo, which is an  
23 appeal by the company, and we have this case -- just  
24 imagine, this case was started in 1997. We are in 2006,  
25 and this case is still in the courts and has not been



1 solved. So, actually, from a legal point of view, I  
2 cannot speak about dominance on Telmex, but they do have  
3 95 percent of the leased lines in Mexico. I'm just  
4 finished. Actually, I'm just finished. So, just in  
5 time.

6 So, thank you very much for this invitation.  
7 It's a real honor for me to be here today, and I hope we  
8 will have a good session, some questions and I hope  
9 answers as well. Thank you very much.

10 (Applause.)

11 MR. TRITELL: Thank you very much, Eduardo, and  
12 congratulations on your success in the reform of  
13 Mexico's competition law.

14 We will now move to the north, and I am very  
15 pleased to introduce Canada's Commissioner of  
16 Competition, Sheridan Scott. Sheridan is responsible  
17 for the administration and enforcement of Canada's  
18 Competition Act as well as consumer protection statutes.  
19 Before joining the Competition Bureau, she was Chief  
20 Regulatory Officer of Bell Canada, Vice President of  
21 Planning and Regulatory Affairs for the Canadian  
22 Broadcasting Corporation, and Senior Legal Counsel at  
23 the Canadian Radio Television and Telecommunications  
24 Commission. She has also taught law at the University  
25 of Ottawa and Carlton university.

1           Sheridan?

2           MS. SCOTT: Thank you very much, Randy, and I  
3 would like to join my colleagues in saying what an honor  
4 and a privilege it is to be here today and how thankful  
5 I am for the invitation from the DOJ and the FTC to be  
6 able to talk to you this morning a bit about Canada's  
7 competition law.

8           As Randy mentioned, as Commissioner of  
9 Competition, I am responsible for the administration and  
10 enforcement of the Competition Act. Under our  
11 legislation, the single-firm anticompetitive behavior is  
12 captured by the abuse of dominance provisions found in  
13 Sections 78 and 79 of our legislation.

14           This morning, I'd like to outline the  
15 Competition Bureau's approach to enforcing the abuse of  
16 dominance provisions and the necessary elements for a  
17 successful application under the Act. I'd also like to  
18 discuss the most recent abuse case that went before the  
19 Competition Tribunal, and finally, touch upon some of  
20 the challenges that we face in trying to enforce Section  
21 79.

22           Most of the points that I'll be making this  
23 morning can actually be found in our Abuse of Dominance  
24 Guidelines -- found on our web site -- that are  
25 instructions for the business community to understand

1 the approach that we take to enforcing the legislation.

2 Now, since 1986, abuse of dominant position has  
3 been a reviewable matter under the Competition Act.

4 What that means is it is a matter that is not inherently  
5 bad but subject to review by our Competition Tribunal, a  
6 specialized court that is composed of judges as well as  
7 laypersons with a background in accounting, business and  
8 economics. They determine whether, on balance,  
9 anticompetitive conduct has substantially lessened or  
10 prevented competition or is likely to do so.

11 It's only once a firm becomes dominant in its  
12 relevant market that the firm's behavior is open to  
13 examination under Section 79. The Act outlines a test  
14 with three essential elements, all of which must be met  
15 in order to conclude that an abuse of dominant position  
16 has occurred.

17 Firstly, the Bureau must demonstrate to the  
18 Tribunal that one or more persons substantially or  
19 completely control throughout Canada or a part of it a  
20 class or species of business. In other words, you must  
21 demonstrate that a company is dominant in its market.  
22 Now, our analysis begins, not surprisingly, with a

1 Bureau will consider factors such as the evidence of  
2 foreign competition, imports, and transportation costs.

3           Once the product and geographic market have been  
4 defined, the law requires a determination of market  
5 power. This requirement is fundamental to a success  
6 under an application under Section 79. The Tribunal has  
7 clarified that high market share together with barriers  
8 to entry will typically be sufficient to support a  
9 finding of market power. A prima facie conclusion of  
10 market power may be made on the basis of high market  
11 share alone, but factors such as barriers to entry,  
12 excess capacity, and countervailing powers also normally  
13 bear in the Bureau's assessment.

14           To date, the cases brought before the Tribunal  
15 have all included respondents which possessed very high  
16 market shares; indeed, in excess of 80 percent in all  
17 examples. In the Abuse Guidelines, the Bureau states  
18 that a market share of less than 35 percent will  
19 normally not give rise to concerns of market power,  
20 while the Tribunal has indicated that a market share of  
21 less than 50 percent cannot be considered a prima facie  
22 indication of market power. Whether a firm with market  
23 share falling below 50 percent would be found to exhibit  
24 market power remains to be tested before our Tribunal.

25           The second element the Bureau must make out is

1 that the dominant person or persons have engaged in or





1     there be significantly greater competition? This test  
2     has recently been endorsed by our Federal Court of  
3     Appeal in the Canada Pipe case, to which I will return  
4     shortly.

5             Under this standard, the question is not simply  
6     whether the relevant market would be competitive in the  
7     absence of the impugned practice, nor whether the level  
8     of competitiveness observed in the presence of the  
9     impugned practice is acceptable; rather, the question is  
10    whether, absent the anticompetitive acts, the market  
11    would be characterized by materially lower prices,  
12    greater choice, or better service.

13            Requiring a linkage between an act and an  
14    anticompetitive effect also requires that the Bureau  
15    consider all potential reasons for the maintenance or  
16    enhancement of market power and isolate the effects of  
17    the anticompetitive act in question. Thus, Section  
18    79(4) of the legislation compels the Tribunal to  
19    consider, for example, whether the practice is a result  
20    of superior competitive performance. This is not the  
21    same as an efficiencies defense which exists in our law  
22    with respect to merger review. The Bureau, as stated in  
23    the Abuse Guidelines, takes the position that superior  
24    competitive performance is only one factor to be  
25    assessed in determining the cause of the substantial



1 lessening of competition. It is not a justifiable goal  
2 for engaging in an anticompetitive act.

3 I'd now like to say a few words about the  
4 remedies that exist under Canadian law where an abuse of  
5 dominance has occurred. Before litigating an abuse of  
6 dominance case, of course, the Bureau will often  
7 approach the dominant firm whose conduct is being  
8 investigated and see whether we can obtain a voluntary  
9 change of behavior to address our concerns. Where  
10 possible, alternate case resolution is pursued rather  
11 than litigation.

12 However, once we're pursuing litigation and the  
13 Tribunal has found that an abuse of dominance has  
14 occurred, it may make an order prohibiting the  
15 respondent from further engaging in the impugned  
16 practice. It may also direct any respondent to the  
17 abuse application to undertake any action, including the  
18 divestiture of assets or shares, as are reasonably

1 the OECD, that a lack of financial consequences for a  
2 dominant firms found to have abused their position is a  
3 significant shortcoming in our legislation. This  
4 shortcoming is all the more acute in light of the fact  
5 that only the Commissioner is able to apply to the  
6 Competition Tribunal under Section 79, and civil damages  
7 for injured parties are not available through the  
8 ordinary court process for abuse of dominance.

9           There is limited case law on Section 79 since  
10 only five contested cases have gone before the Tribunal  
11 since 1986 when these provisions were introduced. Our  
12 latest contested case, the Canada Pipe case, brought  
13 some important clarifications and developments with  
14 respect to the tests for abuse of dominance, and it is  
15 the only decision that has been taken at the Federal

1 significant point-of-purchase reductions in return for  
2 stocking exclusively the cast-iron DWV products that are  
3 supplied by Canada Pipe. Except for losing the yearly  
4 and quarterly rebates, there are no penalties attached  
5 to opting out of the SDP.

6 It was alleged that the SDP program enhanced and  
7 preserved to a significant extent Canada Pipe's market  
8 power in three relevant product markets. The Tribunal  
9 found that Canada Pipe was, indeed, dominant in those  
10 product markets. It also found that the SDP, though a  
11 practice, was not anticompetitive, and regardless, did  
12 not substantially lessen or reduce competition.  
13 Consequently, the Competition Tribunal dismissed our  
14 application under Section 79.

15 The Tribunal's decision was appealed to the  
16 Federal Court of Appeal, and in June, the Commissioner's  
17 appeal was allowed and the case was remanded back to the  
18 Competition Tribunal for further consideration. Canada  
19 Pipe has until September 22nd to decide whether or not  
20 it will appeal the Federal Court of Appeal decision.

21 Now, as previously indicated, Section 79 sets  
22 out three distinct elements that must be shown to exist  
23 before a finding of abuse of dominant position can be  
24 made. The Federal Court of Appeal clarified that the  
25 applicable test under the multi-element structure of

1 Section 79 consists of three discrete subtests, each  
2 corresponding to a different requisite element. The  
3 most significant statements by the Federal Court of  
4 Appeal relate to the second and the third elements. I  
5 am going to go back over the ones I have just described  
6 to you and explain to you how Canada Pipe fit into that  
7 framework.

8 With respect to the second element, as  
9 previously indicated, to be considered anticompetitive,  
10 an act must have a predatory, exclusionary or  
11 disciplinary negative purpose vis-a-vis a competitor.  
12 As such, the inquiry under this part of the test focuses  
13 upon the intended effects of the act against the  
14 competitor, not the effects of those acts on the state  
15 of competition in the marketplace or the general causes  
16 thereof. As a result, some types of effects on  
17 competition in the market might be irrelevant for the  
18 purpose of this subtest if these effects do not manifest  
19 through a negative effect on a competitor, or a negative  
20 purpose, sometimes assessed through looking at the  
21 effects.

22 The Federal Court of Appeal noted that the proof  
23 of the intended nature of the negative effect on a  
24 competitor can thus be established directly through  
25 evidence of subjective intent or indirectly by reference

1 to the reasonably foreseeable consequences of the acts  
2 themselves and the circumstances surrounding their  
3 commission. It concluded that even though evidence of  
4 subjective intent is neither required nor determinative,  
5 intention remains an important ingredient of the second  
6 element of the test under Section 79.

7 In particular, intention is relevant in the  
8 sense that while a respondent cannot disavow  
9 responsibility for the reasonably foreseeable  
10 consequences of its act, a respondent might nevertheless  
11 be able to establish that such consequences could not in  
12 the context of a second element of the test be  
13 considered the purpose or overall character of the acts  
14 in question.

15 So, in appropriate circumstances, proof of a  
16 valid business justification for the conduct in question  
17 can overcome the deemed intention arising from the  
18 actual or perceived ill-effects of the conduct by  
19 showing that such anticompetitive effects are not, in  
20 fact, the overriding purpose of the conduct in question.  
21 In essence, a valid business justification provides an  
22 alternative explanation as to why the impugned act was  
23 performed. To be relevant in this case, a business  
24 justification must be a credible efficiency or  
25 procompetitive rationale for the conduct in general

1     attributable to the respondent which relates to and  
2     counterbalances the anticompetitive effects or  
3     subjective intents of the acts.

4             The Court clarified that the second element  
5     relates to whether the impugned act exhibits the  
6     requisite anticompetitive purpose vis-a-vis competitors,  
7     while the third element concerns the broader state of  
8     competition and whether the practice has the effect of  
9     substantially lessening or preventing competition in the  
10    market. The Court, on appeal, further clarified that  
11    the but for test must be applied by the Tribunal in  
12    assessing the impact of a practice of anticompetitive  
13    acts on competition in the relevant market.

14            The Federal Court of Appeal judgment clarified  
15    that the third element of the test is not whether the  
16    markets would or did attain a certain level of  
17    competitiveness in the absence of the impugned practice  
18    or whether the level of competitiveness observed in the  
19    presence of the impugned conduct was high enough or  
20    otherwise acceptable. These are absolute evaluations,  
21    while the statutory language of the effect of preventing  
22    or lessening clearly demonstrates a relative and  
23    comparative assessment. The Tribunal must therefore  
24    compare the level of competitiveness in the presence of  
25    the impugned practice with that which would exist in the

1 absence of the practice and then determine whether  
2 preventing or lessening of competition, if any, is  
3 substantial, and this comparison must be done with  
4 respect to actual effects in the past, in the present,  
5 as well as likely future effects.

6 In the few minutes remaining, I'd like to touch  
7 on just some of the challenges that the Bureau has  
8 experienced with respect to the abuse of dominant  
9 position. Some of these issues were recently clarified  
10 by our Federal Court of Appeal, and others remain to be  
11 clarified, notably, joint dominance, the threshold for  
12 dominance, essential facilities, and the regulated  
13 conduct defense, RCD we'll call it.

14 Now, Section 79 contemplates the possibility  
15 that one or more persons may be dominant in a market;  
16 however, there have not been any contested cases  
17 involving joint dominance. The Bureau takes the  
18 position in cases of potential joint dominance that a  
19 combined market share of equal to or exceeding 60  
20 percent would generally prompt further investigation.  
21 In order for the Bureau to conclude that there has been  
22 potential joint abuse of dominance, there must be  
23 evidence to show coordinated behavior, albeit short of  
24 conspiracy, covered by our criminal cartel provisions.

25 The Bureau will consider the following

1 questions. Is there evidence that the alleged  
2 coordinated behavior is intended to exclude, discipline  
3 or predate a competitor? Is there evidence of barriers  
4 to entry into the group or barriers to entrance into the  
5 relevant markets? Is there evidence that members of the



1 immunity and state action doctrine. What happens when  
2 the conduct that contravenes the Competition Act is, or  
3 more importantly, could be regulated by another federal  
4 provincial or municipal legislative regime?

5           Regardless of whether the RCD or some other  
6 doctrine or defense immunizes the impugned conduct from  
7 a provision of the Act, the Bureau will always consider  
8 the regulatory context in which the conduct is engaged  
9 where it is relevant to the application of the provision  
10 of the act in question. We are currently in the process  
11 of looking at telecommunications reform in Canada, and  
12 one of the big issues has been when does the conduct,  
13 leave the hands of the section-specific regulator and  
14 when does it become the domain of the general  
15 competition authority?

16           Our jurisprudence is minimal on the application  
17 of the RCD for reviewable matters, such as the abuse of  
18 dominant position. However, the Bureau will not refrain  
19 from pursuing regulated conduct under the reviewable  
20 matters provision, such as abuse of dominance, simply  
21 because provincial law may be interpreted as authorizing  
22 the conduct or as more specific than the act given that  
23 the Bureau's mandate is to enforce the law as directed  
24 by Parliament, not a provincial legislature or its  
25 delegate.

1           Now, as mentioned, the Federal Court of Appeal  
2 provided some much needed clarification on Section 79,  
3 but there remain a number of frontiers left to be  
4 explored. We will be continually seeking out cases  
5 which test the boundaries of Section 79. That is one of  
6 our priorities at the Bureau for this year, actively  
7 seeking out these cases, particularly if we think the  
8 case will provide valuable jurisprudence and a degree of  
9 clarity to the business community as to the  
10 circumstances in which the legislation would not be  
11 respected.

12           The Competition Act, with its foundation in  
13 modern economics, I believe has served as well since  
14 1986 and serves as an appropriate framework for us to  
15 continue to explore these issues in the future.

16           Thank you very much.

17           (Applause.)

18           MR. TRITELL: Thank you, Sheridan, and thank you  
19 to all our speakers. This is exactly the type of input  
20 we were looking for to help inform our hearing process.  
21 We will be continuing with a discussion period after a  
22 short break. I'd like to thank all the speakers for  
23 observing the time limitations, and I would ask you to  
24 all do the same by returning to this room in ten  
25 minutes, so let's start making your way back about

1 11:20. Thanks.

2 (A brief recess was taken.)

3 MR. TRITELL: We are going to resume now, thank  
4 you.

5 We are going to have our discussion period, and  
6 we're going to begin by asking each of the panelists if  
7 they'd like to spend a couple of minutes reacting to any  
8 of the presentations that they've heard this morning.

9 So, we'll start with Philip Lowe, if you would  
10 like to offer any observations.

11 MR. LOWE: The ask

1 other aspects of law, and you can see in the German  
2 Section 2, the distinction between the German cartel  
3 legislation and the German unfair trade practices  
4 legislation, and I think this distinction in U.S.,  
5 German and European traditions reflects -- indeed, we  
6 hope confirms -- the orientation towards protecting the  
7 competitive process with the ultimate objective of  
8 enhancing consumer welfare.

9           Now, the second aspect of scope is, of course,  
10 what several of my colleagues have referred to, which is  
11 to what extent in recently liberalized sectors, public  
12 utilities, the presumption has been made that because of  
13 the significant market power of the privatized  
14 corporations, it is impossible to rely on ex post  
15 intervention in order to achieve a successful control of  
16 the conduct of firms concerned, and even outside  
17 liberalized sectors in non-U.S. jurisdictions, even in  
18 the U.S., the power of the regulators also touches on  
19 the issue of -- implicitly, at least -- of the  
20 significant market power of those in network industries.

21           So, I think in all our jurisdictions, we share a  
22 category of potential anticompetitive practice which we  
23 decide needs to be dealt with by regulation, and it's  
24 characterized in the European jurisdiction, telecom's  
25 regulations, where we explicitly recognize competition

1 principles but particularly the issue of significant  
2 market power, and we allow national regulators to impose  
3 remedies if they can prove significant market power.

4 Now, this is relevant in particular to what  
5 Sheridan's just said about the way in which there is an  
6 interface between ex ante action and ex post action, and  
7 in that sense we have in process, too, a review at the  
8 moment as to whether there are categories of the  
9 telecom's industry, for example, which can now no longer  
10 be subject to ex ante regulation, and we do that, in  
11 principle, by focusing on a list of markets where we  
12 think there is still a potential problem and where price  
13 control or price regulation and access regulation is  
14 required up front.

15 So, the discussion on Section 2 and in our  
16 discussion paper of Article 82 does not focus on these  
17 unfair trade practices, nor does it focus on these  
18 categories of sectors where we've decided ex ante  
19 regulation is necessary.

20 Now, in the area of abuse of a dominant  
21 position, there has been some discussion among our  
22 economists in Europe and elsewhere Srgef0 0.71 .57our tstex0 0e1

1 defining dominance and defining significant market  
2 power? I know that some people in this room, including  
3 eminent members of the two agencies, have written on  
4 this subject, and thankfully, I am comforted that by  
5 their views, which are our views, that as agencies, we  
6 need to focus our activity on areas where there is  
7 likely to be the most competitive harm and where  
8 consumer welfare is paramount ultimately, and the  
9 screening through the test of dominance is essential for  
10 us to proceed.

11 Having said that, one of the things which struck  
12 me in listening to my colleagues, too, is that we've  
13 concentrated very much on the issue of liability, what  
14 are the conditions for confirming the existence of  
15 abusive behavior of a dominant firm, and we have gone on  
16 less but, you know, at least two of my colleagues have  
17 referred to it as the issue of what the appropriate  
18 remedies are to any problem.

19 Now, we have had, in the last five years, maybe  
20 ten important cases under Article 82, and I do not need  
21 to remind you of all of them, but under the heading of  
22 predatory pricing, there's the very celebrated case in  
23 Europe against the German Postal Service for abusive  
24 pricing on mail parcel services, concentrating on issues  
25 of whether the incremental costs were really covered,

1 and Warner, too, which was about margin squeeze, was  
2 effectively about pricing below average variable costs,  
3 where effectively, too, we looked at the issue of  
4 recoupment, although we say we do not, and Virgin BA,  
5 which is still in front of the Board of Justice, Mission  
6 2, related to rebates, and trying to control the  
7 distinction between what is an abusive rebate due to  
8 quantity or loyalty or what is aggressively competitive.

9           We have the cases of what is described as  
10 Brandenburg Foods, which is otherwise known as Unilever,  
11 and about whether the tying of a supplier to small  
12 outlets for impulse ice cream -- impulse ice cream is  
13 ice cream which you immediately eat, or at least spit  
14 out -- but there was an exclusivity provision on use of  
15 freezers and a ban on purchase of other ice creams by  
16 the shops. When we attacked that, then the rule changed  
17 to no other ice cream can be put in the freezers, but  
18 eventually, we won that case.

19           In Coca-Cola, which Eduardo referred to -- and

1 supplier of reverse vending machines, in which you put  
2 empty bottles into. It may sound trivial, but it's a  
3 very, very important industry, and they had individual  
4 rebates and bonus systems which we condemned as  
5 anticompetitive.

6 MR. TRITELL: Philip, I want to give the others  
7 a chance, but I think we will have a chance to come back  
8 to a lot of these points in the discussion period.  
9 Thanks very much.

10 MR. LOWE: Sorry, I just wanted to mention some  
11 of these cases.

12 MR. TRITELL: I was glad to hear about the  
13 impulse ice cream case.

14 We are going to turn to a couple of the  
15 panelists, and I forgot to say, we have been asked by  
16 our court reporter to speak right into the microphone.

17 Mr. Nakajima, would you like to make any  
18 comments?

19 MR. NAKAJIMA: Let me make my comment very  
20 brief. Since Mr. Lowe kindly referred to the Japanese  
21 unfair trade practices, I feel that I need to respond to  
22 his comments on this.

23 First of all, as I said, unfair trade practices  
24 has multiple functions; not only it tends to prevent  
25 private monopolization at the early stage, but also it



1 is tasked with protection of SMEs and consumers  
2 functions.

3           Second of all, this is my personal view.  
4 Whenever we compare Japanese law with Sherman Act of  
5 United States or Article 81, 82 of EU, I feel that it is  
6 not so fair, because in the case of United States, there  
7 are 50 states. The 50 states or most of the states have  
8 maybe their own competition laws, and in the case of EU,  
9 of course, 25 countries -- I don't know how many of  
10 them, but most of them, I suppose --

11           Junnited40 TDgyE: It's gettings

1 draft guidelines which will be issued I heard within  
2 this year. In this respect, let me take up one specific  
3 issue of concern I have. As Mr. Lowe mentioned,  
4 discussion paper emphasized more focus on effects-based  
5 approach, but we concerned that such focus on  
6 effects-based approach rather than a form-based approach  
7 may undermine or compromise predictability or  
8 transparency or certainty in the application of Article  
9 82.

10 So, again, we are looking forward to seeing how  
11 the guideline will address such issue of potential  
12 conflict or trade-off between risk-based approach on the  
13 one hand and enhanced predictability or quality on the  
14 other hand, though. Mr. Lowe already touched upon some  
15 ways of reaching a possible solution on this issue by  
16 referring to creating a safe harbor based upon the  
17 economic analysis.

18 Thank you very much.

19 MR. TRITELL: Thank you.

20 Eduardo?

21 MR. PEREZ MOTTA: Thank you.

22 Just briefly, Randy, I'd like to take two points  
23 that were starting to be discussed by Philip. One has  
24 to do with the case of regulation. By the Mexican law,  
25 in regulated sectors, we basically have an ex post

1 application of the instrument. So, actually, before you  
2 regulate prices, you have to ask yourself if there is a  
3 lack of competition conditions in that particular  
4 market.

5           For instance, in airports, you have to first --  
6 but exactly, you should not say anything unless you find  
7 that that particular airport, for instance, doesn't have  
8 enough competition from other airports which are  
9 relatively close. So, you have to make the analysis if  
10 there is a lack of competition. If there are no  
11 conditions of competition in that particular situation,  
12 then you have to make a declaration on the lack of  
13 competition conditions, and then the regulator will have  
14 the ability in that particular case to regulate those  
15 prices. So, that's -- we produce more of an ex post  
16 type of analysis in those cases.

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13 competitio0 rgjtp TD--

1 were not so interested in closing the case, and I guess  
2 the incentives were just not there to try to stop the  
3 litigation and it was impossible. So, we had to impose  
4 the sanction.

5 As I said, it was the strongest sanction we have  
6 ever imposed, because there were cases for each and  
7 every bottler. So, the accumulation of the sanction was  
8 relatively high.

9 But besides that, I would have to say that the  
10 case became very public in Mexico because one of the  
11 correspondents, I think it was from Associated Press, he  
12 just discovered that there was this small grocery store,  
13 the one that started the case against Coca-Cola, which  
14 is something I even didn't know myself, because I got  
15 the case a little bit late. I just went into the office  
16 two years ago, and this case had been going on for about  
17 five years already, so once this cable went around, the  
18 public opinion and the public impact on Coca-Cola in  
19 this particular case, because of the situation that the  
20 sanctions were basically -- I mean, that the original  
21 case started with this sort of -- this kind of case, it  
22 just went around, around the world. The kind -- the  
23 declarations of these -- the owner of this small grocery  
24 store, because the exclusive dealings of Coca-Cola and  
25 so on.

1           So, my impression in the end is that the cost  
2           for Coca-Cola, from the public exposure of this case,  
3           was much higher than the sanction that we imposed. Even  
4           if they had paid the sanction and forget about the  
5           situation, it would have been cheaper than what they  
6           paid finally in terms of legal costs and so on.

7           MR. TRITELL: Thank you, Eduardo.

8           Sheridan, any reactions?

9           MS. SCOTT: Just two quick comments.

10          One, just following up on Philip and Eduardo's  
11          comments on regulation and how we see handling companies  
12          that have been formed into monopolies or whatever and  
13          the progression towards proper alignment for the  
14          sector-specific regulator and the competition authority.  
15          As I've understood Philip and Eduardo to address this,  
16          one should first of all apply competition tests to  
17          determine whether there should be deregulation.

18          One of the issues we have is whether the  
19          sector-specific regulator will actually apply the same  
20          sorts of tests of SMP that we would as competition  
21          authorities, and part of our job in Canada is using our  
22          advocacy ability to speak to the regulator to persuade  
23          them that they should be applying proper competition  
24          tests, because we will then be reassured that if they  
25          deregulate only where there's an observance of market

1 power, we will then be in a position to rely on the  
2 general Competition Act on an ex post basis and not  
3 worry about whether we will require ex ante regulation  
4 due to the continuing market power.

5 So, that remains important to us, not to have  
6 sector-specific provisions in our Competition Act to try  
7 to assist the sector-specific regulator in taking  
8 competition principles into account. One of the things  
9 we're working are on telecom-specific guidelines that  
10 will be using examples from the telecom sector but with  
11 a law of general application, which is what the  
12 Competition Act is. So, we feel that's part of our  
13 responsibility as a competition authority, to have  
14 ~~guidelines generally about abuse, and then by 0.0000 cm0~~

1 clarity to the business community through enforcement  
2 guidelines.

3 MR. TRITELL: Thanks.

4 We are going to move into our question period.  
5 We would like to allow a little time for discussion, so  
6 if you will bear with us, we may run over until 10 or 15  
7 past 12:00, and I would like to turn to Jerry Masoudi to  
8 begin our questions.

9 MR. MASOUDI: Thanks.

10 I would like to ask a question about remedies,  
11 and Sheridan, you went into that issue in some detail,  
12 stating that injunctive remedies are available on the  
13 public side, no monetary remedies and no private  
14 enforcement, and then, Mr. Nakajima, you suggested that  
15 there were criminal penalties available in Japan, but  
16 they have not been implemented in the past, and Philip,  
17 you discussed the issue of remedies somewhat.

18 I wonder if we could at least start with Eduardo  
19 and Mr. Nakajima to talk about both private and public  
20 enforcement, the remedies that are available to either  
21 private parties or to enforcers, and then allow Sheridan  
22 and Philip to add anything further that they would like  
23 to say on the matter.

24 MR. PEREZ MOTTA: Well, in the Mexican case, the  
25 Federal Commission of Competition has both regulatory

1 and adjudicative powers, and they are concentrated just  
2 in the Commission. There is no direct private right of  
3 action, and that is, the private party harmed by  
4 anticompetitive conduct that violates the law cannot  
5 really file their case directly with a court of the  
6 judicial system. They must bring their complaint before  
7 the Commission, and only after the Commission resolves  
8 in their favor, they may claim a damage before a court.  
9 So, that's how we work.

10 MR. NAKAJIMA: Yes, in Japan, compared to the  
11 United States, private enforcement of competition law  
12 has not been so active; however, recently, more and more  
13 damage actions have been brought, particularly by local  
14 governments regarding bid-rigging cartels, reflecting a  
15 growing concern by the local public on the damage caused  
16 by such cartels and most of those actions are formal  
17 actions of the JFTC's dispositions.

18 Regarding private monopolization cases, the  
19 number of the private action is quite limited; however,  
20 in the case of Hakodate Shimbun, which I just discussed  
21 in my presentation, Hakodate Shimbun actually brought  
22 this action before the Tokyo High Court ruled against  
23 Hokkaido Shimbun for damages caused by Hokkaido  
24 Shimbun's unlawful act. The case is still continuing.

25 Also, in addition to such damage action, on



1 occasion of recent amendment of the Act, the Dict  
2 requested the government to expedite the consideration  
3 of possible introduction of so-called collective action,  
4 particularly for injunction of unfair trade practices.

5 Now, we are seeking the views of legal experts  
6 and making research on such systems in other  
7 jurisdictions. We plan to come up with a conclusion on  
8 this issue by the end of the next year, that is, by the  
9 end of 2007.

10 That's all. Thank you.

11 MR. MASOUDI: Philip, I don't know, or Sheridan,  
12 if you have anything further to add on the issue of  
13 remedies.

14 MS. SCOTT: I guess one of the issues we discuss  
15 sometimes is the value of having a specialized court  
16 that determines these matters, where you would have

1

MR. LOWE: Just to make one distinction, once we

1                   By the way, if a remedy cannot be identified as  
2 effective, then that, in itself, could cause an agency  
3 to bring a case to an end.

1 discuss how typification can provide legal certainty,  
2 and, of course, there are two kinds of typification that  
3 one can imagine, the first being to say that certain



1 paragraph, it had a broad definition. So, it said  
2 something like "some other practices that could be found  
3 by the Commission," and those were specified in the  
4 rulings. So, the Court said, nope, that's not possible.  
5 By the Constitution, you have to have each particular  
6 practice very well defined in the law.

7 So, partly I think this is just because of  
8 clarity, legal certainty for economic operators.  
9 Another is just because our legal system obliges us to  
10 do it that way, but, of course, there is always a  
11 problem that one has at least to put up with, which is  
12 the fact that there is an evolution of economic  
13 operators, and there is always a creativity going on,  
14 and there are, of course, new practices that could be  
15 created over time, and that's the challenge that you  
16 have as a regulator, which is how to deal with new  
17 circumstances, with new ideas, with talented business  
18 people who create some other mechanisms to displace  
19 competitors and that create an economic cost in the  
20 society.

21 MR. MASOUDI: Thank you.

22 Mr. Nakajima?

23 MR. NAKAJIMA: Thank you.

24 As I already mentioned, JFTC has designated  
25 several types of practices as unfair trade practices,



1 nevertheless, the level at which it is -- it could be  
2 appraised could lead us to some control of specific  
3 indicators and parameters which could be given as a  
4 guideline to the business and legal community as to if  
5 these parameters can be checked, then there would be a  
6 presumption that there would be no problem.

7           And then as a third area, where we would  
8 certainly have to investigate thoroughly, and, of  
9 course, I have omitted also the black, per se, rule  
10 possibility, which could exist, because we've got to  
11 look at the combination of degrees of market power and  
12 the abuse concerned, but there could in certain  
13 categories be some types of abuse with a certain degree  
14 of market power which we could say from the start would  
15 be unacceptable, and the bright light of Areeda-Turner  
16 and the AKZO (ph) rules in our jurisdiction is an  
17 indication of how we can do that in predation.

18           We have tended in our discussion paper to leave  
19 things slightly too open in our view and just to reserve  
20 on the possibility of the need to intervene. I don't  
21 think we need to be quite so prudent in our final  
22 drafting of guidelines.

23           MR. TRITELL: Thanks.

24           I'll ask two concluding questions and get brief  
25 reactions, the first on defenses, in particular



1 efficiencies, which several of you have touched on in  
2 your presentations. Maybe we can go a little bit deeper  
3 into how you analyze efficiencies and when they come  
4 into the analysis; in particular, whether you regard the  
5 analysis of efficiencies as integrated into the  
6 examination of whether there has been an abuse or  
7 whether, having found an abuse, efficiencies come in as  
8 a defense, and if so, by what standards you determine  
9 whether the efficiencies are sufficient to overcome what  
10 would otherwise be a finding of abuse.

11 I'll invite anyone who would like to make any  
12 comments on that point.

13 Sheridan?

14 MS. SCOTT: Sure, I'm happy to start on that.  
15 This is actually part of any decision that we found  
16 particularly valuable.

17 As I was explaining, there are three elements to  
18 our test. There is first a dominance element. The  
19 second element -- and one should see these as sort of  
20 screens, I guess, running through the assessment of  
21 Section 79. The second one is looking at the purpose of  
22 the Act, and I was mentioning in my remarks that we look  
23 at whether the purpose has an exclusionary, disciplinary  
24 or predatory effect or impact vis-a-vis competitors.  
25 There is always a worry, we shouldn't be looking at

1 competitors, and certainly at the Bureau, we are looking  
2 at lessening competition but that's the third element of  
3 our test.

4           The second element is the screen we put out  
5 looking at whether the purpose is vis-a-vis a  
6 competitor, and what the Court does, it looks at the  
7 overall purpose of the act to decide whether the purpose  
8 is exclusionary, disciplinary or predatory, and then it  
9 will look at subjective intent, which is hard to find.  
10 It then looks at the effects on the competitor, because  
11 one is assumed to intend the consequences of one's act,  
12 and if we find that the person has an exclusionary,  
13 predatory or disciplinary purpose against a competitor,  
14 in effect, that's when efficiencies come into play.

15           So, the defendant can say, no, no, the purpose  
16 of the act was not exclusionary, disciplinary or  
17 predatory; the purpose of the act was procompetitive or  
18 the rationale is a greater efficiency. So, it comes in  
19 at this second element, and it can then be used to  
20 defeat that second element of the three-part test that  
21 we have. So, it goes to the purpose of the act.

22           I think this is sort of along the same  
23 wavelength as the no economic sense test that one  
24 sometimes sees. You're trying to get at the same sort  
25 of matters. Why did this act take place? Does it have

1 any economic sense? Well, we sort of look at it saying,  
2 well, if it has an exclusionary, disciplinary or  
3 predatory purpose, that's suggesting to us that it  
4 didn't have an economic purpose, but then the company in  
5 question is allowed to come back to explain -- no, it  
6 did make economic sense because we had some efficiency  
7 reasons or some procompetitive reasons for carrying out  
8 this conduct.

9 MR. PEREZ MOTTA: Well, in our case,  
10 efficiencies analysis were part of the reform that was  
11 just made recently, and it comes in two ways. First,  
12 that the conduct positively influenced the process of  
13 competition and free market access, that's the first  
14 analysis that you have to make, and second, that the  
15 benefits for consumers, to consumers, outweigh the  
16 anticompetitive effects which could arise from these  
17 practices. So, that's how, in our law, the analysis of  
18 efficiencies is approached.

19 Of course, the details of all of this will have  
20 to come in the rulings which we are in the process of  
21 developing. So, we have the reforms of the law. We  
22 will need to change the rulings, and the case for that  
23 will have to take place in those rulings.

24 MR. NAKAJIMA: In our country for private  
25 monopolies or unfair trade practice, it is essential to

1 determine whether specific conduct has substantially  
2 restricted competition in the market or attempted to  
3 impede fair competition in the market. As such, in our  
4 nation, in the case of private monopolization or unfair  
5 trade practices, an efficiency is not something which we  
6 directly evaluate.

7           However, of course, in considering relevant  
8 factors comprehensively, we need to pay due attention to  
9 the issue of whether concerned conduct is actually a  
10 legitimate or normal business behavior, business  
11 activities, though I would say in our nation, efficiency  
12 is not so much paid attention so far in our cases.

13           Thank you.

14           MR. LOWE: I've referred initially to the need  
15 for a test of dominance as a prima facie -- at least a  
16 screen for a subsequent in-depth analysis of alleged  
17 abuse, and I say this perhaps more personally than my  
18 agency for the moment, because we haven't written the  
19 final version of our guidelines. We would regard the  
20 assessment, in-depth assessment of an alleged abuse of a  
21 dominant firm and its possible objective justification  
22 of efficiencies, as an integrated one but not  
23 necessarily one which has a specific chronology. It  
24 nevertheless is an iterative process.

25           It starts off with the plaintiff and/or the

                                For The Record, Inc.  
ugB5w30ent, in-depth assessment of an alleged abuse of a



1 from the private sector. So, at this point I would just  
2 ask you to join Jerry and me in expressing our  
3 appreciation to our excellent panel this morning.

4 (Applause.)

5 (Whereupon, at 12:14 p.m., a lunch recess was  
6 taken.)

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## 1 AFTERNOON SESSION

2 (1:30 p.m.)

3 MR. TRITELL: Thank you for assembling back  
4 promptly at 1:30 as we begin the second session of our  
5 hearings today. I apologize to those who have already  
6 endured these announcements this morning, but I am  
7 compelled to repeat them, so here we go.

8 Again, I am Randy Tritell, the Assistant  
9 Director for International Antitrust at the Federal  
10 Trade Commission, and I will be moderating this session  
11 along with Jerry Masoudi, the Deputy Assistant Attorney  
12 General from the Department of Justice, which is  
13 co-sponsoring these hearings with the FTC.

14 For our housekeeping matters, I ask everybody  
15 again to turn off cell phones, Blackberries, and other  
16 devices. The restrooms may be found outside of the  
17 double doors across the lobby. If you hear alarms,  
18 proceed calmly to the lobby, follow the FTC employees to  
19 their gathering point, and wait for further  
20 instructions.

21 This afternoon will consist of presentations by  
22 our panelists and interchange with the moderators, but  
23 we will not be able to provide an opportunity for any  
24 audience interchange at this session.

25 I want to reiterate the thanks of this morning

1 to all the FTC and DOJ staff who worked hard to organize  
2 this hearing.

3 This afternoon, we are very honored to have a  
4 distinguished panel of practitioners and academics.  
5 They are going to provide their perspectives on how  
6 multinational companies deal with diverse antitrust  
7 regimes around the world, especially as they relate to  
8 the application of antitrust laws to single-firm conduct  
9 and abuses of dominance.

10 We have with us George Addy, Margaret Bloom,  
11 Phil Lugard, and Jim Rill, who Jerry will introduce at  
12 greater length, and I also direct your attention to the  
13 packet of biographical materials that are outside the  
14 room.

15 This is the fourth in the series of ongoing  
16 hearings by the agencies, looking at single-firm



1 return from the break, we will invite the panelists to  
2 react to both what they've heard this morning from the  
3 government session and to each other's presentations,  
4 followed by a discussion that Jerry and I will  
5 co-moderate, and we're scheduled to wind up at about  
6 4:00.

7 So, with that, let me turn the podium over to  
8 Jerry Masoudi.

9 MR. MASOUDI: Our first speaker today will be  
10 George Addy. George heads the Competition and  
11 International Trade Group at Davies Ward Phillips &  
12 Vineberg, LLP in Toronto. Before joining the firm,  
13 Mr. Addy was head of the Mergers Branch of Canada's  
14 Competition Bureau from 1989 to 1993 and was appointed  
15 by the Canadian Cabinet to head the Competition Bureau  
16 in 1993. He's a director of the Canadian Chamber of  
17 Commerce and chairs its Policy Committee. He's also a  
18 Vice-Chairman and Member of the Executive Board of  
19 Business and Industry Advisory Committee to the OECD,  
20 otherwise known as BIAC.

21 Mr. Addy?

22 MR. ADDY: Thank you.

23 Thank you, Jerry. It's indeed an honor for me  
24 to be here today, and it's also an honor to share the  
25 spotlight with such a distinguished panel, so thank you.

1           I would just add that I am going to try to bring  
2 to my comments a perspective not only from my public  
3 sector experience but private sector experience and  
4 business experience. Hopefully my comments will either  
5 inform the debate or at the very least be provocative.

6           At the outset, it's important for us to recall  
7 the role of antitrust or competition agencies and their  
8 related institutions, and I roll into "related agencies"  
9 that the courts and tribunals and so on, are to play,  
10 and I think Chairman Majoras on the first day put it  
11 well. She said the FTC and Antitrust Division have the  
12 responsibility to "ensure that competition in U.S.  
13 markets is free of distortion and that consumers are  
14 protected not from markets but through markets  
15 unburdened by anticompetitive conduct and  
16 government-imposed restrictions," and that last bit is  
17 something I'll come back to. I would include within  
18 "government-imposed restrictions" overly aggressive  
19 enforcement in this area of the law, and I'll tell you a  
20 bit more about that in a moment. But that type of  
21 characterization of what the roles of the institutions  
22 are applies equally to Canada, and frankly, I expect in  
23 other jurisdictions.

24           The issue we're dealing with is obviously a  
25 serious one. We wouldn't be having these hearings if it

1 wasn't. We live in a world and era characterized by  
2 globalized markets and increasing concentration levels

1 obviously problematic, most are not. The practice or  
2 behavior that we are trying to target is conduct which  
3 lies in the gray zone between acceptable and  
4 unacceptable. The cases outside the zone, frankly,  
5 everybody can spot them. What we're dealing with here  
6 is this gray zone, and I think when you compare these  
7 provisions to other provisions of the competition laws,  
8 be they conspiracy provisions or even merger provisions,  
9 there's a lot more gray in the spectrum when you're  
10 dealing with potentially abusive behavior than there is  
11 in some of the these other areas.

12           That grayness was recognized by our Canadian  
13 Parliament in 1986 when they decriminalized the  
14 provision and converted it into what we call a  
15 reviewable practice, and Sheridan Scott took you through  
16 some of that background this morning. There is no  
17 presumption in our law, rebuttable or otherwise, that  
18 any particular conduct is unlawful. Market behavior is  
19 subject to study by the Commissioner, and if the  
20 Commissioner has a problem with the behavior, the  
21 behavior is then brought before an administrative  
22 tribunal for an adjudication in an adversarial,  
23 litigious process, and that tribunal in Canada is a  
24 mixture of lay and judicial members.

25           The choice of the Tribunal being structured that

1 way in Canada was not accidental; it was deliberate.  
2 Given the nature of the conduct subject to challenge  
3 under the Act, Parliament thought it wise to have the  
4 adjudication benefit not only from judicial members  
5 bringing the legal expertise to the table, but also the  
6 business people who would be perhaps closer to the world  
7 of business and business decision-making.

8 As a side observation, one of the criticisms I  
9 would bring to the way the model has worked to date is  
10 we haven't heard enough from the lay members of the  
11 Tribunal. It tends to be a very, very judicialized  
12 process, perhaps overly so.

13 The second comment I would make is that there is  
14 going to be a tension or a battle between a desire for  
15 predictability and the need for some flexibility or  
16 uncertainty. It will, indeed, be difficult to reconcile  
17 the desire of many participants, and among those are  
18 included counsel, business people, even competition  
19 agencies, to have clear and detailed rules that provide  
20 predictability of treatment of behavior under antitrust  
21 scrutiny with the need for some flexibility on the part  
22 of the agencies and creative competition and freedom and  
23 a healthy measure of uncertainty in the marketplace.

24 Trying to develop general principles to guide  
25 agencies and businesses faced with this behavior with a



1 environment we shouldn't lose sight of the fact that  
2 understanding business behavior is a lot more than just  
3 doing arithmetic, and whatever screening device you use,  
4 cost measure or otherwise, you have to be very, very  
5 sensitive to the broader needs of the analysis, and one  
6 of those issues obviously is intent.

7           There's also, as I mentioned, a lot of merit in  
8 providing guidance through guidelines or elaborating on  
9 general principles, just as the competition regimes of  
10 the world have proliferated, and that has driven an  
11 increase in the need for guidance across the sector, the  
12 business communities, counsel, et cetera, on what the  
13 law is meant to do.

14           It's also provided a lot of learning to people  
15 on potential strategic uses of competition law, and to  
16 the extent that guidelines or safe harbors can be  
17 developed, I think it would serve a dual purpose of  
18 informing people who want to engage in legitimate  
19 behavior and also perhaps foreclose strategic litigation  
20 in this area.

21           In Canada, as Sheridan mentioned, we do not have  
22 private actions in this area of the law. I think part  
23 of the resistance behind that is the concern about the  
24 chill and strategic use of that type of litigation.  
25 Indeed, when the Act was amended a few years ago to

1 allow very limited private access to the Tribunal,  
2 procedural screens were developed and limitations on  
3 remedies were introduced to minimize the strategic  
4 litigation type of risk.

5 My third comment is that the risk of chill is  
6 real, and the economic costs associated with  
7 inappropriate or inadvertent chilling of legitimate and  
8 competitive conduct is in my view significant, but I  
9 readily admit it's very, very difficult to measure. I  
10 will give you just one little illustration, and to  
11 protect the innocent it won't be in the antitrust area.

12 It has to do with in the telecom field,  
13 actually, when I was a senior executive with a teleco in  
14 Canada, we were at a meeting and we had to decide what  
15 to do. We had about a hundred million dollars to  
16 invest, and the discussion came up about where are we  
17 going to invest that money. It wasn't a long  
18 discussion, and the decision was ultimately made --  
19 Margaret, you will appreciate this -- to invest in the  
20 UK. And why? The decision wasn't that the rate of  
21 return from the investment would be better. The main  
22 driver behind the decision was the perception -- and I  
23 think a valid one -- that at that time, at least, the UK  
24 teleco regulators were a lot more business and market  
25 friendly than the Canadian ones.



1           I use that illustration to underscore how  
2 important the perception of the enforcement of this area  
3 of the law is to business and decision-makers. I think  
4 it was Doug Melamed who mentioned, and I echo his views,  
5 that the signals you send to the business community are  
6 much more important, frankly, than whether the case is  
7 right or wrong. I want to underscore the importance of  
8 that chilling.

9           The chill not only affects the parties who may  
10 be subject to that particular enforcement action or  
11 their affiliates or competitors in the same field, but  
12 it also extends to those observers of the trade, people  
13 in other markets, people in other industries, counsel,  
14 advisers, who see the outcome of these proceedings and  
15 are then chilled in their behavior, you know, "I don't  
16 want to get drawn into that lengthy kind of litigation  
17 by even coming close to what may or may not be  
18 permissible." So, that's another type of chill that we  
19 have to watch out for.

20           I just want to be sensitive to time here. I  
21 guess we have heard from many witnesses today as well  
22 that the goal of antitrust is to protect competition and  
23 not competitors. That theme is well enshrined in the  
24 guidelines that Sheridan was mentioning earlier today,  
25 and to make it patently clear, "the objective of the

1 abuse provisions is to promote efficient competition,  
2 effective competition, and not the interests of any one  
3 competitor or group of competitors. The provisions are  
4 not intended to be used to attempt to tilt the playing  
5 field in favor of market participants, who, for example,  
6 lack the ability to compete with a more efficient or  
7 better managed rival."

8           The take-away from that in this portion of my  
9 remarks is that only in the clearest cases should  
10 enforcement agencies intervene. To the extent that  
11 there's any doubt as to the competitive legitimacy of  
12 some behavior, I think more often than not the doubt  
13 should be resolved in favor of the potential defendant  
14 or target.

15           So, in response to Assistant Attorney General  
16 Barnett's question, whether agencies should be more or  
17 less aggressive in this area, I would urge caution, and  
18 I will answer that as a yes, they should tend towards  
19 being less aggressive.

20           This notion of risk was also addressed in one  
21 case by the Competition Tribunal, language that sort of  
22 tracks Trinko, where they said, "It would not be in the  
23 public interest to prevent or hamper even dominant firms  
24 in an effort to compete on the merits. Competition,  
25 even tough competition, is not to be enjoined by the

1 Tribunal but rather only anticompetitive competition.  
2 Decisions by the Tribunal restricting competitive action  
3 on the grounds that the action is of overwhelming  
4 intensity would send a chilling message about  
5 competition, that is, in our view, not consistent with  
6 the purposes of the Act."

7           The statistics on enforcement history in Canada  
8 I think reflects this concern about dominance. The  
9 earlier cases -- and if people want to hear about them,  
10 we can deal with them later -- were clearly ones in my  
11 mind that were at the obvious end of the scale. They  
12 weren't even -- they may have been charcoal but  
13 definitely not gray, and we have had five contested  
14 cases in the 20 years since the legislation was adopted.  
15 Orders were issued in four. The fifth is under -- is  
16 the one, the Canada Pipe case, and it's likely -- how  
17 can I put this -- it's likely that an appeal to the  
18 Supreme Court of Canada will be sought in that case.

19           The last comment I will share with you is, as  
20 Sheridan Scott took you through the tests, is there  
21 dominance, is there an anticompetitive purpose, has it  
22 reached the effects threshold, that this concern about  
23 the chill is reflected in that section, because at the  
24 very end, even if you've met all of these three tests,  
25 the Tribunal is still left with the discretion not to

1 issue an order. It's not a "shall." It's "the Tribunal  
2 may." So, I think that's reflective of concern by  
3 Parliament of this chill, and with that, I will turn the  
4 mike over to Margaret.

5 MR. MASOUDI: Thank you, George.

6 (Applause.)

7 MR. MASOUDI: Our next speaker will be Margaret  
8 Bloom. Margaret is a visiting professor in the School  
9 of Law at King's College of London and is Senior  
10 Consultant at Freshfields Bruckhaus Deringer. Between  
11 1998 and 2003, Ms. Bloom was Director of Competition  
12 Enforcement at the United Kingdom's Office of Fair  
13 Trading, where she headed the Competition Enforcement  
14 Division. Before joining OFT, Ms. Bloom worked in the  
15 United Kingdom's Cabinet Office and Department of Trade  
16 and Industry on Privatization, Competition Policy, and  
17 Public Sector Finance. She was Vice-Chair of the OECD  
18 Competition Committee for six years, and she is a  
19 Commander of the Order of the British Empire based on  
20 her work at the Office of Fair Trading. Very  
21 impressive, Margaret.

22 MS. BLOOM: Thank you, Jerry. I'm pleased to be  
23 here today to present some experience from overseas.  
24 There are three areas I am going to talk about.  
25 Firstly, look at the question of whether all

1 jurisdictions should have the same approach to  
2 single-firm conduct, then look at some action to  
3 increase convergence worldwide in the treatment of  
4 single-firm conduct, and then spend a bit more time in  
5 drawing some lessons which come from all the discussion  
6 there's been in Europe on the review of Article 82.

7           So, turning to the first question, should all  
8 jurisdictions who are addressing single-firm conduct

1 rivalry in the marketplace. They were awarded a state  
2 monopoly.

1           As I say, I think these are relatively small  
2 reasons for the differences. The main reason for the  
3 differences between jurisdictions probably lies with the  
4 different judgment over what's the right balance between  
5 false negatives and false positives. Personally, I  
6 think the U.S. is right to be duly nervous about false  
7 positives. I think in Europe, we're a bit too ready to  
8 intervene too often.

9           Okay, let's look at the next area. What action  
10 might be taken to increase convergence worldwide?  
11 Clearly there's already a lot of work being done through  
12 the ICN, the OECD, the U.S. agencies and others. I just  
13 want to touch on three areas which from my personal  
14 experience are particularly valuable in terms of  
15 increasing convergence.

16           The first one is training and sharing  
17 experience. I think the direct training and sharing  
18 between enforcers so that they can work with other  
19 enforcers in other jurisdictions is extremely valuable.





1 people overseas, unless they are going to spend a long  
2 time reading a lot of material, to get a proper feel of  
3 how one should go about conducting a single-firm conduct  
4 analysis, what kind of cases you should take and you  
5 shouldn't take.

6 You should not overestimate the knowledge  
7 overseas of what is taking place in the United States,  
8 and I know that the American Bar Association is strongly  
9 encouraging the European Commission to issue guidelines  
10 on Article 82 when the current discussion is complete.

11 The last area is staff exchanges, and in that  
12 I'm talking about exchanges of staff between agencies.  
13 That's quite common in Europe. It may either be between  
14 the national agencies and staff may move for a  
15 relatively small period of time, or it may be between  
16 the national agencies and the European Commission. It's  
17 another very good mechanism in increasing knowledge and  
18 understanding. If it was possible for the American  
19 agencies to take part in that I think it would be very  
20 valuable. I recognize it's quite a challenge, but it  
21 would be very valuable if it's possible.

22 Let me then turn to the lessons. These lessons  
23 are from the Article 82 review. They are not  
24 necessarily all going to be adopted in the review, but  
25 they are lessons which I've personally drawn in terms of

1 thinking about what would be some sound rules for good  
2 single-firm conduct enforcement. There are eight of  
3 these.

4           The first one is you need clear objectives on  
5 what you're seeking to do. The Article 82 discussion  
6 paper says that the objective is to enhance consumer  
7 welfare and efficiency. These are clearly good  
8 objectives. Though I must admit that throughout the  
9 discussion paper, it isn't entirely obvious in places  
10 that those objectives are the ones that would be  
11 achieved by some of the proposals in the paper.

12           More of a problem, and Philip Lowe mentioned  
13 this this morning, is the fact that much of the European  
14 case law is influenced by other objectives, in  
15 particular, protecting the structure of competition and  
16 protecting the rights and opportunities of market  
17 operators, not obviously a perfect match for enhancing  
18 consumer welfare.

19           Lesson number two, before any intervention,  
20 there should be a plausible theory of consumer harm.  
21 This may be actual harm, possibly it will be likely  
22 harm, because that's easier to demonstrate than actual  
23 harm, but you must have a plausible theory before you  
24 should be able to intervene or before a plaintiff will  
25 succeed in a court.

1           The third lesson, avoid overly complicated  
2 rules. Even if the economics indicate that a perfect  
3 rule, for example, for discount would be some rather  
4 complicated measure, that's not going to work  
5 effectively for business, and also it will probably be  
6 difficult for a agency.

7           Fourth, efficiency benefits should be assessed,  
8 but they should be a part of the analysis of conduct.  
9 They shouldn't be just a limited defense.

10           Number five, use safe harbors rather than  
11 presumptions of dominance or presumptions of monopoly  
12 power or presumptions of abuse. The reason why I would  
13 suggest safe harbors rather than presumptions is that as  
14 long as the safe harbors are large enough, they are  
15 going to give business certainty. On the whole, it's  
16 likely to be more economically rational to have a safe  
17 harbor than a presumption. Also, if there is a  
18 presumption, you should not reverse the burden of proof  
19 and then put it on the company or on the defendant.

20           Let me just give you two examples of safe  
21 harbors in the question of substantial market power,  
22 dominance or monopoly power. Assuming you can define  
23 the market in single-firm conduct, and that's a pretty  
24 tough assumption, but say you have got a reasonable idea  
25 of the market. If the firm has a low market share, it

1 cannot have substantial market power because you've got  
2 plenty of existing competitors. But if a firm has a  
3 high market share, it is not a safe presumption that it  
4 has substantial market power. There may be low barriers  
5 to entry so that they've got potential competitors.  
6 There might be buyer power.

7           If you turn to abuses in single-product loyalty  
8 discounts and predation, a useful safe harbor would be  
9 price above average avoidable cost, or if you prefer,  
10 average variable cost, but I think average avoidable  
11 cost is probably a better measure and better for  
12 business to assess.

13           The sixth question, it should not be too easy to  
14 find a firm is dominant or it has monopoly power.  
15 Again, my preference would be to follow the U.S.  
16 approach rather than the EC approach, where it is too  
17 easy to find a firm is dominant and this puts too many  
18 companies at risk of being found to have abused a  
19 dominant position, because you don't need much market  
20 power before you're found to be possibly dominant.

21           The last two lessons. First of all, number  
22 seven, avoid what I've called "abuse shopping."  
23 Different abuses will have the same economic effect, but  
24 in Europe, these different abuses may well have  
25 different tests or different cost benchmarks, although



1 that agencies will intervene as readily in the no  
2 economic sense test as with the equally efficient  
3 competitor test.

4 Thank you.

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1 appreciate that I'm the only person from a company, and  
2 I will try not to be intimidated this afternoon.

3 The nature of Philips' international activities

1 initiatives that are taking place within the framework  
2 of the ICN and also the ECD, and I can only say that  
3 there's not enough of those initiatives, but as I said,  
4 I believe that a clearer analytical framework both on  
5 this continent and for Europe would spur convergence  
6 initiatives even more.

7           The experience I have with the transactions that  
8 my company is involved in makes one thing clear to me.  
9 We need a proper analytical framework that takes account  
10 of both static and dynamic effects, and if the agencies  
11 would be able to tell us how, in particular, dynamic  
12 efficiencies could be factored into the analysis of  
13 unilateral conduct, that would be an immense step  
14 forward. So, in my view, there is an urgent need for  
15 the two key jura9s 6p1 ynamic



1           So, if there is a need for a clearer analytical  
2 framework, then the question arises, why doesn't that  
3 framework exist already? I am talking about the U.S.  
4 Coming from Europe, I am, of course, a little bit on  
5 thin ice here, but there may be two reasons.

6           The one reason might be that in the U.S.,  
7 Section 2 offenses are litigated in courts, which in  
8 most cases means that one party either loses or wins  
9 depending on whether the other party meets its burden of  
10 proof. I believe that the court in Microsoft mentioned  
11 that, in the end courts may be called upon to balance or  
12 to determine the net effect of dominant firm behavior.  
13 However, the reality is also that balancing or trying to  
14 assess and quantify that negative effect in practice  
15 hardly ever takes place.

16           The second reason might be that in many courts,  
17 as well as outside courts, if we talk about exclusionary  
18 behavior, there is too much, "I know it when I see it,"  
19 and that doesn't help to come up with a proper general  
20 framework or methodology.

21           To me, the proper benchmark is long-term  
22 consumer surplus. If one of the standards that is  
23 currently proposed would be able to distinguish good  
24 from bad behavior and would be able to distinguish  
25 whether consumer surplus goes up or down, then that

1 would be wonderful. I don't think that the business  
2 community would mind whether there is more than one test  
3 to discriminate between those types of behavior, but if  
4 it's true that all these tests are either over-inclusive  
5 or under-inclusive, then I ask myself whether it  
6 wouldn't be more logical to look at what's happening in  
7 the market, certainly in ex post evaluations, and then  
8 try to assess whether consumers are benefited or not  
9 from the behavior at issue.

10 I was very impressed by Professor Salop's recent  
11 reflections on the consumer welfare effects standard in  
12 the Antitrust Law Journal, I believe it was the July  
13 issue of this year, although I believe that much can be  
14 said about his suggestion to apply that standard on an  
15 ex ante basis only and the application of that test to  
16 "more efficient" firms.

17 Now, if we were to assume that the consumer  
18 surplus test in some form is the right thing, then a  
19 number of issues are required. First, we need to know  
20 whether the agency or plaintiff should not only prove  
21 some kind of output reduction or other loss of  
22 efficiency as a result of the exclusionary conduct, but  
23 in addition, also to quantify that loss, and I know that  
24 in the U.S., quantification is probably not a strict  
25 standard, but oddly enough, the EU approach is

1 different. You may recall, that there were some remarks  
2 on the Article 83 Notice this morning, and I would also  
3 take the position that the Article 82 discussion paper  
4 itself is based on the assumption that consumer surplus  
5 and negative effects on consumers could, to some extent,  
6 be quantified and could be used as a tool to distinguish  
7 good from bad behavior.

8           Secondly, we would need to know how agencies and  
9 courts balance foreclosure effects against dynamic  
10 efficiency effects. How do we arrive at the effective  
11 identification of the net effect? Obviously this is  
12 particularly important in sectors that undergo rapid  
13 technological changes, because it is in those sectors  
14 where dynamic efficiencies may be most important.

15           Thirdly, to ensure that courts arrive at the  
16 right outcome, and perhaps as an additional safeguard  
17 against false positives, there should be a requirement  
18 that there is a clear articulation of the theory of  
19 harm. Many of the post-Chicago economic theories that  
20 seek to explain anticompetitive effects arising from  
21 exclusionary conduct require the presence of some sort  
22 of externality, and interestingly enough, in July of  
23 2005, a report was issued by the EAGCP, a think tank, if  
24 you wish, reporting to the European Commission that  
25 recommended that in each case where the Commission

1 identifies exclusionary conduct, it should be forced to  
2 identify the externality at work, so that there would be  
3 an additional requirement to identify the theory of harm  
4 causing the negative effects on competition.

5 I was interested to hear Philip Lowe's remark  
6 this morning about the likely effects which would  
7 require some sort of articulation of the theory of harm,  
8 but that that might not necessarily be required if the  
9 evaluation of is of an ex post nature. In that case,  
10 there would be actual effects in the markets, and it  
11 should be much easier to be capable of finding a  
12 violation. My sense is that still in an ex post  
13 evaluation, it would be needed to come up with a  
14 plausible theory of harm.

15 There are other subjects that should be  
16 reflected upon in the context of Section 2. In the  
17 U.S., there is the Doctrine of Patent Misuse. There is  
18 no such an equivalent in Europe. Especially for  
19 European companies doing business in the U.S., it would  
20 be helpful if there would be some sort of alignment to  
21 the Section 2 policy and the policy of patent misuse.

22 Secondly, it would be helpful if more clarity  
23 would be given with respect to the difficult subject of  
24 incompatible design changes, technological tying cases,  
25 and an explanation how those cases should be analyzed in

1 the framework of a consumer surplus or other standards.

2 And finally, what should be done about the soon  
3 to be effective Chinese antimonopoly law? China  
4 proposes legislation that contains a number of vague and  
5 elusive definitions regarding both dominance and abuse,  
6 in particular in the field of intellectual property, and  
7 I would hope that the Chinese authorities would obtain  
8 input both from DOJ and FTC, as well as DG COMP for a  
9 rational implementation of those concepts.

10 Thank you very much.

11 (Applause.)

12 MR. MASOUDI: Thank you, Paul.

13 Our final panelist is Jim Rill. Jim is a  
14 partner at Howrey LLP here in Washington, D.C. He's  
15 served as the Assistant Attorney General in charge of  
16 the Antitrust Division at the Department of Justice from  
17 1989 to 1992 and was chair of the ABA's Antitrust  
18 Section from '87 to '88. While he was Assistant  
19 Attorney General, Jim negotiated the U.S.-European Union  
20 Antitrust Cooperation Agreement of 1991. In 1997,  
21 Attorney General Janet Reno and Assistant Attorney  
22 General Joel Klein appointed Mr. Rill to serve as  
23 Co-Chair of the United States Department of Justice's  
24 International Competition Policy Advisory Committee.

25 Jim, thank you for joining us.

1           MR. RILL: Thank you, and let me echo the  
2           comments of the prior panelists, that I'm honored and  
3           grateful to be a participant in this round table, both  
4           with the eminent enforcers that appeared this morning  
5           and my distinguished colleagues this afternoon.

1 than one jurisdiction, to plan business strategies with  
2 any confidence that they will avoid antitrust challenge.  
3 As a result, there's a definite threat of a chill, the  
4 least common denominator approach in business counseling  
5 that can discourage procompetitive business activity and  
6 adversely affect consumer welfare.

7 Thus, the very complexity in the analysis of  
8 single-firm conduct calls on us to take significant  
9 caution and challenges the steady approach towards  
10 convergence and certainly that we have seen in such  
11 areas, for example, as horizontal mergers, especially  
12 since I'd suggest that in the area of single-firm  
13 conduct, particularly where one is dealing with a highly  
14 innovative, procompetitive, dominant firm, there's a  
15 real tendency, an appetite, for competitors who are hurt  
16 by efficiency and procompetitive conduct to engage in  
17 forum shopping, or as Hew Pate put it in a recent speech  
18 when he was in office, to take an opportunity for every  
19 agency across the world to have at least one whack at  
20 the pinata to see if the competitor can't find an agency  
21 somewhere, somehow, that's going to go after the pro --  
22 what is, I would submit, arguably, is the procompetitive  
23 conduct.

24 So, the thought I'd like to address today is the  
25 crying need, if you will, for transparency, at a minimum

1     certainty, and at least some mechanisms for the ability  
2     of agencies to achieve, in time, convergence in  
3     single-firm or dominant firm, if you will, conduct  
4     across borders, and I would suggest that in those areas,  
5     mechanisms should be employed to establish safe harbors,  
6     which was discussed this morning, and in more complex  
7     areas where safe harbors seem not to be appropriate.  
8     Where more intense analysis is required, the agencies  
9     should focus on principles towards certainty and  
10    transparency, and there are institutional mechanisms  
11    which already exist that can be implemented and followed  
12    in greater depth to promote these ends.

13             There has not been nearly the progress towards  
14    certainty, transparency, much less convergence, in the  
15    area of single-firm conduct as in, for example, in the  
16    case of horizontal mergers. Thus, our job as



1 rivalry? Are we talking about consumer welfare in terms  
2 only of above marginal cost -- marginal cost pricing, or  
3 are we talking about consumer welfare in the sense of  
4 total welfare, or are we simply giving lip service to  
5 the term "consumer welfare" as we go on about  
6 protectionist policies?

7           The application of this concept, even where it's  
8 agreed upon, and it's not universally agreed upon, to  
9 dominance, to market definition, is ambiguous in many  
10 jurisdictions, and when it's applied to conduct, the  
11 challenge is exacerbated. When one looks at refusals to  
12 deal -- look at the laundry list we saw this morning in  
13 one agency, that single-firm conduct can be challenged  
14 where it's a tied sale, exclusive dealing, refusals to  
15 deal, predation, discounts, cross-subsidization or  
16 raising rivals' costs.

17           Now, apply that, if you will, to a situation  
18 where you are trying to advise or you are a company  
19 trying to maximize your own legitimate business  
20 strategies and run that laundry list and see what those  
21 meanings have, and also, when we see in the concepts  
22 underlying many of the statutory provisions relating to  
23 single-firm conduct terms such as "unfair." I remember  
24 George Will in a speech recently said, "In my family, we  
25 eliminate the four-letter word starting with F, fair."

1 Unfair, unjust, preference, undue advantage. When you  
2 try and apply those in a concrete sense, frustration  
3 abounds.

4 Let me suggest this: There is a need for at  
5 least safe harbors for several purposes. One, they  
6 certainly contribute to certainty and minimize  
7 unwarranted frustration and procompetitive conduct.  
8 Two, they can spare enormous expense, if you will, to  
9 business in attempting to identify all levels of conduct  
10 or baseline minimal levels of conduct that take place  
11 across borders or can have ramifications across borders.  
12 And three, they can actually help the agencies focus  
13 their own resources in areas where those resources need  
14 to be arrayed in order to prevent or at least  
15 investigate practices that carry the real threat of  
16 anticompetitive effect.

17 First, let's look at structural safe harbors,  
18 and a two-step approach is called for here, market  
19 definition and market share, and as I say that, and I'm  
20 very well aware that market definition is only a proxy  
21 for market power and an inexact proxy and one that some  
22 practitioners, myself not included, think should be done  
23 away with. Static market share becomes even more  
24 unreliable in today's economy where industries are  
25 traditionally characterized by overnight transformation

1 of market position and market innovation. So,  
2 nonetheless, market share and market definition remain  
3 an informative indicator to the potential for a firm to  
4 exercise unilateral market power, and I say, somewhat  
5 from a practical standpoint, market definition and  
6 market share is produced by the agencies as a starting  
7 point for their analysis, so I shouldn't really ignore  
8 what they're doing.

9 But having said that, of course, there are a  
10 variety of approaches, and I don't need to get into them  
11 today, a variety of analytical approaches, an array of  
12 different terminology used to define markets, and in  
13 addition to the analytical divergence, there's a  
14 practical divergence in the evidentiary basis that is  
15 used for the definition of the markets, and they vary  
16 from jurisdiction to jurisdiction.

17 One, high market share -- I mean, let's be very  
18 clear in this proposal, that a high market share should  
19 not be an indicator -- certainly not an exclusive  
20 indicator or a reliable or terribly important indicator  
21 of the existence of market power. It can, however,  
22 serve as a minimal tool, a realistic minimum, that would  
23 provide a safe harbor and certainty for all the reasons  
24 that have been mentioned certainly. The benefit of it  
25 is many competition agencies, at least some competition

1 agencies, already employ a structural safe harbor.

2 The selection of an appropriate level is needed  
3 to be -- evokes a continuing dialogue. If the threshold  
4 is too low, there are two dangers. One, it's too low,  
5 so it provides no realistic certainty. Two, the bottom  
6 line can become the -- the top line can become the  
7 bottom line, so anything then above the safe harbor as a  
8 practical matter could be employed by the agency to  
9 stimulate unnecessary investigation and possible  
10 challenge. In short, the threshold as low as 20 percent  
11 or 10 percent, as we've heard, really isn't going to  
12 provide much guidance, much comfort, much help to the  
13 enforcement agency or, for that matter, the businesses.  
14 Structural safe harbors are not enough.

15 I was very encouraged today in reading the  
16 discussion draft on Article 82 of the effects analysis  
17 approach in the EU. The question simply at the conduct  
18 level of the safe harbor is what's the exclusion, who is  
19 excluded, and what is the anticompetitive effect. Some  
20 conduct should be characterized categorically as a safe  
21 harbor type of conduct. We made approaches to this in  
22 the U.S. and elsewhere in the area of predatory pricing,  
23 and work in this area is being done by Greg Werden, and  
24 comments were made by Philip Lowe in the area as well of  
25 the development of conduct safe harbors, and it

1 suggested candidates for safe harbors would consist of  
2 patently procompetitive conduct that include new product  
3 introduction, improved product quality, cost reducing  
4 innovation, energetic market penetration, successful  
5 research and development, and the potential for the  
6 development Paul Lugard was talking today about an  
7 appropriate measure.

8           How do we get there? First, as Margaret  
9 mentioned earlier, there's much room for improved  
10 case-by-case cooperation. That cooperation, at least  
11 between the U.S. and the EU, is underway and has been  
12 very effective in the merger area with working groups  
13 and actual cooperation on particular cases. Business  
14 can facilitate this cooperation by properly designed or  
15 properly limited waivers in confidentiality. The OECD  
16 round tables and the OECD work has been highly useful in  
17 this area.

18           There have been programs on single-firm conduct.  
19 The OECD seminal work with the business community on  
20 merger procedure is a good litmus to be followed in this  
21 area. The 30 OECD countries submit their papers on the

1 to why a particular course of conduct would be  
2 considered unlawful single-firm conduct, again, back to  
3 the concept of who was excluded and why.

4           Some of the cases that I saw this morning, I  
5 wanted to reach out and say, okay, so you're prescribing  
6 a particular bid formula or prescribing particular

1 want to live today with the Turner Guidelines For  
2 Horizontal Mergers.

3 So, to come back to the basic principles, I  
4 think that guidelines for transparency or convergence  
5 can follow three basic principles. They need to be  
6 workable and understandable; they need to be  
7 sufficiently flexible to be adapted to changing,  
8 improving, we like to think, economic thinking; and they  
9 need to be based ab initio on the best sound legal and  
10 economic thinking available today.

11 So, those are the steps I would recommend for  
12 transparency, and thank you very much for allowing me to  
13 be here.

14 (Applause.)

15 MR. MASOUDI: Thank you very much to all of our  
16 panelists for very interesting comments. I think what  
17 we will do now is take a break for about 15 minutes, and  
18 then we will reconvene when we'll have some discussion  
19 by the panelists about each other's presentations as  
20 well as some questions. So, let's reconvene at about I  
21 guess ten minutes to 3:00.

22 (A brief recess was taken.)

23 MR. MASOUDI: Okay, I think we'll get started  
24 again. We tried to offer some light into the room, but  
25 apparently the shutters are set to turn down

1 automatically.

2 I think we'll get started now, and I think what  
3 we will do is similar to what we did this morning. We'd  
4 like to give each of the panelists an opportunity to  
5 comment for a few minutes on what the others have said,  
6 and we will start with you, George.

7 MR. ADDY: Thank you.

8 As much as I consider jurisprudence a public  
9 good, and some would say we can never have enough of  
10 that, I'm not advocating increased enforcement in this  
11 area but I think greater clarity as to what the rules of  
12 the game are would be useful, both to agencies and  
13 businesses.

14 I'm not sure I would agree with Paul, though, on  
15 this issue of convergence. I think there is a need, as  
16 I say, for clarity, for clearly articulated rules, what  
17 are rules of the game in country X, Y and Z, so that  
18 business decisions can be made, but I think most of the  
19 decision-making is typically done locally at the state  
20 level in any event, although I recognize IP is a big,  
21 big problem, and I don't know how you crack that nut,  
22 frankly, but if you put that aside, I'm not sure how  
23 much of even the globalized world, business  
24 decision-making and conduct is done at the global level.  
25 I think a lot of it's done at the local level.



1           And I think there's more scope in this area for  
2 countries to reasonably disagree on what they consider  
3 to be the prime policy drivers in attacking single-firm  
4 conduct. With cartels, you know, countries, I think,  
5 are much more aligned as to what the evil is there that  
6 they're seeking to attack, and I think there's probably  
7 a lot more room in the area of single-firm conduct for  
8 different countries to reasonably disagree as to what  
9 they want to attack, but I think that the most critical  
10 point to advisers in the business community is to make  
11 sure that the rules are clear and understandable.

12           MR. MASOUDI: Okay, Margaret?

13           MS. BLOOM: Okay, thanks, Jerry. There are four  
14 quick points I'd like to make.

15           First of all, I think it's clear from this  
16 morning and this afternoon that this is an area of law  
17 where there is lots of change, so it is evolving. There  
18 is a lack of case law generally, and there is an  
19 increasing number of jurisdictions applying single-firm  
20 conduct law, which means this is an increasing challenge  
21 for business in relation to legal certainty. I do not  
22 underestimate the importance of the chill factor.

23           The second point, I do not think that an  
24 effects-based approach need necessarily be uncertain.  
25 If you have good size safe harbors -- and I emphasize

1 the good -- if you have got decent sized safe harbors,  
2 then the effects-based approach can also deliver legal  
3 certainty.

4 I was very encouraged by Philip Lowe's reference  
5 to the fact that he thought, in relation to Article 82  
6 in Europe, we should be less defensive. One point I was  
7 just reflecting on, in relation to the size of the safe  
8 harbors and the impact of the chill effect, I suspect  
9 that in those jurisdictions (which is most of them  
10 outside the United States), where the officials have not  
11 been in business and they have not got the revolving  
12 door, the enforcers probably underestimate the chill  
13 factor. Certainly I have been more aware of it since I  
14 have moved from being an enforcer to being in private  
15 practice.

16 The third point, guidelines, I have stressed how  
17 important I think they can be. We need to have  
18 well-based guidelines, and I endorse the three rules  
19 that Jim Rill had in relation to producing useful  
20 guidelines, and I very much hope we will be seeing  
21 guidelines in Europe.

22 And then the last point, the scope of the law  
23 point that was raised this morning. Unfair trading and  
24 protection of smaller firms was mentioned for Japan.  
25 It's also in the laws a fair number of the European

1 Union Member States, and dare I mention it, the United  
2 States has something called the Robinson-Patman Act. It  
3 seems to me that this whole area might be one for the  
4 ICN new working group to look at because it isn't just a  
5 question of the abuse of dominant position Section 2  
6 type conduct, but it's what laws do countries have  
7 against unfair trading as well.

8 Thank you.

9 MR. MASOUDI: Thank you, Margaret.

10 Paul?

11 MR. LUGARD: I think convergence is important,  
12 but it is even more important to have a basic  
13 understanding of the framework of analysis, even if this  
14 means that there are different approaches in key  
15 jurisdictions. I fully agree with Margaret that an  
16 effects-based analysis doesn't necessarily mean that all  
17 is unpredictable, and I believe that there is an urgent  
18 need for the international business community to know  
19 how it should assess its own conduct, even if that means  
20 that it has to go through very difficult analyses.

21 There is a real chill factor in particular in  
22 high technology markets. Perhaps we'll discuss that in  
23 a second, and among the issues that need to be addressed  
24 is certainly IP, and within that category, one of the  
25 first things that needs to be thought about is

1 compulsory licensing, because that is where there's a  
2 large degree of divergence, and in many of those cases,  
3 the effects are not limited to one jurisdiction, but  
4 instead, the decision of one agency might have worldwide  
5 repercussions.

6 MR. MASOUDI: Okay, thank you, Paul.

7 Jim?

8 MR. RILL: It's always the danger of being the  
9 fourth one that I tend to want to agree with everything  
10 that everybody said, but I will say I think that the  
11 need is for first transparency. Transparency can be  
12 contributed to by safe harbors. I don't throw up my  
13 hands or sit on them with the notion that convergence  
14 over time is impossible. I think a great amount of  
15 convergence has come with learning in the area of  
16 horizontal mergers, but it takes time, it takes  
17 dialogue, it takes effort.

18 I think we're a good ways away, Paul, from any  
19 kind of convergence on dynamic versus static  
20 efficiencies, of the appropriate definition of all the  
21 important, critical factors to look at.

22 On this morning's program, I was taken with not  
23 only the increasing interest and focus on dominant firm  
24 conduct but the work that's being done in every  
25 jurisdiction that spoke, also the U.S., on efforts to

1 study and add clarity to the principles being adopted by  
2 or explored by the jurisdictions, rather, in that area.  
3 The Canadian Guidelines, the Japanese study group, the  
4 discussion draft process in the EC, the statutory  
5 revisions in Mexico, all underscore the efforts that are  
6 being made in the jurisdictions to bring clarity and  
7 sound principles into the application of the law to  
8 dominant firm conduct. Nonetheless, a lot remains to be  
9 done.

1 jurisdictional lines in convergence, and I attribute  
2 that to the fact that the agencies this morning were  
3 quite properly focused on what was going on in their own  
4 jurisdictions, but I think it's an area where, through  
5 the ICN and the OECD, that the agencies can, are and  
6 should do more work in the area of bringing about  
7 cross-border transparency, and I suggest ultimately  
8 convergence.

9 MR. MASOUDI: Thank you, Jim.

10 Now we will move on to some questions, and I  
11 will hand the microphone to Randy.

12 MR. TRITELL: Thanks, Jerry.

13 Before I begin with the questions, two of the  
14 speakers suggested that the U.S. agencies be engaged  
15 with, for example, the EC and China on their work in  
16 this area, and I just want to note that we are engaged  
17 in and have been engaged in discussions with our  
18 colleagues in Brussels about the Article 82 exercise and  
19 remain engaged in discussions with the Chinese on the  
20 evolution of their law, including in the dominance area.

21 Let me start out by tossing out a broad  
22 question, which is what kind of trends do you observe,  
23 looking around the legal landscape around the world, in  
24 the single-firm conduct area? Do you see trends towards  
25 convergence, for example, even in the basic objectives

1 of unilateral conduct laws, towards consumer welfare, or  
2 is there still work to be done there, or in the  
3 analysis?

4 Where would you want to see more convergence,  
5 and for those who think it's less important, are there  
6 areas where you think it is still important for agencies  
7 to be largely on the same page, and areas where that is  
8 less important?

9 It also relates to the question that Margaret  
10 asked, if you assume a consumer welfare objective,  
11 should we all do it the same way?

12 Margaret, let me give you an opportunity to add  
13 to your remarks, if you want to answer that question in  
14 any way.

15 MS. BLOOM: Okay, would you like me to start, is  
16 that --

17 MR. TRITELL: Yes, please.

18 MS. BLOOM: Okay. In terms of your first  
19 question about what kind of trends, I think, first of  
20 all, you've got more agencies with powers to apply  
21 single-firm conduct. Every time you add a new agency,  
22 then that is a tension, in a sense, to a degree away  
23 from convergence, because you have got new staff  
24 learning how to apply the law.

25 On the other hand, you have got, going the other

1 way, more efforts being made, for example, through the  
2 OECD, through the ICN. You have already got the  
3 European Union, which is now 25 Member States, going up  
4 to 27, and the European Union itself is clearly a force  
5 for convergence between those states, so you have got  
6 tensions going in either direction.

7 On your question about should there be more  
8 convergence, yes, I think there should be as much  
9 convergence as will achieve maximum consumer welfare.  
10 I'm an advocate of having that as your objective.

11 As I said earlier, I think there are some small  
12 reasons for differences between jurisdictions, and I  
13 give the example of the U.S. against Europe. There's  
14 another example I can think of with a similar sort of  
15 issued. If you have a very small market, say you're an  
16 island, say Iceland, for example, is your approach to  
17 single-firm conduct different from the approach that  
18 should be taken in the United States with a large market  
19 with many players? It might be. I don't know what the  
20 answer is. I think there is an argument that you could  
21 have a reason for being slightly more interventionist.  
22 Maybe you need to have a price regulator, although I  
23 know a permanent regulator is very much a second best.

24 MR. TRITELL: I invite anybody else who would  
25 like to comment on that.



1           MR. RILL: Let me just say, I see two somewhat  
2 conflicting trends going on right now. I think we see  
3 the trend towards more cooperation, if not convergence,  
4 and clarity. I think that the very formation of an ICN  
5 working group on single-firm or dominant firm conduct is  
6 evidence of that. I see a conflicting trend, barely  
7 visible but nonetheless visible, particularly in a  
8 dynamic economic world where innovation creates fair  
9 competitive advantages that may be short-lived,  
10 competitors trying to game the system, to do forum  
11 shopping, to take a number of whacks at the pinata, to  
12 try and play on divergence to find an agency somewhere  
13 that will accept their complaint. I applaud the ICN for  
14 establishing the working group that will hopefully  
15 address that issue.

16           What would I like to see more of? I think the  
17 movement, at least in the U.S. enforcement agencies, and  
18 from what I understand from Philip's remarks this  
19 morning, towards an analysis of what is the effect of a  
20 particular course of conduct, an in-depth probing of  
21 that effect of, if it's exclusionary conduct that's  
22 being addressed, who is excluded, what is the meaning of  
23 that exclusion, and how does the conduct promote that  
24 level of exclusion, will.0m0.00 0.05.00 ggo.kl000of

1 think that's the most desirable step that I would like  
2 to see taken.

3 The second step, of course, is the proper role  
4 of efficiencies in analysis, which Paul commented on  
5 earlier.

6 MR. LUGARD: I agree with Jim that there is much  
7 more cooperation between agencies, and I think that that  
8 cooperation is generally producing positive effects;  
9 also, for example, within the EC and European  
10 Competition Network, and, of course, the ICN although  
11 that's perhaps less formalized. There's more economics,  
12 and perhaps paradoxically, I think a lot of the  
13 convergence that we're speaking about today comes from  
14 economists that tell us about the newest insights in  
15 theories of harm that discipline indirectly the  
16 decision-making processes of agencies.

17 I think there should be more reflection on the

1 DG COMP will be able to come up with a sensible and  
2 practical way to solve that problem.

3 MR. ADDY: If I can just piggyback on those  
4 comments, and I'll try not to repeat, I think on the  
5 positive trend side, the increased discussion and debate

1 thought.

2 One interesting impression, which I've noticed  
3 in Europe, is that some of the large companies which  
4 were former state-owned monopolies in their home  
5 territory are arguing for minimal intervention, but in  
6 the other Member States, where they're new entrants,  
7 they're arguing for the maximum intervention.

8 MR. TRITELL: Given that we don't have complete  
9 convergence at this time, what can we learn about how  
10 businesses and their counselors react to different legal  
11 regimes regarding single-firm conduct? George mentioned  
12 the possibility of decentralizing decisions, but is that  
13 really an option when you have global products and  
14 markets, or does it result in what I believe Jim  
15 referred to as a lowest common denominator, where a firm  
16 would adapt itself to the most rescriptive rules?

17 Let's start, if we could, with Paul from the  
18 point of view of company advisor.

19 MR. LUGARD: In many cases, it is possible to  
20 decentralize decisions, and in many cases, it is not  
21 necessary to adopt a certain conduct all over the globe.  
22 In other cases, in particular in the IP sector, you may,  
23 as a company, have to adapt yourself to local  
24 circumstances, to a specific jurisdiction where the law  
25 is not well articulated yet or where you are forced to

1 take another course or direction, but then in some  
2 circumstances, that local decision will then have  
3 worldwide repercussions, and that is a major problem.

4 I do not think that overall companies are  
5 looking for a way to centralize decisions. In many  
6 cases, as I said, you can decentralize, but it will be  
7 very costly in many cases, and it may result in  
8 suboptimal solutions which may not be good for a company  
9 and which may also harm consumers.

10 MR. ADDY: If I could jump in now, the issue I  
11 was getting at about local decision-making and  
12 businesses being primarily market-driven, so if you're  
13 selling a widget in country A, you're going to take into  
14 account the market circumstances in deciding your  
15 business conduct. An example might be if I'm a  
16 global -- I don't know, pick one -- automotive  
17 manufacturer and I have suppliers and I have plants all  
18 over the world and suppliers all over the world, the  
19 text of my supplier exclusivity agreement in country A  
20 may be quite different from the agreement in country B.

21 So, the notion that there's a huge impediment to  
22 business there, I'm not convinced yet. It might be  
23 there. I just haven't seen any evidence of that, with  
24 the exception that Paul was addressing, IP issue.  
25 Frankly, I just don't know how to get my hands around

1 the IP issues. That is a very, very difficult area.

2 MR. RILL: I think there is also a question that  
3 is probably unavoidable given the proliferation of  
4 agencies with somewhat different approaches, a question  
5 of transaction costs, which is huge, that we have  
6 certainly run into and I'm sure everyone else has who  
7 has done cross-border work, and that is just simply  
8 identifying the course of conduct with some reasonable  
9 confidence that it is not illegal over a multiplicity of  
10 jurisdictions, and quite frankly, with some of the newer  
11 antitrust regimes, it is very difficult to identify --  
12 not true in the U.S. -- but very difficult to identify  
13 counsel who have any experience with the legal regimen,  
14 even in their home country, and be confident of the  
15 advice.

16 I think decentralized decision-making from the  
17 legal standpoint is necessary but needs -- I think Paul  
18 would agree with this -- needs some centralized control  
19 at the level of the Paul Lugards of the world.

20 MS. BLOOM: I was just going to endorse  
21 everything that Paul said. For example, if you are  
22 talking about discounts, then it would be possible to  
23 have a different discount structure in different  
24 jurisdictions. It might not benefit the business or  
25 consumers, but that is possible. But for IP or the

1 criteria of products, it may well not be possible to  
2 differentiate between jurisdictions.

3           There is another issue. If you are thinking of  
4 making a change in response to one agency, you may wish  
5 to be careful that there are not then copycat cases in  
6 other agencies. There will be some cases which it  
7 started in one agency, and then other agencies picked  
8 them up. It may be there is an equal problem in all  
9 those other jurisdictions, but maybe not.

10           MR. TRITELL: Well, let's revisit the question  
11 of presumptions and safe harbors that all of you have  
12 touched upon in one way or another. George has just put  
13 on the table the proposition that presumptions should be  
14 avoided even if they are rebuttable. We have had some  
15 endorsement in general of safe harbors, but it might be  
16 interesting to hear any specific recommendations that  
17 you think should be incorporated into agency policies.

18           Jim tossed out a list of some of the often  
19 suggested candidates for safe harbors, and we welcome  
20 your thoughts on advice to the agencies on what type of  
21 presumptions and safe harbors are to be encouraged or  
22 are to be avoided.

23           Jim, why don't we start down on your end.

24           MR. RILL: Well, first of all, having changed  
25 from likely to sue to a presumption that the Hirfendah0 0.00000 0.

1 level in the Merger Guidelines, I'm a little reluctant  
2 to engage in self-flagellation in the establishment of  
3 presumption, but nonetheless, we use those presumptions  
4 very flexibly, and they are carried with the entire  
5 case.

6 No, I think that the point that George makes  
7 with presumptions is a good one. I think the world is  
8 too dynamic right now to have any confidence in the  
9 presumption of illegality perhaps beyond hard core  
10 cartel activity. I think that even the presumption as  
11 to tying has come under huge criticism, in which I join.

12 The safe harbor, on the other hand, if set at a  
13 proper level, is a good point for all the reasons I  
14 stated in my remarks. Where should it be? It should be  
15 high enough so that it really is a safe harbor and not  
16 something so low that it does not give any comfort at  
17 all. I would throw out numbers like 70 percent market  
18 share, that would just be a thought, but I think taking  
19 into account the dynamics of the market, likelihood of  
20 entry and expansion, just to mention a few items, but  
21 beyond that, I think the point is it should not be  
22 something around 10 percent, with all respect to our  
23 friends in Japan, because it gives no safe harbor at  
24 all.

25 I think the progress made in predation is a good



1 one. I think in both the U.S. and Europe, we are  
2 looking at some level of cost, predatory pricing, and I  
3 think that concept of a cost-based test can be applied  
4 to a number of other practices, including bundle pricing  
5 and loyalty discounts, because I think that kind of a  
6 concept will approach the trilogy that I mentioned of  
7 some sound economic thinking, some flexibility, and,  
8 quite frankly, some understandability compared to some  
9 of the other thinking that has gone on in that area.

10 I'll footnote this, on the bundled pricing, I  
11 think there is a cottage industry of economists out  
12 there in the bundled pricing area that are developing  
13 wild theories of what might be illegal and holding  
14 themselves out to be hired by firms saying, "Your  
15 practice, however, doesn't meet my theory."

16 On that note, I'll pass.

17 MR. TRITELL: Why don't we pass to Paul, if he  
18 would like to offer any observations.

19 MR. LUGARD: I would be less than thrilled to  
20 support the idea of safe harbors as a matter of  
21 principle, but in practical terms, I am probably  
22 slightly more positive. We have a number of European  
23 examples, for example, the 30 percent market share  
24 threshold in the vertical work exemption regulation,  
25 that seems to work well. The potential problem with

1 safe harbors is, of course, that it is uncertain what  
2 happens when you are not in safe harbor, so that there  
3 may be a counter-productive effect.

4           What I would support most is, as I mentioned,  
5 the methodology of analysis. If, for example, we are  
6 looking at the discussion paper on Article 82, then it  
7 starts off really well, because the Commission has done  
8 a remarkable effort in explaining how it seeks to  
9 identify negative effects. The problem with the  
10 discussion paper in Europe is that the second part of  
11 the paper is less useful. So, I'm very much in favor of  
12 a clear framework of analysis even if it is difficult to  
13 apply.

14           MS. BLOOM: I already discussed this in my  
15 remarks, so I will be brief. In terms of safe harbors,  
16 if they are going to be useful, they need to be large  
17 enough. I think Jim Rill's proposed 70 percent is very  
18 tempting, but unrealistic for Europe.

19           MR. MASOUDI: It is not large enough.

20           MS. BLOOM: Okay, 90 percent.

21           In Europe, I would encourage the Commission to  
22 go for 50 percent, but I recognize that is asking an  
23 awful lot. What I would suggest is that it would be

1 safe harbor. If it is too low, it is not of much use.

2 In the UK, prior to the modernization of  
3 European Community Law and the European Competition  
4 Network, the OFT used to have a 40 percent safe harbor  
5 with a rider that exceptionally it might intervene. In  
6 fact, it never did.

7 On abuses, one safe harbor that I would add to  
8 my cost test on my slide is we should have, in Europe,  
9 recoupment for predation.

10 MR. ADDY: The only comment I would add is just  
11 an observation, that we can theoretically say that under  
12 our guidelines in Canada, there is a 35 percent safe  
13 harbor, market share safe harbor, yet all the cases that  
14 have been taken have been at the 80-plus. So, you know,  
15 is there room to move that harbor up? I would probably  
16 say yes, but then you get into Margaret's suggestion.  
17 You have got to make sure that it is a hard number with  
18 only a very exceptional or a very limited exception to  
19 action, any disciplinary action.

20 MR. TRITELL: Let's turn to the role of  
21 economics in the analysis of single-firm conduct. What  
22 trends are you seeing in the agencies around the world  
23 in the use of economics and economic evidence? What do  
24 you see as the proper role for use of economics? How  
25 should agencies use economic evidence and economists in

1 investigations of single-firm conduct?

2 I will invite whoever would like to offer  
3 remarks. Why don't we start, if you like, George, with  
4 you and work down.

5 MR. ADDY: Sure.

6 I'm of two minds, frankly, on that -- on the  
7 issue of the use of economists. There's probably --  
8 with apologies to the economists in the room, so hold  
9 your fire -- by the time you get to trial, of course,  
10 everybody's rolling out competing economists, and you  
11 get into that duel situation, which is what the process  
12 yields. I'm not sure the economists are used early  
13 enough at the analytical stage before the matter ever  
14 becomes litigious, so I think increased use of economics  
15 is a good thing.

16 Then the only other observation on that would be  
17 I found the discussion paper, for instance, that  
18 Philip's group put out to be heavily -- too heavily --  
19 leaning towards the economics, some of the -- reading  
20 that document and trying to advise a client as to what  
21 this hypothetical, possibly as efficient competitor  
22 might be doing a few years from now had they come into  
23 the market is very troubling. I mean, that's going down  
24 the other end of the scale.

25 MS. BLOOM: Perhaps I should say as an economist

1 I am all in favor of the use of more economics -- thank  
2 you, George. There is a trend to use of more economics.  
3 When people talk about that, some of them are talking  
4 about the use of more economics for an effects-based  
5 analysis in the actual analysis itself. Other agencies  
6 say, "Oh, yes, yes, we use a lot of economics," but  
7 economics is used in developing the rules, and then when  
8 the rules have been established, they are applied in a  
9 form-based approach. It's using economics in the  
10 analysis of the effects which is most valuable, though  
11 if you're drawing up rules, the more they are based on  
12 experience in economics, the better.

13           There are tensions which will mean that in  
14 certainly some jurisdictions it will be relatively slow  
15 to adopt full use of modern economics. Firstly, the  
16 case precedents are quite difficult to reconcile with  
17 modern economics in a number of jurisdictions.  
18 Secondly, appeal courts are not necessarily sympathetic  
19 to economic analysis, which is a factor that agencies  
20 need to take account of. And lastly, some agencies have  
21 difficulty in having enough economists trained in modern  
22 economics, in I/O economics. They may find it easier to  
23 recruit lawyers than economists.

24           Thank you.

1 economist, but I sometimes think that I should have been  
2 an economist.

3 I think the role of economists is increasing,  
4 and I believe that it's a good thing. Their proper role  
5 might be to identify the most plausible theory of harm  
6 in a particular case or to discredit the theory of harm  
7 which is advanced by the agency, and secondly, to help  
8 in analyzing the actual effects in a particular case.  
9 If the agency takes the position that there is a  
10 significant lessening of competition, then that  
11 conclusion should be supported by economic evidence, and  
12 obviously, the dominant company will then resort to  
13 economists to try and falsify that conclusion, and I  
14 think that that is a proper role of economists.

15 Thank you.

16 MR. RILL: I would, first of all, endorse the  
17 wider use of economists and economic learning in  
18 antitrust analysis. I think that from the agency  
19 standpoint as well as from the private sector

1 That, fortunately, doesn't happen anymore here, and it  
2 is well advised not to have it happen elsewhere.

3 One comment on economists is that they're  
4 terribly creative, and I think some of the work that's  
5 been done may bear little relevance to the real world,  
6 particularly in some of the wilder econometric  
7 simulation analyses, which if nothing else don't pass  
8 the test of comprehensibility, but I think that the  
9 later work that's been done in that area that emphasizes  
10 the need for econometric analysis to be supportive of  
11 and supported by, more particularly, actual anecdotal  
12 evidence that's pertinent and in debt makes that work  
13 very useful.

14 I'm suspicious of economic work that develops  
15 elaborate theories of harm that could be adopted or  
16 looked at with some credence but may have very little  
17 relationship to the underlying facts of the market.

18 MR. ADDY: If I could just jump in on that, the  
19 use of integrated case teams involving lawyers and  
20 economists I think is great and to be applauded. One  
21 thing about the use of economics in the actual trial of  
22 a dominance case is economists suffer just as much as  
23 any other type of evidence or witness: the passage of  
24 time. So, if you're -- and we'll take the Canada Pipe  
25 case as an example just from a chronological

1 perspective.

2           The practice at issue started in '98, early '98.  
3 The Bureau was aware of it as it started. The challenge  
4 was filed with the Tribunal in 2002, so it would have  
5 been the fall of 2002. The trial was in June of '04.  
6 The trial decision came out in February '05. The Court  
7 of Appeal came after -- so, you see this passage of  
8 time, and what I'm trying to underscore is the fact that  
9 you might have, as Jim says, this very elaborate model  
10 trying to second-guess a business decision that may have  
11 been made four or five years earlier, you have got to be  
12 very careful with that.

13           MR. MASOUDI: Okay, I'd like to follow up on  
14 something Jim Rill mentioned in his comments. Jim  
15 talked about how guidelines can give certainty and  
16 predictability but also can lead to rules being, in  
17 essence, set in concrete, and if the rule isn't right to  
18 begin with and it gets stuck where it is, that may not  
19 be a good result.

20           In the U.S., we had some recent experience with  
21 this where the United States Supreme Court considered  
22 the issue of whether in a tying case, ownership of  
23 intellectual property gives rise to a presumption of  
24 market power, and based in part on the change in  
25 position taken by the U.S. agencies in their 1995



1 intellectual property guidelines, the Court said that  
2 there would not be a presumption of market power from  
3 ownership of intellectual property.

4 So, the question then arises, should agencies  
5 periodically reconsider the positions they've taken  
6 either on safe harbors or on presumptions or whatever  
7 the issue is in the area of single-firm conduct? Should  
8 there be a periodic re-examination of those principles?  
9 And if so, what are mechanisms by which that kind of  
10 re-examination could occur?

11 Why don't we start with Jim.

12 MR. RILL: Thanks very much, Jerry.

13 I had an interesting discussion at the break  
14 with Sheridan Scott on my comment on guidelines, and I  
15 think my comment should be taken as one more of the  
16 structure and administrative nature of guidelines as  
17 they become more like rules, if you will, or  
18 regulations, not as criticism of guidance.

19 I think in the U.S., we have gotten to the point  
20 where guidelines, as such, tend to be more proximate to  
21 rules, and you run the risk of getting it wrong, and I  
22 think a lot of people thought that the DOJ got it wrong  
23 on the Vertical Restraint Guidelines in '84, which were  
24 subsequently abandoned. I won't get into any political  
25 analysis of that particular series of events, but I

1 think that guidelines do change from time to time, but  
2 they tend to be looked at here, and perhaps not  
3 elsewhere, as having the nature structurally of rules,  
4 and I think that's why I made the point that it's  
5 important to get it right from the threshold. But maybe  
6 in other jurisdictions, guidelines don't have that kind  
7 of aura to them, or at least not treated by the courts  
8 as having that kind of effect.

9           There are other ways of giving guidance. More  
10 guidance is better. It can be given by agency speeches,  
11 it can be given by statements of enforcement policy, it  
12 can be given by, yes indeed, cases, particularly in  
13 common law jurisdictions, 11



1           Yes, I think there's no question that guidelines  
2     deserve periodic updating. What that period should be  
3     obviously, you know, people can differ on what they  
4     consider to be reasonable, but Margaret is right, it  
5     shouldn't be sort of the guidelines du jour, because  
6     people are relying on them to adjust their business  
7     behavior.

8           I share Jim's concern about the nature of  
9     guidelines versus other means of being transparent as to  
10    what their importance of weight would be. I think  
11    courts would give much more credence to guidelines, by  
12    way of example, than they would a speech. So, I think  
13    there is a difference in how binding they are, how  
14    important they are and how significant they are than  
15    other means. I think they are different from sort of a  
16    speech to a trade association on how the agency is going  
17    to look at this industry as opposed to a particular  
18    guideline.



1 MR. MASOUDI: Margaret?

2 MS. BLOOM: When you look at the treble damages  
3 that are possible in the United States, they're a scale  
4 order different from anything you'll see in any other  
5 jurisdiction. So, I suggest we need to set that aside.

6 So, if you're looking at anything else, it's  
7 more the likelihood that there's going to be  
8 intervention than what is the remedy that is going to  
9 concentrate the mind as to what business thinks about  
10 the different jurisdictions.

11 There is one particular issue in relation to  
12 remedies I would just like to flag up, and that is, you  
13 may well have conflicting remedies. One jurisdiction  
14 requires something of a company which then conflicts  
15 with a remedy that's required in another jurisdiction.  
16 That, of course, is very problematic for business and  
17 consumers.

18 And lastly, there is this issue about what is a  
19 suitable remedy for a very powerful company. As an  
20 economist, I would argue, in a sense, a fine is not an  
21 entirely rational remedy for a very powerful company,  
22 because if it's sufficiently powerful, arguably, it can  
23 pass on the fine to its customers. But we still fine  
24 powerful companies in Europe.

25 MR. MASOUDI: Paul?

1 MR. LUGARD: Just a couple of loose remarks.

2 I believe that fines can be effective in the  
3 sense that people that are considered to be responsible  
4 for these fines may have a serious problem within the  
5 firm going forward. On a more general level, I think  
6 that whether private actions are available, yes or no,  
7 is a very important variable, and so is the possibility  
8 of criminal enforcement, but perhaps the most effective  
9 remedy, if you wish, is the enforcement record of the  
10 agency.

11 If the agency can prove that it consistently  
12 takes enforcement action against a certain business  
13 conduct, then that is a very powerful disciplinary fact  
14 of life.

15 MR. MASOUDI: And finally, Jim.

16 MR. RILL: Two points. One, I think a very  
17 strong case could be made for eliminating punitive, i.e.  
18 treble damage type remedies for conduct beyond the hard  
19 core cartel area, and I think an examination of the U.S.  
20 would be very worthwhile on that score, and I think the  
21 same sort of thing was proposed by former Assistant  
22 Attorney General Pate.

23 On the question of criminal sanctions, I think  
24 one of the best statements I've heard made in opposition  
25 to the establishment of criminal sanctions for

1 single-firm conduct was made by Tom Barnett, current  
2 Assistant Attorney General, at the most recent OECD  
3 round table on remedies and sanctions in single-firm  
4 cases. The effect, once again, back to the effect of  
5 single-firm conduct, the effect of single-firm conduct  
6 can be very ambiguous, could be very easily  
7 procompetitive, and to hold out criminal sanctions in an  
8 area that's not so well developed in jurisprudence I  
9 think has much more of a chilling effect on  
10 procompetitive conduct than it has a chilling effect on  
11 anticompetitive conduct.

12 MR. MASOUDI: Okay, thank you.

13 That exhausts our questions, and surprisingly,  
14 we will conclude a few minutes early. Thank you all for  
15 coming. Thank you to our panelists, and we'll see you  
16 at our next session.

17 (Applause.)

18 (Whereupon, at 3:44 p.m., the hearing was  
19 concluded.)

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1 C E R T I F I C A T I O N O F R E P O R T E R

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21 for accuracy in spelling, hyphenation, punctuation and  
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