

**ANALYSIS OF AGREEMENT CONTAINING  
CONSENT ORDERS TO AID PUBLIC COMMENT**  
*In the Matter of Alimentation Couche-Tard Inc. and CrossAmerica Partners LP*  
*File No. 171-0184, Docket No. C-4635*

**I. Introduction**

The Federal Trade Commission (“Commission”) has accepted for public comment, subject to final approval, an Agreement Containing Consent Orders (“Consent Agreement”) from Alimentation Couche-Tard Inc. (“ACT”) and CrossAmerica Partners LP (“CAPL”) (collectively, “Respondents”). The Commission and Respondents have agreed to an Order requiring Respondents to operate and maintain each divestiture of Respondent through the date the Commission-approved buyer acquires the divestiture.

The Commission has placed the proposed Consent Agreement on public notice for 30 days to solicit comments from interested persons. Comments received will become part of the public record. After 30 days, the Commission will consider the Consent Agreement and the comments received, and will either approve the Consent Agreement, modify it, or make it final without modification.

**II. The Respondents**

Respondent ACT, a publicly traded company headquartered in Canada, operates convenience stores and retail fuel outlets through its Circle K brand. ACT is the parent of wholly owned subsidiary Circle K U.S., which operates a U.S. network consisting of approximately 7,200 stores located in 15 states. Most of these stores are company-operated, making ACT the largest convenience store chain in the U.S. and the second-largest chain overall in the U.S. Most Circle K U.S. locations operate primarily under the Circle K, Kangaroo, and Kangaroo brands, while its retail fuel outlets operate under a variety of company brands.

Respondent CAPL, a publicly traded master limited partnership headquartered in Allentown, Pennsylvania, markets fuel at wholesale, retail, and convenience store and retail fuel outlets. ACT, via Circle K, acquired CS Energy’s interest in CAPL, and CAPL has since taken operational control and management of CAPL’s retail fuel sites across 29 states.

### III. The Proposed Acquisition

On July 10, 2017, ACT, through its wholly owned subsidiary Oliver Acquisition Corp., entered into an agreement to acquire certain Holiday equity interests, including Holiday's retail fuel outlets (the "Transaction"). The Transaction would cement ACT's position as one of the largest operators of retail fuel outlets in the United States.

The Commission's Complaint alleges that the Transaction, if consummated, would violate Section 7 of the Clayton Act, as amended, 15 U.S.C. § 18, and that the Transaction agreement constitutes a violation of Section 5 of the Federal Trade Commission Act, as amended, 15 U.S.C. § 45, by substantially lessening competition for the retail sale of gasoline and the retail sale of diesel in ten local markets in Minnesota and Wisconsin.

### IV. The Retail Sales of Gasoline and Diesel

The Commission's Complaint alleges that the Transaction, if consummated, would violate Section 7 of the Clayton Act, as amended, 15 U.S.C. § 18, and that the Transaction agreement constitutes a violation of Section 5 of the Federal Trade Commission Act, as amended, 15 U.S.C. § 45, by substantially lessening competition for the retail sale of gasoline and the retail use of

to raise prices unilaterally in markets where ACT and Holiday are close competitors. Absent the Transaction, ACT and Holiday would continue to compete head to head in these local markets.

Moreover, the Transaction would increase

