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FEDERAL TRADE COMMISSION

THE TWELFTH ANNUAL

FEDERAL TRADE COMMISSION

MICROECONOMICS CONFERENCE

DAY 2

Friday, November 15, 2019

8:45 a.m.

Federal Trade Commission

Washington, D.C.

Day 2

1 WELCOME

2 MR. ROSENBAUM: Good morning, everyone.  
3 Good morning. Welcome to the second day of the  
4 Twelfth Annual FTC Microeconomics Conference. Before  
5 I introduce Professor Steve Berry to say a few words  
6 of introduction, just a couple of coffee-related  
7 announcements.

8 One is there should be coffee ready soon.  
9 It wasn't quite ready yet, so if you want to go out  
10 and get your coffee during the session once it's  
11 started, feel free to do so.

12 The second one is that yesterday there were  
13 a few coffee spills on the rug, which took some  
14 cleaning up later in the day. So just a quick favor,  
15 if your coffee does spill, just please let someone  
16 working for the conference know once it happens, and  
17 that way we can deal with it sooner rather than later  
18 on. The building management would appreciate it, so  
19 thank you.

20 And with that, it's my pleasure to introduce  
21 Professor Steve Berry, the Faculty Director of the  
22 Tobin Center, this year's cosponsor for the  
23 Microeconomics Conference.

24 (Applause.)

25 MR. BERRY: So Ted asked if I was going to

1 say hello and welcome to all the early risers this  
2 morning, and particularly the ones that made it  
3 through the security line, which is an impressive  
4 thing. We are cosponsor. I should make it clear that  
5 really, you know, 99.9 percent of the credit for this  
6 conference goes to the FTC, to the staff, to the  
7 economists that help organize it, to the scientific  
8 committee, to the presenters and the discussants.

9 So -- but when Ted called, I was super happy  
10 to become a cosponsor. At one level, you could say  
11 it's a very sort of simple transaction that we get a  
12 little tiny bit of advertising for our brand new  
13 policy center at Yale, and in return, we get some  
14 sandwiches and a little bit of beer at the end of the  
15 day.

16 But that, I think, is not really the  
17 transaction that either one of us was interested in,  
18 which is really to try to build academic ties that run  
19 deep and are serious. I think this cosponsorship  
20 recognizes that between people in academia who are  
21 serious about policy and policymakers who are serious  
22 about getting their research into the policy agenda.

23 So I was going to take just two minutes  
24 maybe to tell you about -- a little bit about our new  
25 center. I come from a department which had two great

1 centers of research -- one focused on methodology, one  
2 focused on sort of international matters. And it's  
3 probably always been true that economists should be  
4 contributing to the domestic economic policy debate  
5 with nonpartisan and evidence-based research, but this  
6 seems like maybe a particularly good time to try to  
7 get people to focus on actual evidence and to see if  
8 there's anyone we can get out of their corner.

9           So our idea was that we would be really  
10 based on economic research, that it would be  
11 nonpartisan, as the policy center people say, that we  
12 would try to at all times focus on evidence-based  
13 policy rather than on policy-based evidence. And I  
14 have to say, if you look around the country, I mean,  
15 you get a mix of kind of university policy centers,  
16 some of them definitely are located, and I think this  
17 is fine to have some diversity in this way, some of  
18 them are located pretty firmly in a sort of policy --  
19 point in the policy space, right, and have a tendency  
20 to organize their discussion around that point in the  
21 policy space. And I hope that as I think the people  
22 at this conference do that we can avoid that, that we  
23 can actually let the research go where it does.

24           One kind of center that I think has been  
25 super successful in focusing on evidence-based policy

1 are these centers that focus on kind of strict policy  
2 evaluation, that you see some policy, it's a pre-K  
3 program, it's a teacher training program, it's a  
4 particular way of giving income support. You see the  
5 policy, it applies to lots of individuals, maybe you  
6 evaluatwhetogramhe on kind of strict policy



1 build a research agenda around policy, and I think  
2 this conference does a good job -- does a good job of  
3 that.

4           Everybody knows, though, what the President  
5 is talking about, which is that I look at my younger  
6 colleagues now who are often combining data sets from  
7 four different sources, they're all confidential, and  
8 they're basically doing the same thing that Google  
9 does, right, is they're learning about you and about  
10 the world by, you know, combining data from credit  
11 bureaus and address data and tax data and all kinds of  
12 things that are going on like that.

13           And I think that gives us the ability to,  
14 you know, in the first place, just describe the world  
15 and just tell us in a more detailed and more  
16 convincing way what's going on, and so I think that's  
17 another kind of research that people often don't stop  
18 and I think actually spend quite as much time on,  
19 which is just to frankly say you're describing the  
20 world.

21           And, you know, you see the paper and they  
22 say this is merely a description, and then they go to  
23 the table, and they say, and in this pure descriptive  
24 paper, we see that the effect of Variable 2 on Y is,  
25 you know, this, and I think if we can encourage people



1 a little bit to take those big data sets and pause for  
2 a minute and not jump immediately to causal effects or  
3 whatever they are and tell us the way the world is  
4 that that would be a -- that would be a super useful  
5 thing to do.

6 And then, finally, I think something that I  
7 hope we're set up to do and to encourage something  
8 else that you see at this conference, which is  
9 counterfactual policy analysis, analysis of a policy  
10 which has perhaps not happened yet, which is obviously  
11 different than going out and using the pure variation  
12 caused by the policy quasi-randomization to learn  
13 about policy.

14 And, of course, once you think that, you  
15 realize that actually many even ex post policy  
16 evaluations are actually counterfactual analysis,  
17 right, that you're actually trying to recreate the  
18 world that would have been if the policy had not been  
19 undertaken, right? So, you know, you can ask what's  
20 the difference between, say, a prospective merger  
21 analysis, where you're very much trying to predict the  
22 world that will happen if the merger occurs, and a  
23 retrospective merger analysis, which is you're trying  
24 to predict the world that would have occurred if the  
25 merger hadn't been allowed, right?



1 example, the tax policy community in DC is pretty  
2 sophisticated, but there are parts of transportation  
3 analysis, parts of environmental policy analysis,  
4 where they're actually doing incredibly complicated  
5 counterfactual analysis, you know, what would the  
6 urban residential and transportation patterns look  
7 like with or without a major improvement in the -- in  
8 a public transportation network is a massive policy  
9 counterfactual. The policy counterfactual of what  
10 happens under different environmental regulatory  
11 policies is a massive equilibrium policy  
12 counterfactual.

13           And there are communities of people  
14 trying -- very sincerely trying to do this in DC and  
15 elsewhere with very little input from the academic  
16 community. I talked to someone in the transportation  
17 world who was talking about trying to maintain their  
18 1989 FORTRAN program for the cost-benefit analysis of  
19 a highway that no one knows what it does anymore, and  
20 some guy finally volunteered just to make sure the  
21 thing cranks and doesn't die, where people have really  
22 not had the benefit of this kind of back-and-forth  
23 analysis that goes on in this room.

24           But for today, we're all here, and it's so  
25 happy to see everybody on the same page, I think,

- 1 looking for answers that can come out of the research
- 2 and that we're not precommitting to and being open to
- 3 a methodological diversity that encompasses theory and

1 PAPER SESSION

2 MR. KOCH: So we will now move on to the  
3 paper session for this morning. The paper session was  
4 chosen by the scientific committee member Mark  
5 Schankerman. The first paper will be presented by the  
6 name on my phone, Yizhou Jin from University of  
7 California at Berkeley, presenting a paper joint with  
8 Shoshana Vasserman, and it will be discussed at the  
9 end by Allan Collard-Wexler of Duke University.

10 MR. JIN: Okay. So my name is Yizhou Jin.  
11 Thank you very much for coming. Thank you very much  
12 for the committee and especially for Mark for having  
13 us. This work is joint with Shosh Vasserman at  
14 Stanford.

15 Okay, so my research agenda in general looks  
16 at how and the process of which data has become -- a  
17 certain type of data has become available to certain  
18 type of firms, right? Especially markets with  
19 information and search friction, and further, how does  
20 this change in sort of information structure of the  
21 market really impact pricing, some market structure,  
22 and consumer welfare.

23 And in this paper, we're going to focus on a  
24 very -- what has become a very prevalent way in which  
25 consumer data are made available to firms, which is

1 through direct transactions in which the firm sort of  
2 incentivizes the consumer to voluntarily reveal  
3 something about themselves, but on the other hand they  
4 also keep the collected data as proprietary. Okay, so  
5 this growing problem has mostly been attributed to two  
6 factors -- the advance in information technology and  
7 the strengthening of privacy standards. The latter  
8 really makes sort of voluntariness and consent essential  
9 to this process.

10           So we're going to go back to these two  
11 factors in our analysis, but let me first talk about  
12 an example, which is exactly what we're studying in  
13 this paper, which is the introduction of monitoring  
14 programs in U.S. auto insurance. So in this program,  
15 the insurer will invite new customers to voluntarily  
16 plug a very simple device in their car that tracks  
17 and reports how they drive for about six months. And  
18 in exchange, the insurer will use the data to better  
19 sort of assess accident risk and adjust consumers'  
20 insurance premium going forward.

21           Now, there are other examples, like in the  
22 North American life insurer, John Hancock, has a large  
23 program called Vitality that tracks people's daily  
24 health-related behavior in exchange for discounted  
25 life insurance. The Chinese tech company Alibaba has

1 a proprietary credit score that's linked to various  
2 price -- various -- the prices that you're going to  
3 get -- you're going to get on various rental and sort  
4 of borrowing services. And the way for you to improve  
5 that score is by giving Alibaba more data, like  
6 setting up your direct deposit or pay utility bills.

7 Now, outside of this sort of insurance  
8 landing selection market context, we also see, for  
9 example, Uber offering a credit card to its consumer,  
10 and it pays them much more to use this card  
11 intensively than what they're going to make back on  
12 transaction fees.

13 Now, there are some other reasons for why  
14 they do this, but according to their term and  
15 services, one of the main reason, rationale, could be  
16 that they can link this individual transaction data  
17 back to their main business in ride-sharing and in  
18 food delivery.

19 So back to our main application. In this  
20 \$260 billion industry in 2017, which is U.S. auto  
21 insurance, let's think a little bit about what is the  
22 profit and welfare impact of introducing this  
23 monitoring program. okay? To answer that question, we  
24 acquired a proprietary data from a major U.S. auto  
25 insurer that runs one of such program, and, in fact,

1 has introduced in a staggered fashion across states  
2 during our research window. And to further understand  
3 the competition in the industry, to Steve's point, we  
4 match this data set to competitors' price menu based  
5 on information from state regulatory filings.

6           So our empirical strategy, you can think of  
7 it as a two-step approach. First, we tried to think  
8 about how useful is this monitoring technology. And  
9 given that this is what we're working with, we're  
10 going to see how -- we're going to ask how much  
11 information is really revealed in equilibrium.

12           So for the first part, we're going to give  
13





1 company running monitoring, we're going to see what's  
2 the optimal pricing that the firm should have charged,  
3 as well as on top of that what if as some of the  
4 regulatory proposals are saying we mandate that this  
5 proprietary set of monitoring data be shared with  
6 every other firm in the industry and, therefore, sort  
7 of eliminate proprietary data. Okay?

8           So I'm going to start with some simple  
9 background information. Now, suppose someone comes to  
10 the firm at Time 0. You need to make a coverage  
11 choice right away, and then each period lasts for six  
12 months, at the end of which, you need to think whether  
13 I stay with the firm or not. And the firm will give  
14 you a renewal offer to facilitate that choice at the  
15 end of month five.

16           Now, suppose I got into an accident. I will  
17 call to file the claim right away, and then depending  
18 on the claim type, pay something out of pocket, and  
19 then a claim adjuster will come here to evaluate the  
20 situation and give me the right amount of  
21 reimbursement. But very importantly, as soon as I  
22 call to file the claim, this information becomes  
23 public in the entire industry. Now, it goes into a  
24 shared data base. So my renewal offer, not only from  
25 my firm, but from every other firm, will reflect the

1 fact that I have gotten a claim and, therefore, may be  
2 a more risky driver.

3           So for the first period, we're going to see  
4 observable characteristics of the driver. The quotes  
5 that they receive on liability limits, which are  
6 mandatory by states, varies between \$30- to \$500,000.  
7 It means in event that you are sued for liability, the  
8 company will cover you up to that amount, and your  
9 out-of-pocket starts thereafter. And then because  
10 prices are regulated and we have all of the  
11 observables that goes into pricing, we can match our  
12 micro data with competitors' price menu to see what  
13 are the competitor quotes that you would have gotten  
14 had you went to another firm. We also see the  
15 coverage choice and the premium that they paid for  
16 that coverage.

17           So at the end of each period, we're going to  
18 see claim realization. The average person have about  
19 one claims per ten years, and we also see how much  
20 your renewal quote changed compared to your current  
21 period prices, as well as whether you stayed with the  
22 firm or not.

23           Now, suppose you participate and after  
24 monitoring is introduced, you need to make an opt-in  
25 choice together with coverage choice, and if you do



1 driver. Very important thing to realize is that this  
2 is proprietary data, and we actually verified this  
3 information with filings and did not just assume that.

4 So in the interest of time, I'm going to  
5 really quickly go over our reduced-form evidence.  
6 It's essentially saying that monitoring is useful in  
7 two ways. One, drivers really become a lot safer, 30  
8

1 first period. Okay?

2           Now that we sort of have a sense about what  
3 this technology does, it's important for us to have a  
4 model to -- a demand model to think about how people  
5 opt in and how this opt-in choice correlates with  
6 their insurance choices and the cost to insure them.

7           So I'm going to give you an overview of what  
8 this model is and what are the key parameters. So  
9 first, we need a claim model -- sorry, cost model that  
10

1 in monitoring or not.

2           So for the first cost model, we're just  
3 going to say that everyone has a latent risk type that  
4 partially depends on sort of your characteristic, like  
5 how old you are, and then but conditioned on that,  
6 there's still some sort of unobserved heterogeneity  
7 that's denoted by  $\sigma$ - $\lambda$  here. And very simple  
8 way to capture this incentive effect that we just  
9 discovered is to just say that the consumer can change  
10 this  $\lambda$  by some fixed amount,  $\theta$ , when they're  
11 being monitored compared to when they're not.

12           And then for the monitoring technology,  
13 we're just going to model this monitoring score,  $S$ , as  
14 an informative signal of this person's underlying risk  
15 at  $\hat{\lambda}$ , so with some precision  $\sigma$ - $S$ . So if  
16  $\sigma$ - $S$  is zero, then you know that they're observing  
17 this score  $S$  is equivalent to observing  $\lambda$ , given  
18 that the slow parameter is nonzero.

19           And then for the choices, I think our  
20 product choices are modeled similarly to the  
21 literature in the sense that sort of your insurance  
22 coverage is determined based on how risky you are, as  
23 well as your risk preference -- risk aversion term,  
24  $\gamma$ , but there's also pretty big inertia to switch  
25 firms that is pretty empirically sort of proven, so

1 we're going to have that term, eta, there, that sort  
2 of prevent people from switching between firms easily.  
3 And for the information choice, we can use existing  
4 parameters that we already have to try to model this  
5 financial risk and rewards very well.

6           Firstly, you drive better when you are  
7 monitored. So sort of you have some risk reduction,  
8 less likely to pay out of pocket, but on the other  
9 hand, you also receive a noisy sort of renewal  
10 discount based on monitoring, right, that depends on  
11 how good of a driver you really are, as well as how  
12 good of a signal that monitoring sort of score is,  
13 right?

14           But on top of that, just because it makes  
15 sense for you financially to participate doesn't mean  
16 you actually do. So an important part of the paper is  
17 also this unobserved disutility that we need to  
18 specify that push people of -- even of the sort -- of  
19 the same observable group to differentially push  
20 people sort of away from monitoring.

21           So I only have ten minutes, so it pains me  
22 to have to sort of skip some of this, but I think in  
23 order for -- to really understand the structure of our  
24 paper, think about us being -- doing -- trying to do  
25 two things. We are essentially specifying a simple --



1 and introducing some theory to specifying sort of like  
2 a simple parsimonious model to achieve two things.  
3 One is that we have a giant choice base. Every firm  
4 offers a bunch of coverages, and after you have  
5 monitoring, you can choose monitoring with any sort of  
6 insurance coverage, right? So we're essentially  
7 collapsing that choice base based on the financial  
8 characteristics of sort of what is being covered when  
9 you get into an accident.

10 And secondly is there are two main sources  
11 of risk here. Suppose I'm a five -- like there's 5  
12 percent chance that I may get into an accident, then  
13 whether -- there's a lot of uncertainty first in terms  
14 of the accident risk, which is to say that is this 5  
15 percent going to realize this period, right? I want  
16 to cover that.

17 Another source of risk is reclassification  
18 risk, which is to say that because we have this  
19 information asymmetry problem, just because I'm 5  
20 percent doesn't mean that the firm is going to think  
21 I'm 5 percent, right? So if I got into a claim or if  
22 I got a really shitty -- sorry -- a really bad  
23 monitoring score, then I may, like, you know, be  
24 punished dynamically in -- sort of in the future in  
25 the form of a higher premium. So essentially that's

1 what our sort of structural model is trying to  
2 consistently account for.

3           Okay, essentially, what our model is going  
4 to be able to do is that this is empirical  
5 distribution of the monitoring score in the data. We  
6 achieve a pretty good fit, but you can also infer what  
7 are the people -- have everyone participate in  
8 monitoring what's the alternative counterfactual  
9 distribution that you're going to see, which is this  
10 sort of orange dotted line.

11           So you can see this clear advantageous  
12 selection here into monitoring, which is reflected in  
13 this disutility of monitoring term that we see. So  
14 not only is the mean of this term very high at \$93,  
15 which means that the average person needs to expect  
16 more than this to participate, this is also higher for  
17 risk here, people, which means that even conditional  
18 on objectively what you're going to get from  
19 monitoring, safer drivers are still more likely to  
20 participate, okay? So it's important that this term  
21 be very flexible.

22           Now we can run some counterfactuals. For  
23 the base -- for the first one, we're going to run a  
24 no-monitoring counterfactual, which is we are going to  
25 hold baseline prices fixed, so introducing monitoring

1 is not going to change your baseline, unmonitored  
2 price. We verify this with an event study. And then  
3 we know the resource cost of monitoring and we set it  
4 at \$35.

5 So this is the change in welfare when you  
6 minus the -- sort of subtract the no-monitoring sort  
7 of regime from the current regime that we observe.  
8 The gray bar says the total surplus goes up by \$13 or  
9 1.5 percent of premium per person in our data set per  
10 year. And then on the left side is breaking down into  
11 an increase in consumer surplus, increase in firm  
12 profit, and a decrease in competitor profit.

13 So -- but perhaps more interestingly, if we  
14 get rid of the incentive effect -- remember, drivers  
15 drive 30 percent better when they are being monitored,  
16 right -- so that's a big source of welfare or surplus  
17 for us, but if we get rid of that, drivers are no  
18 safer when they're being monitored compared to when  
19 they're not. This is what you're really going to see.

20 So you can see a big part of it, at least we  
21 are -- this is a one-year horizon -- a big part of the  
22 short-term surplus that we get is coming from the fact  
23 that consumers behave differently, but another point  
24 that you can see, because taking away the incentive,  
25 we're left with the allocative effect efficiency

1 improvement, right? So you can see that sort of the  
2 overall profitability of this market actually drops,  
3 which, you know, going back to the classic  
4 Rothschild/Stiglitz-type of insurance cream-skimming  
5 type of paper, which says that in the presence of  
6 information asymmetry, sort of competing insurers,  
7 trying to poach, like, better and better drivers  
8 without knowing that they are better and better, can  
9 only do so by offering less and less insurance  
10 coverage and, therefore, unravel the market.

11 But what we are showing here is that when  
12 they can compete based on information, they can sort  
13 of really attract good drivers with lower prices and,  
14 therefore, by transferring some of this surplus to the  
15 good consumers, push the market sort of towards a sort  
16 of perfect competition, perfect information, first-  
17 pass benchmark.

18 So, okay, good, now on to the pricing and  
19 equilibrium. So we need to specify a model to account  
20 for how the firms price this monitoring program, and  
21 we want to do so in a simple fashion. So we're going  
22 to use a -- first specify a two-period two-product  
23 firm profit model -- function. Two-period is because  
24 we want to cover pre- and post-information revelation.  
25 You don't just see this person is good in the first

1 period when you try to elicit information, right? And  
2 two-product is because when you introduce monitoring  
3 in a voluntary fashion, sort of your monitored pool is  
4 going to cream-skim your unmonitored pool.

5           And for the firm's action, we're going to  
6 focus on three types of price adjustments that are  
7 specifically related to how the firm -- how the  
8 monitoring program can change the firm's information  
9 set. So in the first period, you know, the firm does  
10 not observe anything about this driver yet, so the  
11 only thing they can do is to either surcharge the  
12 unmonitored pool to sort of nudge you into monitoring  
13 or to discount the monitored pool to encourage you to  
14 participate.

15           But in the second period, once I see that  
16 you are 50 percent better than what I thought you  
17 would be, right, last period, there's a question of  
18 how much of that rent do I share back to you, like do  
19 I give you back 30 percent or do I give you back 20  
20 percent, right, because you're already at my firm, so  
21 statically I probably don't really want to give you a  
22 lot of rent. Like even if you're 50 percent better, I  
23 might be pretty confident that you're -- even if I  
24 give you 10 percent back you are still going to stay  
25 with me, right?

1           But then dynamically, if you think about it  
2    from an ex ante perspective, sharing too little rent  
3    also will decrease the attractiveness of this program  
4    to begin with. So, okay, with this pricing model,  
5    we're going to run two counterfactuals. One is that  
6    we observe the cost of monitoring, so holding  
7    competitor price, we can always do optimum pricing for  
8    this monitoring program. How can you get the most  
9    amount of information to make the highest amount of  
10   profit?

11           And two is suppose we introduce this data-  
12   sharing regulation that eliminates proprietary data,  
13   saying you have to share this with other firms, what  
14   would you -- what's going to happen to the market?  
15   So, here, we're going to assume competitors have  
16   symmetric belief and profit function as the firm, and  
17   the action, we're going to only focus on one action,  
18   which is ex post to monitoring, they can set an  
19   alternative rent-sharing regime.

20           Remember the sort of 50 percent, how much do  
21   I share back that 50 percent? They can -- they can  
22   offer an alternative rent-sharing regime to poach  
23   really good drivers away, right? We really want this  
24   poaching sort of incentive to drive home the fact that  
25   monitoring now becomes a public good.

1           So I'm going to present the result in this  
2 table. You can see the first four rows are profit and  
3 welfare and surplus. The middle row is the monitoring  
4 market share. Think 15 percent of people opt into  
5 monitoring, but then we need to simulate an entire  
6 market out of which the firm only have a 20 percent  
7 market share, so the overall unconditional monitoring  
8 market share is only 3 percent in the data. So the  
9 pricing we're going to focus on unmonitored surcharge,  
10 opt-in discount as we talked about. And in the second  
11 period, there's a rent-sharing regime that the firm  
12 and potentially the competitor can set. We're going  
13 to benchmark that to one in the data.

14           So in the optimal pricing regime, the first  
15 thing I want you to focus on is that the unmonitored  
16 surcharge is only 2.7 percent, which is to say that  
17 when you try to coerce people into monitoring, not  
18 only do you push them into monitoring, but you also --  
19 sorry, nudge them into monitoring, but you also push  
20 them away to other firms, right? Because auto  
21 insurance is mandatory, so the only -- like, the price  
22 competition is the only force that limit how much that  
23 can -- how much surcharge the firm can do.

24           So this is to say that price competition  
25 really does limit the ability of firms coercing people

1 into revealing their information, which is not the  
2 case with Google and Facebook. Like post-GDPR, they  
3 really achieved a much higher consumer consent rate --  
4 data consent rate than their competitors, and which is  
5 potentially not only because they have really good  
6 service but because their market power allows them --  
7 market power in the product market allows them to  
8 contingent service among data consent in some cases.

9 But, instead, what this firm should do is  
10 sort of it really should offer a lot higher of an opt-  
11 in discount and also share less rent -- 80 percent of  
12 the rent -- in the second period, which drives home  
13 this invest and harvest dynamic that's pretty common  
14 in a lot of the ex post moral hazard -- sorry, ex post  
15 market power situation like, you know, like a network  
16 effect.

17 Okay, now, if we on top of that introduce  
18 data sharing regulation, you can see that the  
19 competitor offers a lot more rent back to the  
20 monitored drivers, which force the firm to also share  
21 more rent ex post, but this also decrease their  
22 incentive to offer opt-in discount in the first  
23 period, which drives down monitoring market share  
24 overall compared to the sort of previous equilibrium  
25 without this regulation.



1           So even though the firm is taking less share  
2 of the rent from monitoring, right, there is just much  
3 less rent to share in the first place, okay? This  
4 really goes back to a point first made by Richard  
5 Posner's 1979 essay, which says when data collection  
6 is socially valuable we should be careful about firms'  
7 property right to that data to protect their sort of  
8 incentive to produce that data in the first place.

9           So to summarize, drivers respond to  
10 financial incentives and become a lot safer. We got a  
11 very large incentive effect. Two, we find a strong --  
12 there's strong advantageous selection into who reveals  
13 their information, however, not a lot of information  
14 is actually revealed both because we see large demand  
15 friction among consumers and because there's a lot of  
16 price competition that li9001 rTae6lfer. We got a12

1 can see that data regulation in insurance or the,  
2 like, broader privacy standard should really depend on  
3 the social value of the data collected, as well as  
4 demand and supply primitives in the product market,  
5 which says that sort of potentially requiring the  
6 disclosure of price or quantity of facts associated  
7 with certain data could be better than outright ban or  
8 full transparency.

9 From a research perspective, we also show  
10 you that information structure becomes an equilibrium  
11 object, just like market structure. So we shouldn't  
12

1 that they have trackers across the entire internet  
2 that other firms have a lot of difficulty replicating,  
3 they just have a data advantage?

4 And so I think there's a thought that we  
5 need to think hard about the market power implications  
6 of data. And the insurance markets -- and I'm  
7 thinking here specifically things like life insurance  
8 or auto insurance -- these insurance markets have  
9 always been about what are the competitive advantages  
10 of data. They have collected data for a long time, so  
11 if you get a life insurance policy, they'll collect  
12 medical records, vitals, what you do, and so on, and  
13 this has existed for a long time. You know, life  
14 insurance companies have collected data forever, ever  
15 since, say, the 1850s when a large part of our capital  
16 stock was insured this way.

17 And I think what they're doing in this paper  
18 is saying what's the -- what are the -- what's the  
19 effect of data collection on equilibrium in these  
20 markets. So I think it's useful to separate this  
21 paper into two pieces. So there's one that's, I  
22 think, really like a treatment effect of the  
23 monitoring program, and then there's another one  
24 that's what is in equilibrium the effect of private  
25 data collection that gives one firm more information.

1 And so I'm going to give comments on one then the  
2 other, and, unsurprisingly, I'm going to suggest that  
3 these probably will be split into two papers at some  
4 point, so let me do that.

5 Okay. So the monitoring program can have  
6 effects in a lot of different ways. So the authors  
7 are very clear. The first effect is you just select  
8 better drivers into the monitoring program, and that  
9 might be about incentives or just which people want to  
10 sign up for other reasons, for nonpecuniary reasons,  
11 period. Then, you know, even among the kind of  
12 treatment effect of this monitoring program, it could  
13 be about financial incentives.

14 There's all this nudging going on, telling  
15 you when you're driving poorly, so it might not even  
16 be anything about economic calculation. It could just  
17 be the pure organization of the program, and then I  
18 think what's even harder for me to understand is what  
19 do people who are being monitored think the program is  
20 about because somebody's putting this device in your  
21 car and it's sending you all sorts of information on  
22 what you're doing, and so do I have correct beliefs  
23 about what is the effect of driving badly or not.

24 And I think with these very new programs  
25 that are very novel, the treatment effect you're

1 getting from this first introduction might be very  
2 different than what if we had this device in the  
3 market for ten years where everybody kind of got used  
4 to it, a little bit like lane detection on your car.  
5 You know, the first time it beeps at you, you respond  
6 immediately, and then, like, three months later you  
7 start ignoring it. There's a real -- there's a real  
8 question of what are the behavioral effects of this  
9 device that might be outside of strictly financial

1 there's a whole bunch of attrition that's a little bit  
2 complicated to understand that I think would be just  
3 useful to highlight. And there's no way you're going  
4 to put this into the model because it's just too  
5 complicated, but we'd like to know exactly how this  
6 data monitoring is kind of affecting behavior even if  
7 we can't put it into the model by itself.

8 And then, you know, o8 602 151.08 520.92 Tm-.0mat I th

1 insurance markets. And I think a lot of what this  
2 paper does is take all that frontier and, like, put it  
3 into the auto insurance sector. And in some ways, the  
4 auto insurance sector is very compelling because in  
5 health insurance you have to deal with the fact that  
6 maybe I like Blue Cross Blue Shield because of the  
7 network or something like that, so there's all sorts  
8 of product differentiation.

9           For auto insurance, that product  
10 differentiation angle is just much less compelling.  
11 And so I think one can really kind of reduce things  
12 down to, like, the financial aspects of an auto  
13 insurance contract much more persuasively. And I  
14 think this is one of the -- when there's a talk about  
15 dimension reduction, I think this is what it's about,  
16 is that we can reduce -- we can reduce a whole bunch  
17 of driver characteristics into, like, an ex post  
18 utility with care preferences or whatnot.

19           Okay, so I think that's nice. It hits you  
20 with two problems. One is if all products are the  
21 same, then you have to understand why people are  
22 choosing choices that are completely dominated, that  
23 are just more expensive no matter what your accidents  
24 are. And then one of the pieces here is that you're  
25 going to have to account for people switching very

1 infrequently. And I think this is not just like a  
2 little bug in the data that you have to kind of  
3 paper around. It's a real issue in the equilibrium  
4 in the market, right, which is as Sven Handel showed  
5 in his job market paper, if people don't switch that  
6 often, it kind of slows down the unraveling process  
7 in this -- in the equilibrium in this market, so it's  
8 not just fitting the data; it also changes the  
9 equilibrium. And I think this is a nice piece to put  
10 in there because it matters this way.

11           Okay, so some more comments. So there's a  
12 whole bunch of analysis in the paper trying to tell  
13 you that the model is doing a good job at fitting the  
14 data, and a large part of it is that there's some  
15 changes in, like, I forget the state changes its  
16 required insurance coverage from I think 30- to 50,000  
17 or the other way around, and then you can say, well,  
18 in that state that we hold out of the analysis, what  
19 are the predicted versus realized market shares. And  
20 I think that's really neat.

21           It was hard for me to understand how much of  
22 that was coming from the change in the policy just not  
23 changing the averages too much, like the policy didn't  
24 change choices so much, or how much policy didn't



1 So it just -- I think it's a great idea to have this  
2 out-of-sample fit of the model. I just want to know a  
3 little bit more what I should take away from it.

4           And then just going deeper -- and this might  
5 be, you know, if one were to break up these two  
6 papers, there's this kind of idea of what should be  
7 information design in the auto insurance market. So  
8 right now, we have a very public record of all the  
9 accidents that occur, and you could imagine other  
10 types of organizations. You can imagine the firms  
11 keeping all that data private. You could, you know,  
12 imagine past claims kind of falling out after a couple  
13 of years from the information that firms could use.  
14 So there's a lot of policy design for this market  
15 that's relevant, even beyond this monitoring program.

16           And so I think there's a -- there's an  
17 amazing kind of policy discussion of how changing the  
18 disclosure of information on accidents changes the  
19 equilibrium in the market, making it public or making  
20 it private to firms, and I think that's very  
21 compelling. It's not something we thought about a  
22 lot. I'm always thinking that, you know, there's some  
23 countries that will stop kind of historical default  
24 information after, say, five years, and that changes  
25 the equilibrium in the credit market completely. And

1 I think there's a similar analysis here. So this is  
2 where I think it's a very powerful structure that you  
3 guys have put together.

4 Okay. And, yeah, so thank you for that.

5 (Applause.)

6 MR. KOCH: We have a couple minutes for  
7 questions, or if you wanted to respond.

8 If you have questions, speak out and we'll  
9 bring a microphone.

10 MR. JIN: So I actually prepared a very  
11 short deck. This -- out-of-sample fit is very well  
12 taken, this point. I will revise the paper, but given  
13 the time limit, I want to make sort of two  
14 clarifications and show you this analysis, which is  
15 Appendix G. I never thought it would, like, see the  
16 light of day, so thank you for that.

17 So the first clarification is that we  
18 focused on one-driver-one-vehicle policies, and that's  
19 actually quite important to making the analysis  
20 tractable, but I think there really is a lot to be  
21 done on those sort of multi-car-multi-agent sort of  
22 policies.

23 And two is that the finish rate,  
24 unconditionally, is 10 to 20 percent across state.  
25 Conditional on you starting, there is about 27 percent



1 everyone is the same risk because everyone is pooled  
2 together, right? So we have this flat prior here,  
3 centered at the mean risk. Now suppose I start to  
4 model, like, with some distributional assumption on  
5 prior, you can start to model how does this belief  
6 change over time as claim is being revealed.

7           So, of course, it's going to -- because  
8 claim is the sort of objective measure of risk, all  
9 right? Except that is very sparse, so as time go  
10 along, you sort of converge to the oracle. But this  
11 is what you -- this orange line is what you see with  
12 the sort of -- even just one period revelation of the  
13 sort of telematics or monitoring score. And you can  
14 see it's even more powerful for the safe drivers,  
15 which are really difficult to tease out because claims  
16 are so rare for them. So I think we can do a lot more  
17 analysis of this.

18           Another point is that, like, in the '90s, I  
19 actually saw quite a lot of papers about claim risk  
20 and disclosure because it's very difficult, even if  
21 people want to disclose claim, to enforce this data  
22 sharing. Like, how do I know you are sharing all of  
23 your claims with me, your competitor, right? So  
24 essentially what they end up doing is that they  
25

1 called CLUE that goes into the back end of every  
2 single auto insurer. So as soon as you call to file a  
3 claim, this information will go to CLUE first before  
4 it hits the company. So I think with a lot of talk  
5 about sort of how do we do data sharing sort of more  
6 generally, I think this could be a useful precedent.

7 MR. ROSENBAUM: So I hope no one finds this  
8 deceptive, but in the interest of time, we're actually  
9 not going to take questions. You're more than welcome  
10 to chat with him after -- oh, one question, okay.  
11 I've been corrected. We have time for one question.

12 AUDIENCE MEMBER: Yeah, so, you know, one  
13 reason consumers might not opt in is if they prefer to  
14 keep their information private for reasons independent  
15 of selection on riskiness. They just value privacy.  
16 I wonder if there's any way to, you know, address,  
17 like, the impact of that and might there be a way to  
18 measure that, like say if there's some variation in  
19 whether the monitoring was time-limited or not?

20 MR. JIN: So you mean whether the data is  
21 kept for a limited amount of time?

22 AUDIENCE MEMBER: Well, like, suppose it was  
23 we're going to monitor you indefinitely versus only  
24 six months.

25 MR. JIN: Okay, yeah, that's definitely a

1 big concern. So a lot of people ask why don't you do  
2 a counterfactual of continuous monitoring, and one of  
3 the things that we really can't say a lot about how --  
4 sort of how much of that monitoring disutility term  
5 that we found on average \$93, right, how much of that  
6 is really because of privacy concern because that's  
7 the part where -- or effort cost because you need to  
8

1 Patricia Danzon of Wharton at completion of the talk.

2 Thank you.

3 MR. GANAPATI: I'd like to thank the  
4 organizers and everyone here for selecting this paper.  
5 This is joint with Rebecca McKibbin, and it's a bit of  
6 -- it fits into my larger research agenda, which  
7 doesn't just look at a single country's context for  
8 monopoly but looks at how monopolies kind of interact  
9 and what we can learn from other countries in the  
10 context of both the U.S. and abroad.

11 So this is about the pharmaceutical  
12 industry, and, in fact, we're looking at a very  
13 specific point in the pharmaceutical industry, which  
14 are generic and off-patent pharmaceuticals. So this  
15 is motivated by this guy, Martin Shkreli, who's  
16 relatively famous for charging in the United States  
17 about \$750 for a pill, which, you know, almost every  
18

1 in America than in other countries around the world.  
2 Here's another generic. It's called gabapentin, and  
3 it's used for epilepsy. It's actually cheaper in  
4 America than most other countries. In the U.S., it  
5 costs about 17 cents a dose; while in most European  
6 countries, it's more around a quarter a dose.

7 Now, if you look at it in the United  
8 States, we have over 20 approved FDA manufacturers  
9 for this drug. Well, in the U.K., you only have 11,  
10 and just -- this motivates kind of a big economic  
11 question, which is why doesn't the law of one price  
12 hold. Now, as a trade economist, I think this holds,  
13 you know, a close part to my heart than most everyone  
14 else around here, but in this case, you know, there's  
15 a few ways we can think about why the prices are not  
16 the same across the country.

17 The first is trade barriers. Now, if you  
18 look at pharmaceuticals, especially with First World  
19 countries, we have extremely low transport costs and  
20 tariffs do not bind, so that's not a traditional  
21 explanation.

22 That brings us to kind of a bigger idea,  
23 which is the idea that fixed costs instead could play  
24 a role. Now, what are these fixed costs? Well, they  
25 could also be coming from an idea of imperfect



1 competition, and that is going to relate to the idea  
2 of what generates these fixed costs. So you can get  
3 high fixed costs, and these can lead to very few  
4 entrants, which could lead to prices far away from  
5 kind of perfect competition. And these things can be  
6 driven by two things.

7           One is what I'm going to call entry  
8 barriers, so that's the FDA approval process; and the  
9 other item is something that is more fundamental to  
10 the market, which is some markets are just bigger and  
11 some markets are just smaller. So if you have a  
12 constant fixed cost, if you have a big market, well,  
13 you're going to get lots of entrants. If you have a  
14 small market and this constant fixed cost, you're  
15 going to get very few entrants and potentially higher  
16 price.

17           So this is going to read to kind of a bigger  
18 policy question, which we're not going to answer in  
19 entirety. We're going to just answer for a very small  
20 portion of the market, the generic pharmaceutical  
21 market, and that is why are only some drugs expensive  
22 in America. Not all drugs, but a very small subset of  
23 drugs are expensive in America.

24           So let's focus kind of from the big question  
25 onto what we're going to answer today, which is what

1 is the role played by these fixed costs, and we're  
2 going to try to recover what is the cost of entering a  
3 market on market outcomes. And so this is going to  
4 matter for many contexts. It matters for trade; it  
5 matters for antitrust. If you have a very high fixed  
6 cost, there's not much that antitrust might be able to  
7 do and, in general, competitive law.

8 Now, in pharma, I know this is not a trade  
9 audience, but this is actually a big issue in future  
10 trade agreements that the U.S. is potentially  
11 negotiating or was negotiating as of two years ago.

12 And so this is also going to introduce a  
13 second set of questions, which is prices aren't just  
14 about market entry costs. And in a lot of contexts,  
15 especially in the pharmaceutical industry and in the  
16 medical industry, prices are not always purely  
17 competitive outcome; they're a product of some sort of  
18 bargaining or buyer/seller negotiations. So we're  
19 going to have to incorporate this type of pricing in a  
20 model where there are these differences in fixed cost.

21 And this relates to the larger question, is  
22 what happens to downstream monopsony. And so, you  
23 know, we don't always think about what this means in  
24 the medical situation, but in most European countries,  
25 we have a single buyer that is able to exert some sort

1 of monopsony power and create certain market outcomes.

2           So I'm going to skip the literature here,  
3 and I'm going to get straight into kind of the data.  
4 So we're going to make a couple of assumptions here,  
5 and this is going to be applied more to the generic  
6 and off-patent market than it is to the on-patent  
7 market, and I just want to be aware of that, but we're  
8 going to look at these pharmaceuticals, which we're  
9 going to call nearly identical in every country. So  
10 off-patent, off-brand items are pretty much identical,  
11 but there are some questions of are medications in  
12 India and China, you know, not as safe as what's sold  
13 in the U.S. and the U.K., so we're just going to look  
14 at rich, English-speaking countries.

15           And so we're then also going to generalize  
16 away from the role of innovation because if you think  
17 about the pharmaceutical market, there is a role if,  
18 you know, we change prices, that's going to change the  
19 incentives to enter the market, we're going to  
20 generalize away from that. We're going to look at  
21 off-patent stuff, and we're not going to just look at  
22 off-patent pharmaceuticals; we're going to look at  
23 only those that are shelf-stable so you can have  
24 storage and also we're going to also not just look at  
25 things off-patent; we're going to add an extra five

1 years' buffer after drugs go off-patent to kind of not  
2 worry about the initial market entry role, which is  
3 highly regulated in some markets.

4 We're not going to worry too much about  
5 what's called formulary design. We're going to assume  
6 that almost all of these drugs are available for  
7 consumers. We're not going to allow for kind of entry  
8 and exit of these. But even with this, even in this  
9 very, very simple kind of world, at least in my  
10 opinion a simple world, there are still many, many  
11 potential prices out there.

12 And so we're going to focus on a very, very  
13 specific subset of prices, and I'm going to first tell  
14 you what are the prices we're not going to use. We're  
15 not going to use what are available in these \$100,000  
16 data sets that are kind of wholesale prices before any  
17 lump sum rebates. We're going to also think about  
18 what happens with, you know, buyer copays and drug  
19 plan premiums, but at the end of the day, what really  
20 matters is the per-pill price net of all rebates,  
21 discounts, and dispensing fees paid by the combination  
22 of an end-user and/or the government or insurance  
23 company.

24

1 United States. We're going to look at mostly public  
2 insurance markets where we have great price data, so  
3 we're going to look in six markets. The United  
4 States, we're going to look primarily at the Medicaid  
5 market. We're going to look at Australia's national  
6 PBS system. We're going to look at Pharmac, which is  
7 the New Zealand system; BC Pharmacare and Ontario  
8 Drug's benefits, which don't cover the entirety of  
9 their populations but are kind of the public plans for  
10 two of the largest English-speaking provinces in  
11 Canada. And so all what these six markets are going  
12 to do is we're going to kind of have a very specific  
13 set of prices that are going to be comparable across  
14 countries.

15 Now, for robustness, I'm not going to get  
16 too much into this. We're also going to look at  
17 Medicare Part D in the United States and what we call  
18 the wholesale price, but I want to emphasize, we don't  
19 actually observe the entirety of the price in kind of  
20 the context of comparison between countries in these  
21 markets.

22 So what we do with this data is we make it  
23 comparable across countries. That's a quite large  
24 task, it turns out. Unit of observation is going to  
25



1           And what we see is, you know, these are  
2 obviously the drugs of biggest price differences, so  
3 there are very few U.S.-approved manufacturers, and  
4 there are very -- relatively large price differences  
5 that we find. Now, just to kind of show you what all  
6 data we have, again, comparability isn't perfect, so  
7 we have different ranges of data for different  
8 markets, but in general, the U.S. is a higher price  
9 than foreign markets, and we're looking at markets  
10 that have a variance in the number of potential  
11 manufacturers in the U.S. But on average, we have  
12 about four manufacturers entering the U.S. market.

13           Now, one key fact, and this key fact drives  
14 our entire analysis, is we can look at the number of  
15 U.S.-approved suppliers, which is on the X axis, and  
16 we can look at the difference between the U.S. price  
17 and the foreign market price as a function of how many  
18 firms got U.S. approval to enter the marketplace. So  
19 if we look at just drugs with just one supplier in the  
20 United States and compare it to Australia, British  
21 Columbia, New Zealand, or the United Kingdom, we have  
22 about, you know, 300 log points increase in the price  
23 in the U.S. marketplace.

24           And that is a log linearly -- semi-log-  
25 decreasing function. As you get more and more

1 entrants in the United States, the price differential  
2 from the U.S. markets converges quite rapidly to  
3 foreign markets. And by the time you get seven or  
4 plus manufacturers, which I've used as the omitted set  
5 here to normalize the data, you're effectively at the  
6 same price.

7           And, so, this is looking at Medicaid data.  
8 This holds for Medicare data. It holds for MDAC data.  
9 It doesn't really matter what data you look at. You  
10 get some sort of downward relationship that is super  
11 robust.

12           And, so, another thing that's going on in  
13 this medical marketplace, and in the interest time,  
14 I'm not going to go through the full kind of details,  
15 is we also find that generic drug demand is inelastic.  
16 And this is because of one thing we feel is, you know,  
17 maybe not everyone shoulders the full cost. And this  
18 is, you know, very common in Medicare and a lot of a  
19 foreign systems, but we can also try to actually show  
20 this in this one context because one nice thing about  
21 the wholesale drug marketplace is most of these drugs  
22 are not actually made in the United States. And so if  
23 they're not made in the United States, they're often  
24 made in a foreign country, and we actually have data  
25 on what country these drugs are yj.ha



1           And so one thing we do is we can actually  
2 say, hey, we actually have a cost shifter. And this  
3 cost shifter varies on the different drugs because  
4 some of these drugs are made in China, some of these  
5 drugs are made in the Philippines, some of these drugs  
6 are made in India. So we have these exchange rates.  
7 Our simplifying assumption is that we're going to  
8 assume that exchange rates are not functions of  
9 medical demand, and I think that's a relatively  
10 straightforward assumption to make. Exchange rates  
11 are changing for other reasons, and we can show that,  
12 you know, prices -- changes in prices don't affect how  
13 much we're paying for -- or how much we buy these  
14 drugs.

15           So with that idea, we're going to figure out  
16 kind of how to do a pricing model. We're going to  
17 have this inelastic demand, but we also have some key  
18 facts that we want to explain. And, so, we're going  
19 to have a few key elements we want in the model.  
20 We're going to include the roles of kind of suppliers,  
21 competition with the suppliers, but also the role of  
22 kind of like the downstream buyer.

23           In the background, and I'm not going to talk  
24 too much about this today, there's also going to be a  
25 competition between a branded drug and the generic



1 does a lot of price negotiation. There's a wholesaler  
2 in the background. There's the manufacturer's markup,  
3 and then you finally get to kind of some sort of  
4 underlying marginal cost. And, again, even this is a  
5 simplification of the overall marketplace. You can  
6 find other players that have their own cuts of all  
7 sorts of the marketplace.

8 Now, we're just going to kind of compress  
9 all of these markups into a single markup over the  
10 entire value chain, and we're going to consider what  
11 that role of that markup is. And so in some sense,  
12 this is all that really matters for welfare if you  
13 don't worry about any sort of externalities that are  
14 imposed on the marketplace by all these intermediate  
15 players.

16 So this is, again, a simplifying assumption,  
17 but this is also kind of the problem with what data we  
18 have. If you don't have data at any intermediate  
19 stage, it's unclear what we're picking up at markups  
20 at different points. So we're going to compress all  
21 of these markups into one.

22 So we're going to have a two-period game,  
23 and this game is going to be relatively  
24 straightforward. There's going to be an entry stage,  
25 and there's going to be a price competition stage.

1 The entry stage is generic suppliers are going to  
2 choose to enter the marketplace. They're going to pay  
3 some sort of fixed cost. This fixed cost is going to  
4 have lots and lots of potential components, and we're  
5 not going to be able to disentangle all of those  
6 components. They can be rearing from everywhere from  
7 political interference to regulatory cost to bilateral  
8 payoffs to downstream prescribers, for example, to  
9 doctors.

10 And one thing I want to emphasize here is  
11 we're going to essentially bound kind of what these  
12 fixed costs are, which are the profit or the marginal  
13 operating profit of the Nth or Fth supplier in the  
14 marketplace. And another thing we're going to assume  
15 is market entry costs are going to be independent  
16 through countries. And that seems a little weird,  
17 right? I mean, in the on-patent marketplace, we would  
18 never make that assumption because there is a fixed  
19 cost of developing these drugs to testing.

20 But in the generic marketplace, it's  
21 actually very different. So one thing I did is I  
22 actually had an RA go through and try to count at  
23 least for a sample of the drugs the number of  
24 potential factories that have FDA approval or an  
25 equivalent approval of a similar First World country

1 and a Third World country that can make these drugs.

1

1 There's also compounding pharmacies. There are a lot  
2 of kind of outside options. We don't know what those  
3 outside options are, and we're going to actually  
4 recover what this choke price is.

5 So the first order conditions in this kind  
6 of Nash setup are pretty straightforward. This is  
7 kind of from your intro to any IO type class. You get  
8 a monopolist price that's going to be a weighted  
9 function, depending on the bargaining weights of two  
10 things -- the marginal cost and the outside option of  
11 the buyer.

12 And that's a pretty straightforward kind of  
13 thing, which has two corner solutions. One is if you  
14 have perfect competition, you get price equals  
15 marginal cost. If you have a kind of all the  
16 bargaining weight on the seller, you have a seller  
17 with kind of perfect ability to extract out all the  
18 surplus. The price equals whatever the choke price  
19 and they extract out all the surplus from the buyer  
20 side. So you get a range of two prices here.

21 Now, what happens if there's more than one  
22 upstream seller? So I gave you kind of the baseline  
23 scenario where you have one seller and one buyer. But  
24 there are cases where you have multiple sellers, as I  
25 point out in the data. Well, what we're going to do

1 is we're actually not going to take as close a stance.  
2 It's going to end up looking very Cournot-like, but  
3 it's not exactly Cournot, which is there's a function  
4 that literally just maps the number of -- the set of  
5 sellers to a set of markups. So what we're going to  
6 say is if you have seven sellers, for example, we're  
7 going to empirically recover that the markups are 30  
8 percent or something along those lines.

9           And so what we're going to do is we're going  
10 to weight between the Nash solution and kind of  
11 perfect competition in this not -- well, nonlinear way  
12 which we're going to actually end up putting some sort  
13 of form on, but we're going to weight kind of you can  
14 have this monopoly outcome or you can have a perfect  
15 competition outcome, and where you are between those  
16 two outcomes is entirely dependent on the number or  
17 the intensity of competition.

18           So I want to emphasize we can take the setup  
19 and I can give you a functional form that is the same  
20 as either Bertrand or it's the same as Cournot.  
21 There's many, many variations of it, but the entire  
22 intuition I want to raise here is conditional on the  
23 number of entrants, pricing is fully determined in the  
24 marketplace.

25           And for tractability, at least for the talk



1 today, we're going to do some things here. We're  
2 going to assume that the choke price is some sort of  
3 multiplicative function of the marginal cost. That is  
4 an assumption. We can try to think about how we can  
5 generalize that assumption, and we can also  
6 parameterize competition. This is effectively taking  
7

1 U.S. market for a particular drug versus other markets  
2 that we see in our data, this -- emphasis on Australia  
3 and the U.K.

4           And what this is is literally a pretty  
5 straightforward thing. We take up the marketplace.  
6 We divide up the -- kind of the operating profits  
7 between all the entrants, and we see how much more it  
8 costs to enter the U.S. than a foreign marketplace.  
9 And I want to emphasize this is only done for the  
10 marginal generic entrant. We're not doing this for  
11 kind of Pfizer has a drug that goes off-patent, and  
12 so, like, so they take Viagra, that goes off-patent,  
13 we're not going to look at kind of Pfizer's  
14 incentives; we're going to look at the marginal  
15 generic companies' entrance rather.

16           And we can do very straightforward bounding  
17 exercises with this, how many more entrants could the  
18 U.S. support if the U.S. fixed costs were in line with  
19 other countries around the world, and we can take that  
20 and take kind of a welfare analysis of that.

21           So just to go -- I'm not going to go through  
22 the full estimation here. I'm just going to tell you  
23 the results and focus on the first column, which is  
24 looking at the Medicaid market in the United States.  
25 We find competition binding, but we also find that

1 what we get is we get bargaining in many markets from  
2 Australia to the United Kingdom which look very, very  
3 close to a perfect buyer that effectively goes to take  
4 it or sell it off.

5 So what this cap -- or this first term is,  
6 this bargaining term, if it equals one, they're  
7 perfect -- perfect bargainers. They can extract out  
8 all the surplus as in terms of the buyers. If this  
9 term goes close and closer to infinity, that puts all  
10 the bargaining weight on the seller of the drug. So  
11 in the United States, we have sellers that have  
12 relatively high bargaining weights. And, again, this  
13 isn't a weight; this is a transform of the weight from  
14 0 to 1 to 1 to infinity, and that's just a way of  
15 getting at the data.

16 We find that the U.S. just looked pretty  
17 terrible in this sense. And then we can take this  
18 data, feed it into kind of a market entry stage. We  
19 can look at how many million dollars in a flow million  
20 dollars per year does it cost to enter the U.S. And  
21 it turns out if you're comparing the U.S. to the  
22 Australian market or U.S. to the U.K. market, we get a  
23 cost between \$5 to \$10 million a year for the average  
24 generic drug.

25 And that seems low or high depending on your

1 priors, but let's take this and kind of project it  
2 onto overall spending, at least with public plans in  
3 the United States to see what happens. And we're  
4 going to do a few counterfactuals. So the first  
5 counterfactual we're going to do is there's lots of  
6 variation in the number of sellers, and we're going to  
7 do a very simple idea, which is if it's profitable in  
8 one country, that drug or that maker is allowed to  
9 sell in every other English-speaking country because  
10 the labels are supposedly the same.

11 And so we're not going to change the market  
12 entry incentives. We're just going to say -- we're  
13 going to exogenously increase the number of sellers.  
14 So, for example, if there are eight sellers in the  
15 U.K., three sellers in the U.S., well, those eight  
16 sellers can also sell in the U.S. at no extra fixed  
17 cost. But we're not going to change entry and exit.

18 And so with that, what we get is we're going  
19 to look at the cost savings in Medicaid, and we find  
20 about an 8 percent cost savings on generics and off-  
21 patent drugs in Medicaid if you do that policy.

22 We can do a few other policies. One is that  
23 what if bargaining in the United States looked like  
24 other countries, so looks like the United Kingdom? We  
25 get a cost savings of about 20 percent. Now, we can

1 combine kind of the single-market effect and  
2 bargaining. Well, it turns out it doesn't matter  
3 because once you start bargaining like other  
4 countries, well, you're already giving a take-it-or-  
5 leave-it offer, so you're extracting out all the  
6 surplus, there is no difference.

7 But, lastly, we can do finally something

8

1 or two sellers in but you give them really binding  
2 take-it-or-leave-it offers on the table. And as long  
3 as you have an epsilon over kind of marginal cost, the  
4 sellers will take those take-it-or-leave-it offers and  
5 you can increase a kind of -- or decrease overall  
6 spending on pharmaceuticals.

7 So with that, I just kind of wanted to show  
8 that, you know, this is a project that, you know,  
9 takes a very complicated drug market and tries to  
10 simplify it down to try to distill out two core things  
11 that can go on. And those two core things are kind of  
12 policy-relevant, which is do we negotiate drug prices;  
13 and the second policy thing is do we allow free entry  
14 to show at least in one context they're actually  
15 relatively equivalent policies and become -- it kind  
16 of falls on the policymaker to kind of decide which is  
17 more politically feasible and implementable to go on  
18 from there.

19 Thanks.

20 (Applause.)

21 MS. DANZON: Okay, thank you very much for  
22 inviting me and thank you for a very interesting and  
23 provocative paper. It's an ambitious paper. You've  
24 just heard all that went into it. A brief overview is  
25 that what's being done here is to estimate the price



1 reimbursement price paid to pharmacies by Medicaid and  
2 for a couple of reasons that I'll explain that this  
3 overestimates the actual price received by generic  
4 sellers. And since this is about -- the paper is  
5 really about the effect of competition in the seller  
6 market, I do think that if we're not observing the  
7 seller price that is potentially important.

8           If we're talking about overall policy, the  
9 fact that the sample of drugs is certainly not  
10 representative of the overall market is important.  
11 It's focusing on those products that are really quite  
12 old, and so in those markets having few sellers may be  
13 markets where, in fact, there's been exit, and so  
14 they're not typical.

15           The structural bargaining model, I think,  
16 does leave out some very important portfolio effects  
17 I'll elaborate on. I'm not so sure about the lessons  
18 from foreign markets, and so I'll talk about what  
19 policy implications I think we can look at here.

20           So, first, how are generic prices determined  
21 in the U.S.? As Sharat explains in the paper,  
22 basically the pharmacists can substitute between AB-  
23 rated generics. That means the generics that have the  
24 identical molecule dosage form and strength and have  
25 been shown to be a bioequivalent, and so the decision-



1 makers, the buyers for pharmacists -- for  
2 pharmaceuticals are the pharmacies.

3           The private payers represented usually by  
4 their PBMs, their PDPs, they reimburse the pharmacies  
5 for generics based on a MAC, a maximum allowable cost,  
6 and the point of that is that that pays a uniform  
7 amount for all equivalent products, all substitutable  
8 products. And that creates an incentive for the  
9 generic suppliers to compete below the MAC because the  
10 pharmacy keeps the margin below the acquisition cost  
11 and the MAC. That becomes a confidential rebate or  
12 profit to the pharmacy, and then periodically the  
13 payers audit the pharmacy acquisition prices and  
14 reduce the MACs to recoup the savings from competition  
15 but with a lag.

16           And so the private payer price to the  
17 pharmacy overstates the generic supplier price by the  
18 amount of the rebates that are being given to the  
19 pharmacies, which are nonobservable.

20           Now, the price that's actually being used in  
21 the paper is not the private payer price but the  
22 Medicaid price, and Medicaid is about 10 percent of  
23 the market. And under the Affordable Care Act, the  
24 Medicaid upper limit price, which is generally what is  
25 used, is 175 percent of the average weighted average

1 manufacturer price. The average manufacturer price,  
2 or AMP, is the price we would ideally like to measure  
3 because it is the price received by the sellers, net  
4 of all rebates given to pharmacies. But that is  
5 unobservable, and so what the paper uses is the  
6 Medicaid reimbursement price, which is 175 percent of  
7 the AMP.

8 States can choose to use a lower MAC for  
9 Medicaid, but that's not the norm. They argue that --  
10 pharmacy associations argue that that would put the  
11 independent pharmacies out of business, which would  
12 not be good for Medicaid beneficiaries. And so  
13 what's being used is Medicaid reimbursement, which  
14 represents 10 percent of sales in the U.S. And it's  
15 based on this FUL which exceeds the private payer  
16 price, and that exceeds what is received by the  
17 sellers because of the generic rebates that go to the  
18 pharmacies.

19 So that's one concern. Second concern is  
20 including only the oldest products in the market. So  
21 only the generic markets that are at least 20 years  
22 from the FDA approval of the originator product are  
23 included, but that includes generics that have come to  
24 market relatively recently. And, indeed, the median,  
25 I think, or mean date of FDA approval of the products

1 in this sample is the early '80s, so we're looking at  
2 really old drugs.

3 And typically in a generic market, you'd  
4 start off with a few suppliers and the number would  
5 increase, and then there will be exit. And so my  
6 concern is the markets we're looking at here with few  
7 suppliers in many cases would be markets where exit  
8 had occurred because the market had become  
9 unprofitable.

10 So in that case, you know, I think we really  
11 need to understand what it is that is bringing about  
12 small number suppliers. Is it just relatively small  
13 markets? Is it relatively high fixed costs because of  
14 the age of the market, because it is true, technology  
15 changes rapidly in this -- in the manufacturing of  
16 generic drugs. So if you brought your product to  
17 market 20 years ago, that is very out of date for  
18 current manufacturing techniques, and so there could  
19 well be big retrofit costs of staying in the market.  
20 So, you know, what the costs are for those particular  
21 products, I think, could be quite different from an  
22 average.

23 How bargaining actually works in this  
24 market, I think it's really important to understand  
25 that it's the pharmacies that are the purchasers here,

1 not the buyers. The pharmacies in the U.S. market, as  
2 we all know, are huge chains. They are bargaining  
3 with the generic suppliers. They're bargaining from a  
4 central corporate headquarters for the entire  
5 portfolio of products for all the chains, all the  
6 stores in their chain. So think of it as headquarters  
7 of CVS Caremark bargaining with the generic suppliers,  
8 so they set it over the entire portfolio.

9 And so what they're looking at is obviously  
10 lower prices, but it's also the breadth of the  
11 portfolio, it's how many of the newest products that  
12 are going to come to market with that big margin on  
13 the 180-day exclusivity -- I won't go into the details  
14 of it -- but those are some of the new products come  
15 to market with a big potential margin. That's very  
16 important to the pharmacies.

17 And, also, the big generic suppliers provide  
18 restocking services. They monitor when individual  
19 stores need restocking, and reliability is also  
20 important. So the notion that there's just a fixed  
21 cost to pay and then an entrant could come in and  
22 actually supply this market leaves out all the other  
23 factors that the customers are actually looking at,  
24 which is breadth of portfolio, reliability, and all of  
25 those factors. So leaving that out I think is

1 potentially important in thinking about what the  
2 benefits of entry may be.

3 I think that there's a mischaracterization  
4 of this sort of magical bargaining power that the  
5 foreign payers are using because actually most of them  
6 are using something very similar to what the U.S.  
7 does. The Canadian provinces, it is true, use a  
8 percentage of the originator price, where that  
9 percentage depends on the number of generics in the  
10 market, but as a result of this, there's a lot of  
11 concern in Canada that the payers are not actually  
12 capturing the discounts that are being given by the  
13 suppliers to the pharmacies in Canada as they are in  
14 the U.S., so that the payer is not recouping the  
15 savings from price competition as the U.S. payers do  
16 because of the MAC being adjusted.

17 In the U.K., in Australia, what they're  
18 actually looking at is market prices and using a sort  
19 of similar system that's very similar to the MAC used  
20 here. Australia calls it reference pricing. The MAC  
21 is a form of reference pricing. New Zealand does do  
22 competitive tenders, but only for particular  
23 therapeutic classes. New Zealand is a tiny market. I  
24 think last time I looked the population of New Zealand  
25 was a bit bigger than Philadelphia, so, you know, you

1 can supply the New Zealand with one or two suppliers.  
2 You cannot supply the U.S. reliably with one or two  
3 suppliers, so it's a very different situation.

4 So policy options, I'm concerned that in the  
5 modeling of the need for and the effects of federal  
6 bargaining, the federal government would not be able  
7 to walk away from particular suppliers the way New  
8 Zealand does because U.S. consumers count on  
9 reliability and availability of all the generics. So  
10 I really am not confident that tendering by is  
11 feasible and I think the bargaining that's being done  
12 by the big pharmacy chains is probably as effective as  
13 what's being done in other countries.

14 Reducing the tariff barriers could indeed  
15 certainly reduce regulatory costs, but I wonder how  
16 much of the actual barriers are related to these  
17 portfolio issues, which wouldn't be affected by  
18 regulatory reduction.

19 Finally, I think alternatives that would be  
20 worth looking at are federal limits on unreasonable  
21 price increases when there is either a changeover of  
22 ownership or exit. That is, in fact, when we see  
23 these big price hikes. And, so, you know, a more  
24 surgical sort of policy that would address those  
25 issues, I think, could be considered.



1 discussant is entirely right. We're not looking at  
2 every drug in the marketplace. We're looking at a  
3 very subset of selected drugs. And so we're not  
4 trying to say that, you know, this solves all of  
5 America's drug problems in, you know, one sentence.  
6 We were looking at -- and these older drugs, there are  
7 some -- for some reason, you know, 20 sellers in  
8 Europe for some of these markets and only one in the  
9 United States and trying to figure out why are there  
10 this. Those fixed costs represent kind of the cost of  
11 setting up a marketplace in the United States and  
12 includes setting up kind of reliable transportation,  
13



1 and one is that there's something different about  
2 the distribution of fixed costs in the United States  
3 from other countries. And the other is to say  
4 there's something different about the elasticity of  
5 demand for drugs in the U.S. versus other countries.  
6 And it seems like you're leaning towards the fixed  
7 costs explanation, but, like, do you have a sense of  
8 what's in that and why that is? Like, usually we  
9 think of, like, opening a business and things like  
10 that, and regulatory approval are high in the U.S.,  
11 but we often don't think they're lower in European  
12 countries.

13 MR. GANAPATI: Yeah, so my coauthor talked  
14 to a few regulators, both in the U.S. and abroad, and  
15 in most countries, we agree that in most industries  
16 the U.S. should -- seemed to have a lower fixed cost,  
17 but that does not seem to be true, especially in the  
18 pharmaceutical industry, and that is a mixture of  
19 everything from higher costs to just set up the  
20 distribution networks, to negotiating with a small --  
21 negotiating with, you know, negotiating with a fpharmduyes.11. 0



1 address. Thank you.  
2 (Applause.)  
3 (Recess.)  
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1

1 won't be the last.

2 Today, what I want to talk about is  
3 something completely different, to quote Monty Python,  
4 which is patents, screening for patent quality. Now,  
5 this work, which, by the way, is under revision for a  
6 journal and we've been revising it for a year and a  
7 half, our deadline is next May, so hopefully we will  
8 be done by then. This is joint with Florian Schuett,  
9 who is at Tilburg University in Holland.

10 So in 1999, Amazon got a patent on one-click  
11 shopping, as you know. And you probably all know that  
12 this was a highly -- well, this was a patent which  
13 allowed you to complete as a customer a transaction  
14 without having to repeatedly enter your data, your  
15 customer data. And by all accounts, it was highly  
16 profitable. Nobody's been able to measure the  
17 profitability, but by all accounts it was highly  
18 profitable, and that's why it's famous.

19 At the same time, when it was issued, many  
20 observers, perhaps even most, many observers commented  
21 that they were extremely skeptical that this thing  
22 should ever have been granted. Not that it wasn't  
23 valuable, they all recognized that. Not that it  
24 wasn't necessarily creative, it might have been, good  
25 idea. But that doesn't pass patentability standards

1 as I'll talk in a moment -- talk about in a moment.

2           And yet even though many skeptics thought  
3 that it would not have passed so-called nonobvious --  
4 novelty and nonobviousness requirement for patents --  
5 you can't do something that's too close to something  
6 else or that would be obvious based on what else has  
7 been done prior. It was never challenged in court.  
8 And in 2017, it expired after full term.

9           Okay, so here's a patent, highly valuable,  
10 questionable in validity in a sense of patentability  
11 requirements, but it never got challenged, okay? This  
12 patent actually illustrates some of the core things I  
13 want to talk about in this -- in this talk and what  
14 we're trying to do in this paper.

15           The central issue here is is that typical,  
16 or is that an outlier? Well, more generally, how bad  
17 is the so-called patent quality problem? There's a  
18 lot of discussion in the literature, particularly in  
19 the law and economics, legal scholars, discusses all  
20 the time, Congress has stepped in with the American  
21 Invents Act in 2011, which was the most important  
22 probably for 50 years, most important piece of  
23 legislation in relation to patents.

24           The Supreme Court has stepped in on a number  
25 -- in a number of very high-profile cases, notably



1 licensing or sale of patents. This market is going to  
2 be undermined by asymmetric information, the standard  
3 bargaining problems that can arise, but one of the  
4 pieces of information that may be -- one of the things  
5 that may be very uncertain is whether the patent which  
6 you're asking me to pay a royalty on is likely to be  
7 upheld if I challenged it. So having a patent quality  
8 problem creates a licensing problem, and that may  
9 create licensing-connected competition problems, not  
10 least of which, of course, is the alleged trolling  
11 behavior, which we'll come back to in a moment. So I  
12 think there are links to the interests of perhaps more  
13 people here.

14 Now, what should we do about all this?  
15 Well, some legal scholars -- Lemley in particular most  
16 famously at Stanford -- said, look, here's this  
17 rational ignorance argument that says don't worry  
18 about it, okay? Don't worry -- what we should do is  
19 basically let the court sort this out. And the  
20 argument is that most patents are not valuable, that's  
21 true. My own work on patent renewals and others from  
22 all that stuff we know very well that that's true.

23 It's also true, as he says, that a very  
24 small fraction are ever litigated. He says 1 percent  
25 in that paper; it's more like 2 now. And he said,





1 patent quality problem. The second, should  
2 examination be intensified? It's expensive to do  
3 that. Should we intensify it, or should we go the  
4 other way and just have a registration system like  
5 copyrights? There's no examination of copyrights.  
6 They last a very long time. Maybe we should do that  
7 with patents. Or should we just move it all to the  
8 courts like the rational ignorance argument of Lemley  
9 says?

10 Second, they charge -- the Patent Office  
11 charges lots of fees. They're not huge, but here they  
12 are. The current Patent Office -- U.S. Patent Office  
13 -- to apply for a patent, there's a whole set of fees.  
14 This is summarizing them, is something on the order of  
15 \$2,000. It could be a little more depending on the  
16 number of claims. If you -- then you have to pay  
17 after you get a patent granted. You have to pay  
18 renewal fees to keep it in force. If you don't, it  
19 expires, it lapses, up to 20 years. And if you pay  
20 all of them undiscounted, it's about \$14,000. Okay?  
21 So there's a nontrivial amount of money. This is per  
22 patent.

23 Now, currently, most of the fees are post --  
24 are post-grant, the renewal fees. The application  
25 fees are low. Is that structure right? Should we





1 and Barnes & Noble.

2           So we want to have this more holistic view  
3 of screening, and we want to embed it in an  
4 equilibrium framework so that when you -- we can look  
5 at the instruments and see whether there are  
6 unintended consequences of playing with these  
7 instruments, these policy instruments. So that's the  
8 objective. That's the objective here.

9           Now, the way we're going to do this, we have  
10 to build a model, and the model's going to be  
11 simplified obviously, but we hope realistic --  
12 reasonably realistic. So in this model, there's an  
13 inventor, and this inventor has an idea. The ideas  
14 are exogenous, so we don't model the supply of ideas  
15 because I don't know anybody -- I've been working in  
16 this field for years, and if I don't know how to do  
17 that, I don't think anybody does. But we don't want  
18 it to be contingent on that, so that's given.

19           The inventor has private information about  
20 whether his patent's valid, that is, should be  
21 granted, and I'll give you the criteria in a moment.  
22 The competitor doesn't know this. The single  
23 competitor doesn't know this, but he updates beliefs  
24 about the inventor's type, valid or not valid. I'll  
25 call it low and high type, okay? And he updates when

1 he sees the various actions of the Patent Office,  
2 whether it's granted, whether the -- if it is granted,  
3 whether you pay the fees to keep it in force, and so  
4 on, and also sees the license agreement that you offer  
5 to him after you get a grant. So all of this contains  
6 some kind of information he based in updates.

7 Now, the Patent Office and the courts  
8 receive an informative signal about validity, if you  
9 want, okay? The Patent Office -- the key thing to  
10 realize is the Patent Office, by law, screens  
11 everybody. There's no selection once you've applied.  
12 Everybody gets screened. And -- but we're going to  
13 model that as an imperfect signal. So the Patent  
14 Office is going to make mistakes. So they're  
15 sometimes going to grant invalid patents, but they're  
16 always going to grant valid ones. We can have two-  
17 sided errors, that doesn't change anything here.  
18 Almost all commentators think that the problem with  
19 the Patent Office and screening is that they don't  
20 grant -- they grant stuff they shouldn't rather than  
21 they don't grant stuff they should. So that's how  
22 we're modeling it in the baseline.

23 The courts, on the other hand, get a perfect  
24 signal, that is, they don't make any mistakes. Now,  
25 the reason -- it's not that we believe that, but we

1 want to give as much to the rational ignorance  
2 argument as possible. We want to say let's let the  
3 courts make no mistakes, okay? Can we still -- how  
4 much can we rely on courts as opposed to the PTO?  
5 Okay? So, again, we can -- we've generalized all of  
6 these things in the paper.

7 But the key difference here, the courts have  
8 the advantage of making no mistakes, but they only  
9 judge those cases that get to them. So they never  
10 judged Amazon, okay? And that's the difference  
11 between the Patent Office and the courts.

12 Now, in this framework, we're going to be  
13 able to look at all the instruments in question that  
14 are available, and the instruments are going to be the  
15 Patent Office fees, pre-grant, post-grant, the  
16 intensity of examination within the Patent Office, and  
17 some other things we'll talk about and look at those  
18 in a framework in which all of these things -- all of  
19 the outcomes are linked because there are going to be  
20 various interactions.

21 And then we're going to parameterize this  
22 model based on actual data, and I'll try to get to  
23 that. I hope I have time.

24 So let me just give you a quick summary of  
25 the results. First -- no, sorry, I have to advance





1 That's an important thing I need to keep in mind.

2 Now, on the quantification, when we do it,  
3 simulations, what we find, again, it's still being  
4 worked on, this, but it seems to be fairly robust.  
5 Something on the order of 75 or 80 percent of  
6 applications -- of applications are made on inventions  
7 that would be developed anyway -- you know, you have  
8 the idea; the question is do you develop it -- that  
9 would be developed anyway, even if they didn't have  
10 patent protection. In other words, the patents on  
11 these are not innovation-inducing. Okay?

12 Out of those that apply, about 35 percent  
13 get screened out -- of the low types -- get screened  
14 out by the Patent Office. Putting those two numbers  
15 together, that implies that something like 75 percent  
16 on this argument, on these results, 75 percent roughly  
17 of patents that are granted are actually -- should not  
18 have been. That is, when I say should not have been,  
19 I mean are not innovation-inducing.

20 Okay, I want to just make one comment that's  
21 not in the original paper, which is patents may do  
22 other things. We know actually they do. They give  
23 access to finance. They're signals of various things.  
24 So there may be other benefits to patents, but, of  
25 course, they have to be weighed against giving patents

1 that have dead weight -- that create dead weight loss  
2 when you shouldn't do, that is, when there doesn't  
3 increase the amount of innovation you get.

4           Okay. And then there will be welfare gains  
5 from several -- several different things, including  
6 frontloading fees and this new post-grant review. So  
7 let me give you just a feeling for the model very  
8 quickly. So the story is that the inventor's endowed  
9 with an idea; it could be a low type or a high type.  
10 The difference -- this is the simplified model. The  
11 low type is a patent that -- and the low type has a  
12 certain -- has a certain cost of development. And the  
13 high type has a different cost, and there's a mix in  
14 the population, okay? So  $\lambda$  is the fraction of  
15 high types here.

16           You need to do the R&D investment to develop  
17 it. You can't patent an idea under the Bilski  
18 decision from the Supreme Court. If you don't patent  
19 it, you get some duopoly profit, and here's the one  
20 competitor, one inventor,  $\pi$ , and if you get a patent,  
21 you get a premium on that. Okay.

22           Now, we're going to assume these two things.  
23 The first one is simply the definition of the low  
24 type. A low type is one whose development cost is  
25 below the duopoly profits even without a patent. In

1 other words, the low type would be developed anyway.  
2 There's no additionality by giving him a patent. The  
3 high type not. The high type's development cost is  
4 above the duopoly without profit -- without a patent  
5 but below the duopoly profit with a patent.  
6 Otherwise, it's not interesting. Okay? So that's  
7 what a low type means here, okay?

8 Now, the patentability standard, what should  
9 the patentability standard be? The patentability  
10 standard should be -- and this is controversial, at  
11 least it doesn't seem to be appreciated by the legal  
12 scholars as far as my reading is concerned of that



1 Now, the screening here is going to work the following  
2 way. If your type is theta, you decide whether you  
3 want to invest. To apply, you have to pay this fee,  
4 Fee A, and then you get examined by the Patent Office.  
5 Now, when you're examined by the Patent Office, if  
6 you're high type, you always pass. That is one-sided  
7 errors here. This is the baseline model. If you're  
8 invalid, you pass with a probability  $1-E$ . So  $E$   
9 is the probability the Patent Office screens you out,  
10 if you shouldn't get it. And we call that the  
11 examination intensity. We're going to simulate the  
12 value of that. If you're granted, then you have to  
13 pay this renewal fee or this post-grant fee to  
14 activate your patent effectively, and then you move  
15 forward.

16 Okay, now, consider the case where there are  
17 no challenges, just to nail down the intuition very  
18 quickly. If there are no challenges, the high type  
19 invests, applies for a patent and activates -- pays  
20 the renewal fee -- if this is true, right? That's the  
21 profit minus his development cost, which he has to  
22 decide to do, minus the two fees. He knows he'll get  
23 through, so he pays both fees, if that's positive.

24 What about the low type? The low type  
25 always invests because even without a patent it's

1 worth doing. And he applies if the patent premium  
2 minus the renewal fee that he'll have to pay if he  
3 gets it and activates, he goes through with  $1 - \text{minus-}E$   
4 probability if that's bigger than the application fee.  
5 Okay?

6 Now, these two inequalities actually imply  
7 the following result, that means straightforward, that  
8 application fees screen better than renewal fees,  
9 post-grant fees, because the high type doesn't care  
10 because he's going to get through anyway, and the low  
11 type prefers renewal fees because he only has to pay  
12 it if he gets through. It's like you apply to Harvard  
13 to get in; if you get in, you pay the application fee,  
14 otherwise you don't. Okay, that's -- it's the same  
15 kind of argument. So the low type will be screened  
16 out if you have to pay it up-front, okay? Okay. So  
17 that's the first result.

18 Then what happens if -- in the licensing  
19 game? So if you get a patent, then what happens?  
20 Then there's a licensing game, and the basic structure  
21 is I offer you -- I offer a you a license contract.  
22 Let me just talk it through -- you're a licensed  
23 contract, take-it-or-leave-it offer. If you -- and I  
24 hold you down to your outside option value, which is  
25  $\pi$ , you'll get if you -- you get it anyway, and delta-

1 C is the decrement to profit if you don't take the  
2 license because then I'll have my lower cost from the  
3 innovation; you won't; we'll have asymmetric duopoly,  
4 okay? And so you'll suffer a decrement to your  
5 profit.

6 Now, if you accept, we're done. If you  
7 reject, then you can choose to challenge me or not.  
8 If you -- and that's going to be endogenous. If you  
9 challenge me, you and I each incurs a litigation cost,  
10 and in the courts in the baseline model, as I say,  
11 high types are always upheld, low types are always  
12 screened out, always invalidated, okay, in the  
13 baseline model. All this generalizes, though.

14 Okay. So what's -- in the presence of  
15 courts, what happens? In the presence of courts, what  
16 happens is that you get a semi-separating equilibrium,  
17 all right? You can't have -- you can't have a fully  
18 separating equilibrium, it's pretty obvious, because  
19 if you did and only the high types applied and the low  
20 types never applied, then I know that I would never  
21 challenge you because I know I'll lose because you're  
22 high type, but then a low type has an incentive to go  
23 in, so it can't -pas an iy[ay[ay[ay[ay[ay[ay[ay[ay1'riI 0 14

1 high type charges the maximum fee that it can, okay,  
2 that is, the outside option value for the -- for the  
3 competitor. The low type randomizes, here over the  
4 license fee. So with the probability  $Y$ , he charges --  
5 he fakes it, he mimics a high type, with the  
6 probability of one minus  $Y$ , he charges the low fee.

7 Now, the low fee is going to be exactly the  
8 litigation cost for the competitor. In other words,  
9 I'm preempting your challenge. You know I'm low. If  
10 I charge a low type, you know that I'm low -- low  
11 type, but you don't challenge because I'm just  
12 preempting, okay, like the Barnes & Noble paid a  
13 settlement that -- that preempted them essentially,  
14 gave them no incentive to challenge the Amazon. And  
15 if you see a high type, as I say, you challenge with  
16 some endogenous probability.

17 Now, the one thing I want to mention is this  
18 challenge preempti01 Tm 2.uf.94477.54 Tm0 Tc(9)Tj12 0 0 t(9)Tj1



1 not say fixated -- concerned about trolling. I'm  
2 going to show you that that's a bad target, that you  
3 can have welfare-improving changes that increase  
4 trolling and conversely. Trolling in this model and  
5 in these simulations is endogenous. Okay. Fine, and  
6 that's what I've said here.

7 Now, that's the simplest model. What we've  
8 done with this revision is everything has been  
9 generalized to a much more complicated model where we  
10 allow for there to be a pair -- value -- here social  
11 value -- and cost of development, and there are  
12 distributions on both. So now it's just fully  
13 generalizing the heterogeneity in both dimensions. So  
14 you can have different -- you can have heterogenous  
15 value and heterogenous development costs that might be  
16 dependent on value, okay, because you might think that  
17 more expensive -- more valuable patents are, on  
18 average, for example, or stochastic first-order  
19 dominance might be more expensive to produce, maybe.

20 Fine, and everything, then, is indexed by  
21 value, so full heterogeneity. The low types, again,  
22 are just those types for whom  $\pi$ , which is now a  
23 function of  $V$ , that  $\pi$  is less than -- is greater than  
24  $\kappa$ , okay? So nothing changes. That's still a low  
25 type; you don't want to give a patent to him. And the

1 high types are those where that's not true. Okay?

2 Let me just skip some of this. All I want  
3 to say here before I just turn for three minutes to  
4 the simulation, which is crucial, is that you get  
5 thresholds coming out of this kind of model. And the  
6 thresholds are the following form, and that's all I  
7 need to say, the following form. So below a certain  
8 value -- threshold value, nobody applies, fine. Then  
9 there's another threshold  $\hat{V}$  where in this  
10 interval, only the high types apply, and there are no  
11 challenges, because you know you'll lose.

12 Then there's VCC for challenge credibility  
13 constraint. Now, the low types do apply. They're  
14 above this threshold, but you will get no challenges.  
15 Why? Because not -- because you know you'll lose, and  
16 it's not worth -- I'm sorry, you might lose and it's  
17 not worth -- your value is not high enough to make  
18 that worthwhile. And then above this challenge  
19 credibility constraint, low types offer -- they  
20 randomize, like I was describing, mimic or challenge  
21 preempt, and they may get challenged. Okay, that's a  
22 characterization of the equilibrium.

23 Now, I want to -- I'm running out of time,  
24 but I definitely want to talk about the simulations  
25 briefly, so let me just do that. And you can talk

1 about welfare maximization, but -- okay, so the  
2 proposition here in this case of a fully heterogenous  
3 model, you again get frontloading is optimal. I won't  
4 go into it, okay. So -- because the intuition is the  
5 same. So you still want to frontload fees.

6 Okay, I'm going to skip that. Okay, now,  
7 what we do next, and I'll take three minutes to do  
8 this, is we parameterize this model -- I mean, this is  
9 very stylized version of the model discussion -- in  
10 the following way. We assume and we haven't up to  
11 now, but we assume now a linear demand and Cournot  
12 behavior. Before it could be any kind of market  
13 interaction.

14 We use six-digit NAICS codes, so that's  
15 fairly detailed, you know, frozen peas and carrots  
16 kind of level as the market, so about 440 of them.  
17 And we extract information or construct it actually on  
18 price-cost margins, and we have the Herfindahl measure  
19 for the top 50 firms, and from this, you can actually,  
20 assuming an end firm Cournot model, you can actually  
21 infer the A and C. A is the demand parameter; and C  
22 is the marginal cost, which is assumed constant here,  
23 okay? So out of the price-cost margins for each of  
24 these markets and you can get -- and the Herfindahl  
25 measure, you can extract A and C.

1           Okay. Invention reduces cost by some  
2 fraction,  $S$ , and we assume that's a beta distribution,  
3 so between zero and one, and we can extract the  
4 parameters of that from using average total fact or  
5 productivity growth for each of these NAICS codes, and  
6 an R&D equation, which I'll say in just a moment --  
7 mention in a moment -- to pin down the beta. So the  
8 details aren't important. The point is we can pin  
9 down these parameters from observed features.

10           Development costs are exponential with the  
11 possible dependence on  $S$ , so the magnitude of the  
12 invention might actually affect the distribution of  
13 costs of development. And then we have some other  
14 information on R&D that adjust -- this is R&D for  
15 patent applications, so we take R&D, we adjust it for  
16 patent propensity by NAICS code, and then we do  
17 various things, okay.

18           So and then finally, we have the litigation  
19 rate. That's the probability of being litigated --  
20 litigated, not trial. The grant rate and -- sorry --  
21 and the patentee win rate. Okay, we have all of this  
22 by board sector and also aggregate. And then we have  
23

1 that, and then we can also estimate from the  
2 simulations -- I won't go into how -- the examination  
3 cost function for the Patent Office, that is, it comes  
4 out of the simulations about what is the cost function  
5 for examining a patent as a function of the  
6 examination intensity, E. Okay, fine, so that's  
7 enough.

8 So the four observables that we're matching  
9 to, as it were, are grant rate, litigation rate,  
10 patentee win rate, and R&D per application. And the  
11 things that we're estimating are the examination  
12 intensity, distribution of cost parameters of  
13 development costs, and the distribution of the size of  
14 invention, okay?

15 And here are the results, and I'll take just  
16 one moment to -- this is the percentage -- this is the  
17 simulated -- these are simulated values for the  
18 baseline model. About 17 percent of applications are  
19 high type. These are implications of the simulation.  
20 That's shocking to me. About 35 percent of the low  
21 type applications get screened out. That means of  
22 grants, about 2 percent are low type -- are high type,  
23 okay, or 75 percent, as it were, shouldn't be granted  
24 in that sense.

25  $\bar{Y}$  is the probability that you --

1 probability that you as a low type fake it as a high  
2 type. So one-minus-Y is the trolling rate, is the  
3 percentage of low types that actually preempt  
4 challenges. That's also worrisome, 91 percent.

5 That's the probability that you challenge,  
6 don't worry about these parameters, these are cost  
7 parameters and so on. So that's the baseline.

8 And, then, finally, what we do, there's some  
9 validation from various external validation or  
10 corroboration or evidence, but I'll skip that. The  
11 last thing I want to do, and I'll end in -- just very  
12 quickly, is we then do counterfactuals, right? And  
13 the counterfactuals we focus on so far -- we have  
14 others in mind -- is we frontload all fees, and we  
15 make it -- and we return the money because when you  
16 frontload fees you'll make more money sub sub su-.1rloaub 2 Tla

1 function implicitly of E. And registration system,  
2 just said E equals zero, like copyrights, don't screen  
3 at all. And then we have various versions of this  
4 post-grant review, which basically is this internal  
5 check -- internal litigation that's much cheaper --  
6 \$350,000 roughly as compared to litigation, which is a  
7 million dollars or way more, depending on the value.  
8 Okay?

9 And the last slide is this one, which is  
10 what do these things do? What about these  
11 counterfactuals? Well, I want to focus -- this is the  
12 status quo, the ex ante, the baseline. I want to just  
13 focus on this. If you frontload -- frontloading  
14 doesn't -- so what does frontloading do? Not much  
15 here. But when you frontload and invest, you reinvest  
16 it, so you make it revenue-neutral. E goes from 35  
17 percent to 45 percent. You can afford to raise it  
18 like that.

19 The percentage of grants goes up. Y doesn't  
20

1 lowering the cost of litigation.

2           So the bottom line here is that some  
3 of these reforms help; some of them don't. And  
4 we'll skip that. So the conclusion, and I'm sorry  
5 for having to rush this, but the conclusion is, first,  
6 I think we need to look at patent examination --  
7 patent screening as beyond patent examination. It's  
8 more than that. It involves more than that one  
9 institution. And we need to have some kind of  
10 framework -- analytical framework, model if you  
11 want -- to analyze that and be able to say anything  
12 about how changing one of a combination of instruments  
13 will affect the system and screening and welfare.  
14 Finally -- and that's the main point.

15           And there are many other counterfactuals you  
16 could do here, interesting ones like what happens if  
17 you introduce litigation insurance, what happens if  
18 you change from the American to the English rule of  
19 legal fees, in other words, loser pays, the Actavis  
20 case about -- the recent Actavis case about pay-for-  
21 delay, that is, allowing -- restrict -- basically  
22 restricting negative fixed fees. We can do that as  
23 well. So we're going to do a number of these  
24 counterfactuals, but the main point is we need a model  
25 and we need to think about patent screening in a new



1 way.

2way.

1                   PANEL:   LEARNING ABOUT SUBSTITUTION AND  
2   WELFARE FROM DATA

3                   MS. LARSON-KOESTER:   Hi.   So I have the  
4    pleasure of introducing this really stellar lineup of  
5    panelists today.   At the FTC, we're often faced with  
6    answering a very specific question with limited data  
7    available to us.   In antitrust, for example, we often  
8    have to predict how firm strategies will change  
9    following a merger, and this will depend on consumer  
10   behavior.   In consumer protection, we often need to  
11   estimate the harm from firms' misrepresenting product  
12   characteristics, and so this will involve both  
13   estimating how many consumers were influenced by the  
14   misrepresentation of the characteristics and how much  
15   consumers value these characteristics.

16                   So mapping these experiences back into the  
17   academic literature, all of these questions are  
18   fundamentally about inferring consumer preferences  
19   from data, and so we're looking forward to hearing  
20   from the panelists about how to do that best.   As an  
21   FTC staffer, I hope to walk away with a better  
22   understanding of how empirical models of consumer  
23   behavior can help us get the right data and learn more  
24   from the data that we get.

25                   So I'll introduce the panelists.   We have

1 Steve Berry from Yale University, who you've already  
2 heard from this morning. His 1994 paper is seminal in  
3 empirical IO in mapping market shares into consumer  
4 demand, and he's continued to push the frontier of  
5 knowledge in discrete choice consumer data with work  
6 in nonparametric identification.

7 We have Fiona Scott Morton from the Yale  
8 School of Management. She's a former DOJ Deputy  
9 Assistant Attorney General and has work across many  
10 topics in empirical IO and antitrust.

11 And, finally, we have Chris Conlon from the  
12 Stern School of Business. He has worked on using  
13 experiments to estimate demand as well as developing  
14 state-of-the-art code to estimate demand.

15 So the structure of the panel, we have each  
16 panelist will do a short introduction to a topic, and  
17 then we will have some follow-up questions and  
18 discussion among the panel between each topic. And  
19 then at the end, we'll have time for more general  
20 questions and for some questions from the audience.

21 And, so, without further ado, I'll bring up  
22 Steve Berry to give the first topic introduction.

23 MR. BERRY: Okay, so I'm very happy to give  
24 a very short introduction here. I told my coauthor,  
25 Phil Haile, that he shouldn't worry, I was just giving

1

1 need variation that moves the prices of different  
2 products around differentially. If you went all the  
3 way to a completely nonparametric model, you might  
4 need as many cost-shifters as you have products in  
5 your choice set if you want to -- if you want to have  
6 really completely free substitution patterns and  
7 price.

8           Now, what about other kinds of substitution  
9 patterns if you look at a nested logit model or you've  
10 got this other substitution parameter in the BLP  
11 model, you've got the variances of random taste? Once  
12 you think of that as the inverse demand, if we solve  
13 out for product-level unobservables, what you end up  
14 on the other side are really market shares that within  
15 group market share and the nested logit or some more  
16 complicated function of market shares in the original  
17 BLP model.

18           So what we really need are also instruments  
19 that move market shares, which aren't the same as the  
20 price-shifters if we want really a completely  
21 nonparametric treatment of this. So we need something  
22 like changes in the choice sets, something that moves  
23 people's choices around. One of the most natural  
24 things would be if we have access to exogenous product  
25 characteristics that move us up and down in the space

1 of preference for different products so that we can  
2 watch where people go as the product gets better or  
3 the product gets worse. And sometimes -- we didn't  
4 call it this, but -- whoop -- sometimes people call  
5 that the BLP instruments.

6 So I'll just keep going. Can we have the  
7 slides back? Oh, they're over there. Okay, that's  
8 fine. I'm the only one who can't see them. That's  
9 fine.

10 Oh, there's one in front of me. It's the  
11 confidence monitor. I should have had confidence.

12 Now, you know, if you really read our  
13 completely nonparametric work, though, you might get a  
14 little -- you might get a little nervous, which is you  
15 need, like, a lot of instruments to get really rich  
16 substitution patterns. So the solutions there are  
17 just really the classic ones. Most people in  
18 practice, we don't have that much data anyway, you're  
19 probably going to put a stronger functional form on.  
20 And those functional form restrictions are going to  
21 reduce the number of instruments that you need.

22 Adding a cost side as in our original paper,  
23 but Chris has done nice simulations showing how  
24 important this is, adds additional restrictions, and  
25 they're more natural restrictions on the cost side

1 because while the price of every good and potentially  
2 the characteristics of every good on the demand side,  
3 you might think on the cost side that the endogenous  
4 variable is output maybe, but it's like my output,  
5 unless it's a network industry or something. It's not  
6 all the outputs. So you get many more exclusion  
7 restrictions on the cost side.

8           And the other thing is you might have  
9 consumer-level data. So it's a little heroic, maybe,  
10 to get all of this out of just purely market-level  
11 data, and some microdata that matches consumer  
12 attributes to product choices are also really  
13 important.

14           So I think we might talk a little bit more  
15 about microdata, but I think the intuition about  
16 microdata maybe comes from the geographic example. So  
17 if you think of McFadden's initial prediction of what  
18 BART would do where people are moving around in the  
19 space of the public transportation system or hospital  
20 demand where you get farther and closer to a hospital,  
21 so in that case, you're learning about substitution  
22 patterns in some sense by moving people within the  
23 fixed choice set and seeing how they substitute as  
24 they move closer and farther away from different  
25 choices. And you can generalize that to other kinds

1 of characteristics. As your family gets bigger or  
2 smaller, you're sort of moving about in the space of  
3 preferences for big cars and where do people transfer  
4 from.

5 So in this case, we can learn about  
6 substitution from the microdata alone, and you can do  
7 it without this exogenous variation from the BLP  
8 instruments. In the end, though, prices at the market  
9 level -- you might even define a market to be at the  
10 level at which prices vary -- and you're still going  
11 to need the instruments for price, so you're not going  
12 to get away from those initial instruments. But the  
13 microdata might get you away from these BLP  
14 instruments, which I think is potentially important.

15 And then I think there are all sorts of  
16 questions about how you do this once you have a  
17 functional form, and you know, how do you form optimal  
18 instruments, and how do you compute the whole thing.  
19 And, luckily, Chris has solved that all for us with  
20 this package he has up called PyBLP, which that's just  
21 my ad at the end for Chris. I'll stop there.

22 MS. LARSON-KOESTER: Thanks, Steve. So just  
23 as a followup question for the panel in sort of  
24 general, what can we do in terms of estimating demand  
25 if we don't have the data variation that we need?



1 MS. MORTON: I'm going to leave that one to  
2 you.

3 MR. BERRY: So taken literally, it sounds  
4 like the answer is don't, right? And I really do  
5 think that, you know, I'm sort of terrified that  
6 people say, well, you know, I did BLP, and it's like,  
7 you know, the first thing to do, it's not -- is to  
8 actually ask what's the source of variation in the  
9 data and what can we possibly hope to learn from that,  
10 right? And it's just not that different than other  
11 parts of applied microeconomics, where the first thing  
12 you should think of is what is exogenously varying and  
13 what can I possibly hope to learn from that.

14 And that may very well restrict the  
15 functional form that you choose. It may restrict your  
16 ambition, and at some point, you know, some things  
17 maybe shouldn't be done, but, you know, it's like any  
18 other applied micro seminar at this point, though,  
19 which is you're going to need some exogenous  
20 variation, and people are going to argue about it, and  
21 if you're an agency, you got to get something done,  
22 but you can still ask the question about, I think,  
23 what is plausible, how much variation do we have, and  
24 to sort of match what we're doing to that amount of  
25 variation.

1                   So I don't know if you have further thoughts  
2 about other tricks we can use.

3                   MR. CONLON: I mean, if we don't have  
4 variation in the data, we don't have -- I'll talk a  
5 little bit about what we can get from surveys and  
6 experiments later, where, like, we may not have, you  
7 know, the kind of market-level price variation that we  
8 want.

9                   MR. BERRY: What about --

10                  MS. MORTON: Yeah, so that's creating some  
11 data.

12                  MR. BERRY: Right.

13                  MR. CONLON: Yeah.

14                  MR. BERRY: Creating more data, right.

15                  MS. MORTON: Creating --

16

1 so I ran a bunch of simulations on a bunch of large  
2 and small problems. And I think one of the things we  
3 found that was very helpful that I guess I didn't -- I  
4 sort of knew but didn't really know was that if you're  
5 in sort -- if you're without any cost-shifters or  
6 without -- with really weak cost-shifters is usually  
7 the bad world, right? That's the case we're most  
8 worried about. And the question is can we get  
9 reasonable-looking demand estimates from that world if  
10 all we have are access to something like the BLP  
11 instruments, like characteristics of other products  
12 and, you know, maybe cross-market variation in that.

13 And I think what we found was that the  
14 answer was sort of sometimes yes, and the sometimes  
15 yes was that if you had some assumption on the supply  
16 side, that is you had something that was moving costs  
17 around, even if those weren't excluded cost-shifters,  
18 those were just like characteristics in the cost  
19 function for the good, and you were willing to  
20 construct the nonlinear optimal IV, in that world,  
21 actually, we were able to get, like, pretty close to  
22 what sort of well-behaved asinthetic performance  
23 looked like. In some sense, like, we got back to the  
24 good case, even without cost-shifters.

25 So there's some hope without cost-shifters,

1 but I think there's no hope without any instruments,  
2 right? If you have the same set of products and the  
3 same characteristics and the same prices, in 100  
4 markets, you have one observation in your data. You  
5 can't -- sort of can't fix that.

6 MR. BERRY: Right, but I think what you're  
7 suggesting, which is always intuition, and we don't  
8 really have a fully nonparametric proof of this,  
9 right, is if you formally add the cost side, there's  
10



Day 2



1 the size of the car.

2 MR. BERRY: Exactly, right.

3 MS. MORTON: And, so, then, they're moving  
4 around in a particular way.

5 MR. BERRY: Right.

6 MS. MORTON: And buying a lot of large cars.  
7 They're never substituting to the sports car.

8 MR. BERRY: Right. So those kind of  
9 substitution patterns in the data, right, which are  
10 exactly -- it's exactly right -- from interactions  
11 between the people and the products, right, because,  
12 again, you can think of distance as being the easiest  
13 one, but it can be all kinds of other interactions  
14 between people and products, can show you as you  
15 change a person in a way that makes them like one  
16 product more than another product, where do they draw  
17 from, right?

18 What's the diversion ratio in some sense  
19 from as you move around in the space of person  
20 interacted with product characteristics, and that, I  
21 think, turns out to just be super powerful. So now  
22 we're down to just -- just needing the price  
23 instruments. And, again, you can interact that with  
24 functional form. So let's say there's just one  
25 coefficient on price in your discrete choice model.



1 Okay, now I need at least one good cost-shifter.

2 MR. CONLON: Right.

3 MR. BERRY: Right? That's going to move  
4 that price around, right? So you can go from needing  
5 2J in a sort of market completely unrestricted case,  
6 2J instruments, in other cases down to, say, one  
7 instrument in a case where you have rich microdata,  
8 you're willing to use that to trace out the full  
9 richness of the substitution patterns, and you're  
10 willing to restrict price to depend, say, on one  
11 coefficient.

12 MR. CONLON: Yeah, I think in practice, I  
13 think this is actually getting easier than it used  
14 to be, so, like it's not that hard now to imagine,  
15 like -- you know, one of the easiest things to do is  
16 to go -- if you're doing consumer products is to go to  
17 the Nielsen data, look at the panelist data, and just  
18 look at the correlations between income and various  
19 characteristics of products, right?

20 That's basically available to almost all the  
21 people in this room for some price, and so it's really  
22 easy to cons01 .substitu7i.so8s12 9

1 interactions in Nevo, like, you know, kids times mushy  
2 or something, right, that's something we could  
3 plausibly expect to see, you know, in the microdata,  
4 and that kind of variation is actually really helpful,  
5 these, like, observable interactions between, you  
6 know, price paid per surveying and income. You know,  
7 that's pretty easy to do, and that can get us a lot of  
8 the heterogeneity.

9 And the sort of one thing that makes that a  
10 little bit easier is that because those things are  
11 observed, you know, we can either get that across  
12 market. As income varies across market, we can get  
13 that across individuals within a market from these  
14 other sort of surveys and things like that.

15 MS. MORTON: Yeah. And if you have the same  
16 consumers over time, then not only do you have their  
17 demographics, you might have the choice set changing,  
18 also. And so then you really have a lot of dimensions  
19 of variation that you can exploit to identify the  
20 parameters.

21 MR. CONLON: Yeah, I mean, I think the real  
22 -- I mean, in some sense, if we can estimate these  
23 kinds of demographic interactions, we can almost get  
24 away without having unobservable heterogeneity, that  
25 is, you know, if income actually explains all the

1 willingness-to-pay differences, maybe we don't need  
2 random coefficients on price that can sometimes be  
3 hard --

4 MR. BERRY: Right, I'll caution on that. So  
5 for years I told the story that my random coefficient  
6 on size of the car was something like the size of your  
7 family, that with a bigger family you wanted a bigger  
8 car, and then General Motors gave us this super-rich,  
9 consumer-level data, and I rushed to it to show you,  
10 you know, this strong correlation between family size  
11 and the size of the car, and it wasn't there, which  
12 was kind of upsetting.

13 And it turns out, of course, that we learned  
14 something else, which is that people have portfolios  
15 of cars, and a lot of people with big families buy  
16 small cars because it's a second car or they buy two  
17 small cars rather than one big car. And in that  
18 paper, we did find that income and price was very  
19 strong, but other demographic -- pure demographic  
20 interactions were not as strong as we'd hoped. I  
21 mean, so, you know, you get rural times pickup, and  
22 that's a big deal at the time, life has moved on, but  
23 at the time, greater than or equal to two kids times  
24 minivan, big effect. That was about it in terms of  
25 being able to predict things.

1           But what is on the other hand true and it's  
2 not just these explicit interactions that the  
3 microdata should help you with. It should also help  
4 you get some of the -- some of the substitution in the  
5 ex space as well.

6           MR. CONLON: Yeah, yeah, yeah.

7           MR. BERRY: In other words, that you don't  
8 have to estimate just a logit with interactions; you  
9 can estimate a nested logit or random coefficients.  
10 And those -- and that variation at the micro level  
11 helps you with that -- can help you with that as well.

12           But, yeah, so but panel data plays a similar  
13 role. Second choice data can play a similar role.  
14 Ranked data from a survey, if you believe it, can play  
15 a similar role as this kind of -- you know, what we  
16 call microdata, which is the one that matches the  
17 choice of the consumer to the product.

18           MS. LARSON-KOESTER: Do you have a  
19 recommendation for the best kind of microdata to get?

20           MS. MORTON: Well, it depends on your  
21 question.

22           MR. BERRY: Yeah, it depends on -- yeah, so  
23 -- so, I mean, okay, things that aren't quite as good,  
24 right, but are still valuable are, you know, you have  
25 another data set that you've got some moments still

1 valuable, right? But, you know, the best thing would  
2 be rich consumer interactions matched to choice sets,  
3 over time, where you see people moving within the  
4 choice set themselves, and obviously where you have a  
5 strong intuition about how these -- how these  
6 consumer-level variables are moving people within the  
7 choice set.

8 MS. LARSON-KOESTER: Great. So I think  
9 we're going to move on to our next introduction, which  
10 is Fiona Scott Morton.

11 MS. MORTON: Okay.

12 MS. LARSON-KOESTER: She's going to speak to  
13 learning about behavioral biases.

14 MS. MORTON: So I thought we were going to  
15 collude and not have slides, but I don't have slides.

16 MR. BERRY: The optimal response is  
17 cheating.

18 MS. MORTON: Yeah, I cheated, so I have no  
19 slides. I'm going to take us in a slightly different  
20 direction and talk a bit about behavioral biases and  
21 how difficult they are when you have to estimate a  
22 demand model. So search frictions have been around  
23 for a long time, decades and decades. Behavioral  
24 biases, the research on that has also been around for  
25 a long time, and in an antitrust context, that's

1 really important to stress.

2           You might think why am I introducing that,  
3 you all know that, it's because when you're dealing  
4 with a lawyer, okay, it's very important to say this  
5 is old, it's known. It has a Nobel prize, okay? It's  
6 not novel or, you know, different or unestablished or  
7 anything like that.

8           Okay, so they are different, however, the  
9 search frictions and the behavioral biases, because in  
10 the behavioral context, you do have these very  
11 philosophical questions about how to measure welfare,  
12 which I think introduce a little bit more trickiness.  
13 Also, I think the behavioral biases are underutilized  
14 in antitrust, and that's something that I don't fully  
15 understand, so I'll talk about that a little bit.

16           In settings where search costs are  
17 particularly high, maybe you've got costly



1 price if nobody responds to that, okay, so you have  
2 insufficient competition on price, and the benefits of  
3 privatizing this program rather than running it as  
4 just a normal government program diminish as a  
5 consequence, because why would we privatize a  
6 government program to take advantage of the benefits  
7 of competition? We don't have them because consumers  
8 aren't shopping.

9           So there's very little switching in the  
10 data, despite hundreds of dollars of potential savings  
11 and even more if you took the taxpayer into account.  
12 We model a rational search in that context where  
13 expected savings have to be greater than the search  
14 cost of searching to the consumer. But, of course,  
15 the search cost of searching to that consumer reflect  
16 all that consumer's life and not, perhaps, yours or my  
17 search cost of solving the problem for that consumer.

18           And we assume that if they search, they get  
19 the right answer. And we take this to our data and  
20 what we see in the data is that the probability of  
21 searching goes way up if you have health shock, if  
22 your existing plan has a price increase, if your  
23 existing plan has a coverage decrease. If any of  
24 those happen when -- you're less likely to roll over,  
25 so the default is you roll over and you don't shop,



- 1 but if these shocks happen, then a lot more people
- 2 switch.
- 3

1           So I'll just turn quickly now -- so that's a  
2 way you can build in a switching cost into your  
3 estimation. So that's sort of Example 1. I'll just  
4 spend a couple of minutes on Example 2. I think  
5 behavioral issues are going to be much more important  
6 going forward in terms of applications because they're  
7 going to be necessary in all of these tech -- big tech  
8 platform contexts.

9           Consumers don't optimize; they respond  
10 strongly to defaults. They don't search enough. So  
11 we see this, for example, if you look at the European  
12 Commission's search in Android cases, you see this  
13 showing up strongly. So the default search engine,  
14 the default browser on the handset. When something --  
15 when a search result is presented in the shopping  
16 context, do people scroll down to the next page? No,  
17 they don't. They click on the thing that's right in  
18 front of them.

19           They don't invest -- consumers don't  
20 investigate a counterfactual. They don't search using  
21 another engine. They don't check if the local results  
22 would be different if they used a different shopping  
23 service, so they don't know the quality penalty  
24 they're paying from lack of search, and that then  
25 enables that to be an equilibrium behavior, okay? And

Day 2

1 and maybe one's a little lower and one's a little  
2 higher, but they're all visible right there.

3 Okay, thanks.

4 MS. LARSON-KOESTER: Thank you. So you  
5 mentioned sort of the nonsearch costs affecting how  
6 competition plays out in a market, and I'm just  
7 wondering if the panel can speak to sort of what  
8 circumstances do we know -- or how can we find out if  
9 behavioral factors are something that will be  
10 important to consider.

11 MS. MORTON: Yeah, I mean, I think -- I  
12 don't know if there's one single test that says, okay,  
13 here's a behavioral factor. I think it's the  
14 economist knowledge of the choice environment, of the  
15 search environment. Is it the case that there's a  
16 tool that everybody's using that's ranking something  
17 at the top, that's the case with a lot of digital  
18 applications.

19 In the case of Medicare Part D, the old  
20 people are not using the web, and so there isn't a  
21 tool, and what's -- what does search look like in  
22 that environment? I think we have to know the  
23 institutional details of our market, and then we have  
24 to be attentive to the literature. I mean, you can't  
25 -- you can't read something that says competition is a

Day 2

1                   MR. BERRY: Yeah, I'm a little worried about  
2 sort of a lack of smoothness and a lack of -- you  
3 know, it's always hard to go to the next example from  
4 one example that that makes this much more difficult.

5                   MS. MORTON: Yep, yep.

6                   MR. BERRY: So I find it a little  
7 frightening.

8                   MS. MORTON: Well, I mean, it's true, it's  
9 not going to be smooth, but I agree with you that if  
10 you have a setting where the consumer can see the difficult.

1 machines for so long because you know exactly what's  
2 in the choice set, and that's really well observed to  
3 consumers, but other people like Ali Hortacsu and  
4 coauthors have looked at car insurance, where they  
5 have data on here are the ones you saw, here are the  
6 ones you got quotes from and so on. And those -- you  
7 know, in that case, I think it's possible to estimate,  
8 you know, what my marketing colleagues would call the  
9 search funnel of, like, the things you're aware of,  
10 they things you're considering, and then the things  
11 that you choose.

12 I think the test that I think is, like, I  
13 find hopelessly hard that people sometimes try to do  
14 is to estimate sort of unobserved consideration  
15 models, where we see all the products. We don't know  
16 which ones are considered, and we don't have any data  
17 on that, and then we try to figure out what the  
18 consideration set is, this latent consideration set.

19 And I think usually what it's standing in  
20 for is just that some products are more similar to  
21 others and we can't really tell consideration from  
22 preference in a lot of those worlds, you know, unless  
23 -- but the welfare implications are different, right?  
24 If I could just tell you about a product, now if it's  
25 really you're not considering it and you would like

1 it, then there's going to be a positive welfare game  
2 from just, you know, informational interventions.

3 MS. MORTON: Yeah.

4 MR. BERRY: So you made a connection that I  
5 thought was unexpected to me, not to you, which was,  
6 you know, we were talking about the benefit of the  
7 supply side in demand estimation, and you suggested  
8 the benefit of in some sense the supply, in other  
9 words, the supply of, you know, the rank -- the  
10 auction or whatever that gives you the rank. Is there  
11 work that actually really incorporates the price paid  
12 by the firm, the value paid by the firm? I mean, I  
13 know you came up with some examples for us, but --

14 MS. MORTON: To be at the top of the list.

15 MR. BERRY: Yeah, that we sort of -- rather  
16 than trying to infer it from consumer behavior, we  
17 actually infer it from the behavior of the firm. In  
18 other words, the firm is telling us what matters.

19 MS. MORTON: So I do not know of such a  
20 paper, but that would be a great paper for somebody to  
21 write. Now, you'd need to know how much the search  
22 engine or the bottleneck that was doing the framing  
23 for the consumers was charging. You need to know  
24 those prices, so winning bids or contract prices or  
25 something, so that is -- I don't know of data like



1 that.

2 MR. BERRY: To me, it seems like a lot of  
3 those papers are focused on just the revenue to the  
4 platform or something like that, whereas you're  
5 suggesting, I think, something much more interesting,  
6 which is the actual, you know, value of the frame  
7 itself.

8 MS. MORTON: Yeah, those things should be  
9 related.

10 MR. BERRY: I agree, right.

11 MS. MORTON: Yeah.

12 MR. BERRY: I'm just saying that's not --  
13 that's often not presented as that being the research  
14 question.

15 MS. MORTON: Yes, correct.

16 MR. CONLON: Yeah, I think getting data from  
17 the ad exchanges is going to be the hurdle, right?  
18 It's like --

19 MS. MORTON: We need you to do that.

20 MR. CONLON: -- yeah. Yeah, thanks.  
21 They're, like, super secretive, and then if you got  
22 the data, it would be, like, probably more data than  
23 we could store on a computer.

24 MS. LARSON-KOESTER: Well, I think we should  
25 move on to the next introduction, which is Chris



1 something like a UPP calculation. I think this is  
2 essentially what people have in mind when they're  
3 talking about measuring substitution.

4 We could also think about a different  
5 context. We could think about instead of perturbing  
6 the price of the first good, you could imagine instead  
7 we could perturb the quality of the first good. And  
8 there might be markets where that's going to be the  
9 available variation, or maybe that's closer to the  
10 experiment we could run, you know, we could see  
11 somebody makes the size of a bottle of ketchup smaller  
12 or something like that, and the quality is going down,  
13 and we could see how that leads to -- traces out  
14 substitution.

15 The third one, the thing that I've labeled  
16 ATE there, what that is is that's just saying, like,  
17 suppose I took a product completely away from  
18 consumers and I removed it from the choice set, right?  
19 So you could imagine, these are experiments you could  
20 run, and these are the kinds of experiments we  
21 actually ran in vending machines. We actually tried  
22 running price experiments first, and we mostly failed  
23 because it was -- you know, nobody responded to five-  
24 cent price changes in a way that we were able to  
25 measure effectively at the frequency we had in our

1 data, but, you know, if we took away the best-selling  
2 products, then it was actually something you could  
3 actually maybe hope to measure.

4           The final thing I put up there for fun is,  
5 like, the logit. And I put up the logit because if  
6 you sort of have just diversion proportional to share,  
7 it turns out all three of those measures that I wrote  
8 are all going to be identical in that world, but  
9 remember, you're predicting substitution with not a  
10 no-parametric -- not a nonparametric model, but rather  
11 a no-parameter model, right? And sometimes you're not  
12 estimating anything.

13           And, so, the other thing, you know,  
14 experiments can tell us about is they can tell us  
15 about welfare, right? And so what I did is I just put  
16 up, like, the logit sort of a random coefficients  
17 logit version of consumer surplus, and it turns out  
18 that, you know, what you get is you get, like, as I  
19 change prices, what matters for consumer surplus, at  
20 least sort of the best approximation, is how much the  
21 outside good share responds, right? So how many  
22 people are switching from buying any of the products  
23 to buying the outside choice, right? And that's going  
24 to be true if we change prices or if we change quality  
25 and also if we change variety, right?

1           And, so, you know, these sorts of  
2     calculations, actually they're not -- the math is  
3     really easy in a logit. It turns out that, you know,  
4     these calculations are more general, like this is what  
5     people in public finance do all the time. They say, I  
6     tax Good 1; I see how much -- I tax Good 1, maybe  
7     that's alcohol or cigarettes, and I look at how demand  
8     for the entire category responds. It turns out that's  
9     a pretty close first-order approximation to welfare  
10    for a broad class of models, right?

11           The other thing -- can I go back?

12           MS. LARSON-KOESTER: Use the red button.

13           MR. CONLON: Use the red button, okay.

14           The other thing I guess I should point out  
15    is that -- well, there's two things. One is that we  
16    don't always observe the outside good share, so that's  
17    something that's often coming off of an assumption.  
18    So it makes welfare a little bit tricky, and I'll talk  
19    a little bit about how we can resolve some of that.  
20    But I think that's good. I'll move on from there.

21           All right, so what we can do, then, is we  
22    can actually sort of, like, try to plot the objects  
23    that I talked about that one of my plots did not make  
24    it. We can plot the objects that I talked about, so  
25    that blue line is, like, as I trace out these, like,

1 small price increases and I continue to increase the  
2 price of Good 1, I can measure substitution to Good 2.  
3 What the red line denotes is the same thing, but where  
4 I trace out -- as I change the quality of Good 1; and  
5 the dotted line there is, like, if I took Good 1 away  
6 completely how would people substitute to Good 2.

7           And, so, I've sort of just marked off like a  
8 5 and a 10 percent price increase, and the X axis is  
9 like the fraction of sales of the initial product that  
10 are still remaining as I raise its price or reduce its  
11 quality. And, so, what's going to happen is whenever  
12 I sort of manipulate the price or change the quality  
13 or remove the product completely, I'm going to  
14 basically be tracing out a different line, and I have  
15 to make sure -- you know, this is sort of similar to  
16 what -- you know, what the program evaluation folks  
17 told us, that, like, different instruments identify  
18 different effects. And we have to be a little bit  
19 careful to make sure, like, we're getting the effect  
20 that we want.

21           And so here's the kinds of experiments that  
22 I think, like, people at the agencies -- both here and  
23 elsewhere -- would do. One is, like, you know, what  
24 happens, what kind of experiment, and maybe we see  
25 that a firm in its course of business tried out a

1 small price change. You know, one of the challenges  
2 that, you know, a lot of times it's hard to measure  
3 anything for a very, very small price change, often  
4 because our data are noisy, that just demand is moving  
5 around.

6           The other thing that they do, and I mostly  
7 associate this with the U.K., which is why I said  
8 where would you shop if we closed this Tesco, because  
9 they love to run consumer surveys where they stand  
10 people in front of a Tesco and say, where would you  
11 shop if we closed this place. And it's clear what  
12 that's not providing information about is, like, small  
13 price changes. That's providing information about  
14 what would happen if we removed the product from the  
15 choice set, right?

16           And then, you know, the stuff that I've  
17 worked on, you know, obviously would be -- it would  
18 have been much easier if we did it online, where what  
19 we did is the exercise Fiona described, which is we  
20 sort randomized search results to consumers on Amazon  
21 or eBay or something, but we were dumb and we decided  
22 to do this in practice with actual vending machines,  
23 where we had to pay people to take away candy bars and  
24 hide them and things. And so -- but you can do sort  
25 of those kind of product removals or stuff like that,

1 right? And you could think about short-run, stock-out  
2 events as sort of representing a quasi-experiment,  
3 that sort of once we condition on some things, it's  
4 going to behave as if it were random variation.

5           The hard part is, I think, like we need to  
6 know what's the object we wanted to estimate in the  
7 first case, and oftentimes the experiment gives us one  
8 of the other objects, right? We have this great  
9 experiment on second-choice data, but I want to know  
10 what happens when I increase my price by a small  
11 amount, right? Or I see, you know, maybe I do see a  
12 price change or, you know, some weird thing or  
13 something gets hit with the tax, but what I really  
14 want to know about, what would matter for the market,  
15 is what happens if actually we closed this store down,  
16 if we did remove the Tesco, not if we, you know,  
17 raised sales taxes 5 percent or something, right?  
18 .Tg3u(raisew, s,s utualls, I think aboutUPP?)Tj11.94 0 0 11.94 1



1 looks more like the consumer surplus or welfare  
2 calculation I showed you. And in a sense, that's  
3 really about second-choice data or variation in the  
4 assortment.

5 I think the unfortunate thing is it's  
6 sometimes easier to learn about the first case by  
7 product removals and the second case we don't -- you  
8 know, sometimes we see hospitals close or insurers  
9 exit the market, but oftentimes we're trying to learn  
10 about those from small price variation. So it's a  
11 little tricky, right?

12 And, so, just my last slide here, you know,  
13 can we do antitrust with experiments only and without  
14 empirical models? You know, yeah, I sort of would  
15 love to live in this hypothetical world where what  
16 would happen would be, you know, the merging parties  
17 would come to the agency and they would collectively  
18 design an experiment that would be run by one of these  
19 consulting firms, but I think that probably is not  
20 going to happen anytime in my lifetime, and so, you  
21 know, what are we left with?

22 I think if you read sort of the guidelines  
23 in 2010 and sort of the literature around it, I think  
24 Farrel and Shapiro were sort of hoping and we could  
25 sort of see diversion in normal course of business,

1 you know, that this would just be like a number in an  
2 email or a spreadsheet or something like win/loss data  
3 or, you know, cell phone porting stuff. And there's  
4 lots of cases like that, and I think, you know, there  
5 may be cases where that's possible.

6 I'm a little skeptical we're always going to  
7 see the object that we need, and so I think often what  
8 we're going to be stuck with is we're going to be  
9 stuck with trying to use our experiments in addition  
10 to our models as sort of, again, extra moments or  
11 extra information that we may want to match.

12 I think there are still some -- a lot of  
13 open questions about how do we combine these things  
14 and how do we balance experiments and observational  
15 data. You know, if I have 100 million observations  
16 from my observational data and one week of  
17 experiments, you know, there's a sense in which my  
18 model may not really care very much about that one  
19 observation of experiment. I think we need to think  
20 about how we want to balance that stuff. So that's --

21 MS. MORTON: Do your ad. Don't you have an  
22 ad slide?

23 MR. CONLON: Oh, I have an ad slide. Yeah,  
24 I was going to save that for the --

25 MS. MORTON: Oh, oh.

1 MR. CONLON: -- yeah. I'll say that later.

2 MS. LARSON-KOESTER: Thanks, Chris.

3 So following up, I know you talked a little  
4 bit about sort of what object are we actually  
5 measuring with experiments, but I'm wondering if the  
6 panel has thoughts on how we should assess the  
7 external validity of an experiment.

8 MR. BERRY: Sounds like a no, but I think  
9 what's useful about what Chris said is, of course,  
10 that he wants us to focus first on what question we're  
11 answering, which has to be part of the way there.  
12 And, of course, there's a very strong connection  
13 between the different sources of experimental  
14 variation and what they reveal in our early discussion  
15 of instruments and what, you know, price instruments  
16 versus, you know, sort of substitution pattern  
17 instruments. There's a very strong connection there.  
18 So to be careful about the -- to be careful about the  
19 question you're answering, but as far as external  
20 validity,4 499.2654nnsid assess t.2ys 1x2yc 127.22 Tm0 Tc(15)Tj1

1 outside the Tesco and saying where you would go --  
2 okay, I think that's not so bad, right? How much  
3 would you buy if the price were 10 percent higher,  
4 I don't believe at all, right? And then the question  
5 is --

6 MR. CONLON: I mean, I think that's why the  
7 Competition Commission stopped asking that question in  
8 the U.K.

9 MR. BERRY: Right, and years and years ago,  
10 I was actually working on an antitrust case for  
11 something else, and they actually ran people through  
12 an experimental supermarket, having raised the price  
13 of one good by 10 percent, right? And they ran many  
14 people through the supermarket, and they were going to  
15 get the price elasticity out. They were very happy  
16 with themselves. And, you know, people didn't change  
17 their behavior at all.

18 And you could say, well, okay, it's -- you  
19 know, price is perfectly -- you know, demand is  
20 perfectly inelastic, but I don't believe that. So, I  
21 mean, I think the other problem with these  
22 experiments, you have to come back to the framing  
23 question. People think they're in an experiment.

24 MS. MORTON: Yep, yep. I would also say, I  
25 mean, external validity of an experiment in one place

1 to something else is, I think, very counternormative  
2 to what we do in IO, where we think that the setting,  
3 the kind of people, the kind of consumers, the kind of  
4 product, the product, you know, production function,  
5 costs, informational environment, is really quite  
6 specific, and you could get a really different answer  
7 if you changed one of those things, so certainly I  
8 think external validity to other stuff should be  
9 treated very cautiously.

10 MR. CONLON: Yeah, I mean, I think we spend  
11 a lot of time, right, like what is the relevant market  
12 and, you know, where is this effect going to matter.  
13 And I think -- I mean, that's sort of our version of  
14 external validity here, right, understanding how to  
15 extrapolate from what data we have and what model we  
16 have to like in this particular part of Texas in this  
17 market that this is where we're worried about the  
18 largest price increase or something.

19 MS. LARSON-KOESTER: So also following up on  
20 something Chris mentioned, I wonder if the panel has  
21 thoughts on sort of best practices for incorporating  
22 other data sources like costs or margins or survey  
23 data into a demand estimation.

24 MS. MORTON: And you make more moments if  
25 you can.

1           MR. BERRY: Yeah, I mean, and the margins  
2 are, you know, in some sense an even better version of  
3 the first-order conditions, right, if you believe  
4 them, if you believe they're marginal cost.

5           MR. CONLON: Yeah, I mean, I think the  
6 challenge is we don't always know -- you know,  
7 accounting data may not give, you know, economic  
8 partial cost -- that's usually the big caution.

9           MS. MORTON: That's actually a big  
10 difference between academics and enforcement. When I  
11 was doing this, there was a lot more use of accounting  
12 data than academics would ever allow their graduate  
13 students to do. Is that fair? Yes.

14           MR. BERRY: Yeah, no, but you can see why,  
15 right? Because that's actually extremely powerful  
16 information, and so, you know, the approximation there  
17 in a short project may be worth it, given just how  
18 Is that fair?

1 you might get, right? So, you know, if you have a  
2 moment -- if you have a margin, right, it tells you  
3 what to do with it, and I think that's just really  
4 useful.

5 MS. LARSON-KOESTER: So I have just a few  
6 more general questions before we move to audience  
7 questions. Does the panel want to talk a little bit  
8 about best practices in general? So what are some key  
9 choices?

10 MR. BERRY: Chris does.

11 MR. CONLON: Yeah, can you put up my slides?

12 MR. BERRY: Chris does.

13 MR. CONLON: Can you put up my -- yeah.

14 So, yeah, I mean, I think, like, you know,  
15 what are the best practices. So what we tried to  
16 do -- I'll show you the ad here -- is we tried to sort  
17 of do them all, and so here's, I think, like, what I  
18 would tell a student to do or what I would try to do  
19 myself. I think, like, what are the objects we're  
20 going to need in a model. I think the most important  
21 objects are going to be we want some heterogeneity in  
22 the taste for a constant or an outside option because,  
23 remember, that's what's going to drive our welfare  
24 from that expression I put up before. And often, you  
25 know, the outside option is a thing we -- the size of

1 the outside option is the thing we have the least data  
2 on to start with, so we want the most flexibility in  
3 that substitution so that we can at least -- even if  
4 we're missing the level, we can get the substitution  
5 right. That's going to give us welfare. And then  
6 similar for price, obviously we want as much -- you  
7 know, we want heterogeneity and sort of willingness to  
8 pay sort of the next thing. So that's sort of our  
9 objective of what a model should have at the bare  
10 minimum. Otherwise, we're basically just doing  
11 everything proportional to market share. We're not  
12 using any data at all.

13 So the next thing is, like, we should have  
14 instruments for both the prices and the random taste,  
15 as Steve talked about this. What would I do today?  
16 J.F. is here, so I would say I would follow his  
17 recommendation for generating sort of BLP-style  
18 instruments, you know, how to use characteristics of  
19 other goods in the right way, and then once I did that  
20 and estimated demand, I would probably construct the  
21 approximate optimal IV, sort of in this Chamberlain or  
22 sort of the Reynaert and Verboven sense.

23 You know, what I would do is if I believed I  
24 had supply conditions, I would impose them. That is,  
25 if I knew static Bertrand-Nash was what I believed



1 firms to be doing, I would do that. If I knew they  
2 were all colluding, I would sort of impose that. And  
3 then if I could sort of collect extra micro-moments,  
4 like from, you know, survey data or other data, I  
5 would do that.

6 And so the shameless plug is, of course,  
7 like all those steps are hard except that I just spent  
8

1 supply and demographics and all that, and you can see  
2 that's what it looks like when you just sort of load  
3 it, and then if you want to just estimate, you just  
4 type "dot solve," and once you've done that, then you  
5 can compute elasticities and diversion ratios and  
6 consumer surpluses and evaluate a merger with  
7 different ownership and then compute the optimal IV  
8 and resolve and everything. And, again, you know,  
9 nothing is more than a line. And, so, the hope is we  
10 can get people to, you know, use at least one or two  
11 random coefficients and we can move hopefully -- my  
12 dream is to move us away from the logit world, right?

13 MR. BERRY: Okay, but let me say it's like  
14 late-night television, but there's more. They have  
15 basically, I think, all of the published and folk  
16 wisdom here about how to compute different things,  
17 kind of, you know, both in the accompanying paper, you  
18 know, how do you solve this, how do you solve that,  
19 how do you deal with the exponent -- I mean, a hundred  
20 different things in here that they've just really put  
21 in one place. So, you know, it's like -- I haven't

Day 2

1 stuff with cereal where we downloaded 40 pieces of  
2 nutritional information and lots of product  
3 characteristics and advertising data and all kinds of  
4 stuff for cereal. What we tried to do is we basically  
5 said, actually, what we're going to do is we're going  
6 to project it down into three principal components  
7 that are going to explain 90 percent of all the  
8 characteristics that make cereal different. And it's  
9 much easier to estimate, you know, random coefficients  
10 on three principal components than it is on 37 pieces  
11 of almost perfectly collinear nutritional data, right?  
12 So that's one thing we could do, you know, today  
13 without, you know, doing much.

14 I mean, the other thing is we could do  
15 similar things with -- you know, using either  
16 principal components or LASSO regularization or  
17 something on the set of instruments that we put in,  
18 right? And, so, lots of people in econometrics have  
19 discovered maybe I don't need a thousand instruments;  
20 maybe I can select a hundred that are actually, you  
21 know, strong or that explain all the variation in the  
22 thousand.

23 MR. BERRY: Yeah, so I agree with all that,  
24 but let me give the counter case of things that people  
25 are doing that I think are right. And they mostly



1 the functional form of instruments, for reducing a  
2 high dimensional space in the first place, for turning  
3 text maybe into characteristics and variables, I think  
4 there's a lot of fun stuff and the correct stuff  
5 people can do.

6 MR. CONLON: Yeah, I think -- I mean, I  
7 think the stuff that's less available today that's  
8 probably worth thinking about is thinking about, you  
9 know, one of the takeaways from the machine learning  
10 literature is, like, you should, you know, estimate  
11 your data many times -- you should estimate your model  
12 many times, and often you want to do things like  
13 reweight the observations you can't explain or  
14 something, like put more emphasis on fitting the  
15 things that are really hard to fit.

16 And, so, some things like that and some  
17 things like if I -- could I take the prediction from  
18 two models and average them, I think those are the  
19 cases where if I had to forecast what we'll see in the  
20 next few years, people trying, I think it will be  
21 stuff like that.

22 MS. LARSON-KOESTER: So we have a lot of fun  
23 things to discuss, but I want to allow some time for  
24 audience questions, so if anyone wants to ask a  
25 question.



- 1 had to sort of see the whole market and see where
- 2 everybody was going.
- 3





1 that framing would adjust to what the platform is  
2 measuring your blood pressure to be on the Fitbit and  
3 whether you're in the middle of your commute and you  
4 normally get home by 6:00 and whether -- you know, all  
5 the other information that the platform knows about  
6 your -- that might be an input into your bias at that  
7 moment.

8 So you've got the ability of the platform to  
9 respond in real time to what it thinks the behavioral  
10 biases it's facing are, and the supermarket has to  
11 pick some display for the shelf that is kind of some,  
12 on average, good thing that will work for most  
13 consumers all day. So it's really -- you would expect  
14 the platform to do a better job at extracting surplus  
15 in the supermarket.

16 MS. LARSON-KOESTER: I think we are about  
17 out of time.

18 MS. MORTON: Okay. Thank you.

19 MS. LARSON-KOESTER: Thank you to this  
20 fantastic panel.

21 (Applause.)

22 MR. ROSENBAUM: So thank you very much to  
23 our panelists and our moderator. Thank you all for  
24 joining us at the conference, and the conference is  
25 now over, but we hope to see you again next year.

1 Thank you.

2 (Applause.)

3 (Conference adjourned at 12:44 p.m.)

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