
The questions we face, and the answers we choose, will have broad ramifications. So I'm concerned about how many have been talking about consumer data privacy; and I think you should be, too. Whatever your views are, I would hope we all agree that policy must be grounded in informed debate.

The hearings we are holding this week are critical in this regard. I'm particularly pleased they began with the topic of the first panel today, a notionally modest but actually difficult and essential step: defining the *goals* of consumer data privacy.

As I have said repeatedly, including to the Senate, in discussing consumer data privacy, we need, first, to distinguish between the operations of a privacy enforcement regime and the underlying harms we are trying to address.²

Too much of the discussion here in Washington and in op-ed pages has focused thus far on questions like whether the FTC needs penalty authority; whether we need rulemaking authority; whether we need money. These are important policy questions, but – ultimately – derivative ones. Rulemaking, penalties, funding – these are merely tools.

whether and to what extent they experience a given kind of conduct as a violation, and in how much they would pay to avoid it. Are consumer data privacy harms limited to physical injury and financial loss? Do they include emotional distress? Is a sense of surveillance or creepiness characteristic of an eggshell plaintiff, or something Congress needs to prevent? What about a lack of empowerment or a loss of control? And how, if at all, do these things take us back to Brandeis and Warren’s famous “right to be let alone”?³

The decision as to which harms deserve vindication by Congress is the predicate for deciding how any law should look, including what liability scheme we adopt – what we permit and prohibit, and under what circumstances – and, then and only then, what tools are appropriate for enforcing the rights Congress creates.

To me, one area of general agreement jumps out for action. When the National Telecommunications and Information Administration surveyed Americans in 2017, the number one harm they reportedly feared was identity theft.⁴ That is why I think the most significant thing we can do for consumer data privacy is to improve data security. While we often discuss data security and privacy disjunctively, they are close relatives. All five FTC Commissioners agree on the need for data security legislation, including having the FTC’s authority in this area codified, providing us with civil penalty authority to enhance deterrence, and giving

³ Samuel D. Warren & Louis D. Brandeis, *The Right to Privacy*, 4 HARV. L. REV. 193 (1890).

⁴ Rafi Goldberg, *Most Americans Continue to Have Privacy and Security Concerns, NTIA Survey Finds*, NTIA (Aug. 20, 2018), <https://www.ntia.doc.gov/blog/2018/most-americans-continue-have-privacy-and-security-concerns-ntia-survey-finds>.

Congress has, in fact, creat

predictability, so they can plan and make investments. These are crucial for them, and for our economy. If substantial substantive changes to the law are in the hands of just five people, the chance the rules of the road will change back and forth will, on its own, chill economic growth.

Consider the consequences. The collection, use, and monetization of data is endemic in the economy – it is not just a few very noticeable firms. My children talk to Siri; and, someday, my toaster will talk to me. This data-driven economy has provided incredible benefits to business and consumers. Even as we are facing questions about negative aspects of that economic development, we need to make conscious decisions about trade-offs, balance sometimes competing goals, and develop *good* policy on the future of consumer data privacy.

Think about the regulatory advantages held by large corporations, and the impact of regulation on competition. A new set of rules has the potential to entrench the largest incumbents who are best able to navigate and finance compliance, while posing substantial barriers to entry for smaller players – even as those rules further some privacy goals.⁷ Consider data portability, a mechanism that many hope will facilitate competition. Last week, Isabelle De Silva, President of the French merger authority, told the folks assembled at Spring Meeting about complaints she was

⁷ Commissioner Noah Joshua Phillips, Federal Trade Commission, Keep It: Maintaining Competition in the Privacy Debate (July 27, 2018), <https://www.ftc.gov/public-statements/2018/07/keep-it-maintaining-competition-privacy-debate>.

hearing from startups in France that the data portability provisions in the GDPR might enable big companies to lure away customers.⁸

This brings me to my next point. As I've said, any consumer data privacy law will involve trade-offs. And, to be clear, they may be worth it. But we should make those decisions in an informed and honest manner and, where possible, achieve an optimal balance among different priorities: competition and consumer protection in particular. We, and Congress, should be data-driven and thoughtful, using existing research and commissioning new studies when necessary. That means, among other things, taking the lessons we are learning from the impact of the GDPR and applying them to our policy frameworks.

I want to end on what, for me, is a critical point: we, as a society, are undergoing a major shift in how commerce is conducted. However uncomfortable that may make some of us, it is not going away. We will not succeed, like the Samurai of old, in keeping the guns off the island.⁹ (That didn't ultimately work for them, either.)

And, no matter what laws Congress passes, in a sense they will not be enough. Proscriptive rules and law enforcement only go so far, especially without trade-offs that many do not want.

⁸ Luuk de Klein & Lisha Zhou, *French, Australian agency chiefs share ideas on privacy, competition interplay*, in PARR, ABA ANTITRUST SPRING MEETING 18 (2019), https://www.acuris.com/assets/PaRRABAreport2019_1.pdf.

⁹ NOEL PERRIN, *GIVING UP THE GUN: JAPAN'S REVERSION TO THE SWORD, 1543-1879* (1979).

To deal with what some have called the “Fourth Industrial Revolution”,¹⁰ consumers and businesses – not just government – must play a role. Laws alone are not going to inculcate a sense of responsibility with regard to data, an ethical perspective, or a mentality of privacy by design. To accomplish this more fundamental shift in behavior and thinking – which can do more than any law enforcement agency, with its limited resources, can do to protect consumer privacy – we need to encourage companies across our economy and across the globe to view consumer privacy as a core value and as a business differentiator for industry; and – most of all – we need to encourage consumers to take their own privacy seriously.

So here is my pitch. The discussion about consumer data privacy is one of the most complex policy debates we have had for a while, likely with dramatic economic, political, and social consequences. There may be no do-overs if we get it wrong. So let us go forward deliberately and carefully, taking shorter-term wins where the consensus is clear – as in data security – and making sure we are evaluating any new privacy regime with data and careful analysis. And let’s work on developing a shared framework that helps consumers and businesses understand the value of consumer privacy, so that any consumer data privacy legislation is built on that framework of shared values and a recognition of the importance of privacy. Laws work best when they reflect fully shared values.

These hearings are a great example of the discussions I think we need to have. To those of you in this room and those who have submitted comments or

¹⁰ Klaus Schwab, *The Fourth Industrial Revolution, What It Means and How to Respond*, FOREIGN AFFAIRS (Dec. 12, 2015), <https://www.foreignaffairs.com/articles/2015-12-12/fourth-industrial-revolution>.

otherwise engaged, I want to say thank you. Thank you for engaging and debating, for putting the meat on the bones of this privacy debate. I look forward to learning from you today and in the future.